SUBJECT: 2006 National Child Benefit (NCB) Strategy (SPH05035(a))/ (FCS05085(a)) (City Wide)

RECOMMENDATION:

(a) That Report SPH05035(a)/FCS05085(a) respecting the City of Hamilton’s 2006 National Child Benefit (NCB) Strategy be approved.

(b) That staff be directed to implement the recommendations contained within the approved 2006 National Child Benefit (NCB) Strategy.

(c) That staff submit the approved 2006 National Child Benefit (NCB) Strategy to the Ministry of Community and Social Services (MCSS).

(d) That staff be authorized to redirect funds within the approved 2006 National Child Benefit (NCB) Strategy as expenditures and needs change.

(e) That the 2006 NCB Strategy item referred from Social and Public Health Services Committee on June 28, 2005, be identified as completed and removed from the Outstanding Business List.
EXECUTIVE SUMMARY:

The National Child Benefit Supplement (NCB) is part of the Canada Child Tax Benefit issued by the Government of Canada. The NCB is called a supplement because it is designed to provide extra support to low-income families with children. The Province of Ontario deducts or “claws back” this supplement from families receiving Ontario Works (OW) assistance and Ontario Disability Support Program (ODSP) assistance. This deduction is approximately $100 per child per month. The City of Hamilton receives 20% of these funds annually (approximately $2.8 million) and is required to reinvest it in programs and supports that attempt to reduce the depth of child poverty, promote employment for parents, and reduce overlap and duplication.

Children in families receiving social assistance continue to be some of the neediest in our community. As one response to this, the Public Health and Community Services (PHCS) Department is beginning to change the direction of the City’s ongoing NCB reinvestment.

PHCS tabled Report # SPH05035 on June 28, 2005. Social and Public Health Services Committee was interested in returning NCB funds to families receiving social assistance but raised concerns over discontinuing existing programs. Staff was to report back on whether funding opportunities existed through the Hydro Dividends Fund so that NCB funds could be directed back to OW and ODSP families with children and existing programs could continue.

The General Manager of Finance and Corporate Services tabled a report (FCS05085) on August 10, 2005 recommending that 2006 NCB Strategy be referred to the 2006 Budget Deliberations for Council’s consideration.

As part of the 2006 NCB Strategy, the PHCS Department proposes the following:

1. Shift funding of the following PHCS programs from NCB by including them as budget enhancement requests in the 2006 City of Hamilton budget process (Learning Earning and Parenting Program – LEAP, Layette and Other Health Related Needs, Community Health Bus, The Public Health Nurse component of
the Community Based Parent & Child Program, and the Youth Net Program) and utilize a portion of 2005 carryover/unspent NCB funds to mitigate the impact of this transition on the net levy in 2006. This allows $1,011,000 from the 2006 NCB budget to be reallocated.

2. Develop a new program that begins to direct NCB funds back to OW and ODSP families with children (exclusively) for food, housing supports, and other personal needs as identified by individual families. Funds for this program will only be available pending approval of budget enhancements as referenced above.

3. Launch this new program in the second quarter of 2006.


5. “Grandfather” remaining existing NCB funded programs for 2006.

6. Strongly encourage NCB funded programs to provide existing service to at least 80 percent OW and ODSP families with children.

7. Consult with programs/organizations funded via NCB, on options to continue to shift programming away from NCB reinvestment funding so as to return (in the most direct way possible), funds back to those families from whom it was taken.

8. Develop 2007 strategies to continue to transition programs away from NCB funding and increase funds available exclusively for OW and ODSP families with children.

BACKGROUND:

The National Child Benefit Supplement (NCB) is part of the Canada Child Tax Benefit issued by the Government of Canada and is designed to provide additional support to the poorest families in Canada.

The Province of Ontario deducts or “claws back” this supplement from families receiving Ontario Works (OW) assistance and Ontario Disability Support Program (ODSP) assistance. This deduction is approximately $100 per child per month.

The Province of Ontario returns 20% of NCB savings to the City of Hamilton to reinvest in programs and services that meet both the NCB objectives and local priorities. Under provincial guidelines, municipalities in Ontario may not reissue NCB dollars to social assistance recipients as a direct benefit nor may they utilize the funds to replace or offset current program spending.

