

**CITY OF HAMILTON**  
**2011 APPROVED TAX SUPPORTED OPERATING BUDGET**

**TABLE OF CONTENTS**

<b>APPENDIX REFERENCE</b>	<b>DESCRIPTION</b>	<b>PAGE</b>
Appendix 1	2011 Approved Net Operating Budget: Summary	1
Appendix 2	2011 Approved Operating Budget: Complement Summary	6
Appendix 3	2011 Capital Budget & Financing Plan: Summary Report	9

APPENDIX 1

2011 APPROVED OPERATING BUDGET:  
**SUMMARY**

**CITY OF HAMILTON  
2011 APPROVED NET OPERATING BUDGET**

	2010		2011	2011 Approved vs. 2010 Restated	
	Restated Budget	Year-end Actuals	Approved Budget	\$	%
	<b><u>PLANNING &amp; ECONOMIC DEVELOPMENT</u></b>				
Building Services	1,095,160	759,109	967,360	(127,800)	(11.7)%
GM, Finance & Support Services	2,851,030	2,862,359	2,291,950	(559,080)	(19.6)%
Economic Development & Real Estate	3,424,633	3,455,059	3,871,340	446,707	13.0%
Growth Management	(812,513)	(634,639)	(525,430)	287,083	35.3%
Parking & By-Law Services	4,971,520	4,831,391	4,941,560	(29,960)	(0.6)%
Planning	2,590,622	2,297,023	2,265,990	(324,632)	(12.5)%
Strategic Services/Special Projects	1,250,302	1,337,018	1,305,630	55,328	4.4%
Tourism Hamilton	1,448,140	1,406,934	1,415,070	(33,070)	(2.3)%
<b>TOTAL PLANNING &amp; ECONOMIC DEVELOPMENT</b>	<b>16,818,896</b>	<b>16,314,254</b>	<b>16,533,470</b>	<b>(285,426)</b>	<b>(1.7)%</b>
<b><u>PUBLIC HEALTH SERVICES</u></b>					
Office of Medical Officer of Health	2,849,108	2,037,013	2,583,530	(265,578)	(9.3)%
Planning & Business Improvement	973,748	890,646	697,400	(276,348)	(28.4)%
Clinical & Preventative Services	2,191,210	2,070,327	2,127,520	(63,690)	(2.9)%
Family Health	964,423	940,871	1,000,730	36,307	3.8%
Health Protection	2,137,184	2,082,643	2,096,080	(41,104)	(1.9)%
Healthy Living	1,810,517	1,786,074	1,809,220	(1,297)	(0.1)%
<b>TOTAL PUBLIC HEALTH SERVICES</b>	<b>10,926,192</b>	<b>9,807,574</b>	<b>10,314,480</b>	<b>(611,712)</b>	<b>(5.6)%</b>
<b><u>COMMUNITY SERVICE DEPARTMENT</u></b>					
Administration - Community Services	2,359,158	2,296,775	2,377,880	18,722	0.8%
Benefit Eligibility	7,429,376	8,059,559	7,210,160	(219,216)	(3.0)%
City Housing Hamilton	-	-	(20)	(20)	0.0%
Culture	5,569,112	5,181,229	5,671,450	102,338	1.8%
Employment & Income Support (inclusive of upload savings)	51,293,091	48,735,269	27,895,690	(23,397,401)	(45.6)%
Housing & Homelessness	43,953,606	44,195,328	46,506,750	2,553,145	5.8%
Macassa Lodge	5,205,913	4,963,928	5,492,090	286,177	5.5%
Recreation	26,678,207	23,806,715	27,344,830	666,624	2.5%
Social Development & Early Childhood Services	7,344,441	7,435,047	7,354,610	10,169	0.1%
Strategic Services	1,608,478	1,585,698	1,448,500	(159,978)	(9.9)%
Wentworth Lodge	3,708,047	3,666,118	3,783,970	75,923	2.0%
<b>TOTAL COMMUNITY SERVICES DEPARTMENT</b>	<b>155,149,428</b>	<b>149,925,664</b>	<b>135,085,910</b>	<b>(20,063,518)</b>	<b>(12.9)%</b>

**CITY OF HAMILTON  
2011 APPROVED NET OPERATING BUDGET**

	2010		2011	2011 Approved	
	Restated	Year-end	Approved	vs. 2010 Restated	
	Budget	Actuals	Budget	\$	%
<b><u>HAMILTON EMERGENCY SERVICES</u></b>					
Emergency Services Admin	1,132,723	1,063,370	1,122,350	(10,373)	(0.9)%
Fire Services	70,136,705	70,938,172	73,094,280	2,957,575	4.2%
Corporate Radio System	846,129	659,420	845,700	(429)	(0.1)%
Emergency Management	318,418	266,779	317,680	(738)	(0.2)%
Emergency Medical Services - Ambulance	15,703,886	15,533,650	15,744,030	40,144	0.3%
<b>TOTAL HES</b>	<b>88,137,861</b>	<b>88,461,391</b>	<b>91,124,040</b>	<b>2,986,179</b>	<b>3.4%</b>
<b><u>PUBLIC WORKS</u></b>					
General Administration <sup>1</sup>	10,211	-	(1,049,310)	(1,059,521)	(10376.3)%
Environment and Sustainable Infrastructure	1,317,392	1,705,094	1,108,330	(209,062)	(15.9)%
Energy, Fleet, Facilities & Traffic	17,194,529	19,546,553	17,143,470	(51,059)	(0.3)%
Operations and Waste Management	113,908,983	105,771,256	117,098,830	3,189,847	2.8%
Transit	43,499,868	43,373,102	44,254,480	754,612	1.7%
<b>TOTAL PUBLIC WORKS</b>	<b>175,930,983</b>	<b>170,396,005</b>	<b>178,555,800</b>	<b>2,624,817</b>	<b>1.5%</b>
<b><u>LEGISLATIVE</u></b>					
Mayor	977,435	808,658	974,710	(2,725)	(0.3)%
Volunteer Committees	88,290	77,983	90,490	2,200	2.5%
Legislative Budget	(464,008)	(436,393)	(483,350)	(19,342)	(4.2)%
Ward Budgets	2,823,821	2,689,705	2,817,710	(6,111)	(0.2)%
<b>TOTAL LEGISLATIVE</b>	<b>3,425,538</b>	<b>3,139,953</b>	<b>3,399,560</b>	<b>(25,978)</b>	<b>(0.8)%</b>
<b><u>CITY MANAGER</u></b>					
Administration - City Manager	1,215,733	887,094	1,209,940	(5,793)	(0.5)%
Human Resources	4,746,474	4,233,614	4,730,630	(15,844)	(0.3)%
Internal Audit	657,081	657,639	658,560	1,479	0.2%
Legal	2,205,475	3,221,090	2,242,520	37,045	1.7%
<b>TOTAL CITY MANAGER</b>	<b>8,824,763</b>	<b>8,999,437</b>	<b>8,841,650</b>	<b>16,887</b>	<b>0.2%</b>

