**Vision:** To be the best place in Canada to raise a child, promote innovation, engage citizens and provide diverse economic opportunities.

**Values:** Honesty, Accountability, Innovation, Leadership, Respect, Excellence, Teamwork

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<tr>
<th>TO:</th>
<th>Chair and Members Public Works Committee</th>
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<tr>
<td>WARD(S) AFFECTED:</td>
<td>CITY WIDE</td>
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<tr>
<td>COMMITTEE DATE:</td>
<td>May 31, 2010</td>
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<tr>
<td>SUBJECT/REPORT NO:</td>
<td>Public Works Yards Master Plan (PW09029a) - (City Wide) (Outstanding Business List Item)</td>
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<tr>
<td>SUBMITTED BY:</td>
<td>Gerry Davis, CMA General Manager Public Works Department</td>
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<tr>
<td>PREPARED BY:</td>
<td>Jennifer DiDomenico (905) 546-2424, Extension 5596</td>
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**Council Direction:**

At its meeting of May 4, 2009, the Public Works Committee recommended, and on May 13, 2009 Council subsequently approved the following:

“(a) That the Public Works Yards Master Plan as set out in Appendix “A” attached hereto, be received;

(b) That the Acting General Manager of Public Works be authorized to implement Phase I of the Public Works Yards Master Plan, which would include:

   (i) Relocating the Waste Collection Operations from 330 Wentworth Street to the Materials Recycling Facility (MRF) at 1579 Burlington Street at an approximate cost of $1,000,000 funded through Capital account #5120894100 (Collection Operations Relocate);

   (ii) Relocating the DARTS operations from the Mountain Transit Centre (MTC) at 2200 Upper James to 330 Wentworth Street at an approximate cost of $650,000 funded through Capital account #5310641001 (ATS Accommodation);

(c) That the Acting General Manager of Public Works be authorized to proceed with further detailed investigations for Phase II of the Public Works Yards Master Plan, and that funding for these investigations be referred to the 2010 Capital Budget for consideration;

(d) That each component of Phase II of the Plan be brought back to the Public Works Committee as the business case studies for each component are concluded.”

The purpose of this Information Report is to provide an update on the status of implementation of the Public Works Yards Master Plan.
Information:
In Report PW09029, presented to the Public Works Committee on May 4, 2009, staff reported that the study concluded that the preferred long term strategy was to include both major and minor operational modifications based on existing conditions. It was anticipated that the yard rationalizations proposed in the Public Works Yards Master Plan would be carried out over a time horizon to be determined through further detailed studies and as funding opportunities were determined.

Update on Phase I
Phase I of the Plan, involving the relocation of the Waste Collections staff and fleet to 1579 Burlington Street and a corresponding move of the DARTS operation to 330 Wentworth Street from the Mountain Transit Facility. Both of these moves occurred in November 2009.

The Waste Collections staff is currently occupying temporary quarters in portable trailers while permanent accommodations are being constructed in a portion of the former Firestone Building that also contains the Materials Recycling Facility. Construction / renovation is expected to be completed later in 2010.

Further Detailed Investigations for Phase II
As staff was preparing to initiate further work on aspects of the Public Works Yards Master Plan, a number of events transpired that have impacted on the timing of some of the elements in the Plan.

One of the main changes impacting on the Public Works Yards Master Plan was the September 2009 reorganization of the Public Works Department and more particularly the Operations and Waste Management Division. The Division is currently considering ways of streamlining operations and developing synergies leading to efficiencies. This review will also consider how best to optimize the use of the various yards. It is expected that this work will be completed this fall.

In addition, Hamilton’s successful bid to host the Pan Am games may impact on how yards and facilities are used.

These changes may affect some of the underlying assumptions in the Public Works Yards Master Plan. These assumptions will be reviewed and verified or modified as necessary as the Phase II investigations and business case studies progress.

Next Steps
Staff will be reporting back on the Public Works Yards Master Plan Phase II investigations and business case studies in 2011.

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