NCB reinvestment funds are calculated based on social assistance caseload size and Federal NCB rates. The City of Hamilton can expect to receive approximately $2.9 million in new NCB funds in 2006. The Provincial share (for Hamilton) is approximately $11 million which is primarily utilized for the Ontario Child Care Supplement for Working Families.

Federal/Provincial NCB Objectives and Local Priorities
NCB funded programs must fulfil one or more of the Federal/Provincial NCB objectives. These objectives are:

- To prevent and reduce the depth of child poverty.
- To promote labour market attachment by ensuring that families will always be better off as a result of working.
To reduce overlap and duplication of programs and services.

Programs must also meet local needs and priorities. The City of Hamilton, through an internal and community consultation process, has identified the following local priorities:

- Emergency Programs and Supports (i.e. food, utilities, housing)
- Basic Health Programs and Supports (e.g. dental, other basic health needs)
- Recreation and Children’s Programs and Supports
- Employment Programs and Supports

Provincial Direction Regarding NCB

The provincial government announced as part of the 2004 Ontario Budget, that social assistance benefits not be reduced in that fiscal year to take into account the July 1, 2004 increase to the federal National Child Benefit Supplement. The Province communicated its intent to examine the issue of the claw back and whether or how it should be changed or restructured.

The 2005-06 Provincial budget was tabled on May 11, 2005. The only reference to the NCB is as follows:

“Children’s and Social Services will receive an additional $0.5 billion in 2005-06, with a total operating budget growing to $10.3 billion by 2008-09, mainly to implement Best Start, contingent on federal funding for child care, and to renew the emergency energy assistance fund for low-income households. This increase will also allow the government to flow through incremental increases to the federal National Child Benefit Supplement to social assistance recipients for another year, delivering an additional $28 million in benefits in 2005-06.”

While this reference confirms that the federal increase scheduled for July 2005 will not be deducted from families receiving social assistance, it does not provide any further insight as to the Province’s plans for the National Child Benefit. It has been anticipated for some time that the Province could signal the elimination of the “clawback.” There is, however, no indication of any change in the current direction for the 2005-06 fiscal year.

The City of Hamilton has utilized NCB dollars over the last 7 years to fund a variety of internal and community based programs (18 and 26 respectively in 2005) that serve OW, ODSP and low-income/no-income families with children. These programs address one or more Federal/Provincial NCB objectives and local priorities, and serve children and adults.

The major disadvantages of the current approach to the municipal National Children Benefit Strategy are that funds do not go back to OW and ODSP families in a direct manner to assist with basic needs and housing, nor can these families choose to utilize this money as they see fit. Since the introduction of the program, the financial situation of families living on social assistance has continued to deteriorate. Many people and organizations in the broader community support a change in direction that would see the entire municipal portion of the claw back returned to the families from whom it was taken. The City has declared its opposition to the claw back on several occasions as well (see

1 http://www.ontariobudget.fin.gov.on.ca/bud05e/papera.htm
City Council minutes dated December 11, 2001 and May 25, 2005, and SPH Committee minutes dated May 24, 2005).

PHCS tabled Report # SPH05035 on June 28, 2005. Social and Public Health Services Committee was interested in returning NCB funds to families receiving social assistance but raised concerns over discontinuing existing programs. The Committee requested that staff report back on whether funding opportunities existed through the Hydro Dividends Fund so that NCB funds could be directed back to OW and ODSP families with children and existing programs could continue.

The General Manager of Finance and Corporate Services tabled a report on August 10, 2005 (FCS05085) recommending that 2006 NCB Strategy be referred to the 2006 Budget Deliberations for Council’s consideration.

**PROPOSED 2006 NCB STRATEGY**
The 2006 NCB Strategy continues to build on the PHCS Department’s commitment to deliver this program in an effective, transparent and accountable manner.

As part of the 2006 NCB Strategy, the PHCS department proposes the following:

1. **Shift Funding of 5 PHCS Programs**
The City of Hamilton proposes to transition funding of five (5) PHCS programs away from NCB funding to municipal funding.

The PHCS Department, in consultation with the General Manager of Finance and Corporate Services, is proposing the transition of the provincially mandated *Learning, Earning and Parenting Program (LEAP)* and the *Layette and Other Health Related Needs Program* by including them as enhancement requests in the 2006 City of Hamilton budget process. The impact of this transition will be partially mitigated by using 2005 NCB unspent funds.