**CITY OF HAMILTON  
2011 APPROVED NET OPERATING BUDGET**

	2010		2011	2011 Approved vs. 2010 Restated	
	Restated Budget	Year-end Actuals	Approved Budget	\$	%
<b><u>CORPORATE SERVICES</u></b>					
Administration	237,067	228,000	234,530	(2,537)	(1.1)%
Financial Planning and Policy	878,483	836,683	501,650	(376,833)	(42.9)%
City Clerk	1,489,222	1,401,400	1,506,210	16,988	1.1%
Customer Service, Access & Equity	4,453,897	3,966,519	4,456,020	2,123	0.0%
Information Services	7,221,238	7,514,886	7,226,990	5,752	0.1%
Treasury Services	4,655,967	4,786,499	4,694,620	38,653	0.8%
<b>TOTAL CORPORATE SERVICES</b>	<b>18,935,874</b>	<b>18,733,986</b>	<b>18,620,020</b>	<b>(315,854)</b>	<b>(1.7)%</b>
<b><u>COMMUNITY PARTNERSHIP PROGRAM</u></b>					
	<b>3,285,686</b>	<b>3,285,687</b>	<b>3,285,710</b>	<b>24</b>	<b>0.0%</b>
<b><u>CORPORATE FINANCIALS</u></b>					
Corporate Pensions/Benefits and Contingency	6,390,976	7,425,833	10,267,226	3,876,250	60.7%
Corporate Reductions/Initiatives	(4,140,000)	-	(4,140,000)	-	0.0%
Seniors Tax Credit	500,000	524,464	500,000	-	0.0%
<b>TOTAL CORPORATE FINANCIALS</b>	<b>2,750,976</b>	<b>7,950,296</b>	<b>6,627,226</b>	<b>3,876,250</b>	<b>140.9%</b>
<b><u>CAPITAL FINANCING</u></b>					
Debt-Corporate Financials	30,531,070	32,162,266	35,156,750	4,625,680	15.2%
Debt-HES	1,074,750	1,061,566	1,075,340	590	0.1%
Debt-Public Health	85,980	85,979	85,980	-	0.0%
Debt-Community Services	6,550,870	5,260,595	6,561,320	10,450	0.2%
Debt-Planning and Development	895,400	508,902	892,440	(2,960)	(0.3)%
Debt-PW-Tax	39,506,370	35,457,522	41,166,970	1,660,600	4.2%
<b>TOTAL CAPITAL FINANCING</b>	<b>78,644,440</b>	<b>74,536,830</b>	<b>84,938,800</b>	<b>6,294,360</b>	<b>8.0%</b>
<b>TRANSFER TO UNALLOCATED CAPITAL RESERVE</b>		<b>4,908,686</b>			
<b>TOTAL CITY EXPENDITURES</b>	<b>562,830,636</b>	<b>556,459,761</b>	<b>557,326,666</b>	<b>(5,503,970)</b>	<b>(1.0)%</b>

**CITY OF HAMILTON  
2011 APPROVED NET OPERATING BUDGET**

	2010		2011	2011 Approved vs. 2010 Restated	
	Restated Budget	Year-end Actuals	Approved Budget	\$	%
<b><u>POLICE SERVICES</u></b>					
Operating	123,631,738	122,715,301	129,827,220	6,195,482	5.0%
Capital Financing	921,740	921,740	925,000	3,260	0.4%
<b>HAMILTON POLICE SERVICES</b>	<b>124,553,478</b>	<b>123,637,041</b>	<b>130,752,220</b>	<b>6,198,742</b>	<b>5.0%</b>
<b><u>BOARDS &amp; AGENCIES</u></b>					
HECFI	3,247,133	4,797,597	3,247,140	7	0.0%
Library	27,373,725	26,808,863	27,565,470	191,745	0.7%
Art Gallery of Hamilton	825,030	825,030	857,860	32,830	4.0%
Conservation Authorities	5,246,415	5,243,911	5,397,920	151,505	2.9%
Municipal Property Assessment Corporation	5,798,128	5,798,128	6,005,470	207,342	3.6%
Royal Botanical Gardens	599,206	599,206	599,210	4	0.0%
Festival of Friends (HWCA)	85,271	85,271	85,270	(1)	(0.0)%
Opera Hamilton	126,928	126,928	126,930	2	0.0%
Boris Brott Music Festival	90,109	90,109	90,110	1	0.0%
Hamilton Philharmonic Orchestra	113,695	113,695	113,700	5	0.0%
Hamilton Beach Rescue Unit Inc.	126,805	126,805	126,810	5	0.0%
<b>Total Operating</b>	<b>43,632,445</b>	<b>44,615,543</b>	<b>44,215,890</b>	<b>583,445</b>	<b>1.3%</b>
<b>Capital Financing</b>	<b>869,961</b>	<b>68,744</b>	<b>869,820</b>	<b>(141)</b>	<b>(0.0)%</b>
<b>TOTAL BOARDS &amp; AGENCIES</b>	<b>44,502,406</b>	<b>44,684,287</b>	<b>45,085,710</b>	<b>583,304</b>	<b>1.3%</b>
<b>TOTAL EXPENDITURES</b>	<b>731,886,520</b>	<b>724,781,089</b>	<b>733,164,596</b>	<b>1,278,075</b>	<b>0.2%</b>

