Vision: To be the best place in Canada to raise a child, promote innovation, engage citizens and provide diverse economic opportunities.

Values: Honesty, Accountability, Innovation, Leadership, Respect, Excellence, Teamwork

TO: Mayor and Members
   General Issues Committee
WARD(S) AFFECTED: CITY WIDE

COMMITTEE DATE: May 16, 2012

SUBJECT/REPORT NO:
2012 Canadian Open at Hamilton Golf and Country Club (HG&CC) (PED12080) (City Wide)

SUBMITTED BY:
Tim McCabe
General Manager
Planning and Economic Development Department

PREPARED BY:
Neil Everson (905) 546-2424 Ext. 2359

SIGNATURE:

RECOMMENDATION

That Report PED12080, respecting the 2012 Canadian Open at Hamilton Golf and Country Club, be received.

EXECUTIVE SUMMARY

The 2012 RBC Canadian Open will be held for the third time in the last decade at the prestigious Hamilton Golf and Country Club (HG&CC). The historic nature and challenge of this Harry Colt designed course has made it a favourite tournament location of PGA TOUR professionals. The Royal Canadian Golf Association, now operating as Golf Canada, officials are also delighted to be back in Hamilton for two reasons: 1) the quality of course attracts more Top professionals and amateur golfers thereby increasing the international exposure of the event for its sponsor and 2) the
superior level of service provided by the City of Hamilton and the quality of the volunteers from the community.

This year’s tournament has a total purse of $5.2 million, will draw over 100,000 spectators and 175 national and international media to Hamilton, and is expected to generate a worldwide television audience of over 520 million households in 22 countries. The estimated economic impact of this event from July 23 – 29, 2012 is close to $25 million.

Finally, one of the biggest changes to this year’s tournament is the presence of one single parking location for all spectators, volunteers, officials, etc. This is expected to reduce shuttle costs and significantly improve transportation times to and from the event. Also, per the 2011 Canadian Open in British Columbia, Golf Canada (in cooperation with their major sponsor the Royal Bank of Canada and with the City of Hamilton) is striving to make this a “green” Canadian Open with specific focus on waste reduction, energy use, etc.

Alternatives for Consideration – See Page 9.

Financial: In Report PED10187 Council approved the recommendation to provide services-in-kind and a cash contribution to Golf Canada, to an upset limit of $375,000. The services-in-kind comprise the following:
- Police Services
- Emergency Services
- Traffic Planning
- Transportation Planning
- Waste Management
- Permits
- Develop and Coordinate Parking Areas
- VIP Programs
- Communications
- Tourism Services

The above costs are over and above normal budgeted costs for 2012 and, as such, will be reimbursed from Capital Account # 3621259102, (approved by Council in the 2012 Capital Budget) that will be funded from the City’s Unallocated Capital Reserve # 108020. There will be other staff costs for administrative-type services, which will be absorbed in existing budgets.

Per the negotiated Host Contract, in return for the approved $300,000 of services-in-kind and a $75,000 cash contribution, the City of Hamilton will receive a sponsor recognition package in keeping with this level of support. This will include extensive
international promotion of the City, event building, and a hospitality area within the Clubhouse at HG&CC looking the 18th green for Economic Development and Tourism investment and promotion purposes respectively.

The Canadian Opens held in Hamilton in 2003 and 2006, were played in early September. Since that time, the Canadian Open received a new slot in the PGA TOUR calendar and was moved to the last week of July immediately following the British Open. Although this year the Police have been able to reduce the number of officers since the last Open held in Hamilton, the new July dates coincide when Police staffing levels are at a minimum because of vacations. That means that they are in a call-in (time and a half) situation in order to provide adequate staffing for the event. Consequently, unlike the two previous Opens, the Police will not be able to absorb all of these additional costs and they will be included under the City’s in-kind contribution of $300,000. The result is an estimated additional cost of policing of $142,928.43 to host the 2012 Canadian Open and bringing the total estimated in-kind costs to approximately $207,000 (see Appendix “C”). However, efforts are still underway to reduce the total cost of policing.

