Council Direction:
N/A

Information:

Council approved Public Health Services' (PHS) 2012 budget in April of this year. This brief report provides context for the recent grant approval from the Ministry of Health and Long-Term Care (see Appendices A to C).

The Ministry of Health and Long Term-Care (MOHLTC) has approved the City of Hamilton (PHS) 2012 Program-Based Grant request for mandatory and related public health programs (Appendix A), as well as providing an Amending Agreement to the Public Health Accountability Agreement which includes the terms and conditions governing the approved funding.

The 2012 grant allocation includes 2% growth for mandatory public health programs funded provincially at 75% which aligns with the assumption used in the creation of the 2012 budget. Other programs, Infection Prevention and Control Nurses (100%) and Public Health Nurses (100%) initiatives also received a 2% growth increase, whereas the current budget assumed a 0% increase.
The annual base funding also includes approved allocations for Vector-Borne Diseases (75%), Chief Nursing Officer Initiative (100%), Infectious Disease Control (100%), Healthy Smiles Ontario (100%) and other related programs and services at requested funding levels.

The Children In Need of Treatment (CINOT) Expansion Program (75%) received a 2% increase from 2011 actual levels. This amount is less than the projected levels currently budgeted and creates an additional pressure as uptake is already creating a pressure of $90,000. The approved allocation for Small Drinking Water (SDW) was increased from current budget levels based on an updated funding formula that reflects the actual number of Hamilton's SDW systems.

One time requests for provincial funding of two PHS projects (Electronic Medical Records, Administrative Support Services Review) were not approved as a result of limited amount of funding available due to the current provincial fiscal situation. As both of these are approved priority projects, they will need to be funded from within existing Public Health Services capital and operating budgets. However, funding for the Panorama project was not requested but approved for 2012 on a one time basis.

At this time, the province has not formally announced ongoing budgetary guidelines for 2013.
Ministry of Health and Long-Term Care

Executive Director's Office
Public Health Division
11th Floor, Hepburn Block
Toronto ON M7A 1R3

Office of the
Assistant Deputy Minister
Health Promotion Division
777 Bay Street, 19th Floor
Toronto ON M7A 1S5

Telephone: (416) 326-4790
Facsimile: (416) 326-4864

Ministère de la Santé et des Soins de longue durée

Bureau du directeur général
Division de la santé publique
Edifice Hepburn, 11e étage
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Bureau du sous-ministre adjoint
Division de la Promotion de la santé
777, rue Bay, 19e étage
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Telephone: (416) 212-3831
Télécopieur: (416) 325-8412
Facsimile: (416) 325-8412

JUL 17 2012

Dr. Elizabeth Richardson
Medical Officer of Health
City of Hamilton, Public Health Services
1 Hughson Street North, 4th Floor
Hamilton ON L8R 3L5

Dear Dr. Richardson:

Re: Ministry of Health and Long-Term Care Public Health Accountability Agreement with the City of Hamilton (the “Board”) dated January 1, 2011 (the “Accountability Agreement”)

This letter is further to the recent letter from the Honourable Deb Matthews, Minister of Health and Long-Term Care, in which she informed you that the Ministry of Health and Long-Term Care (the “Ministry”) will provide the Board up to $26,564,144 in annual base funding for the 2012 funding year to support the provision of mandatory and related public health programs and services in your community, and up to $50,178 in one-time funding to support projects related to the delivery of these initiatives.

The annual base amount consists of funding for mandatory programs, which includes 2% growth funding, or less if requested, and funding for other related programs such as the Chief Nursing Officer Initiative (at 100%), Children In Need Of Treatment Expansion Program (at 75%), Healthy Smiles Ontario Program (at 100%), Infectious Diseases Control Initiative (at 100%), Public Health Nurses Initiative (at 100%), and Vector-Borne Diseases Program (at 75%). The one-time amount consists of funding for Panorama (at 100%) and other one-time projects.

The Ministry and the Board entered into an Accountability Agreement effective January 1, 2011. We are pleased to provide you with two copies of an Amending Agreement that contains the terms and conditions governing the funding referred to in the Minister’s letter.
Dr. Elizabeth Richardson

Please review the Amending Agreement carefully and sign both copies enclosed and return both copies to:

Brent Feeney  
Manager, Funding and Accountability Unit  
Public Health Standards, Practice and Accountability Branch  
Public Health Division, Ministry of Health and Long-Term Care  
393 University Avenue, Suite 2100  
Toronto ON  M7A 2S1

When all the parties have signed the Amending Agreement, the Ministry will return one copy to you and will begin to flow the funds reflected in Schedule A of the Amending Agreement.