Three other programs align with the public health programs and will be put forward as part of the public health enhancements for 2006. The overall strategy with public health enhancement dollars has been to move grant-funded programs to stable funding, cover maintenance increases and add new services in priority areas. In 2005, as part of that year’s strategy, public health enhancement funds were used to off-set a portion of the Community Health Bus Program. For 2006, it is recommended that the remainder of the Community Health Bus funding; the PHN component of the Community Based Parent and Child Program and the Youth Net Program be moved off of NCB funding using the enhancement dollars.

Should all of these enhancements be approved in the 2006 City of Hamilton Budget process, this will allow a total of $1,011,000 from the 2006 NCB budget to be reallocated. If these enhancements are not approved, it is recommended that these programs will continue to be funded via Hamilton’s 2006 NCB Strategy.

It is anticipated that the 2006 Budget will be approved by Council no later than spring 2006.
2. Develop a New NCB Program directing funds back to OW/ODSP Families with Children pending approval of 2006 Budget Enhancements

In an effort to return NCB funds to those families from whom it was taken, the PHCS Department proposes to develop a new program that directs a portion of Hamilton’s municipal NCB funds back to OW and ODSP families with children (exclusively). These funds would be available for food, housing costs (rent, utility bills), clothing, transportation, personal care items, recreation, childcare, or other miscellaneous emergency needs as determined by the individual families.

Similar programs exist in the Cities of London, Peterborough and Toronto.

3. Launch this New Program in 2nd Quarter of 2006

The PHCS department proposes to develop this new program over the next four to six months with a launch date planned for the second quarter of 2006. This would allow sufficient time to fully develop a Hamilton model. Tasks would include developing an overall program framework and administrative structure, with accompanying policies, delivery mechanisms, and a communication plan.

Another major consideration is whether to deliver this program “in-house” through the PHCS Department or through a purchase of service agreement with a community partner. The later would require an RFP. Analysis of options will be developed with the NCB Advisory Group for consideration by the General Manager of PHCS. Initiation of this program in 2006 is dependant on whether or not the proposed budget enhancements are approved. The PHCS Department will continue to review internal programs (in-year) to determine where synergies or duplication exist, and if additional programs can be transitioned to the proposed program.

4. Fund No New Programs

The proposed 2006 NCB Strategy will not include a call for new proposals (RFP) in order to avoid creating new program dependence on NCB funds.

5. Grandfather Existing NCB Funded Programs

The 2006 Strategy proposes to continue to fund existing internal and community based programs (with the exception of those previously listed) for the 2006 calendar year. Funding levels are still to be determined however attempts will be made to maintain them at or near 2005 levels. The City is expected to receive approximately $2.9 million in 2006 as its 20% share of the NCB clawback. This dollar amount will fluctuate slightly as the figures are based on the OW and ODSP caseload.

The current funding cycle for NCB programs runs from January to December. In past years, a call for proposals was been issued in the summer months. All programs were required to submit applications which were evaluated by the NCB Advisory Group. Funding allocations were then approved by the PHCS Department’s senior management team. Successful and unsuccessful applicants were usually notified no later than December 1st.
This process and the accompanying timeline are no longer possible. Programs need to be apprised of their 2006 funding status in the next few weeks. The following is envisioned as the way to “grandfather” existing organizations.

Existing programs will be required to submit an abbreviated application or program update including a copy of the organizations most recent audited financial statement, most recent annual report, current year’s program budget, year-to-date program statistics and proposed 2006 program budget.

The PHCS department, in consultation with community partners and stakeholders, will plan for a continued transition away from NCB funds in 2007 and subsequent years.

6. Increased Focus on Service to OW and ODSP Families with Children

The majority of NCB funded programs in Hamilton do not exclusively target OW and ODSP families with children but serve a mix of OW, ODSP and low-income clients. The low-income category also includes individuals with no income (homeless, etc.). Please refer to Appendix A for Report SPH05035(a)/FCS05085(a) for additional details.

Because NCB funds are clawed back directly from families receiving social assistance, the 2006 Strategy will focus more exclusively on providing programs and supports to OW and ODSP families with children. NCB funded programs will be strongly encouraged to provide services to at least 80 percent OW and ODSP families with children.

