Present:
Deputy Mayor B. McHattie (Chair – January)
Deputy Mayor S. Merulla (Chair – February)
Deputy Mayor J. Partridge (Chair – March)
Mayor B. Bratina
Councillors B. Clark, C. Collins, S. Duvall, J. Farr, L. Ferguson,
T. Jackson, B. Johnson, R. Morrow, R. Pasuta, M. Pearson,
R. Powers, T. Whitehead

THE GENERAL ISSUES COMMITTEE PRESENTS REPORT 14-002 AND RESPECTFULLY RECOMMENDS:

1. Volunteer Committee 2014 Budget Requests (Items 5.1.1 to 5.1.5 – February 27)

(a) 2014 Budget Requests – Volunteer Advisory Committees (FCS13093) (City Wide) (Item 5.1.1(a) to (f))

That the Volunteer Advisory Committee 2014 base budget submissions for the following Volunteer Advisory Committees, be approved:

(i) Advisory Committee on Immigrants and Refugees in the amount of $3,500
(ii) Lesbian, Gay, Bisexual, Transgender and Queer (LGBTQ) Advisory Committee in the amount of $3,890
(iii) Aboriginal Advisory Committee in the amount of $3,500
(iv) Hamilton Mundialization Committee in the amount of $5,890
(v) Hamilton Status of Women Committee in the amount of $3,500
(vi) Committee Against Racism in the amount of $3,890

Council April 9, 2014
(b) Hamilton Cycling Committee (PW13091) (City Wide) (Item 5.1.2(a))

(i) That the Hamilton Cycling Committee 2014 base budget submission in the amount of $9,000, be approved;

(ii) That in addition to the base funding, that a one-time budget allocation for 2014 of $1,000, funded by the Cycling Committee Reserve, be approved.

(c) Keep Hamilton Clean & Green Committee (formerly Clean City Liaison Committee) (PW13090) (City Wide) (Item 5.1.2(b))

(i) That the Keep Hamilton Clean & Green Committee Volunteer Coordinating Committee 2014 base budget submission (attached as Appendix "A" to Report PW13090), in the amount of $18,250, be approved;

(ii) That in addition to the base funding, that a one-time budget allocation for 2014 of $10,550, funded by the Keep Hamilton Clean & Green Committee Volunteer Coordinating Committee Reserve, be approved.

(d) Hamilton Veterans Committee (PED13203) (City Wide) (Item 5.1.3(a))

(i) That the Hamilton Veterans Committee 2014 base budget submission in the amount of $20,000, attached as Appendix "A" to Report PED13203, be approved;

(ii) That in addition to the base funding, that a budget allocation of $5,000, funded by an increase to the tax levy, be approved.

(e) Seniors Advisory Committee (FCS13094) (City Wide) (Item 5.1.3(b))

That the Seniors Advisory Committee's 2014 base budget submission in the amount of $1,500 be approved.

(f) Hamilton Youth Advisory Committee (HYAC) (CS13052) (City Wide) (Item 5.1.3(c))

(i) That the Hamilton Youth Advisory Committee (HYAC) 2014 base budget submission in the amount of $3,890 be approved;

(ii) That in addition to the base funding, that a one-time budget allocation for 2014 of $2,500, funded by the Hamilton Youth Advisory Committee Reserve, be approved.

Council – April 9, 2014
(g) Food & Shelter Advisory Committee (CS13048) (City Wide) (Item 5.1.3(d))

That the Food and Shelter Advisory Committee 2014 base budget submission in the amount of $500, be approved.

(h) Tenant Advisory Committee (CS13049) (City Wide) (Item 5.1.3(e))

That the Tenant Advisory Committee 2014 base budget submission in the amount of $1,000, be approved.

(i) Arts Advisory Commission (AAC) (PED13200) (City Wide) (Item 5.1.4)

That the Arts Advisory Commission's 2014 base budget submission in the amount of $9,000, be approved.

(j) Hamilton Historical Board (HHB) (PED13186) (City Wide) (Item 5.1.5)

(i) That the Hamilton Historical Board 2014 base budget submission in the amount of $14,340, be approved;

(ii) That in addition to the base funding, that a one-time allocation for 2014 of $2,370, funded from the Hamilton Historical Board Reserve, be approved.