If you have any questions, please contact Mr. Feeney at 416-212-6397 or by email at brent.feeney@ontario.ca.

Yours truly,

[Signature]

Roselle Martino  
Executive Director (A)  
Public Health Division

Kate Manson-Smith  
Assistant Deputy Minister  
Health Promotion Division

Attachments

C: Helen Klumpp, Manager, Finance & Administration, City of Hamilton, Public Health Services  
Dr. Arlene King, Chief Medical Officer of Health, Public Health Division  
Pier Falotico, Director, Financial Management Branch  
Michael Parzei, Director, Fiscal Oversight & Performance Branch  
Laura Pisko, Director, Standards, Programs and Community Development Branch  
Sylvia Shedden, Director, Public Health Standards, Practice and Accountability Branch  
Liz Haugh, President, Ontario Public Health Association  
Gary McNamara, President, Association of Municipalities of Ontario  
Dr. Paul Roumeliotis, President, Association of Local Public Health Agencies
Amending Agreement No. 3

Between:

HER MAJESTY THE QUEEN IN RIGHT OF ONTARIO
as represented by the Minister of Health and Long-Term Care

(the “Province”)

- and -

City of Hamilton

(the “Board of Health”)

WHEREAS the Province and the Board of Health entered into a Public Health Accountability Agreement effective as of the first day of January 2011 (the “Accountability Agreement”); and

AND WHEREAS the Parties wish to amend the Accountability Agreement;

NOW THEREFORE IN CONSIDERATION of the mutual covenants and agreements contained in this Amending Agreement No. 3, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties hereto agree as follows:

1. This Amending Agreement (“Amending Agreement No. 3”) shall be effective as of the date it is signed by the Province.

2. Except for the amendments provided for in this Amending Agreement No. 3, all provisions in the Accountability Agreement shall remain in full force and effect.

3. Capitalized terms used but not defined in this Amending Agreement No. 3 have the meanings ascribed to them in the Accountability Agreement.

4. The Accountability Agreement is amended by:

[a] Deleting the Minister of Health Promotion and Sport and Ministry of Health Promotion and Sport everywhere in the Accountability Agreement where they appear.

[b] Deleting Schedule A-1 (Program-Based Grants) and substituting Schedule A-2 (Program-Based Grants), attached to this Amending Agreement No. 3.

[c] Deleting Schedule B-1 (Related Program Policies and Guidelines) and substituting Schedule B-2 (Related Program Policies and Guidelines), attached to this Amending Agreement No. 3.
Deleting Schedule C-1 (Reporting Requirements) and substituting Schedule C-2 (Reporting Requirements), attached to this Amending Agreement No. 3.

The Parties have executed the Amending Agreement No. 3 as of the date last written below.

HER MAJESTY THE QUEEN IN RIGHT OF ONTARIO
as represented by the Minister of Health and Long-Term Care

Name: __________________________  Date: __________________________
Title: __________________________

Name: __________________________  Date: __________________________
Title: __________________________

City of Hamilton

I/We have authority to bind the Board of Health.

Name: __________________________  Date: __________________________
Position: __________________________

Name: __________________________  Date: __________________________
Position: __________________________
### SCHEDULE A-2