For the 2006 Canadian Open, Council approved $300,000 for services in kind in addition to $25,000 for event building. For the 2003 Canadian Open, the City had committed to a $500,000 contribution to secure the event. The final net cost to the City for the 2003 Open was approximately $430,000.

**Staffing:** The Director of Economic Development will act as the City’s liaison with Golf Canada and the Hamilton Golf and Country Club to coordinate the City’s involvement in hosting the 2012 Canadian Open. The planning and organizing staff committee for the 2012 Canadian Open is Chaired by the Director of Economic Development and a listing of all staff on the committee is available for review in Appendix “B” of this report. As part of the City’s in-kind contribution to the event, City staff will be involved with the provision of specific City services to the Canadian Open.

**Legal:** A Host Contract/Agreement between the Golf Canada and the City of Hamilton was negotiated in the Summer of 2010 and approved by Council as part of Report PED10187.

**HISTORICAL BACKGROUND** (Chronology of events)

Golf Canada approached the City of Hamilton and the Hamilton Golf and Country Club in the Spring of 2010 to request that Hamilton once again host the 2012 Canadian Open. The decision to select Hamilton was based on the past successes and the strength of the organizational partnership that comprised Golf Canada, the City of Hamilton and the Hamilton Golf and Country Club.

Both the 2003 and 2006 Canadian Open Championships demonstrated Hamilton’s ability to deliver a world class event - a sentiment echoed by the players, officials and
media. On July 20, 2010, the membership of The Hamilton Golf and Country Club voted in favour of hosting the 2012 Open. Two months later, on September 29, 2010, Hamilton City Council approved Report PED10187: City of Hamilton Support for the 2012 Canadian Open Golf Championships authorizing and directing staff to form a Steering Committee to coordinate the following: the logistics of the event in accordance with Special Event Guidelines; execute the 2012 Canadian Open Contract; and financially support the event in the form of services-in-kind and cash contribution to an upset limit of $375,000.

With the departure of the Director of Tourism in July 2011, the responsibilities for coordinating the City’s involvement in hosting the 2012 Canadian Open and acting in the capacity as the City’s liaison with Golf Canada and the Hamilton Golf and Country Club were assumed by the Director of Economic Development. Since the 2012 Canadian Open will be held almost eight weeks earlier than the 2003 and 2006 Opens, it was imperative that the City’s Steering Committee commence the planning and organization responsibilities immediately. As of the first week of August 2011, monthly meetings were convened with the key technical/logistics staff in the City, the Ward Councillor, and the Golf Canada representative for the purpose of completing all the planning activities. The completion of these tasks was monitored monthly through the use of a comprehensive GANTT chart.

On April 11, 2012, Report PED12052 “Residential Special Event Parking Plan for the 2012 Canadian Open Golf Tournament” (see Appendix “A”) was approved by City Council. This report presented the Special Event Parking Plan similar to the previous two Canadian Opens held in Ancaster in 2003 and 2006 respectively. The purpose of this specially designed plan is to minimize the effects to neighbourhood on-street parking. A Council report on road closures was not required due to delegated authority for short term road closures pursuant to Report TOE02009(a).

The 2012 Canadian Open at the Hamilton Golf and Country Club is set for the dates of July 23 – 29, 2012. Scheduled for Monday July 23rd will be a Pro Am, Final Qualifying Rounds (at Heron Point Golf Course), and Practice Rounds. Tuesday July 24th will be Practice Rounds and various clinics for kids, Wednesday July 25th will be the Championship Pro Am and other activities for spectators on site. Thursday July 26th through Sunday July 29th will be the four Championship Rounds of the 2012 Canadian Open. A Regional Qualifying event will be played at Kings Forest Golf Course on June 18, with the low qualifying receiving an exemption directly into the 2012 Canadian Open field.