2. 2014 Tax-Supported Operating Budget (FCS14005) (Item 5.3 – March 20)

A. Council Referred Items

That the following 2014 Council-Referred Items be approved:

(i) A1 – Community and Emergency Services – Hamilton Centre for Civic Inclusion – Gross/Net Impact of $50,000

(ii) A2 – Community and Emergency Services – Adult Day Program User Fee Subsidy – Gross/Net Impact of $65,000

B. Requested Program Enhancements

That the following 2014 Requested Program Enhancements be approved:

(i) B3 – Community and Emergency Services – Early Years Systems Management – Gross Impact of $98,330/Net Impact of $0; 1.0 FTE
(ii) B4 – Community and Emergency Services – Ambulance Staffing – one ambulance 24/7 – Gross Impact of $538,629/Net Impact of $269,314; 10.0 FTE

(iii) B2 – Planning and Economic Development – Update AMANDA system per the recommendations of the Open for Business Review – Gross/Net Impact of $67,000; 1.0 FTE

(iv) B6 – Public Works – Storm Water Facilities Maintenance Program – Gross/Net Impact of $300,000

(v) B1 – Planning and Economic Development – Zoning By-law Review for Planning Applications – Gross/Net Impact of $60,054; 1.0 FTE

C. Boards & Agencies

Sub-section (ii) was amended as highlighted.

(i) That the Boards and Agencies operating budget in the amount of $188,596,450 as per Appendix “A” attached hereto, be approved.

(ii) That the $85,270 allocated for HWCA – Festival of Friends for 2014, exclusive of the amount that has previously been advanced in the amount of $28,423, be withheld pending receipt of audited financial statements for 2013.

D. Planning & Economic Development Department

(i) That the Planning & Economic Development operating budget (Book 2), Appendix “2-1”, page 6, $24,873,914 inclusive of amendments as per amended Appendix “B” attached hereto, be approved.

E. Public Health Services Department

(i) That the Public Health Services operating budget (Book 2), Appendix “2-2”, page 39, $10,684,290 inclusive of amendments as per amended Appendix “B” attached hereto, be approved;

(ii) That the Medical Officer of Health be authorized and directed to execute all 2014 Federal and Provincial Program Service Level Funding Agreements and any ancillary agreements required to give effect thereto and Contracts for Public Health Services as provided for in Appendix “2-2” to report FCS14005. This also includes the authority to authorize the submission of budgets and quarterly/year end reporting.

Council – April 9, 2014
F. Community & Emergency Services Department

(i) That the Community & Emergency Services operating budget (Book 2), Appendix “2-3”, page 71, $227,052,230 inclusive of amendments as per amended Appendix “B” attached hereto, be approved;

(ii) That the General Manager of Community & Emergency Services be authorized and directed to execute all 2014 Federal and Provincial Program Service Level Funding Agreements and any ancillary agreements required to give effect thereto and Contracts for Community Services as provided for in Appendix “2-3” to report FCS14005. This also includes the authority to authorize the submission of budgets and quarterly/year end reporting.

G. Public Works Department

(i) That the Public Works operating budget, (Book 2), Appendix “2-4”, page 124, $202,925,400 inclusive of amendments as per amended Appendix “B” attached hereto, be approved.

H. Legislative

(i) That the Legislative operating budget (Book 2), Appendix “2-7”, page 206, $4,223,780 inclusive of amendments as per amended Appendix “B” attached hereto, be approved.

I. City Manager Department

(i) That the City Manager operating budget (Book 2), Appendix “2-5”, page 151, $10,232,510 inclusive of amendments as per amended Appendix “B” attached hereto, be approved.

J. Corporate Services Department

(i) That the Corporate Services operating budget (Book 2), Appendix “2-6”, page 174, $21,034,120 inclusive of amendments as per amended Appendix “B” attached hereto, be approved.

K. Hamilton Entertainment Facilities

(i) That the Hamilton Entertainment Facilities operating budget (Book 2), Appendix “2-7”, page 214, $1,788,300 inclusive of amendments as per amended Appendix “B” attached hereto, be approved.
L. Corporate Financials/Non Program Revenues

(i) That the Corporate Financials operating budget (Book 2), Appendix “2-7”, page 208, $11,285,870 inclusive of amendments as per amended Appendix “B” attached hereto, be approved;

(ii) That the Non Program Revenues operating budget (Book 2), Appendix “2-7”, page 226, -$44,557,340 inclusive of amendments as per Appendix “B” attached hereto, be approved.

M. Capital Financing

(i) That the following 2014 Police Capital projects referred to the 2014 Operating Budget process for discussion at the time the HPS presents their 2014 budget be approved:

<table>
<thead>
<tr>
<th>Project</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bomb Truck Replacement</td>
<td>$180,000</td>
</tr>
<tr>
<td>Crime Mapping Tools</td>
<td>$250,000</td>
</tr>
<tr>
<td></td>
<td>$430,000</td>
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</tbody>
</table>

(ii) That the Bomb Truck Replacement and Crime Mapping Tools Capital Projects be removed from the 2014 Capital Budget “Parked” projects list;

(iii) That the Capital Financing operating budget $90,177,000 be approved.

3. HSR Bus Loop Located at McMaster Children’s Hospital (Item 4.1 – February 27)

Whereas Hamilton transit riders have been able to disembark at the McMaster Children’s Hospital (formerly McMaster University Medical Centre) for decades;

And Whereas removing the transit stop from the hospital entrance to Main Street would necessitate thousands of additional pedestrian road crossings at one of Hamilton’s busiest intersections;

And Whereas the City of Hamilton, Hamilton Health Sciences and McMaster University have celebrated a beneficial working relationship for years, a relationship that has never been more important than today.