#### PROGRAM-BASED GRANTS

**City of Hamilton**

<table>
<thead>
<tr>
<th>Base Funding (1)</th>
<th>2012 Approved Allocation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mandatory Programs (75%)</td>
<td>$22,545,950</td>
</tr>
<tr>
<td>AIDS Hotline (100%)</td>
<td>-</td>
</tr>
<tr>
<td>Chief Nursing Officer Initiative (100%)</td>
<td># of FTEs 1.00 $116,699</td>
</tr>
<tr>
<td>Children In Need Of Treatment (CINOT) Expansion Program (75%)</td>
<td>$124,712</td>
</tr>
<tr>
<td>Enhanced Food Safety - Haines Initiative (100%)</td>
<td>$78,259</td>
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<tr>
<td>Enhanced Safe Water Initiative (100%)</td>
<td>$42,232</td>
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<tr>
<td>Healthy Smiles Ontario Program (100%)</td>
<td>$1,450,140</td>
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<tr>
<td>Infection Prevention and Control Nurses Initiative (100%)</td>
<td># of FTEs 1.00 $86,569</td>
</tr>
<tr>
<td>Infectious Diseases Control Initiative (100%)</td>
<td># of FTEs 10.00 $1,111,164</td>
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<tr>
<td>Needle Exchange Program Initiative (100%)</td>
<td>$62,812</td>
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<tr>
<td><strong>Public Health Awareness Initiatives:</strong></td>
<td></td>
</tr>
<tr>
<td>Infection Prevention and Control Week (100%)</td>
<td>$8,000</td>
</tr>
<tr>
<td>Sexually Transmitted Infections Week (100%)</td>
<td>$7,000</td>
</tr>
<tr>
<td>World Tuberculosis Day (100%)</td>
<td>$2,000</td>
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<tr>
<td>Public Health Nurses Initiative (100%)</td>
<td># of FTEs 2.00 $173,441</td>
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<tr>
<td>Sexual Information and Education Council of Canada (100%)</td>
<td>-</td>
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<tr>
<td>Small Drinking Water Systems Program (75%)</td>
<td>$41,100</td>
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<tr>
<td>Unorganized Territories (100%)</td>
<td>-</td>
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<tr>
<td>Vector-Borne Diseases Program (75%)</td>
<td>$714,066</td>
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<tr>
<td><strong>Sub-Total</strong></td>
<td>$26,564,144</td>
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<tr>
<th>One-Time Funding (1)</th>
<th>2012 Approved Allocation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Panorama (100%) (2)</td>
<td>$50,178</td>
</tr>
<tr>
<td><strong>Sub-Total</strong></td>
<td>$50,178</td>
</tr>
</tbody>
</table>

| Total                                                                           | $26,614,322               |

(1) Base and one-time funding is approved for the 12 month period of January 1, 2012 to December 31, 2012, unless otherwise noted.

(2) One-time funding is approved for the 12 month period of April 1, 2012 to March 31, 2013.
SCHEDULE B-2

RELATED PROGRAM POLICIES AND GUIDELINES

BASE FUNDING:

B1. AIDS Hotline (Public Health Division (PHD))

Base funding for this initiative must be used for the establishment of a provincial AIDS hotline which all Ontarians across the province can access.

B2. Chief Nursing Officer Initiative (PHD)

Under the Organizational Standards, boards of health must designate a Chief Nursing Officer by January 2013. It is expected that the Chief Nursing Officer role will be implemented at a management level within the board of health reporting to the Medical Officer of Health or Chief Executive Officer and, in that context, will contribute to organizational effectiveness.

The presence of a Chief Nursing Officer in each board of health will enhance the health outcomes of the community at individual, group and population levels: through contributions to organizational strategic planning and decision making; by facilitating recruitment and retention of qualified, competent public health nursing staff; and enabling quality public health nursing practice. Furthermore, the Chief Nursing Officer articulates, models and leads the way towards a vision of excellence in public health nursing practice, which facilitates evidence-based services and quality health outcomes in the public health context.

The following qualifications are required for designation as a Chief Nursing Officer: Registered Nurse in good standing with the College of Nurses of Ontario; a Baccalaureate degree in nursing; a graduate degree in nursing, community health, public heath, health promotion, health administration or other relevant equivalent OR be committed to obtaining such qualification within three (3) years of designation (this will be reviewed in 2014); and, a minimum of 10 years nursing experience with progressive leadership responsibilities, including a significant level of experience in public health; and a member of appropriate professional organizations (e.g., Registered Nurses’ Association of Ontario, Association of Nursing Directors and Supervisors in Official Health Agencies in Ontario-Public Health Nursing Management, etc.).

This initiative must create additional hours of nursing service (1.0 Full-Time Equivalent (FTE) minimum). Base funding is for nursing salaries and benefits only and cannot be used to support operating or education costs.

Boards of health must confirm to the MOHLTC that a qualified Chief Nursing Officer has been designated and that a new public health nurse FTE has been established. In addition, boards of health must submit an annual year-end program report to the MOHLTC confirming the maintenance of the funded 1.0 nursing FTE and a year-end program report highlighting Chief Nursing Officer activities for the previous funding period.
B3. **CINOT Expansion Program (Health Promotion Division (HPD))**

The CINOT Expansion Program provides coverage for basic dental care for children 14 through 17 years in addition to general anaesthetic coverage for children 5 through 13 years. Boards of health must be in compliance with the Ontario Public Health Standards (OPHS) and the CINOT Protocol.