**CITY OF HAMILTON  
2011 APPROVED NET OPERATING BUDGET**

	2010		2011	2011 Approved vs. 2010 Restated	
	Restated Budget	Year-end Actuals	Approved Budget	\$	%
	<b>NON PROGRAM REVENUES</b>				
Hydro Dividends	(5,000,000)	(5,300,000)	(5,300,000)	(300,000)	(6.0)%
Investment Income	(4,000,000)	(4,000,000)	(4,000,000)	-	0.0%
Penalties & Interest	(7,700,000)	(8,205,888)	(8,200,000)	(500,000)	(6.5)%
Payments in Lieu of Taxes	(13,999,999)	(14,230,897)	(14,200,020)	(200,021)	(1.4)%
POA	(2,884,638)	(3,354,935)	(3,568,850)	(684,212)	(23.7)%
Right of Way Taxes	(3,204,000)	(3,204,866)	(3,204,000)	-	0.0%
Supplementary Taxes	(6,300,000)	(9,530,229)	(7,550,000)	(1,250,000)	(19.8)%
Capping	450,000	223,020	250,000	(200,000)	(44.4)%
Tax Remissions / Write Offs	9,543,600	7,154,519	8,999,600	(544,000)	(5.7)%
<b>TOTAL NON PROGRAM REVENUES</b>	<b>(33,095,037)</b>	<b>(40,449,276)</b>	<b>(36,773,270)</b>	<b>(3,678,233)</b>	<b>(11.1)%</b>
<b>PROVINCIAL FUNDING / OMPF</b>	<b>(25,778,305)</b>	<b>(25,781,900)</b>	<b>(4,000,000)</b>	21,778,305	84.5%
<b>TOTAL LEVY REQUIREMENT</b>	<b>673,013,178</b>	<b>658,549,914</b>	<b>692,391,326</b>	<b>19,378,147</b>	<b>2.9%</b>

NOTES:

<sup>1</sup> 2011 Departmental reductions to be distributed to Divisions in 2011

APPENDIX 2

2011 APPROVED OPERATING BUDGET:  
**COMPLEMENT SUMMARY**



**CITY OF HAMILTON  
TAX OPERATING BUDGET  
2011 APPROVED COMPLEMENT**

	2010 Budget	2011 Approved	2011 Approved vs 2010 Budget	
<b><u>PLANNING &amp; ECONOMIC DEVELOPMENT</u></b>				
GM, Finance & Support Services	25.92	26.00	0.08	0.3%
Building Services	88.72	88.72	0.00	0.0%
Development Engineering	38.50	38.50	0.00	0.0%
Economic Development & Real Estate	36.73	34.93	(1.80)	-4.9%
Industrial Parks & Airport	2.00	2.00	0.00	0.0%
Parking & By-Law Services	227.83	228.13	0.30	0.1%
Planning	56.84	56.84	0.00	0.0%
Strategic Services/Special Projects	23.00	23.00	0.00	0.0%
Tourism Pan-Am Games	13.74	13.74	0.00	0.0%
<b>Total Planning &amp; Economic Development</b>	<b>513.28</b>	<b>511.86</b>	<b>(1.42)</b>	<b>-0.3%</b>
<b><u>PUBLIC HEALTH SERVICES</u></b>				
Clinical & Preventive Services	94.94	95.89	0.95	0.0%
Family Health	91.34	90.70	(0.64)	-0.7%
Health Protection	78.65	78.21	(0.44)	-0.6%
Healthy Living	84.90	86.40	1.50	1.8%
Office of Medical Officer of Health	11.00	12.50	1.50	13.6%
Planning & Business Improvement	38.60	37.60	(1.00)	0.0%
<b>Total Public Health Services</b>	<b>399.43</b>	<b>401.30</b>	<b>1.87</b>	<b>0.5%</b>
<b><u>COMMUNITY SERVICES DEPARTMENT</u></b>				
Administration	41.75	42.05	0.30	0.7%
Benefit Eligibility	107.33	108.64	1.31	1.2%
City Housing Hamilton	98.35	99.35	1.00	1.0%
Culture	62.55	62.05	(0.50)	-0.8%
Employment & Income Support	201.00	203.32	2.32	1.2%
Housing & Homelessness	40.00	43.10	3.10	7.8%
Macassa Lodge	274.10	273.07	(1.03)	-0.4%
Recreation	479.24	479.24	0.00	0.0%
Social Development & Early Childhood Services	79.00	77.00	(2.00)	-2.5%
Strategic Services	18.00	18.00	0.00	0.0%
Wentworth Lodge	163.11	163.91	0.80	0.5%
<b>Total Community Services Department</b>	<b>1,564.43</b>	<b>1,569.73</b>	<b>5.30</b>	<b>0.3%</b>