Therefore Be It Resolved:

Recommendation amended as highlighted:

That Council request Hamilton Health Sciences and McMaster University that the HSR bus loop at McMaster Children’s Hospital be maintained.

Council – April 9, 2014
General Issues Committee
(Budget)

Item 4 was amended to read as follows:

4. **2014 Transit Service Enhancement Plan** (Item 4.2 – March 20)
   
   (a) That the 2014 Transportation Division proposed budget be adjusted to reflect an additional $500,000 in revenues, based on 2013 year-end results;
   
   (b) That the enhancement for the Route 44 Rymal bus route through Ancaster (Garner Road to the Ancaster Industrial Park) include the evening and weekend service, but not the 30-minute interval component, and that this service continue on the 60-minute interval;
   
   (c) That the following Transit Service Enhancements be implemented, with a 2014 levy impact of $325,000 and an annualized cost of $965,000:
      
      (i) $675,000 enhancement for Route 44 Rymal
      
      (ii) $200,000 enhancement for Route 43 Stone Church
      
      (iii) $90,000 enhancement for Route 20 A-Line.
   
   (d) That staff be directed to implement the above-mentioned service enhancements effective September 2014;
   
   (e) That the approved Transportation Division complement be increased by 15 FTE’s;
   
   (f) That an additional bus, at a cost of $407,000, be approved and funded from the Transit Vehicle Replacement Reserve.


   (a) That approval for the 2014 Capital Project Traffic Management System - Linc 4041420110 ($75,000) capital budget request be deferred to the 2015 Capital Budget approval process;
   
   (b)(i) That the 2014 Capital Project Video Detection and Intelligent Transportation - 4041457411 ($600,000) be approved;
   
   (b)(ii) That the 2.0 FTE’s requested in the original Capital Budget submission be deferred to the 2015 approval process;

Council – April 9, 2014
(c)(i) That the 2014 Capital Project Traffic Signal Communication System - 4041420016 ($1,000,000) be approved;

(c)(ii) That the 2.0 FTE's requested in the original Capital Budget submission be deferred to the 2015 approval process;

(d) That the Public Works, Corporate Assets and Strategic Planning Division, Traffic Operations and Engineering Section report back in 2014 on staffing resource impacts of Capital projects, Planning and Development projects, and Strategic Safety Initiative projects affecting work load and service delivery;

(e) That Traffic Management System - Linc; Video Detection and Intelligent Transportation; Traffic Signal Communication System - Capital Budget (City Wide) be noted as completed and removed from the Public Works Committee Outstanding Business List.

6. Needle Exchange Program Supplies (February 7 – Item 4.1)

Whereas, the Ministry of Health & Long-Term Care has provided 100% provincial funding for Needle Exchange Program Supplies to support the purchase of needles and syringes, and their associated disposal costs since 2010;

And whereas Public Health Departments across Ontario, including the City of Hamilton, have experienced pressures as the actual cost for needles has exceeded the funding provided by the province and funding levels for this program have remained capped since 2011;

And whereas for 2014, public health units have been asked to include actual costs for the delivery of this program in order to assess the funding requirement for the program;

Therefore, be it resolved:

That the Clinical & Preventive Services budget be increased by $47,000 gross with a decrease of $18,000 net levy.

7. Programs to Combat Obesity (February 7 – Item 4.1)

That Councillor Tom Jackson work with the Public Health Department to act as the Council liaison for championing programs to combat obesity.
8. **Adult Day Program User Fee Subsidy (February 13 – Item 4.1)**

   (a) That staff be directed to provide a list of day programs that are offered across the City, including a breakdown of how and on what the funds are being spent;

   (b) That Council appeal to the Province to restore funding for Adult Day Programs.

9. **Ambulance Staffing (February 13 – Item 4.1)**

   That the Ombudsman be requested to review the ambulance offloading that is occurring, specifically, ambulances that are stuck at the hospital(s), and come up with a resolution to this matter.

10. **Integrated Pest Management Control (February 13 – Item 4.1)**

    That staff be directed to work with the Province to amend the pesticide legislation to allow pesticides to be used under certain conditions for sports fields.

11. **Municipal Car Parks – Revenue Generation (March 20 – Item 5.2)**

    (a) That Report PED14066 respecting “Municipal Car Parks – Revenue Generation” be received;

    (b) That the monthly rate in downtown surface car parks, downtown garages and all other car parks be increased by $5 per month.

The following was lifted from the Information Section and added as Item 12:

12. **2014 Tax Levy**

    That the City Solicitor & Corporate Counsel be authorized and directed to prepare all necessary by-laws, for Council approval, for the purposes of establishing the tax levy.