Boards of health must use the Oral Health Information Support System (OHISS) application to process all CINOT Expansion claims. Financial report data should align with expenditures as recorded in OHISS and reflected in Age Profile and Procedure Code Profile Reports for the period January 1st through December 31st.

Boards of health will not be permitted to transfer any projected CINOT Expansion Program surplus to their CINOT 0-13 year old budget.

B4. **Enhanced Food Safety – Haines Initiative (PHD)**

The Enhanced Food Safety – Haines Initiative was established to augment a board of health’s capacity to deliver the Food Safety Program as a result of the Provincial Government’s response to Justice Haines’ recommendations in his report “Farm to Fork: A Strategy for Meat Safety in Ontario”.

Base funding for this initiative must be used for the sole purpose of implementing the Food Safety Program Standard under the OPHS. Eligible expenses include such activities as: hiring staff, delivering additional food-handler training courses, providing public education materials, and program evaluation.

Funded projects/activities must be over and above the level of activities underway or planned based on existing mandatory programs base funding.

B5. **Enhanced Safe Water Initiative (PHD)**

Base funding for this initiative must be used for the sole purpose of increasing the board of health’s capacity to meet the requirements of the Safe Water Program Standard under the OPHS.

Funded projects/activities must be over and above the level of activities underway or planned based on existing mandatory programs base funding.

B6. **Healthy Smiles Ontario Program (PHD)**

The Healthy Smiles Ontario (HSO) program provides prevention and basic treatment services for children and youth, from low-income families, who are 17 years of age or under, and who do not have access to any form of dental coverage. The goal of HSO is to improve the oral health outcomes of children and youth in low-income families. HSO builds upon and links with existing public health dental infrastructure to expand access to dental services for children and youth.

The core objectives of the HSO Program are: Ontario-wide oral health infrastructure development; preventive and basic treatment services for the target population; and, oral health promotion.
Base funding for this program must be used for the ongoing, day-to-day requirements associated with delivering services (both prevention and basic treatment) under the HSO program to children and youth in low-income families. Program expense categories include:

- Salaries, wages and benefits
  - Dental care providers – clinical
  - Administration
  - Oral health staff – non-clinical
- Fee-for-service delivery
- Administrative expenses which include: building occupancy, travel, staff training and professional development, material/supplies, office equipment, professional and purchased services, communication costs, other operating, and information and information technology equipment.
- Communication Costs for Marketing / Promotional Activities
  - Communication costs include marketing / promotional activities.
  - Funding used for marketing / promotional activities must not compromise front-line service delivery for current and future HSO clients.
  - Boards of health are responsible for ensuring promotional / marketing activities have a direct, positive impact on meeting the objectives of the HSO program.
  - Boards of health are reminded that HSO promotional / marketing materials approved by the MOHLTC and developed corporately are available for use by boards of health in promoting the HSO Program.
  - The overarching HSO brand and provincial marketing materials were developed by the MOHLTC to promote consistency of messaging, look and feel across the province. When promoting the HSO program locally, boards of health are requested to align local promotional products with the provincial HSO brand. When boards of health use the HSO brand, please liaise with the MOHLTC's Communications and Information Branch to ensure use of the brand aligns with provincial standards.

Operational expenses not covered within this program include: staff recruitment incentive / billing incentives; and, client transportation.

Other requirements of the HSO Program include:

- All revenues collected under the HSO program (including revenues collected for the provision of services to non-HSO clients) must be reported (i.e. revenue collected for CINOT, Ontario Works, Ontario Disability Support Program and other non-HSO programs).
- Boards of health must use OHISS to administer the HSO Program.
• Boards of health must enter into Service Level Agreements with any organization they partner with for purposes of delivering the HSO program. The Service Level Agreement must set out clear performance expectations and ensure accountability for public funds.

• Any significant changes to the MOHLTC-approved HSO business model, including changes to plans, partnerships, or processes, or otherwise as outlined in the board of health’s MOHLTC-approved business case and supporting documents must be approved by the MOHLTC before being implemented.

• Any contract or subcontract entered into by the board of health for the purposes of implementing the HSO program must be conducted according to relevant municipal procurement guidelines.

• Boards of health are responsible for ensuring value-for-money and accountability for public funds.

• Boards of health must ensure that funds are used to meet the objectives of the HSO program, with a priority to deliver dental services (both prevention and basic treatment) to HSO clients.

B7. Infection Prevention and Control Nurses Initiative (PHD)

The Infection Prevention and Control Nurses Initiative was established to support one (1) additional FTE Infection Prevention and Control Nurse for every board of health in the province.