An additional consideration in implementing this approach is the proportion of NCB funding allocated to a program compared to the total cost of that program. NCB funding of programs in 2005 ranges from 8% to 100% for community based programs and 16% to 100% for PHCS Department programs. It would be unreasonable to expect programs receiving 25% funding from NCB to provide service to 80% OW/ODSP clients, if their mandate also includes other targets such as low-income individuals and families. These programs would be required to provide services and supports to OW/ODSP families with children in proportion to NCB funding of the program (minimum). For example, a program receiving NCB funding equal to 55% of the overall program budget would be required to provide services and supports to at least 55% OW/ODSP families with children.

All existing NCB funded programs will be required to submit a program update in order to qualify for further NCB funding in 2006. This update will include revised criteria which emphasize services to OW and ODPS families with children. Programs will be required to demonstrate that they already serve at least 80% OW/ODSP families with children (based on the numbers reported in the 2005 quarterly reports); or how they plan to comply with this requirement for the 2006 funding year.

Tracking user statistics based on source of income has not been mandatory. While many programs already do this on a voluntary basis, many do not. These programs may find it necessary to make changes in how they serve clients, how they market their programs and/or how they record user statistics. Programs that do not track user
statistics according to income would have to develop some kind of mechanism to track and report this information.

Some programs may oppose this on professional or philosophical grounds or may have limited capacity to track user statistics. Programs that choose not to renew NCB funding due to any of these proposed changes would be issued up to 6 months of funding (January to June 2006) in order to wind down their program or secure alternate funding.

7. Consultation
The 2006 NCB Strategy will include consultation with organizations/programs funded via NCB as well as the broader community, on options to shift programming away from NCB reinvestment funding so as to return (in the most direct way possible), funds back to those families from whom it was taken. The consultation will also examine the impact on programs and whether other options for funding exist.

8. Continue the Proposed Transition in 2007
Develop and implement 2007 strategies to further transition programs away from NCB funding and increase the funds available for the proposed new NCB program.

Please refer to Appendix B for Report SPH05035(a)/FCS05085(a) for a timeline.

ANALYSIS/RATIONALE:

The City of Hamilton is required to reinvest NCB Funds in programs and supports that attempt to reduce the depth of child poverty, promote employment for parents, and reduce overlap and duplication.

Discussions regarding the most appropriate and most effective use of NCB funds have taken place since the Federal government introduced the National Child Benefit (NCB) and the Province of Ontario initiated the clawback of these funds from OW and ODSP families.

Children in families receiving social assistance continue to be some of the neediest in our community. The Public Health and Community Services (PHCS) Department is beginning to explore changes to the City’s ongoing NCB reinvestment as one response to this need.

The City of Hamilton has utilized these dollars over the last 7 years to fund a variety of internal (18) and community based (26) programs that serve OW, ODSP and low-income/no-income families with children. Through the current approach, many programs have leveraged additional dollars or in-kind support via the NCB funding they receive.

The major disadvantages of the current approach to the National Children Strategy are that funds do not go back exclusively to OW and ODSP families in a direct manner to assist with basic needs and housing, nor can these families choose to utilize this money as they see fit. Since the introduction of the program, the financial situation of families living on social assistance has continued to deteriorate. Advocates, organizations and
individuals in the broader community support a change in direction that would see the entire municipal portion of the claw back returned to the families from whom it was taken. The City has declared its opposition to the claw back on several occasions as well (see City Council minutes dated December 11, 2001 and May 25, 2005, and SPH Committee minutes dated May 24, 2005).

Through the proposed 2006 Strategy, the City of Hamilton will begin to transition programs away from NCB funding, create a fund for and initiate a new NCB program for provision of basic needs and personal supports exclusively to OW and ODSP families with children, and consult on further transitions.

**ALTERNATIVES FOR CONSIDERATION:**

The City is mandated by the Province to spend funds according to stated NCB objectives and local needs. Provincial guidelines also indicate that NCB reinvestment funds must be used to create new programs or enhance existing programs rather than replace or offset current program spending.

If the recommendations in this Report are not approved and funds are not available, the City of Hamilton will not be able to initiate the proposed new NCB program in 2006.