Council – April 9, 2014
FOR THE INFORMATION OF COUNCIL:

(A) RECOMMENDATIONS APPROVED DURING BUDGET DELIBERATIONS REFLECTED IN APPENDICES OF FINAL BUDGET REPORT:

February 11

(a) Corporate Financials (Item 4.3)

That the recommended adjustments based on Actuals as outlined below be approved:

<table>
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<tr>
<th></th>
<th>Recommended Adjustment $</th>
<th>2014 Revised Budget $</th>
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<tbody>
<tr>
<td>Supplementary Taxes</td>
<td>(500,000)</td>
<td>(8,925,000)</td>
</tr>
<tr>
<td>Payments in Lieu</td>
<td>(117,900)</td>
<td>(14,542,000)</td>
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<tr>
<td>Flamborough Slot</td>
<td>500,000</td>
<td>(5,030,000)</td>
</tr>
</tbody>
</table>

February 13

(b) 2014 Council-Referred Items and Requested Enhancements (Item 4.1)

(i) That the following items be referred for consideration during budget deliberations

(aa) Council-requested Enhancement Item D1 – Zoning By-law Review for Planning Applications (Planning and Economic Development) (Appendix 1-7) in the amount of $60,054 gross; $60,054 net.

(bb) Council-referred Enhancement Item C4 – Adult Day Care User Subsidy (Community and Emergency Services) (Appendix 1-6) in the amount of $65,000 gross; $65,000 net.

(cc) Council-requested Enhancement Item D2 – Update AMANDA System per the recommendations of the Open for Business Review (Planning & Economic Development) (Appendix 1-7) in the amount of $67,000 gross; $67,000 net.

(dd) Council-requested Enhancement D3 – Early Years System Management (Community & Emergency Services) (Appendix 1-7) in the amount of $98,330 gross; $0 net.
(ee) Council-requested Enhancement D4 – Ambulance Staffing – one ambulance 24/7 (Community and Emergency Services) (Appendix 1-7) in the amount of $538,629 gross; $269,314 net.

(ff) Council-referred Enhancement C3 – Hamilton Centre for Civic Inclusion (HCCI) (Community and Emergency Services) (Appendix 1-6) in the amount of $50,000 gross; $50,000 net.

(ii) That $300,000 of the $1,370,000 Council-Requested Enhancement D7 – Storm Water Facilities Maintenance Program (Public Works) (Appendix 1-7) be forwarded to the budget deliberations for consideration.

The Motion CARRIED on the following recorded vote:

Yeas: Morrow, Collins, Jackson, Bratina, Partridge, Johnson
Total Yeas: 6
Nays: Clark, Pearson, Pasuta
Total Nays: 3
Absent: Merulla, McHattie, Farr, Duvall, Whitehead, Powers, Ferguson
Total Absent: 7

(iii) That one-time funding be provided for the following Council-referred Enhancements:

(aa) Council-referred Enhancement Item C14 – Agricultural and Rural Affairs Committee (Community Partnership) (Appendix 1-6) in the amount of $5,000 gross.

(bb) Council-referred Enhancement Item C10 – James Street North SuperCrawl Event (Community Partnership) (Appendix 1-6) in the amount of $80,000 gross; $0 net.

(cc) That funding for future years be revisited pending completion of the overall review of the grants program(s).

(iv) That staff be directed to provide a full presentation at a future meeting of the General Issues Committee with respect to Council-referred Enhancement C6 – Rapid Ready Expanding Mobility Choices in Hamilton (Public Works) (Appendix 1-6).

Council – April 9, 2014
(v) Council-requested Enhancement D6 – Tim Hortons Field Operations (Public Works) (Appendix 1-7) in the amount of $832,350 gross; $0 net be deferred pending receipt of the report respecting Licensing Agreement with the Tiger Cats.

(vi) That the following items be removed from the budget deliberations:

(aa) Council-referred Enhancement Item C1 – Property Maintenance and Security at Chedoke House (Balfour Estate) (Planning and Economic Development) (Appendix 1-6) in the amount of $20,000 gross; $20,000 net.

(bb) Council-referred Enhancement Item C8 – Integrated Pest Management Control (Public Works) (Appendix 1-6) in the amount of $2,600,000 gross; $2,600,000 net.

(vii) That Council-requested Enhancement D5 – Tim Hortons Field Capital Renewal Program (Public Works) (Appendix 1-7) in the amount of $300,000 gross; $300,000 net be deferred to the 2015 Operating budget for consideration.

March 4

(c) 2014 Community Partnership Program Funding (Item 5.4)

(i) That the 2014 Community Partnership Program (CPP) be funded at the same amount as the 2013 CPP (zero increase), until such time as the ongoing review of the City Grants process is complete;

(ii) That, for 2014, one-time funding of $65,000 for the 2014 Community Partnership Program budget, be approved to ensure that all special events receive the amount of monies to offset increased ERCS costs with the funding to come from the CPP Reserve Account.