Base funding for the initiative must be used for the creation of additional hours of nursing service (FTE) and for nursing salaries/benefits and cannot be used to support operating or education costs. The applicant must have a nursing designation (Registered Nurse, Registered Practical Nurse, or Registered Nurse in the Extended Class), and must have or is committed to obtaining a Certification in Infection Control within three (3) years of beginning of employment.

The majority of the Infection Prevention and Control Nurses time must be spent on infection prevention and control activities. Boards of health are required to maintain this position as part of baseline nursing staffing levels.

B8. Infectious Diseases Control Initiative (180 FTEs) (PHD)

Boards of health are required to remain within both the funding levels and the number of FTE positions approved by the MOHLTC.

Base funding for this initiative must be used solely for the purpose of hiring and supporting staff (e.g., recruitment, salaries/benefits, accommodations, program management, supplies and equipment, other directly related costs) to monitor and control infectious diseases, and enhance a board of health’s ability to handle and coordinate increased activities related to outbreak management.
Staff funded through the Infectious Diseases Control Initiative is required to be available for redeployment when requested by the MOHLTC, to assist other boards of health with managing outbreaks and to increase the system's surge capacity.

**B9. Needle Exchange Program Initiative (PHD)**

Base funding for this initiative must be used for the purchase of needles and syringes, and their associated disposal costs, for the board of health’s Needle Exchange Program.

Boards of health are required to submit Needle Exchange Program activity reports to the MOHLTC. Information regarding this requirement will be communicated to boards of health at a later date.

**B10. Public Health Awareness Initiatives (PHD)**

**Infection Prevention and Control Week**

Infection Prevention and Control Week occurs annually in October. Base funding for this initiative must be used for development, purchasing, and distribution of materials, and/or educational sessions to promote educational awareness during Infection Prevention and Control Week.

Expected outcomes include: increased public awareness of infection prevention and control principles; increased knowledge of infection prevention and control practices for service providers; and improved health of Ontarians. Appropriate use of funds include, but are not limited to: conducting public education sessions; honorarium for a speaker; creation and development of teaching aids and promotional items (e.g., fact sheets, pamphlets, etc.); distributing educational resources; media releases/articles, and poster displays to raise awareness in different settings.

Funds are not to be used for staff salaries and benefits, staff education (e.g., attendance at a conference) and for payment of staff professional fees/dues.

Boards of health are required to provide a written evaluation and provide a report back to the MOHLTC indicating the following: population targeted; tools/resources created; activities/events implemented; and, successes/challenges experienced.

In November of every year, the MOHLTC will facilitate a discussion with boards of health to share initiatives, tools created, etc. and implemented, as well as to plan for future Infection Prevention and Control Week initiatives.

**Sexually Transmitted Infections Week**

Sexually Transmitted Infections (STI) Week occurs annually in February. Base funding for this initiative must be used for promotion and educational purposes related to sexual health issues as well as promotion of local sexual health clinics and services. Funding must be used to develop, reproduce and distribute communication, promotion and educational materials that should be distributed widely to the public (e.g., electronic materials for a website, fact sheets, printed flyers and advertising in local media).
Funding cannot be used for staff education or to purchase clinic supplies with the exception of purchasing condoms to promote local sexual health clinics. The MOHLTC will not reimburse for items such as prizes/snacks to improve utilization of clinical services.

Boards of health are required to provide a written evaluation report to the MOHLTC indicating populations reached, activities implemented and successes and challenges faced during this educational event.

World Tuberculosis Day

World Tuberculosis (TB) Day occurs annually in March. The purpose of World TB Day is to build public awareness around the fact that TB remains an epidemic in much of the world today.

Base funding for this initiative must be used for the purchase of materials that will increase awareness and knowledge on the prevention and treatment of TB. Funding must be used for the development, reproduction and distribution of any new communication or educational materials and activities, specifically designed for World TB Day (e.g., electronic material for posting on websites; fact sheets; posters for health care practitioners, health care settings or other appropriate venues with the specific goal of TB education/awareness; printed flyers/brochures; educational/training events and materials, etc.).

The MOHLTC will not reimburse for items such as prizes and meals/snacks.

Boards of health are required to provide a written evaluation to the MOHLTC on how they measured the effects of their intervention.

B11. Public Health Nurses Initiative (PHD)

The Public Health Nurses Initiative was established to support salaries and benefits for two (2) new FTE public health nursing positions for each board of health.