**POLICY IMPLICATIONS**

The City’s Special Events Policy will apply to hosting the 2012 Canadian Open.
The City has a policy for delegated authority for short term road closures (TOE02009 (a)). The policy states that delegated authority is given for events from previous years when:

- The event has been approved by the Special Events Advisory Committee (SEAT) and conforms to the policies and procedures contained in the City’s Guidelines for Special Event Planning.
- A Council report has been approved in the first year of the event granting the event organizers permission to close the roadways.
- No problems associated with the event were reported in the previous years.
- The location of the event has not changed from the previous years.
- A positive response is received from the Ward Councillor(s) affected by the event.

### RELEVANT CONSULTATION

- Golf Canada
- Ward 12 Councillor
- Hamilton Golf and Country Club
- RBC 2012 Canadian Open Steering Committee
- Hamilton Emergency Services
- Hamilton Police Services
- Planning and Economic Development Department – Economic Development and Tourism and Culture
- Public Works Department – Operations and Maintenance and Waste Management
- Corporate Services Department – Finance
- City Manager’s Office - Legal Services
- Community Services Department

### ANALYSIS / RATIONALE FOR RECOMMENDATION

(Include Performance Measurement/Benchmarking Data, if applicable)

**2012 Event Highlights:**

- Estimated attendance on four Championship Round days = +100,000 spectators
- The total Purse for the 2012 Canadian Open = $5.2 Million
- Television coverage: 12 hours over 4 days with a Total Worldwide Audience of 520 Million households in 22 countries
- Estimated number of Media in attendance = 175
- Total number of volunteers = 1,700 people

**Key Benefits of Hosting 2012 Canadian Open:**

- Opportunity to bring one of Canada’s and the PGA TOURs premier events back to Hamilton for the third time in ten years;
• Top PGA TOUR players coming to Hamilton (Charter flight for professionals and their families from 2012 British Open to Hamilton International Airport);
• 2012 Canadian Open Regional Qualifying Round at Hamilton’s municipally owned King’s Forest Golf Course;
• Significant number of pre-Championship events;
• Supports Tourism Hamilton’s Sport Tourism Action Plan, providing significant out-of-town visitors (and PGA TOUR golfers) and hundreds of hotel room nights;
• National and world-wide media exposure (CBS and The Golf Channel); TSN and Global to provide coverage in Canada;
• Opportunity to leverage hosting the event to profile the City of Hamilton as a location for business investment and a tourism destination;
• Civic engagement (hundreds of volunteers) and community pride;
• Support for golf and sport locally, both amateur and professional; and,
• Estimated economic impact for Hamilton approximately $25 million.

Event General Parking:

Unlike the 2003 and 2006 Canadian Opens held in Hamilton, parking at the 2012 Canadian Open will be significantly more efficient thereby providing a considerably better experience for spectators and visitors alike. The new Ancaster Fairgrounds located on the southwest corner of Highways #2 and #52 will accommodate 8,800 cars in one location and will thereby be able to service the entire spectator parking requirements for the Canadian Open. Additionally, this will result in all the shuttle buses being allocated to one direct route to and from the Hamilton Golf and Country Club being the newly constructed Wilson Street in Ancaster.

Event Corporate Parking:

At the 2012 RBC Canadian Open there will be NO Corporate Parking. Per the previous paragraph, all parking general, corporate or otherwise will be restricted to the Ancaster Fairgrounds. This increases efficiencies in the movement of spectators and volunteers alike and reduces costs with only one bus route in effect.

Event Residential Parking:


Events Team:

See Appendix “B” for complete list of 2012 RBC Canadian Open Steering Committee (includes all staff members from City Departments).
Police:

In 2012, traffic control and onsite security will be staffed through the Hamilton Police Special Duties Office compared to the 2006 and 2003 Opens. The month of July is a difficult time to staff major events as annual vacation leave for officers is at its highest level and there is no extra staff for "In Kind" deployment.

With all parking at the Ancaster Fair Grounds, shuttle buses carrying attendees to the event will flow down Wilson Street to Halson Road, to Golf Links Road, where they will be let off at the Hamilton Golf and Country Club. Shuttle buses leaving the Hamilton Golf and Country Club will travel to Southcote Road, to Garner Road and back to the Fair Grounds. There will be slightly less police needed for traffic control because of the 2012 change to only one parking lot.