**CITY OF HAMILTON  
TAX OPERATING BUDGET  
2011 APPROVED COMPLEMENT**

	2010 Budget	2011 Approved	2011 Approved vs 2010 Budget	
<b><u>HAMILTON EMERGENCY SERVICES</u></b>				
Corporate Radio System	2.00	2.00	0.00	0.0%
Emergency Management	2.00	2.00	0.00	0.0%
Emergency Medical Services	244.00	244.00	0.00	0.0%
Emergency Services Admin	14.00	14.00	0.00	0.0%
Fire	574.30	574.30	0.00	0.0%
<b>Total HES</b>	<b>836.30</b>	<b>836.30</b>	<b>0.00</b>	<b>0.0%</b>
<b><u>PUBLIC WORKS</u></b>				
Capital Planning & Implementation	178.42	178.42	0.00	0.0%
Energy, Fleet, Facilities & Traffic	190.37	190.37	0.00	0.0%
Operations & Waste Management	747.48	750.90	3.42	0.5%
General Administration	52.00	52.00	0.00	0.0%
Transit	597.21	629.71	32.50	5.4%
<b>Total Public Works</b>	<b>1,765.48</b>	<b>1,801.40</b>	<b>35.92</b>	<b>2.0%</b>
<b><u>LEGISLATIVE</u></b>				
Mayor	8.00	8.00	0.00	0.0%
Ward Budgets	16.00	16.00	0.00	0.0%
<b>Total Legislative</b>	<b>24.00</b>	<b>24.00</b>	<b>0.00</b>	<b>0.0%</b>
<b><u>CITY MANAGER</u></b>				
Administration - City Manager	9.00	9.00	0.00	0.0%
Human Resources	53.00	53.00	0.00	0.0%
Legal Services	42.00	42.00	0.00	0.0%
Internal Audit	6.00	6.00	0.00	0.0%
<b>Total City Manager</b>	<b>110.00</b>	<b>110.00</b>	<b>0.00</b>	<b>0.0%</b>

**CITY OF HAMILTON  
TAX OPERATING BUDGET  
2011 APPROVED COMPLEMENT**

	2010 Budget	2011 Approved	2011 Approved vs 2010 Budget	
<b><u>CORPORATE SERVICES</u></b>				
City Clerk	47.82	47.76	(0.06)	-0.1%
Corporate Services - Administration	2.00	2.00	0.00	0.0%
Customer Service	60.67	59.67	(1.00)	-1.6%
Financial Planning & Policy	18.50	18.50	0.00	0.0%
Information Services	73.50	75.00	1.50	2.0%
Treasury Services	99.41	99.41	0.00	0.0%
<b>Total Corporate Services</b>	<b>301.90</b>	<b>302.34</b>	<b>0.44</b>	<b>0.1%</b>
<b>TOTAL CITY COMPLEMENT</b>	<b>5,514.82</b>	<b>5,556.93</b>	<b>42.11</b>	<b>0.8%</b>
<b><u>BOARDS &amp; AGENCIES</u></b>				
HECFI	57.00	57.00	0.00	0.0%
Library	319.95	315.01	(4.94)	-1.5%
<b>Total Boards and Agencies</b>	<b>376.95</b>	<b>372.01</b>	<b>(4.94)</b>	<b>-1.3%</b>
<b>POLICE SERVICES</b>	<b>1,072.50</b>	<b>1,072.50</b>	<b>0.00</b>	<b>0.0%</b>
<b>TOTAL COMPLEMENT</b>	<b>6,964.27</b>	<b>7,001.44</b>	<b>37.17</b>	<b>0.5%</b>

APPENDIX 3

2011 CAPITAL BUDGET & FINANCING PLAN  
**SUMMARY REPORT**

**2011 TAX CAPITAL BUDGET & FINANCING PLAN**  
(\$ 000's)

			Project Specific Revenues						Financing Sources					
			Gross Costs	External Subsidies	External Revenues	Net Costs	Dev Charges	From Reserves	Internal Revenues	Funding Required	Federal Gas Tax	Reserves Future Fund Dividends	From Operating Levy	Debt
<b>Projects Delayed until Further Review (Parked)</b>														
8	7101058703	Hamilton Culture and Protocol Centre at Auchmar Estate	550	-	-	550	-	-	-	550	-	550	-	-
City Wide	6771151102	Smoking in Parks and Recreation Areas - Signage & Education	100	-	-	100	-	-	-	100	-	100	-	-
City Wide	2051157102	Organization-Wide Service Improvements for Telephone and Online Services	475	-	-	475	-	-	-	475	-	475	-	-
City Wide	5120594527	SWMMP - MRF	500	-	-	500	-	-	-	500	-	500	-	-
11	7101141501	Winona Seniors Centre Expansion	1,650	-	-	1,650	1,565	-	-	85	-	85	-	-
<b>Total Delayed Projects</b>			<b>3,275</b>	<b>-</b>	<b>-</b>	<b>3,275</b>	<b>1,565</b>	<b>-</b>	<b>-</b>	<b>1,710</b>	<b>-</b>	<b>1,710</b>	<b>-</b>	<b>-</b>
<b>Council Strategic Initiatives</b>														
<b>Council Strategic Projects</b>														
City Wide	9900808800	Council Strategic Initiatives to be assigned	2,750	-	-	2,750	-	-	-	2,750	-	1,582	1,168	-
City Wide	9999999999	Unallocated Capital Contribution	1,294	-	-	1,294	-	-	-	1,294	-	1,294	-	-
<b>Total Council Strategic Projects</b>			<b>4,044</b>	<b>-</b>	<b>-</b>	<b>4,044</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,044</b>	<b>-</b>	<b>2,876</b>	<b>1,168</b>	<b>-</b>
<b>Community Services</b>														
<b>Community Services - Other Divisions</b>														
City Wide	6501141100	CSD Accommodations Annual Program	250	-	-	250	-	-	-	250	-	-	250	-
City Wide	6500755703	Human Services Planning Initiative (HSPI)	200	-	-	200	45	-	-	155	-	74	81	-
City Wide	6731141100	Social Housing and Homelessness Division Relocation	260	-	-	260	-	-	-	260	-	-	260	-
City Wide	6791141100	Kitchen Renovation - Red Hill Family Centre	120	-	-	120	-	-	-	120	-	120	-	-
<b>Sub-Total Community Services - Other Divisions</b>			<b>830</b>	<b>-</b>	<b>-</b>	<b>830</b>	<b>45</b>	<b>-</b>	<b>-</b>	<b>785</b>	<b>-</b>	<b>194</b>	<b>591</b>	<b>-</b>
<b>Culture</b>														
5	7100758706	HMS&T-Pumphouse Window Rehabilitation Project	110	-	-	110	-	-	-	110	-	-	110	-
City Wide	7100758708	Collections Registration-Preservation Project	100	-	-	100	-	-	-	100	-	100	-	-
City Wide	7100958554	Culture Policy & Planning - Our Community Our Culture	200	-	-	200	-	-	-	200	-	200	-	-
City Wide	7101058710	Monuments and Cenotaphs Conservation	150	-	-	150	-	-	-	150	-	-	150	-
2	7201141108	St. Mark's Stabilization	385	-	-	385	-	194	120	71	-	-	71	-
12	7201141703	Ancaster Old Town Hall Repairs	220	-	-	220	-	-	-	220	-	-	220	-
1	7201141705	Dundurn Castle - Exteriors	55	-	-	55	-	-	-	55	-	-	55	-
1	7201141706	Dundurn Foundations - Drainage	110	-	-	110	-	-	-	110	-	-	110	-
City Wide	7201155700	Culture Strategic Priority Projects	150	-	-	150	-	-	-	150	-	-	150	-
City Wide	7201158700	RECAPP for Cultural Facilities	700	-	-	700	-	-	-	700	-	700	-	-
3	7201158701	Burlington Street Storage Building	275	-	-	275	-	-	-	275	-	-	275	-
3	7101058707	Gage Park Fountain Restoration	600	-	-	600	-	-	600	-	-	-	-	-
<b>Sub-Total Culture</b>			<b>3,055</b>	<b>-</b>	<b>-</b>	<b>3,055</b>	<b>-</b>	<b>194</b>	<b>720</b>	<b>2,141</b>	<b>-</b>	<b>1,000</b>	<b>1,141</b>	<b>-</b>