Alternative strategies for consideration have been developed and analyzed in consultation with the NCB Advisory Group and were initially presented on June 28, 2005 (Report # SPH05035). They are briefly outlined below. Neither alternative is being recommended at this time.

**Alternative 1. – Proposed shift in 2006**

One approach would be to transition all programs away from NCB funding in 2006, and create a single new program that directs all municipal NCB funds back to OW and ODSP families with children (exclusively) for basic needs and housing supports. NCB is clawed back directly from these families. While this approach does not return the entire clawback to OW and ODSP families with children, it would attempt to return the municipal portion (20%).

The City of Hamilton has declared its opposition to the claw back on several occasions and many in the broader community support a change in direction as well.

This approach would see funding to PHCS and community based programs reduced and eliminated over twelve (12) months.

**Alternative 2. – Proposed Gradual Phase Out of Funding**

An alternative approach could see a three (3) or five (5) year transition strategy where funding to programs is decreased on an annual basis. Both approaches would gradually phase out NCB funding to existing programs. In the final year of funding, programs would only receive 40% of their original 2005 allocation.

Funded programs would be required to demonstrate eligibility each year via an abbreviated application (program update). Some programs may cease to be viable prior
to the three or five year phase out. For example at some point funding may no longer be sufficient to operate programs or services, or to support staff to facilitate such programs. In this scenario an agency may choose to phase out their program sooner.

The resulting savings would be directed into supports (basic needs and shelter) for families receiving social assistance (OW/ODSP).

A three (3) year approach could see NCB funds decreased by 15% in 2006, 20% in 2007 and 25% in 2008. All funding to existing programs would cease in January 1, 2009.

A five (5) year approach could see NCB funds decreased by 12% annually over 5 years (2006 to 2010). All funding to existing programs would cease as of January 1, 2011.

These approaches would only see a gradual increase in the amount of NCB funds that go back to OW/ODSP families.

Decreasing funding over three (3) or five (5) years would mitigate some of the affects of a transition on community agencies and the PHCS department. However such a slow decrease in funding and subsequent erosion of programs might not be the most effective method of dealing with this situation.

**FINANCIAL/STAFFING/LEGAL IMPLICATIONS:**

**Financial**

NCB reinvestment funds are calculated based on social assistance caseload size and Federal NCB rates. The City of Hamilton’s 20% share of the NCB clawback in 2004 amounted to $2,790,774. The provincial estimate for 2005 is $2,774,000. Based on current NCB rates, the City can expect to receive approximately $2.9 million in NCB funds in 2006. Allocation of funding for the 2006 Strategy will be based on this estimate.

The PHCS Department, in consultation with the General Manager of Finance and Corporate Services, is proposing the transition of the provincially mandated Learning, Earning and Parenting Program (LEAP) and the Layettes and Other Health Related Needs Program by including them as enhancement requests in the 2006 City of Hamilton budget process. The impact of this transition will be partially mitigated by using 2005 NCB unspent funds. Three other programs align with public health programs and will be put forward as part of public health enhancements. A portion of the Community Health Bus Program was off-set in 2005 with these funds. For 2006, it is recommended that the remainder of the funding for the Community Health Bus, the Public Health Nurse (PHN) component of the Community Based Parent & Child Program, and the Youth Net Program be funded using the enhancement dollars.

Should all of these enhancements be approved in the 2006 City of Hamilton Budget process, this will allow a total of $1,011,000 from the 2006 NCB budget to be reallocated. If these enhancements are not approved, these programs will continue to be funded via Hamilton’s 2006 NCB Strategy.
The PHCS Department anticipates that there will be approximately $200,000 in unspent NCB funds carried over into 2006. This carryover will be utilized to offset the net levy impact of the changes proposed in this Report.

Should the proposed enhancements to the 2006 Budget not go forward; the proposed new NCB Program will not be possible in 2006.

**Staffing**
There are no staffing implications in 2006.

**Legal**
NCB funding operates on a calendar year. Current contractual agreements expire December 31, 2005. New contracts would be developed as part of the 2006 Strategy.

**POLICIES AFFECTING PROPOSAL:**
There are no existing City of Hamilton policies affecting the proposed 2006 National Child Benefit Strategy.