Player security will be staffed by volunteer police officers.

Fire and Emergency Services:

Hamilton Emergency Services-Fire (HES Fire) will not be required to provide standby on-site fire protection services during the 2012 Canadian Open. HES-Fire will provide emergency services as requested through 911.

The Canadian Open organizers have not hired on-site EMS services for the last two Opens in Hamilton, thus Hamilton Emergency Medical Services will not be hired to provide on-site medical transport as the organizers have indicated there will be sufficient medical staff on-site to deal with any emergency. As there will be large crowds in the area of the Hamilton Golf and Country Club during the week of the event, EMS depending on call volume will have a vehicle roving in the area of the Hamilton Golf and Country Club, or have a vehicle stationed at the EMS/Fire station on Wilson Street in Ancaster.

Communications:

The Planning and Economic Development Department’s Communication Officer and the Economic Development Division’s Marketing Coordinator will be the co-leads, together with the Ward 12 Councillor, for all communications to residents and businesses affected by the 2012 Canadian Open. Municipal services information collected from all City departments will be communicated to affected residents through several communications products. Proposed tactics include free and paid media, targeted mail drops, a Town Hall meeting for residents (May 30th 7:00 p.m. – 8:30 p.m.), Customer Contact Centre information, Municipal Service Centre information and Web pages on the City’s Web site dedicated to information for Hamilton residents. Communications strategies and tactics will be coordinated with Golf Canada communications initiatives for clear, consistent, and accurate information for visitors and Hamilton taxpayers alike.
In addition to communication to residents on municipal services, opportunities to promote the City of Hamilton and the City/community/Golf Canada partnerships will be actively pursued with local, national and international media.

**Business Development Opportunity:**

The Canadian Open provides an outstanding opportunity for Economic Development to market the City of Hamilton. This world class event is recognized across the country and internationally as one of the premier golf tournaments on the tour. And particularly, since it is held this year at the Hamilton Golf and Country Club, one of the most highly regarded courses by PGA players.

In an effort to capitalize on this opportunity, the Corporate VIP Seating area (a benefit of City sponsorship) provides the Corporation with a venue to showcase Hamilton to realtors, developers, investors and companies looking at expansion or location in Hamilton.

Like the 2006 Bell Canadian Open, the VIP seating area’s sole purpose is business development and promoting Hamilton. Invited guests are restricted to those individuals and representatives of companies that have invested, are looking to invest and/or conduct business in the City of Hamilton.

**Tourism Hamilton Opportunity:**

Tourism Hamilton, as part of its Sport Tourism Action Plan, will support local partner initiatives as Hamilton attracts significant out-of-town visitors and hundreds of hotel room nights, restaurant visits and shopping opportunities directly benefiting the local community. Tourism Hamilton will be providing event servicing that will include participation on the host planning committee, coordination of the “visitor booth” at the spectator entrance, pageantry and promotional literature at hotels, links on the Tourism Hamilton Web site and broadcasting of the event through Tourism Hamilton social media resources. Tourism Hamilton will also feature the 2012 RBC Canadian Open throughout the month of July at the new “Downtown Visitor Information Centre” proudly showing promotional videos and distribution of marketing materials and brochures to promote this prestigious event. Tourism Hamilton will also be coordinating familiarization tours for meeting planners, sport organizations and travel media to leverage hosting the 2012 RBC Canadian Open.

**Operations and Waste Management:**

Operations and Waste Management will liaise with Golf Canada on creating waste division programs for this event, which includes recycling and organics. The City will also provide collection of the materials from a central location and City facilities to be used for the processing of the materials. Operations will make operational changes to
reduce congestion in the area, such as scheduling waste collection operations and regular roads maintenance works to reduce the impact on the event.

**ALTERNATIVES FOR CONSIDERATION**

(include Financial, Staffing, Legal and Policy Implications and pros and cons for each alternative)

**N/A –** The City of Hamilton is contractually obligated to host the event pursuant to the 2012 Canadian Open Host Contract and Planning and Economic Development Report PED10187.