March 20

(d) Budget Amendments to Reduce the Operating Levy

That the following amendments to reduce the operating levy totaling $693,664 be approved:

(i) D1 – Corporate Financials – Deferral of IT Process Audit Improvement (operating impacts from Capital) – ($297,000); (2.0 FTE)

(ii) D2 – Corporate Services – Clerk’s Increase in Registration Revenues – ($38,000)

Council – April 9, 2014
(iii) D3 – Public Health Services – Healthy Babies Healthy Children program efficiencies – ($32,700); 0.5 FTE
(iv) D4 – Public Health Services – Various Operating Lines – ($62,300)
(v) D5 – Community and Emergency Services – Ontario Works Caseloads Decrease in Cost per Case ($671,000 gross) – ($76,489)
(vi) D6 – Community and Emergency Services – Adjustment to Social Housing Operating Subsidies – ($187,175)
(vii) D7 – Public Health Services – Smoking Cessation Clinic Nicotine Replacement Therapy (NRT) ($25,000 gross) - $0

(B) ITEMS NOT INCLUDED IN THE 2014 TAX-SUPPORTED OPERATING BUDGET AS PER DISCUSSIONS AT THE FEBRUARY 13 GIC BUDGET MEETING

It was understood by the Committee that any items listed on the Council-referred and Council-requested items which were not discussed will not be considered during the budget deliberations. These items included the following:

(a) Council-referred Item C5 – Health Promotion Problem Gambling
(b) Council-referred Item C7 – Street Sweeping Service Adjustment – Burlington Street Industrial Zone
(c) Council-referred Item C9 – Integrated Pest Management: Option 2 (Sports Field Replacement/Renovation)
(d) Council-referred Item C11 – Language Translation and Interpretation Services
(e) Council-referred Item C12 – Lobbyist Registry
(f) Council-requested Enhancement D8 – Court Administration Clerk (POA)
(g) Council-referred Item C13 – Open Data.

(C) STAFF DIRECTIONS BY MOTION:

February 7

(a) Employee-Related Costs from Capital Budget and Corporate Reserve Accounts

That staff report back to the General Issues Committee with an update related to employee-related costs drawn from the capital budget accounts and corporate reserve accounts.

Council – April 9, 2014
February 27

(b) HSR Low Performing Routes

The Committee directed staff to report back on low performing routes for consideration of reducing existing service levels or eliminating the service entirely, and re-allocating the service hours toward service level enhancements.

(c) Overtime Expenses

The Committee requested that staff bring a report back respecting overtime expenses, including historical patterns and trends, costs and categories, using the information provided in a report presented in 2014 as a baseline.

March 4

(d) Revenue Generation – Off Street Surface Parking

That staff be directed to provide a report on the analysis and feasibility of revenue generation as it relates to off-street surface parking, to the March 20, 2014 General Issues Committee for consideration.

March 20

(e) Correspondence from Theatre Aquarius respecting Opera Hamilton

That the correspondence from Theatre Aquarius regarding Opera Hamilton (attached hereto as Appendix “C”) be forwarded to staff for consideration, and that staff report back to the General Issues Committee with a recommendation and response.

(D) TABLED MOTIONS

March 4

(a) 2014 Tax-Supported Operating Budget – Recommendations (FCS14005) (City Wide) (Item 5.2)

Report FCS14005 respecting the 2014 Tax-Supported Operating Budget – Recommendations, as amended, was tabled to the March 20, 2014 meeting of the General Issues Committee (Budget Deliberations).
March 20
(b) 2014 Tax Levy

Sub-section N(i) of Report FCS14005 respecting the 2014 Tax Supported Operating Budget - Recommendations, which reads as follows, was tabled to Council:

(i) That the City Solicitor & Corporate Counsel be authorized and directed to prepare all necessary by-laws, for Council approval, for the purposes of establishing the tax levy.

(E) PUBLIC HEARINGS/DELEGATIONS

January 23 and 24 – Board and Agencies

The Committee received presentations from the following Boards and Agencies:

January 23
Conservation Halton
Hamilton Conservation Authority
Grand River Conservation Authority
Niagara Peninsula Conservation Authority
Hamilton Public Library
Hamilton Police Service

January 24
Hamilton Beach Rescue
Royal Botanical Gardens
Festival of Friends
Art Gallery of Hamilton
Boris Brott Music Festival
Opera Hamilton
Theatre Aquarius
Hamilton Philharmonic Orchestra

February 27 – Public Delegations

(i) Denise Doyle, Co-Chair, Status of Women Committee
(ii) Evelyn Muyrie, Executive Director, Hamilton Centre for Civic Inclusion
(iii) David Arbuckle
(iv) Bill Tufts, Fair Pensions for All
(v) Richard Wikkerink, Associate Provost, Co-Curriculum and Student Development, Redeemer University/College
(vi) Justin Eisenga, Garnering Support
(vii) Arend Kersten, Executive Director, Flamborough Chamber of Commerce
(viii) Don McLean, Hamilton 350 Committee
(ix) Dr. Jim Quinn
(x) Ken Stone, Hamilton 350 Committee