**RELEVANT CONSULTATION:**
The 2006 NCB Strategy has been developed in consultation with the following PHCS Department divisions and branches: Community Programs Branch, Culture & Recreation Division, Employment & Income Support Branch, Healthy Lifestyles & Youth Branch, Parent & Child Branch, Finance and Administration.

**NCB Advisory Group**
The 2006 NCB Strategy has been developed in consultation with the NCB Advisory Group.²

The NCB Advisory Group was implemented as part of the 2004 NCB Strategy (Report # SPH02016c). Their role is to inform and assist in the development of the annual NCB strategy and review funding proposals. An open call process culminated in the selection of 5 community representatives. Public Health and Community Services Department senior management team selected staff to represent appropriate PHCS divisions/branches.

**CITY STRATEGIC COMMITMENT:**
By evaluating the “Triple Bottom Line”, (community, environment, economic implications) we can make choices that create value across all three bottom lines, moving us closer to our vision for a sustainable community, and Provincial interests.

² Community members of the NCB Advisory Group: Ted Charuk (community member), Robin Cuff (Salvation Army Grace Haven), Chester Faulknor (community member), Ingrid Hauth (CAS), Sharon Laffrenier (community member). PHCS Members of the NCB Advisory Group include Peter McDonald, Glenda McArthur, Gary Makins, Daina Mueller, Carmen Salciccioli, Barbara Powell, Mark Weingartner (Chair)
Community Well-Being is enhanced. ☑ Yes ☐ No
- Shelter, care and satisfying employment are accessible to all Hamiltonians.
- Provision of programs and basic needs supports marginalized citizens of this community.

Environmental Well-Being is enhanced. ☐ Yes ☑ No

Economic Well-Being is enhanced. ☑ Yes ☐ No
- Poverty is reduced.
- Families receiving social assistance will have more money available to them.
- PHCS and community based programs will still be able to offer services and supports to OW, ODSP and low-income/no income families with children

Does the option you are recommending create value across all three bottom lines?
☐ Yes ☑ No

Do the options you are recommending make Hamilton a City of choice for high performance public servants?
☐ Yes ☑ No
### Resulting Savings Available for Reallocation

<table>
<thead>
<tr>
<th>PHCS Program</th>
<th>Program Serves OW/ODSP/Low-income</th>
<th>2005 Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>LEAP Program</td>
<td>OW</td>
<td>528,000</td>
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<tr>
<td>Lafayette &amp; Other Health Related Needs</td>
<td>OW/ODSP</td>
<td>45,000</td>
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<td>Community Health Bus</td>
<td>OW/ODSP/Low-Inc.</td>
<td>252,000</td>
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<td>Youth-Net</td>
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<td>Community Based Parent &amp; Child Programs - PHN Component</td>
<td>OW/ODSP/Low-Inc.</td>
<td>70,000</td>
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</table>