**CORPORATE STRATEGIC PLAN** (Linkage to Desired End Results)


**Skilled, Innovative and Respectful Organization**
- A culture of excellence
- More innovation, greater teamwork, better client focus
- Opportunity for employee input in management decision making

**Financial Sustainability**
- Financially Sustainable City by 2020

**Intergovernmental Relationships**
- N/A

**Growing Our Economy**
- A visitor and convention destination

**Social Development**
- People participate in all aspects of community life without barriers or stigma

**Environmental Stewardship**
- Reduced impact of City activities on the environment
- Aspiring to the highest environmental standards

**Healthy Community**
- An engaged Citizenry

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Vision: To be the best place in Canada to raise a child, promote innovation, engage citizens and provide diverse economic opportunities.

Values: Honesty, Accountability, Innovation, Leadership, Respect, Excellence, Teamwork
APPENDICES / SCHEDULES

Appendix “A” to Report PED12080 - Planning Committee Report PED12052  
Appendix “B” to Report PED12080 - 2012 Canadian Open City of Hamilton (COH) Committee  
Appendix “C” to Report PED12080 - 2012 Estimated Budget (re: services in kind)  
Appendix “D” to Report PED2012 - GANTT Chart

NE/dkm/dw
TO: Chair and Members  
Planning Committee  

WARD(S) AFFECTED: Ward 12

COMMITTEE DATE: April 3, 2012

SUBJECT/REPORT NO: Residential Special Event Parking Plan for the 2012 Canadian Open Golf Tournament (PED12052) (Ward 12)

SUBMITTED BY:  
Tim McCabe  
General Manager  
Planning and Economic Development  

PREPARED BY:  
Sebastian Stula  905-546-2424 Ext. 3940  
Ted Arnold  905-546-2424 Ext. 6006

RECOMMENDATION

(a) That a residential Special Event Parking Plan be adopted for the 2012 Canadian Open Golf Tournament as follows:

(i) That temporary "Special Event Permit Parking" signs be erected on residential streets within the defined boundaries, as outlined in Appendix "A" to Report PED12052, to restrict parking to permit holders from 7:00 a.m. to 7:00 p.m. each day from Monday, July 23, 2012 to Sunday, July 29, 2012, inclusive; and,

(ii) That "Special Event Parking Permits" be issued to area residents in accordance with the guidelines outlined in Appendix "B" to Report PED12052.

(b) That the amendment to the Parking By-law 01-218, attached as Appendix "C" to Report PED12052, which has been prepared in a form satisfactory to the City Solicitor, be approved.
SUBJECT: Residential Special Event Parking Plan for the 2012 Canadian Open Golf Tournament (PED12052) (Ward 12) - Page 2 of 3

EXECUTIVE SUMMARY

The Hamilton Golf and Country Club on Golf Links Road in Ancaster has been selected to host the 2012 Canadian Open Golf Tournament from Monday, July 23, 2012 to Sunday, July 29, 2012. A Special Event Parking Plan, similar to the Council approved plans implemented during the 2003 and 2006 Tournaments, is recommended to minimize the effects to neighbourhood on-street parking.

Alternatives for Consideration – N/A

FINANCIAL / STAFFING / LEGAL IMPLICATIONS (for Recommendation(s) only)

Financial: Costs associated with implementing the parking plan (i.e. manufacturing, erecting and maintaining the required permit parking signs, permit printing and mail outs) will be covered by the event organizer.

Staffing/Legal: N/A

HISTORICAL BACKGROUND (Chronology of events)

The Hamilton Golf and Country Club on Golf Links Road in Ancaster hosted the 2003 and the 2006 Canadian Opens and has been selected to host the 2012 Canadian Open Golf Tournament from Monday, July 23, 2012 to Sunday, July 29, 2012. Council approved Special Event Parking Plans to minimize the effects to neighbourhood on-street parking during the previous events.

