



Hamilton

Community Services

Draft 2013 Operating Budget

2013 Tax Operating Budget Workshop
General Issues Committee
November 27, 2012



2012 Variance Projection and Implications for 2013



2012 Budget Projected Variance

	2012 Budget	2012 Projected Actual	\$ Variance	% Variance
Administration	2,312,450	2,346,020	(33,570)	(1.5)%
Benefit Eligibility	7,168,750	8,258,290	(1,089,540)	(15.2)%
Employment & Income Support	25,962,600	25,890,890	71,710	0.3%
Hamilton Farmers' Market	210,400	284,840	(74,440)	(35.4)%
Housing Services	48,406,130	47,665,660	740,470	1.5%
Macassa Lodge	5,533,720	5,304,710	229,010	4.1%
Recreation	29,149,940	29,079,490	70,450	0.2%
Social Development & Early Childhood Services	7,336,720	7,321,540	15,180	0.2%
Strategic Services	1,569,210	1,666,780	(97,570)	(6.2)%
Wentworth Lodge	3,825,240	4,019,660	(194,420)	(5.1)%
TOTAL	131,475,160	131,837,870	(362,710)	(0.3)%



2012 Budget Variance Explanation

- Discretionary funding shortfall due to Provincial change in funding formula (unfavourable)
- Gapping due to vacancies/timing of hires (favourable)
- Recreation facility closures due to capital investments (favourable)
- Prior year adjustments for Social Housing subsidies (favourable)



- Decline in average monthly caseload
- Social Housing mortgage renewal savings
- Lodges increase in subsidies and change in CMI
- Decreasing Recreation revenues



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2013 Draft Budget Department Summary



- Employee related increases
- Annualization of 2012 Council approved operating impacts from capital
- Healthy Food and Beverage Policy – impact on Recreation
- Lodges increasing acuity levels and compliance with LTC Homes Act
- Lodges - assumed 1% acuity subsidy increases



- Social housing operating subsidy increases
 - Continued increase in number of households on Social Housing waitlist
 - Child Care Fee Subsidy continuing waitlist
 - Ontario Works cost per case - 1% Provincially mandated increase
 - Discretionary Benefits/CSUMB benefits
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2013 Budget Opportunities

- Budget savings - *review of all historical operating line expenditures*
 - Efficiencies (\$249k) gross/(\$189k) net
 - Revenues (\$97k) gross/(\$95k) net
- Ontario Works caseload reduction
- Ontario Works continued uploading
- Potential Service Delivery Review items



2013 Draft Operating Budget by Cost Category (Expenditures)

	2012 Budget	2013 Draft Budget	\$ Change	% Change
Employee Related Cost	\$104,021,550	\$107,565,210	\$3,543,660	3.4%
Material and Supply	21,054,070	16,863,440	(4,190,630)	(19.9)%
Vehicle Expenses	578,220	592,340	14,120	2.4%
Building and Ground	10,045,990	10,717,430	671,440	6.7%
Consulting	100,200	108,500	8,300	8.3%
Contractual	7,123,810	6,569,060	(554,750)	(7.8)%
Agencies and Support Payments	247,441,780	239,238,420	(8,203,360)	(3.3)%
Reserves/Recoveries	8,008,830	1,870,840	(6,137,990)	(76.6)%
Cost Allocations	(250,200)	(393,650)	(143,450)	57.3%
Financial	1,448,190	1,385,660	(62,530)	(4.3)%
Capital Financing (E)	969,930	969,930	-	0.0%
TOTAL EXPENDITURES	\$400,542,370	\$385,487,190	(\$15,055,180)	(3.8)%



2013 Draft Budget Net Levy By Division

	2012 Budget	2013 Draft Budget	\$ Change	% Change
Administration	\$2,312,450	\$2,367,560	\$55,110	2.4%
Benefit Eligibility	7,168,750	7,390,710	221,960	3.1%
Employment & Income Support	25,102,600	21,498,730	(3,603,870)	(14.4)%
Hamilton Farmers' Market	235,400	246,120	10,720	4.6%
Housing Services	49,266,130	50,482,290	1,216,160	2.5%
Macassa Lodge	5,533,720	5,888,780	355,060	6.4%
Recreation	29,149,940	30,667,270	1,517,330	5.2%
Social Development & Early Childhood Services	7,336,720	7,401,580	64,860	0.9%
Strategic Services	1,569,210	1,623,930	54,720	3.5%
Wentworth Lodge	3,825,240	4,298,710	473,470	12.4%
TOTAL	\$131,500,160	\$131,865,680	\$365,520	0.3%
Add Back Provincial Uploading			\$3,627,430	2.8%
Adjusted 2013 Levy change			\$3,992,950	3.0%



2013 Council Referred Items to Date



2013 Council Referred Items

SERVICE	FTE	Net \$(000's)
Discretionary Benefits/Community Start-Up and Maintenance Benefit (CSUMB)	n/a	\$TBD
TOTAL		\$TBD