**Resulting Dollars Available for Reallocation**

(Pending approval of 2006 Budget Enhancements) **$1,011,000**

### Remaining NCB Funded Programs

<table>
<thead>
<tr>
<th>Program</th>
<th>Organization</th>
<th>Program Serves OW/ODSP/Low-income</th>
<th>2005 Funding</th>
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<tbody>
<tr>
<td>Basic Needs</td>
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<tr>
<td>Bridging the Gap (Training Incentive)</td>
<td>Employment &amp; Income Support (PHCS)</td>
<td>OW</td>
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<td>Food Basket Top-up</td>
<td>PHCS</td>
<td>OW</td>
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<td>Shelter Enhancement Fund</td>
<td>Employment &amp; Income Support (PHCS)</td>
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<td>Parent &amp; Child (PHCS)</td>
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<td>Emergency Community Assistance Program</td>
<td>Canadian Red Cross</td>
<td>OW/ODSP/Low-Inc.</td>
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<td>Family Services Emergency Food &amp; Clothing Program</td>
<td>Good Shepherd Centres</td>
<td>OW/ODSP/Low-Inc.</td>
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<td>Health &amp; Nutrition Program</td>
<td>Living Rock Ministries</td>
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<td>Heat &amp; Cold Alerts</td>
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<td>Homeless Youth Basic Needs</td>
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<td>Lunch &amp; Lifeskills Program</td>
<td>Kiwanis Boys &amp; Girls Club</td>
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<td>Reproductive Health/ Child Health</td>
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<td>GROW Program</td>
<td>YMCA of Hamilton/Burlington</td>
<td>OW &amp; ODSP</td>
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<td>Multicultural Parent Education Program</td>
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<td>New Choices</td>
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<td>OW/ODSP/Low-Inc.</td>
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<td>Services &amp; Supports with Minimal or No Basic Needs</td>
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<td>Eviction Prevention Initiative - Pilot</td>
<td>Parent &amp; Child (PHCS)</td>
<td>OW &amp; ODSP</td>
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<td>Beasley Community Centre</td>
<td>Culture &amp; Recreation (PHCS)</td>
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<td>20,000.00</td>
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<tr>
<td>Child &amp; Youth Program</td>
<td>Wesley Urban Ministries</td>
<td>OW/ODSP/Low-Inc.</td>
<td>40,200.00</td>
</tr>
<tr>
<td>Community Based Parent &amp; Child Programs - Home Management Component</td>
<td>Parent &amp; Child (PHCS)</td>
<td>OW/ODSP/Low-Inc.</td>
<td>70,000.00</td>
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<tr>
<td>Employment Support Menu</td>
<td>Women's Centre of Hamilton</td>
<td>OW/ODSP/Low-Inc.</td>
<td>36,500.00</td>
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<tr>
<td>Mom at Work Program</td>
<td>St. Joseph Immigrant Women's Centre</td>
<td>OW/ODSP/Low-Inc.</td>
<td>22,500.00</td>
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<tr>
<td>Project</td>
<td>Organisation</td>
<td>Source</td>
<td>Amount</td>
</tr>
<tr>
<td>----------------------------------------------</td>
<td>-------------------------------------</td>
<td>-------------------------</td>
<td>----------</td>
</tr>
<tr>
<td>Project PATHwayz (formerly Learning &amp; Fun)</td>
<td>Welcome Inn Community Centre</td>
<td>OW/ODSP/Low-Inc.</td>
<td>14,000.00</td>
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<tr>
<td>Reach for the Sun Reading is Fun</td>
<td>Downtown Rotary Club</td>
<td>OW/ODSP/Low-Inc.</td>
<td>20,000.00</td>
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<tr>
<td>Red Hill Family Community Program</td>
<td>Parent &amp; Child (PHCS)</td>
<td>OW/ODSP/Low-Inc.</td>
<td>45,000.00</td>
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<tr>
<td>Sanford Kids’ Club</td>
<td>Kiwanis Boys &amp; Girls Club</td>
<td>OW/ODSP/Low-Inc.</td>
<td>15,000.00</td>
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<tr>
<td>S.O.A.R for Boys</td>
<td>Big Brothers/Big Sisters</td>
<td>OW/ODSP/Low-Inc.</td>
<td>20,500.00</td>
</tr>
<tr>
<td>S.O.A.R for Girls</td>
<td>Big Brothers/Big Sisters</td>
<td>OW/ODSP/Low-Inc.</td>
<td>20,500.00</td>
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<tr>
<td>Street-Involved Youth Project</td>
<td>Alternatives for Youth</td>
<td>OW/ODSP/Low-Inc.</td>
<td>38,500.00</td>
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<tr>
<td>Summer Recreation Program</td>
<td>Kiwanis Boys &amp; Girls Club</td>
<td>OW/ODSP/Low-Inc.</td>
<td>6,000.00</td>
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<tr>
<td>Women’s Services: Breaking Barriers</td>
<td>Good Shepherd Centres</td>
<td>OW/ODSP/Low-Inc.</td>
<td>8,261.00</td>
</tr>
<tr>
<td>YWCA Employment Resource Centre</td>
<td>YWCA</td>
<td>OW/ODSP/Low-Inc.</td>
<td>51,200.00</td>
</tr>
<tr>
<td>Administration</td>
<td>Program Policy and Planning (PHCS)</td>
<td>Not Applicable</td>
<td>132,000.00</td>
</tr>
</tbody>
</table>
PROPOSED 2006 NCB STRATEGY - TIMELINE

Notify currently funded NCB programs of approved changes.  November 25, 2005

Existing NCB programs to submit update/accountability form.  December 15, 2005


Consult with funded programs and the broader community.  1st Quarter 2006


Implement New NCB program.  2nd Quarter of 2006