**2011 TAX CAPITAL BUDGET & FINANCING PLAN**  
**(\$ 000's)**

			Project Specific Revenues						Financing Sources					
			Gross Costs	External Subsidies	External Revenues	Net Costs	Dev Charges	From Reserves	Internal Revenues	Funding Required	Federal Gas Tax	Reserves Future Fund Dividends	From Operating Levy	Debt
<b>Housing</b>														
7	6181141101	Roof Retrofit 430 Cumberland - Energy Conservation	500	-	-	500	-	-	-	500	-	-	500	-
		<b>Sub-Total Housing</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>500</b>	<b>-</b>
<b>Lodges</b>														
6	6300951907	Macassa Lodge Dietary Hot Carts Replacement	60	-	-	60	-	-	-	60	-	-	60	-
City Wide	6301141100	Replacement of flooring in C Wing Tub Rooms	75	-	-	75	-	-	-	75	-	75	-	-
City Wide	6301141105	Macassa Lodge-Refurbish Kitchen and Replace Flooring	30	-	-	30	-	-	-	30	-	-	30	-
City Wide	6301151102	Wentworth Lodge-HVAC Replacement-1989 Wing	150	-	-	150	-	-	-	150	-	-	150	-
City Wide	6301151103	Dietary-Blastchiller	40	-	-	40	-	-	-	40	-	40	-	-
City Wide	6301151104	Macassa Lodge-Therapeutic Surfaces (Mattresses)	12	-	-	12	-	-	-	12	-	12	-	-
City Wide	6301157101	Dietary Software	30	-	-	30	-	-	-	30	-	-	30	-
		<b>Sub-Total Lodges</b>	<b>397</b>	<b>-</b>	<b>-</b>	<b>397</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>397</b>	<b>-</b>	<b>127</b>	<b>270</b>	<b>-</b>
<b>Recreation</b>														
City Wide	3541155100	Annual Facilities Audits	80	-	-	80	-	-	-	80	-	-	80	-
9	7101141700	Green Acres Outdoor Pool Refurbishment	225	-	-	225	-	-	-	225	-	225	-	-
3	7101141704	Beemer Park Washroom/Storage Facility	485	-	-	485	-	-	-	485	-	-	485	-
City Wide	7101141706	Recreation Centre Retrofits	1,000	-	-	1,000	-	-	-	1,000	-	1,000	-	-
City Wide	7101154536	Arena Retrofits-Annual Program	1,000	-	-	1,000	-	-	-	1,000	-	1,000	-	-
City Wide	7101154702	Facility Capital Maintenance	585	-	-	585	-	-	-	585	-	-	585	-
1, 5	7101154706	Golf Course Improvements	80	-	-	80	-	80	-	-	-	-	-	-
15	7101154710	Senior Centre - Waterdown	1,300	-	-	1,300	1,235	-	-	65	-	-	65	-
1	7101154808	Chedoke Clubhouse Design Ph 2	200	-	-	200	-	200	-	-	-	-	-	-
11	7101155601	Winona Indoor/Outdoor Feasibility Study	75	-	-	75	-	-	-	75	-	-	75	-
5	7101158709	Rosedale Outdoor Pool	2,600	-	-	2,600	-	-	-	2,600	-	-	2,600	-
		<b>Sub-Total Recreation</b>	<b>7,630</b>	<b>-</b>	<b>-</b>	<b>7,630</b>	<b>1,235</b>	<b>280</b>	<b>-</b>	<b>6,115</b>	<b>-</b>	<b>2,225</b>	<b>3,890</b>	<b>-</b>
		<b>Total Community Services</b>	<b>12,412</b>	<b>-</b>	<b>-</b>	<b>12,412</b>	<b>1,280</b>	<b>474</b>	<b>720</b>	<b>9,938</b>	<b>-</b>	<b>3,546</b>	<b>6,392</b>	<b>-</b>
<b>Downtown/Waterfront</b>														
<b>Downtown &amp; Community Renewal - Block Funded</b>														
2	6181141100	Mixed use Commercial/Housing Development	565	-	-	565	-	-	-	565	-	-	565	-
2	7201141108	St. Mark's Stabilization-Downtown Block Contribution	120	-	-	120	-	-	-	120	-	-	120	-
1, 2, 3	8201103100	Hamilton Downtown Office Tenancy Assistance Program	75	-	-	75	-	-	-	75	-	-	75	-
City Wide	8201103610	Commercial Property Improvement Grant	200	-	-	200	-	-	-	200	-	-	200	-
2	7100941703	Hamilton Farmers' Market - Relocation and Moving Cost	890	-	-	890	-	-	-	890	-	-	890	-
		<b>Sub-Total Downtown &amp; Community Renewal - Block Funded</b>	<b>1,850</b>	<b>-</b>	<b>-</b>	<b>1,850</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,850</b>	<b>-</b>	<b>-</b>	<b>1,850</b>	<b>-</b>