Public health nurses with specific knowledge and expertise will provide enhanced supports to address the program and service needs of priority populations impacted most negatively by the social determinants of health in the board of health area.

Boards of health are required to adhere to the following: base funding for this initiative must be used for the creation of additional hours of nursing service (FTEs); boards of health must commit to maintaining baseline nurse staffing levels and creating two (2) new public health nursing FTEs above this baseline; base funding is for public health nursing salaries and benefits only and cannot be used to support operating or education costs; and, boards of health must commit to maintenance of, and gains towards, the 70% full-employment target for nurses. The applicant must be a registered nurse and must have or be committed to obtaining the qualifications of a public health nurse as specified under the Act.

To receive base funding for these positions, boards of health are required to sign back agreeing to the terms and conditions of the funding and provide proof of offer of employment including starting salary level and benefits for each FTE (per the
March 10, 2011 administrative letter).

Boards of health that are approved for funding for these public health nursing positions are required to submit an Annual Project Report due January 31st of each subsequent funding year. The Report should include the following: Number of Public Health Nursing FTEs, key achievements and activities related to the Public Health Nurses, and the impact of these Public Health Nurses on priority populations through the provision of programs and services. Other reports, as specified from time to time, may also be requested by the MOHLTC upon reasonable notice.

**B12. Sexual Information and Education Council of Canada (PHD)**

The Sexual Information and Education Council of Canada (SIECCAN) provides province-wide information services and consultation in the area of sexual health. Its service includes providing guidance and strategic advice to all boards of health, schools and social service agencies related to the implementation of effective sexual health education programming, policy and research. Funding for this initiative is provided to a selected board of health for SIECCAN.

**B13. Small Drinking Water Systems Program (PHD)**

Base funding for this program must be used for salaries, wages and benefits, accommodation costs, transportation and communication costs, and supplies and equipment to support the ongoing assessments and monitoring of small drinking water systems.

Under this program, public health inspectors are required to conduct new and ongoing site-specific risk assessments of all small drinking water systems within the oversight of the board of health; ensure system compliance with the regulation governing the small drinking water systems; and to ensure the provision of education and outreach to the owners/operators of the small drinking water systems.

**B14. Unorganized Territories (PHD)**

Base funding must be used for the delivery of mandatory programs in unorganized territories (areas without municipal organization).

**B15. Vector-Borne Diseases Program (PHD)**

Funding for this program must be used for the ongoing surveillance, public education, prevention and control of all reportable and communicable vector-borne diseases and outbreaks of vector-borne diseases, which include, but are not limited to, West Nile virus and Lyme Disease.
ONE-TIME FUNDING:

B16. **Panorama (Health Services I&IT Cluster and PHD)**

One-time funding for this initiative must be used for costs incurred for the planning, preparation and deployment activities for Panorama.

All boards of health must use the funding toward Panorama Phase 1 (Immunization and Inventory modules) and for the planning activities for Panorama Phase 2 (Investigations and Outbreak modules) as noted below.

Specifically, one-time funding is allocated to all boards of health for Panorama Phase 1 (Immunization and Inventory modules) to:

- Develop subject matter experts at the local level;
- Prepare detailed gap/fit analysis and perform business process transformation planning;
- Initiate transformation of business processes based on analysis;
- Prepare detail-level analysis of data and technology readiness;
- Determine roles, access levels and reports;
- Test use-case scenarios using sandbox environment;
- Complete training needs assessment;
- Establish support and training processes;
- Plan for and perform immunization data cleansing in adherence with data standards as required by the MOHLTC;
- Prepare for implementation/deployment;
- Ensure appropriate privacy, security, and information management related analyses and training are planned and executed in accordance with: the Board of Health’s obligations as a Health Information Custodian under the *Personal Health Information Protection Act*, other applicable law, and local business practices and processes;
- Assess required reports and other supporting systems at a local level;
- Fulfill all technology requirements; and,
- Provide human resources and support for the implementation/deployment. The categories of support are:
  - Business Practices and Change Management
  - Adoption and Deployment
  - Data Standards and Reporting

One-time funding is allocated to all boards of health for Panorama Phase 2 (Investigations and Outbreak Management modules) specifically for:

- Assessment of business process and procedural readiness including high-level gap/fit analysis;
- Assessment and initiation of data cleansing activities in iPHIS in adherence with data standards as required by the MOHLTC; and,
- Assessments of required reports and other supporting systems implemented at a local level.