Council – April 9, 2014
(F) APPROVAL OF PREVIOUS MINUTES

February 27

Minutes of the following meetings were approved as presented:

(i) January 23-24 (Boards and Agencies)
(ii) January 29 (Corporate Overview)
(iii) January 29 (Departmental Overviews – Public Works/Corporate Services)
(iv) February 7 (Departmental Overviews – Public Health/Planning)
(v) February 11 (Departmental Overviews – Community and Emergency Services/City Manager and Corporate Financials)
(vi) February 13 (Budget Enhancements)

March 20

(i) February 25 (Public Delegations)
(ii) February 27 (Budget Deliberations)
(iii) March 4 (Budget Deliberations)

April 2

(i) March 20 (Budget Deliberations)

(G) REPORTS RECEIVED:

The following Reports were received:

February 13

(i) Tim Horton’s Field Enhancements (PW14016) (City Wide) (Item 5.1)
(ii) Centennial Parkway Regional Shopping Complex Transit Service (PW12009(b)) (Ward 5) (Item 5.2)
(iii) Red Hill Business Park Transit Service (PW12100(a)) (Ward 11) (Item 5.3)
(iv) 2014 Transit Service Enhancement Plan (PW14015) (City Wide) (Item 5.4)
Eligibility and Registration for Accessible Transportation Services
(PW03128(g)) (City Wide) (Item 5.5)

Growth Management and Planning Division – AMANDA Staff and
Program Enhancement (PED14035) (City Wide) (Item 5.6)

Program Enhancement – Zoning Examiner/Code Correlator (PED14036)
(City Wide) (Item 5.7)

Language Line Enhancement Pilot (FCS13020(a)) (City Wide) (Item 5.8)

Funding for Additional Paramedic Staff (CES14004) (City Wide) (Item 5.9)

March 4

(i) 2013 Assessment Growth (FCS14021) (City Wide) Item 5.1

March 20

(i) Tim Horton’s Field Enhancements (PW14016(a)) (City Wide)

(H) PRIVATE AND CONFIDENTIAL

March 4

The Committee moved into Closed Session at 12:00 Noon pursuant to Section 8.1(e) of the City’s Procedural By-law 10-053 and Section 239.2 of the Ontario Municipal Act, 2001, as amended, as the subject matter pertains to litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board, respecting Appeals and Assessment Appeals that are under review.

The motion to move into Closed Session CARRIED on the following vote:

Yeas: Partridge, Whitehead, Jackson, Collins, Merulla, Morrow, Farr,
Pearson, Ferguson, Powers, Pasuta
Total Yeas: 11
Nays: Clark, Johnson
Total Nays: 2
Absent: Bratina, Duvall, McHattie
Total Absent: 3

The Committee reconvened in Open Session at 12:07 p.m. and advised the public that as there were concerns respecting the legitimacy around the reasons for moving into closed session, the Committee reconvened in Open Session.

Staff was directed to review the matter with the City Solicitor, and bring the matter forward at a future General Issues Committee meeting.

Council – April 9, 2014
March 20

Closed Session Minutes – March 4, 2014

The closed session Minutes from the March 4, 2014 meeting of the General Issues Committee was approved as presented. These Minutes will remain confidential and restricted from public disclosure.

(H) ADJOURNMENT

There being no further business, the Committee adjourned at 2:06 p.m. on March 20, 2014.

Respectfully submitted

Councillor B. McHattie
Deputy Mayor – January

Councillor S. Merulla
Deputy Mayor - February

Councillor J. Partridge
Deputy Mayor – March

Carolyn Biggs
Legislative Co-ordinator
January-March, 2014

Reference of Budget Meetings

<table>
<thead>
<tr>
<th>Date</th>
<th>Description</th>
</tr>
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<tbody>
<tr>
<td>January 23-24</td>
<td>Boards and Agencies</td>
</tr>
<tr>
<td>January 29</td>
<td>Corporate Overview</td>
</tr>
<tr>
<td>January 29</td>
<td>Departmental Overviews – Public Works and Corporate Services</td>
</tr>
<tr>
<td>February 7</td>
<td>Departmental Overviews – Public Health and Planning and Economic Development</td>
</tr>
</tbody>
</table>

Council – April 9, 2014
General Issues Committee
(Budget)

February 11
Departmental Overviews – Community and Emergency Services, City Manager's Office and Corporate Financials