**2011 TAX CAPITAL BUDGET & FINANCING PLAN**  
(\$ 000's)

			Project Specific Revenues						Financing Sources					
			Gross Costs	External Subsidies	Net Revenues	Dev Charges	From Reserves	Internal Revenues	Funding Required	Federal Gas Tax	Reserves Future Fund Dividends	From Operating Levy	Debt	
<b><u>Downtown &amp; Community Renewal-Improvement Projects</u></b>														
City Wide	8201103611	Community Downtowns & Business Improvement Areas	250	-	-	250	-	-	-	250	-	-	250	-
9	8201103602	Implementation of Olde Stoney Creek Urban Design Plan	200	-	-	200	-	200	-	-	-	-	-	-
<b>Sub-Total Downtown &amp; Community Renewal-Improvement Projects</b>			<b>450</b>	<b>-</b>	<b>-</b>	<b>450</b>	<b>-</b>	<b>200</b>	<b>-</b>	<b>250</b>	<b>-</b>	<b>-</b>	<b>250</b>	<b>-</b>
<b>Total Downtown/Waterfront</b>			<b>2,300</b>	<b>-</b>	<b>-</b>	<b>2,300</b>	<b>-</b>	<b>200</b>	<b>-</b>	<b>2,100</b>	<b>-</b>	<b>-</b>	<b>2,100</b>	<b>-</b>
<b><u>Planning &amp; Economic Development</u></b>														
<b><u>Airport</u></b>														
City Wide	3620504502	Hamilton International Airport Land Acquisitions	3,000	-	2,000	1,000	1,000	-	-	-	-	-	-	-
City Wide	3620604600	Secondary Plan for Aerotropolis	350	-	-	350	350	-	-	-	-	-	-	-
<b>Sub-Total Airport</b>			<b>3,350</b>	<b>-</b>	<b>2,000</b>	<b>1,350</b>	<b>1,350</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><u>Community Planning</u></b>														
City Wide	8120955900	Community Planning Studies	46	-	-	46	23	-	-	23	-	-	23	-
City Wide	8121159100	Natural Areas Acquisition Fund	100	-	-	100	-	-	-	100	-	-	100	-
<b>Sub-Total Community Planning</b>			<b>146</b>	<b>-</b>	<b>-</b>	<b>146</b>	<b>23</b>	<b>-</b>	<b>-</b>	<b>123</b>	<b>-</b>	<b>-</b>	<b>123</b>	<b>-</b>
<b><u>Development Engineering</u></b>														
City Wide	4141146100	City Share of Servicing Costs-Subdivision Agreements	4,000	-	-	4,000	4,000	-	-	-	-	-	-	-
City Wide	8121155101	User Fee Review	100	-	-	100	100	-	-	-	-	-	-	-
City Wide	8121157100	Computer Work Station	75	-	-	75	75	-	-	-	-	-	-	-
<b>Sub-Total Development Engineering</b>			<b>4,175</b>	<b>-</b>	<b>-</b>	<b>4,175</b>	<b>4,175</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><u>Development Planning</u></b>														
City Wide	8101157100	Digital Submission and Tracking of Planning Applications	150	-	-	150	-	50	-	100	-	-	100	-
<b>Sub-Total Development Planning</b>			<b>150</b>	<b>-</b>	<b>-</b>	<b>150</b>	<b>-</b>	<b>50</b>	<b>-</b>	<b>100</b>	<b>-</b>	<b>-</b>	<b>100</b>	<b>-</b>
<b><u>Economic Development &amp; Real Estate</u></b>														
City Wide	3621108002	Brownfield Development Opportunities	750	-	-	750	-	-	-	750	-	750	-	-
City Wide	3621149100	Red Hill Business Park Signage & Red Hill Parkway/Lincoln Alexander Parkway Signage	180	-	-	180	-	-	-	180	-	-	180	-
<b>Sub-Total Economic Development &amp; Real Estate</b>			<b>930</b>	<b>-</b>	<b>-</b>	<b>930</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>930</b>	<b>-</b>	<b>750</b>	<b>180</b>	<b>-</b>
<b><u>Industrial Land Development</u></b>														
City Wide	3620755700	Economic Development Initiatives	2,000	-	-	2,000	-	-	1,000	1,000	-	-	1,000	-
<b>Sub-Total Industrial Land Development</b>			<b>2,000</b>	<b>-</b>	<b>-</b>	<b>2,000</b>	<b>-</b>	<b>-</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>	<b>-</b>	<b>1,000</b>	<b>-</b>