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2013 Draft Budget Administration



2013 Draft Budget Net Levy By Section

	2012 Budget	2013 Draft Budget	\$ Change	% Change
General Manager	\$563,900	\$560,500	(\$3,400)	(0.6)%
Finance & Administration	1,748,550	1,807,060	58,510	3.3%
TOTAL	\$2,312,450	\$2,367,560	\$55,110	2.4%



2013 Draft Budget Strategic Services



2013 Draft Budget Net Levy

	2012 Budget	2013 Draft Budget	\$ Change	% Change
Strategic Services	\$1,569,210	\$1,623,930	\$54,720	3.5%
TOTAL	\$1,569,210	\$1,623,930	\$54,720	3.5%



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2013 Draft Budget Hamilton Farmers' Market



2013 Draft Budget Net Levy

	2012 Budget	2013 Draft Budget	\$ Change	% Change
Hamilton Farmers' Market	\$235,400	\$246,120	\$10,720	4.6%
NET LEVY	\$235,400	\$246,120	\$10,720	4.6%



2013 Draft Budget Social Development & Early Childhood Services



2013 Draft Budget Net Levy By Section

	2012 Budget	2013 Draft Budget	\$ Change	% Change
Child Care	\$6,006,130	\$6,038,770	\$32,640	0.5%
Home Management	411,480	379,150	(32,330)	(7.9%)
Red Hill	195,910	204,570	8,660	4.4%
SDECS Administration	723,200	779,090	55,890	7.7%
TOTAL	\$7,336,720	\$7,401,580	\$64,860	0.9%



2013 Draft Budget Employment & Income Support



2013 Draft Budget Net Levy By Section

	2012 Budget	2013 Draft Budget	\$ Change	% Change
Employment Assistance	\$1,459,050	\$1,166,350	(\$292,700)	(20.1)%
Ontario Works Administration	4,619,570	4,739,480	\$119,910	2.6%
Ontario Works Client Costs	19,023,980	15,592,910	(3,431,070)	(18.0%)
TOTAL	\$25,102,600	\$21,498,730	(\$3,603,870)	(14.4)%



2013 Draft Budget Benefit Eligibility



2013 Draft Budget Net Levy By Section

	2012 Budget	2013 Draft Budget	\$ Change	% Change
Ontario Works Administration	\$ 5,424,990	\$5,660,740	\$235,750	14.7%
OW Specialty Unit Recoveries	(633,140)	(522,710)	110,430	(17.4%)
Special Support	2,376,900	2,252,670	(124,230)	(5.2)%
TOTAL	\$7,168,750	\$7,390,710	\$221,960	3.1%



2013 Draft Budget Housing Services



2013 Draft Budget Net Levy By Section

	2012 Budget (Restated)	2013 Draft Budget	\$ Change	% Change
Homelessness Programs	\$4,239,740	\$4,258,590	\$18,850	0.4%
Housing Services Administration	417,990	428,600	10,610	2.5%
Social Housing	44,608,400	45,795,090	1,186,690	2.7%
TOTAL	\$49,266,130	\$50,482,290	\$1,216,160	2.5%



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2013 Draft Budget Macassa Lodge



2013 Draft Budget Net Levy By Section

	2012 Budget	2013 Draft Budget	\$ Change	% Change
Administration	\$967,920	\$1,088,680	\$120,760	12.5%
Building Services	3,255,870	3,286,360	30,490	0.9%
Dietary	3,380,910	3,415,270	34,360	1.0%
Nursing & Personal Care	14,032,560	14,489,410	456,850	3.3%
Resident Program	921,860	951,110	29,250	3.2%
Revenues	(17,025,400)	(17,342,040)	(316,640)	1.9%
TOTAL	\$ 5,533,720	\$5,888,780	\$355,060	6.4%



2013 Draft Budget Wentworth Lodge



2013 Draft Budget Net Levy By Section

	2012 Budget	2013 Draft Budget	\$ Change	% Change
Administration	\$660,100	\$719,050	\$58,950	8.9%
Building Services	1,994,940	2,042,620	47,680	2.4%
Dietary	2,029,930	2,063,220	33,290	1.6%
Nursing & Personal Care	8,682,130	8,940,980	258,850	3.0%
Resident Program	507,410	526,450	19,040	3.8%
Revenues	(10,049,270)	(9,993,600)	55,670	(0.6%)
TOTAL	\$3,825,240	\$4,298,710	\$473,470	12.4%



2013 Draft Budget Recreation



2013 Draft Budget Net Levy By Section

	2012 Budget	2013 Draft Budget	\$ Change	% Change
City Wide Services & Programs	\$5,371,050	\$5,531,570	\$160,520	3.0%
Community Facilities & Capital Programs	8,963,570	9,594,260	630,690	7.0%
Recreation Administration	320,080	324,010	3,930	1.2%
Recreation Operations	14,495,240	15,217,440	722,200	5.0%
TOTAL	\$ 29,149,940	\$30,667,270	\$1,517,330	5.2%