February 13
2014 Council-Referred Items and Requested Enhancements

February 25
Public Delegations

February 27, March 4 and 20
Budget Deliberations

Council – April 9, 2014
## 2014 Boards and Agencies Operating Budget

<table>
<thead>
<tr>
<th>#</th>
<th>Board/Agency</th>
<th>2014 NET Preliminary Budget</th>
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<tbody>
<tr>
<td></td>
<td><strong>City Boards:</strong></td>
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</tr>
<tr>
<td>1</td>
<td>Hamilton Police Services</td>
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<tr>
<td>2</td>
<td>Hamilton Public Library</td>
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<td><strong>Conservation Authorities:</strong></td>
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<tr>
<td>3</td>
<td>Niagara Peninsula Conservation Authority</td>
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<td>4</td>
<td>Grand River Conservation Authority</td>
<td>246,880</td>
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<td>Conservation Halton</td>
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<td>Hamilton Conservation Authority</td>
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<td><strong>Subtotal</strong></td>
<td>4,506,060</td>
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<tr>
<td></td>
<td><strong>HCA: Contracted Services</strong></td>
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<td>7</td>
<td>HCA: Contracted Services - Westfield Village</td>
<td>546,600</td>
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<td></td>
<td><strong>Grants:</strong></td>
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<td>8</td>
<td>Art Gallery of Hamilton</td>
<td>937,410</td>
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<td>9</td>
<td>Boris Brott - Approved Grant</td>
<td>90,110</td>
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<tr>
<td>10</td>
<td>Hamilton Beach Rescue Unit Inc.</td>
<td>126,810</td>
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<td>11</td>
<td>Hamilton Philharmonic Orchestra</td>
<td>113,700</td>
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<td>12</td>
<td>HWCA - Festival of Friends</td>
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<td>13</td>
<td>Opera Hamilton</td>
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<td>14</td>
<td>Theatre Aquarius</td>
<td>73,530</td>
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<td>15</td>
<td>Royal Botanical Gardens</td>
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<td><strong>Subtotal</strong></td>
<td>2,152,970</td>
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<td><strong>Other Items:</strong></td>
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<tr>
<td>16</td>
<td>MPAC</td>
<td>6,215,950</td>
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<td>17</td>
<td>Community Partnership Program</td>
<td>3,212,200</td>
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<td><strong>Subtotal</strong></td>
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<td><strong>Total for All Boards and Agencies</strong></td>
<td>188,596,450</td>
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CITY OF HAMILTON
2014 TAX SUPPORTED OPERATING BUDGET AMENDMENTS

<table>
<thead>
<tr>
<th>Department</th>
<th>Description</th>
<th>FTE</th>
<th>Preliminary Budget</th>
<th>Net Levy Adjustment</th>
<th>Levy Increase</th>
<th>Residential Impact</th>
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<tbody>
<tr>
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<td>$748,635,100</td>
<td>$21,357,020</td>
<td>2.2%</td>
<td>1.8%</td>
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GIC AMENDMENTS APPROVED:

March 20th GIC
- Corp Fin/Non-Prog: Deferral of IT Process Audit Improvement (operating impact from capital) (2.00)
- PHS: Clerks increase in registration revenues (0.50)
- PHS: Various operating lines (0.50)
- CESD: Ontario Works caseloads decrease in cost per case ($671k gross)
- CESD: Adjustment to social housing operating subsidies (187,175)
- PHS: Smoking Cessation Clinic Nicotine Replacement Therapy (NRT) ($25k gross)
- PW: A3 - Rapid Ready Expanding Mobility 15.00
- PW: Add't transit revenue based on year-end actual (500,000)
- PED: Add't parking revenues commencing July 1st (61,380)
- CESD: A1 - Hamilton Civic Centre for Civic Inclusion (50,000)
- CESD: A2 - Adult Day Program User Fee subsidy (65,000)
- CESD: B1 - Zoning By-Law Review for Planning Applications 1.00
- PED: B2 - Update Amanda System 1.00
- CESD: B3 - Early Years System Management ($98k gross) 1.00
- CESD: B4 - Ambulance Staffing ($539k gross) 10.00
- PW: B5 - Storm Water Facilities Maintenance Program 300,000

March 4th GIC
- Community Grants: CPP funding for increased ERCS costs ($65k gross, funded from CPP reserve) 0

Feb 27th GIC
- Legislative: Hamilton Veteran Committee 5,000
- Legislative: Hamilton Cycling Committee 1,000
- Legislative: Hamilton Cycling Committee - One Time Addtl ($1k gross funded from reserve) 0
- Legislative: Hamilton Youth Advisory Committee - One Time Addtl ($2.5k gross funded from reserve) 0
- Legislative: Hamilton Historical Board - One Time Addtl ($2.37k gross funded from reserve) 0
- Legislative: Keep Hamilton Clean & Green Committee - One Time Addtl ($10.55k gross funded from reserve) 0