**2011 TAX CAPITAL BUDGET & FINANCING PLAN**  
**(\$ 000's)**

			Project Specific Revenues							Financing Sources				
			Gross Costs	Subsidies	External Revenues	Net Costs	Dev Charges	From Reserves	Internal Revenues	Funding Required	Federal Gas Tax	Reserves Future Fund Dividends	From Operating Levy	Debt
<b>Municipal Parking System</b>														
2	4900845802	Warranty Review of Moisture Protection System in the Convention Centre Parking Garage	15	5	-	10	-	10	-	-	-	-	-	-
2	4901045100	Repairs to York Boulevard Parkade	520	-	-	520	-	520	-	-	-	-	-	-
City Wide	4901141105	Workshop/Staff Room Upgrade-80 Main St W	50	-	-	50	-	50	-	-	-	-	-	-
City Wide	4901145103	Paving of Municipal Carparks	153	-	-	153	-	153	-	-	-	-	-	-
City Wide	4901151102	Electronic Parking Meter Replacement and Expansion	81	-	-	81	-	81	-	-	-	-	-	-
City Wide	4901155106	Fire Protection System Assessment-York Blvd Parkade & Convention Centre Garage	40	7	-	33	-	33	-	-	-	-	-	-
City Wide	4901157100	License Plate Recognition Software & Hardware	140	-	-	140	-	140	-	-	-	-	-	-
<b>Sub-Total Municipal Parking System</b>			<b>999</b>	<b>12</b>	<b>-</b>	<b>987</b>	<b>-</b>	<b>987</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Strategic Services</b>														
City Wide	8140855800	Rural and Urban Official Plan - Ontario Municipal Board Appeals	400	-	-	400	400	-	-	-	-	-	-	-
City Wide	8141055100	Nodes and Corridors Secondary Plans	125	-	-	125	35	-	-	90	-	-	90	-
City Wide	8141055101	Residential Intensification Strategy	52	-	-	52	46	-	-	6	-	-	6	-
City Wide	8141155103	Comprehensive Zoning By-law - Ontario Municipal Board Appeals	325	-	-	325	163	-	-	162	-	-	162	-
City Wide	8141155104	Bayfront Industrial Secondary Plan/Redevelopment Strategy	84	-	-	84	-	-	84	-	-	-	-	-
<b>Sub-Total Strategic Services</b>			<b>986</b>	<b>-</b>	<b>-</b>	<b>986</b>	<b>644</b>	<b>-</b>	<b>84</b>	<b>258</b>	<b>-</b>	<b>-</b>	<b>258</b>	<b>-</b>
<b>Tourism</b>														
2	3621054100	2015 Pan American/Para Pan American Games Planning	10,569	-	-	10,569	-	10,569	-	-	-	-	-	-
<b>Sub-Total Tourism</b>			<b>10,569</b>	<b>-</b>	<b>-</b>	<b>10,569</b>	<b>-</b>	<b>10,569</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Planning &amp; Economic Development</b>			<b>23,305</b>	<b>12</b>	<b>2,000</b>	<b>21,293</b>	<b>6,192</b>	<b>11,606</b>	<b>1,084</b>	<b>2,411</b>	<b>-</b>	<b>750</b>	<b>1,661</b>	<b>-</b>
<b>Public Health</b>														
<b>Public Health</b>														
City Wide	6770951900	Community Health Bus - 2nd Dental Treatment Suite	50	-	-	50	-	-	-	50	-	-	50	-
<b>Total Public Health</b>			<b>50</b>	<b>-</b>	<b>-</b>	<b>50</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50</b>	<b>-</b>	<b>-</b>	<b>50</b>	<b>-</b>
<b>Outside Boards &amp; Agencies</b>														
<b>H.E.C.F.I.</b>														
City Wide	3720841802	Copps Coliseum - Permanent Seating Refurbishment	500	-	-	500	-	500	-	-	-	-	-	-
City Wide	3721141800	HCC/CC - Various Replacements and Renovations	250	-	-	250	-	250	-	-	-	-	-	-
City Wide	3721141801	HCC-Interior Renovations	300	-	-	300	-	300	-	-	-	-	-	-
City Wide	3721141803	Hamilton Place Replacements and Renovations	250	-	-	250	-	250	-	-	-	-	-	-
<b>Sub-Total H.E.C.F.I.</b>			<b>1,300</b>	<b>-</b>	<b>-</b>	<b>1,300</b>	<b>-</b>	<b>1,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**2011 TAX CAPITAL BUDGET & FINANCING PLAN**  
**(\$ 000's)**