Those boards of health that have agreed to be *Builder and Early Adopter* partners must also use the funding toward the following activities for Phase 1 (Immunization and
Inventory modules) and for the planning activities for Panorama Phase 2 (Investigations and Outbreak modules) as noted below.

*Builder and Early Adopter* funding is allocated to all boards of health for Panorama Phase 1 (Immunization and Inventory Management modules) specifically to:

- Continue with the transformation and improvements to business processes based on analysis;
- Identify and design common clinical business process and workflows;
- Determine and confirm configuration values, roles, access levels and reports;
- Develop use-case scenarios;
- Perform parallel test runs with selected samples as required;
- Prepare training plans;
- Establish lessons learned/best practices for the field; and,
- Perform alignment/integration/transformation assessment with local systems.

*Builder and Early Adopter* funding is allocated to all boards of health for Panorama Phase 2 (Investigation and Outbreak Management modules) specifically to:

- Detail gap/fit analysis and business process transformation planning;
  - Identify and design common clinical business process and workflows;
- Develop and test use-case scenarios using sandbox environment;
- Prepare training needs assessment and planning; and,
- Provide human resources and support for planning activities. The categories of support are:
  - Business Practices and Change Management
  - Adoption and Deployment
  - Data Standards and Reporting

Those boards of health that have agreed to be *Early Adopter* partners must also use the one-time funding toward the following activities:

- Participate as a Pilot board of health for the Panorama project for a) alignment activities for integration with other key systems and/or b) rollout of the Panorama Phase 1 (Immunization and Inventory modules) as identified by the project.

Boards of health are also required to produce a report outlining the results of the activities noted above.

**OTHER:**

**B17. Vaccine Programs (PHD)**

Funding on a per dose basis will be provided to boards of health for the administration of the following vaccines:

- **Influenza**

  The MOHLTC will continue to pay $5.00/dose for the administration of the influenza vaccine. In order to claim the Universal Influenza Immunization
Program administration fee, boards of health are required to submit, as part of quarterly reports, the number of doses administered. Reimbursement by the MOHLTC will be made on a quarterly basis based on the information.

**Meningococcal**

The MOHLTC will continue to pay $8.50/dose for the administration of the meningococcal vaccine. In order to claim the meningococcal vaccine administration fee, boards of health are required to submit, as part of quarterly reports, the number of doses administered. Reimbursement by the MOHLTC will be made on a quarterly basis based on the information.

**Human Papilloma Virus (HPV)**

The MOHLTC will continue to pay $8.50/dose for the administration of the HPV vaccine. In order to claim the HPV vaccine administration fee, boards of health are required to submit, as part of quarterly reports, the number of doses administered. Reimbursement by the MOHLTC will be made on a quarterly basis based on the information.
The Board of Health is required to provide the following reports/information in accordance with the direction provided in writing by the Province:

### ONGOING REPORTING REQUIREMENTS

<table>
<thead>
<tr>
<th>Due Date</th>
<th>Description of Item</th>
<th>From</th>
<th>To</th>
</tr>
</thead>
<tbody>
<tr>
<td>January 31</td>
<td>4th Quarter Financial Report (to December 31)</td>
<td>Board of Health</td>
<td>PHD</td>
</tr>
<tr>
<td>January 31</td>
<td>Project Report for Chief Nursing Officer Initiative</td>
<td>Board of Health</td>
<td>PHD</td>
</tr>
<tr>
<td>January 31</td>
<td>Project Report for Public Health Nurses Initiative</td>
<td>Board of Health</td>
<td>PHD</td>
</tr>
<tr>
<td>January 31</td>
<td>4th Quarter Report on Achievement of Performance Indicators for Prior Year</td>
<td>Board of Health</td>
<td>PHD &amp; HPD</td>
</tr>
<tr>
<td>April 1</td>
<td>Program-Based Grants Budget Request</td>
<td>Board of Health</td>
<td>PHD</td>
</tr>
<tr>
<td>April 1</td>
<td>Apportionment of Board of Health Costs</td>
<td>Board of Health</td>
<td>PHD</td>
</tr>
<tr>
<td>April 1</td>
<td>Healthy Smiles Ontario Program Report</td>
<td>Board of Health</td>
<td>PHD</td>
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<tr>
<td>April 1</td>
<td>Implementation Plan for the Enhanced Food Safety – Haines Initiative</td>
<td>Board of Health</td>
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<tr>
<td>April 1</td>
<td>Implementation Plan for the Enhanced Safe Water Initiative</td>
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<td>April 1</td>
<td>Valid Certificate of Insurance</td>
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<td>PHD</td>
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<tr>
<td>April 30</td>
<td>1st Quarter Financial Report (to March 31)</td>
<td>Board of Health</td>
<td>PHD</td>
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<tr>
<td>June 30</td>
<td>Annual Settlement Report ¹,²</td>
<td>Board of Health</td>
<td>PHD</td>
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<tr>
<td>July 31</td>
<td>2nd Quarter Financial Report (to June 30)</td>
<td>Board of Health</td>
<td>PHD</td>
</tr>
<tr>
<td>July 31</td>
<td>2nd Quarter Report on Achievement of Performance Indicators (to June 30)</td>
<td>Board of Health</td>
<td>PHD &amp; HPD</td>
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## ONGOING REPORTING REQUIREMENTS