Feb 13th GIC
- Community Grants: C14 - Agricultural and Rural Affairs Committee ($5k gross funded from reserve) 0
- Community Grants: C10 - James Street North SuperCrawl Event ($80k gross funded from reserve) 0
- Corp Fin/Non-Prog: Flamboro Slot revenue increase from non-approval of C5 - Health Promotion Problem Gambling (70,000)

Feb 11th GIC
- Corp Fin/Non-Prog: Supplementary Taxes (500,000)
- Corp Fin/Non-Prog: Payments in Lieu (117,900)
- Corp Fin/Non-Prog: Flamboro Slot 500,000

Feb 7th GIC
- PHS: 100% provincial funding for the Needle Exchange Program Supplies ($47k gross) (18,000)

AVERAGE RESIDENTIAL TOTAL TAX IMPACT

<table>
<thead>
<tr>
<th>Description</th>
<th>Preliminary Budget</th>
<th>Net Levy Adjustment</th>
<th>Levy Increase</th>
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<tr>
<td></td>
<td>$748,316,524</td>
<td>$21,038,444</td>
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Note - anomalies in totals due to rounding.
February 25, 2014

Mayor Bob Bratina
Members of Hamilton City Council
Hamilton City Hall
2nd Floor – 71 Main St. West
Hamilton, ON
L8P 4Y5

Dear Mayor Bratina and Members of Hamilton City Council:

I am writing to you to provide an update as to the status of the three-way business relationship between Theatre Aquarius, Opera Hamilton, and the City of Hamilton as you consider the implications of the recent loss of Opera Hamilton to our city.

As you may be aware, the loss of Opera Hamilton has left Theatre Aquarius in a precarious financial position, as our company is faced with unpaid debts to date of approximately $83,324.00. Moreover, while we have been successful in avoiding the labour costs associated with Opera Hamilton’s final show in April of 2014, we have been unable to find another production to occupy Theatre Aquarius at that time. It is very likely that Theatre Aquarius will therefore also be out the total facility fee owed to it by Opera Hamilton for the final show, being $18,333.33, bringing the total financial impact on Theatre Aquarius to $101,657.33. Theatre Aquarius has previously provided the City with a summary of the serious financial impact on Theatre Aquarius as a result of Opera Hamilton’s decision to cease its operations.

Below is a background summary outlining the current situation.

Background: In 2011, Theatre Aquarius offered Opera Hamilton an opportunity to perform its 2011-12 season at The Dofasco Centre for the Arts. Theatre Aquarius viewed the opportunity as a positive, strategic step towards becoming a centre for the performing arts in Hamilton.

Throughout 2012, Opera Hamilton was late in meeting its financial labour and rental obligations to Theatre Aquarius. Opera Hamilton’s debt obligation had been chronic for more than a year, exposing Theatre Aquarius to increased financial burden. It has also come to light that HECFI experienced similar late payment issues when Opera Hamilton performed at Hamilton Place resulting in late expenses being deducted from the annual Municipal Grant to Opera Hamilton.

For the 2012-2013 Opera Hamilton season, Theatre Aquarius agreed to allow Opera Hamilton to continue performing at The Dofasco Centre for the Arts upon the condition that Opera Hamilton request and receive permission from the City to sign over its 2013 Municipal Grant directly to Theatre Aquarius to cover all costs associated with Opera Hamilton’s rental of our venue (including labour costs). This arrangement ensured that Opera Hamilton would continue to provide a season of opera for its patrons.
and Theatre Aquarius did not have to act financially on behalf of Opera Hamilton, keeping Theatre Aquarius sheltered from any potential risk of financial viability.

2013-2014 Opera Hamilton Season: As per past practice and prior to entering into an agreement between Theatre Aquarius and Opera Hamilton for Opera Hamilton’s 2013-2014 season, both Opera Hamilton and Theatre Aquarius wrote to the City requesting that Opera Hamilton’s Municipal Grant be paid directly to Theatre Aquarius. Theatre Aquarius agreed to proceed with the historical arrangement based upon the City’s response that “as per previous years, the City continues to be agreeable to forwarding their 2014 grant to Theatre Aquarius in payment of any outstanding debt and/or future payments for services rendered.”

As a not-for-profit cultural arts organization, Theatre Aquarius has neither the financial capacity nor the ability to absorb the financial impact of the ceasing of operations of Opera Hamilton. As you may well appreciate, the crisis that has emerged from Opera Hamilton has now become a crisis for Theatre Aquarius. It is our sincere hope that this background information has provided you with clarity, and we look forward to the City’s response at the earliest convenience.

Should you have questions or concerns, please do not hesitate to contact Lorna Zaremba, General Manager of Theatre Aquarius, (905.522.7815 x223) for further information. Thank you for your consideration of this matter.

Yours sincerely,

Jon Juras
Chair, Theatre Aquarius Board of Directors

cc: Rose Caterini, City Clerk
    Mary Gallagher, Deputy City Clerk
    Mike Zegarac, Acting General Manager, Finance and Corporate Services