POLICY IMPLICATIONS

N/A

RELEVANT CONSULTATION

• Canadian Open Organization Committee
• Councillor Lloyd Ferguson, Ward 12

ANALYSIS / RATIONALE FOR RECOMMENDATION

(include Performance Measurement/Benchmarking Data, if applicable)

The recommended plan will minimize the infiltration of spectator parking by prohibiting on-street parking by all vehicles within the boundary shown in Appendix "A" to this Report, except residents and visitors who have obtained the required "Special Event Parking Permit". Staff will be mailing out two "Special Event Parking Permits" to each
property within the defined area in advance of the event, and an additional three permits per household may be obtained. Residents will be required to display the permit on their vehicles rear view mirror when parking on the street.

As part of the parking plan, parking will be prohibited, using staff’s delegated authority, on one side of some streets within the area to ensure that adequate access can be maintained for emergency vehicles by way of temporary signs. Further, the Public Works Department will be closing both Golf Links Road and Halson Street, two streets that feed the special event parking area, and temporary “No Parking” signs will be installed on both Golf Links Road and Halson Street to ensure unrestricted movement of emergency vehicles on these roadways. In order to allow residents access to their homes on these two streets, staff will also be issuing “Access Permits” to the residents of both Golf Links Road and Halson Street.

Details of this plan, if approved, will be available at a public meeting to be convened by Councillor Lloyd Ferguson, planned for May 30, 2012 at the Ancaster Town Hall.

**ALTERNATIVES FOR CONSIDERATION**

(include Financial, Staffing, Legal and Policy Implications and pros and cons for each alternative)

N/A

**CORPORATE STRATEGIC PLAN (Linkage to Desired End Results)**


**Healthy Community**

- The recommendations in this Report relate directly to quality of life issues for abutting residents

**APPENDICES / SCHEDULES**

Appendix “A” to Report PED12052 – Map identifying the Special Event Permit Parking Area

Appendix “B” to Report PED12052 – Special Event Parking Permits Qualification Guidelines

Appendix “C” to Report PED12052 – Amendments to Parking By-law 01-218

**Vision: To be the best place in Canada to raise a child, promote innovation, engage citizens and provide diverse economic opportunities.**

**Values:** Honesty, Accountability, Innovation, Leadership, Respect, Excellence, Teamwork
APPENDIX “B” - Special Event Permit Parking

That “Special Event Parking Permits” be issued to area residents and area businesses in accordance with the following guidelines:

1. Two “Special Event Parking Permits” will be issued to each residential unit (including apartment buildings) within the Special Event Parking area shown in Appendix “A”.

2. “Special Event Parking Permits” will be mailed in advance of the 2012 Canadian Open. The permits will allow residents to park in all legal areas within the defined boundary. Spectator parking will not be allowed.

3. Additional “Special Event Parking Permits” may be requested at either the Ancaster Municipal Centre, 300 Wilson St. E., Ancaster, ON L9G 2B9 or at the Hamilton Municipal Parking System office at 80 Main St. W. (at Summers Lane). Permits will be issued only to persons residing or that work within this defined area. Additional permits will be issued upon request to a maximum of three permits, beyond the two permits received in the mail.

4. Any concerns about permit requests exceeding the standards will be addressed on an individual basis by the Hamilton Municipal Parking System, in consultation with the Ward Councillor.

5. “Special Event Parking by Permit Only” signs will be placed at each roadway entrance to the defined boundary area to inform motorists that they are entering the special event parking area.

6. All Special Event Parking signs will be displayed at least 12 hours prior to the scheduled start of the event in order to allow motorists to either obtain a permit (if they have not already done so) or to make alternate parking arrangements.

7. Parking will be prohibited on Golf Links Rd. and Halson St.

8. Parking will be prohibited on one side of some streets located in the Special Event Parking area to maintain adequate emergency access.
CITY OF HAMILTON

BY-LAW NO. 12-

To Amend By-law No. 01-218, as amended,
Being a By-law To Regulate On-Street Parking

WHEREAS Section 11(1)1 of the Municipal Act, S.O. 2001, Chapter 25, as amended, confers upon the councils of all municipalities the power to enact by-laws for regulating parking and traffic on highways subject to the Highway Traffic Act;

AND WHEREAS on the 18th day of September, 2001, the Council of the City of Hamilton enacted By-law No. 01-218 to regulate on-street parking;

AND WHEREAS it is necessary to amend By-law No. 01-218, as amended.