<table>
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<th>Due Date</th>
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</thead>
<tbody>
<tr>
<td>October 31</td>
<td>3&lt;sup&gt;rd&lt;/sup&gt; Quarter Financial Report (to September 30)</td>
<td>Board of Health</td>
<td>PHD</td>
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<tr>
<td>As Requested</td>
<td>Needle Exchange Program Activity Reports</td>
<td>Board of Health</td>
<td>PHD</td>
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<tr>
<td>As Requested</td>
<td>Infection Prevention and Control Week Report Back</td>
<td>Board of Health</td>
<td>PHD</td>
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<tr>
<td>As Requested</td>
<td>Sexually Transmitted Infections Week Report Back</td>
<td>Board of Health</td>
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<tr>
<td>As Requested</td>
<td>World Tuberculosis Day Report Back</td>
<td>Board of Health</td>
<td>PHD</td>
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## ONE-TIME REPORTING REQUIREMENTS

<table>
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<tbody>
<tr>
<td>April 30, 2013</td>
<td>Panorama Phase 1 Readiness Report</td>
<td>Board of Health</td>
<td>Health Services I&amp;IT Cluster</td>
</tr>
<tr>
<td>As Requested</td>
<td>One-Time Funding Project Report Backs</td>
<td>Board of Health</td>
<td>PHD &amp; HPD</td>
</tr>
</tbody>
</table>

### Notes:

1. As of 2008, the MOHLTC has limited the re-evaluation of settlements to one year after the settlement results have been provided to the Board of Health.

2. The Audited Financial Statements must separately identify funding provided by PHD and HPD and include a separate account of the revenues and expenditures of mandatory programs, as a whole, and each related program. This may be presented in separate schedules by program category or by separate disclosure in the notes to the Audited Financial Statements.
JUL 17 2012

Mayor Bob Bratina
Chair
City of Hamilton Board of Health
Hamilton City Hall
71 Main Street West, 2nd Floor
Hamilton ON L8P 4Y5

Dear Mayor Bratina:

I am pleased to advise you that the Ministry of Health and Long-Term Care will provide the City of Hamilton Board of Health up to $26,564,144 in annual base funding for the 2012 funding year to support the provision of mandatory and related public health programs and services in your community, and up to $50,178 in one-time funding to support projects related to the delivery of these initiatives.

Roselle Martino, Executive Director (A) of the Public Health Division, and Kate Manson-Smith, Assistant Deputy Minister of the Health Promotion Division, will write to Dr. Elizabeth Richardson, Medical Officer of Health, City of Hamilton, Public Health Services, shortly concerning the terms and conditions governing this funding.

Thank you for your dedication and commitment to Ontario’s public health system.

Sincerely,

[Signature]

Deb Matthews
Minister
Mayor Bob Bratina

c: Hon. Ted McMeekin, MPP, Ancaster-Dundas-Flamborough-Westdale  
   Rob Leone, MPP, Cambridge  
   Andrea Horwath, MPP, Hamilton Centre  
   Monique Taylor, MPP, Hamilton Mountain  
   Paul Miller, MPP, Hamilton East-Stoney Creek  
   Dr. Elizabeth Richardson, Medical Officer of Health,  
      City of Hamilton, Public Health Services  
   Dr. Arlene King, Chief Medical Officer of Health, Public Health Division  
   Roselle Martino, Executive Director (A), Public Health Division  
   Kate Manson-Smith, Assistant Deputy Minister, Health Promotion Division  
   Liz Haugh, President, Ontario Public Health Association  
   Gary McNamara, President, Association of Municipalities of Ontario  
   Dr. Paul Roumeliotis, President, Association of Local Public Health Agencies