NOW THEREFORE the Council of the City of Hamilton enacts as follows:

1. Schedule 4 (Special Event Parking Zones) of By-law No. 01-218, as amended, is hereby further amended by adding to Section "A" thereof the following items, namely:

*Cait Crt.
End to End

Catherine Crt.
End to End

Dalley Dr.
End to End

Greenfield Dr.
End to End

Harrington Pl.
End to End

Irma Crt.
End to End

Judith Cres.
End to End

Mansfield Dr.
End to End
Maureen Av.          End to End
Park Lane            End to End
Reding Rd.           End to End
Academy St.          End to End
Alterra Blvd.        End to End
Brookdale Dr.        End to End
Brookside Dr.        End to End
Cedar Grove Crt.     End to End
Charterhouse Cres.   End to End
Church St.           End to End
Clarendon Dr.        End to End
Hill Crest           End to End
Lodor Lane           End to End
Lodor St.            End to End
Lorne Ave.           End to End
Lowden Av.           End to End
Orton Av.            End to End
Orton Pl.            End to End
Seymour Dr.          End to End
Cameron Dr.          End to End
Douglas Rd.          End to End
St. Anns Crt.        End to End
St. Margarets Rd.    End to End
Brooks Rd.           End to End
Calvin St.           End to End
Elgin Pl.            End to End
Enmore Av.           End to End
Hatton Dr.       End to End
Mapledene Dr.   End to End
Ravina Crt.     End to End
Ravina Cres.    End to End
Robina Rd.      End to End
Woodworth Dr.   End to End
Rosemary Lane   End to End
Algonquin Av.   End to End
Cayuga Av.      End to End
Hiawatha Av.    End to End
Iroquois Av.    End to End
Oneida Blvd.    End to End
Onondaga Dr.    End to End
Seneca Dr.      End to End
Seneca Crt.     End to End
Tomahawk Cres.  End to End
Tuscarora Dr.   End to End
Bunting PI.     End to End
Chancery Dr.    End to End
Dorval Dr.      End to End
East Crest      End to End
Elm Hill Blvd.  End to End
Evergreen Av.   End to End
Hostein Dr.     End to End
Lynda Lane      End to End
McNeil PI.      End to End
Middle Crest    End to End
Subject to the amendments made in this By-law, in all other respects, By-law No. 01-218, including all Schedules thereto, as amended, is hereby confirmed unchanged.

This By-law shall come into force and take effect at 1:00 a.m. on the 23rd day of July, 2012, and shall be repealed and no longer in force and effect at 1:00 a.m. on the 30th day of July, 2012.

PASSED this day of , 2012.

R. Bratina
Mayor

Rose Caterini
City Clerk
2012 RBC CANADIAN OPEN
July 23-29, 2012

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2012 SERVICES IN-KIND BUDGET:

Parking $20,000
- 8,400 Residential Tags $3,000
- Letters and Mail outs $2,000
- Signage $11,000
- Signage (No Parking) $4,000

Police Services $142,928
- 2 days @ $2,956
- 5 days @ $27,403
- Admin Fee: $21,439

Waste $1,680
- Material Recycling Facility $400
- MRF Staff $300
- Material Processing $120
- Central Composting Facility $400
- CCF Staffing $400
- Material Processing $160

Fire and EMS $0

Tourism Hamilton $610
- Main Street Banner Placement $360
- Main Street Banner Production $250

Traffic Operations $20,500
- Sign manufacturing/installation/removal

Grand Total for In-Kind Services $184,208
<table>
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2012 RBC CANADIAN OPEN - GANT CHART
~ November 2011 through July 2012 ~

09/05/2012