			Project Specific Revenues						Financing Sources					
			Gross Costs	External Subsidies	External Revenues	Net Costs	Dev Charges	From Reserves	Internal Revenues	Funding Required	Federal Gas Tax	Reserves Future Fund Dividends	From Operating Levy	Debt
<b><u>Hamilton Beach Rescue (HBRU)</u></b>														
City Wide	2861151700	HBRU-Renovations & Equipment Purchases	144	-	-	144	-	58	86	-	-	-	-	-
<b>Sub-Total Hamilton Beach Rescue (HBRU)</b>			<b>144</b>	<b>-</b>	<b>-</b>	<b>144</b>	<b>-</b>	<b>58</b>	<b>86</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><u>Hamilton Region Conservation Authority</u></b>														
City Wide	3801153900	Confederation Park & Wild Waterworks Capital Projects	669	-	-	669	-	-	-	669	-	669	-	-
City Wide	3801156904	Hamilton Conservation Authority Critical & Safety Projects	1,208	-	-	1,208	-	-	-	1,208	-	1,208	-	-
City Wide	3801158902	Westfield Heritage Village - Critical and/or Safety Projects	123	-	-	123	-	-	-	123	-	123	-	-
<b>Sub-Total Hamilton Region Conservation Authority</b>			<b>2,000</b>	<b>-</b>	<b>-</b>	<b>2,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,000</b>	<b>-</b>	<b>2,000</b>	<b>-</b>	<b>-</b>
<b><u>Hamilton Waterfront Trust</u></b>														
2	4241158100	Hamilton Waterfront Trust Projects	1,900	-	-	1,900	-	-	1,900	-	-	-	-	-
<b>Sub-Total Hamilton Waterfront Trust</b>			<b>1,900</b>	<b>-</b>	<b>-</b>	<b>1,900</b>	<b>-</b>	<b>-</b>	<b>1,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Outside Boards &amp; Agencies</b>			<b>5,344</b>	<b>-</b>	<b>-</b>	<b>5,344</b>	<b>-</b>	<b>1,358</b>	<b>1,986</b>	<b>2,000</b>	<b>-</b>	<b>2,000</b>	<b>-</b>	<b>-</b>
<b><u>Hamilton Emergency Services</u></b>														
<b><u>Corporate Trunk Radio System</u></b>														
City Wide	7800951900	Corporate Trunk Radio Upgrades	7,380	-	-	7,380	-	531	-	6,849	-	-	-	6,849
<b>Sub-Total Corporate Trunk Radio System</b>			<b>7,380</b>	<b>-</b>	<b>-</b>	<b>7,380</b>	<b>-</b>	<b>531</b>	<b>-</b>	<b>6,849</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,849</b>
<b><u>EMS (Emergency Medical Services)</u></b>														
14	7641141102	EMS Station - Greenville #25	720	-	-	720	-	-	-	720	-	720	-	-
6	7641141103	EMS Station - Limeridge Rd	430	-	-	430	-	-	-	430	-	430	-	-
City Wide	7641151100	Annual EMS Vehicle Replacement	540	-	-	540	-	540	-	-	-	-	-	-
City Wide	7641151101	Annual EMS Equipment Replacement	17	-	-	17	-	17	-	-	-	-	-	-
<b>Sub-Total EMS (Emergency Medical Services)</b>			<b>1,707</b>	<b>-</b>	<b>-</b>	<b>1,707</b>	<b>-</b>	<b>557</b>	<b>-</b>	<b>1,150</b>	<b>-</b>	<b>1,150</b>	<b>-</b>	<b>-</b>
<b><u>Fire Services</u></b>														
11, 14, 15	7401151103	Washer / Extractors for Protective Clothing	50	-	-	50	-	-	-	50	-	-	50	-
14	7401151104	Backup Generators Upgrades - Volunteer Stations	60	-	-	60	-	-	-	60	-	-	60	-
City Wide	7401151600	Annual Fire Equipment Replacement	140	-	-	140	-	140	-	-	-	-	-	-
City Wide	7401151601	Annual Fire Vehicle Replacement	116	-	-	116	-	116	-	-	-	-	-	-
<b>Sub-Total Fire Services</b>			<b>366</b>	<b>-</b>	<b>-</b>	<b>366</b>	<b>-</b>	<b>256</b>	<b>-</b>	<b>110</b>	<b>-</b>	<b>-</b>	<b>110</b>	<b>-</b>
<b>Total Hamilton Emergency Services</b>			<b>9,453</b>	<b>-</b>	<b>-</b>	<b>9,453</b>	<b>-</b>	<b>1,344</b>	<b>-</b>	<b>8,109</b>	<b>-</b>	<b>1,150</b>	<b>110</b>	<b>6,849</b>

**2011 TAX CAPITAL BUDGET & FINANCING PLAN**  
(\$ 000's)

			Project Specific Revenues						Financing Sources					
			Gross Costs	External Subsidies	Net Revenues	Dev Costs	From Charges	Internal Reserves	Funding Required	Federal Gas Tax	Reserves Future Fund Dividends	From Operating Levy	Debt	
<b>Corporate Services</b>														
<b>City Clerk</b>														
City Wide	3521141100	Records Storage Facility Move - Phase 2	150	-	-	150	-	-	-	150	-	-	150	-
<b>Sub-Total City Clerk</b>			<b>150</b>	<b>-</b>	<b>-</b>	<b>150</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>150</b>	<b>-</b>	<b>-</b>	<b>150</b>	<b>-</b>
<b>Finance</b>														
City Wide	2051157100	Operating Budget System - version upgrade to Clarity 7	177	-	-	177	-	-	177	-	-	-	-	-
<b>Sub-Total Finance</b>			<b>177</b>	<b>-</b>	<b>-</b>	<b>177</b>	<b>-</b>	<b>-</b>	<b>177</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Information Technology Services</b>														
City Wide	2051157101	Optimize Functionality & Reporting Capability of the PeopleSoft System	250	-	-	250	-	-	-	250	-	-	250	-
City Wide	3501151104	IS Datacentre Upgrades	100	-	-	100	-	-	-	100	-	-	100	-
City Wide	3501157101	Information Systems-Applications	265	-	-	265	-	-	-	265	-	-	265	-
City Wide	3501157102	PeopleSoft Information Systems'-Upgrades	535	-	-	535	-	-	-	535	-	-	535	-
City Wide	3501157105	IS Infrastructure	240	-	-	240	-	-	-	240	-	-	240	-
City Wide	3501157106	IS Security Improvements	150	-	-	150	-	150	-	-	-	-	-	-
<b>Sub-Total Information Technology Services</b>			<b>1,540</b>	<b>-</b>	<b>-</b>	<b>1,540</b>	<b>-</b>	<b>150</b>	<b>-</b>	<b>1,390</b>	<b>-</b>	<b>-</b>	<b>1,390</b>	<b>-</b>
<b>Total Corporate Services</b>			<b>1,867</b>	<b>-</b>	<b>-</b>	<b>1,867</b>	<b>-</b>	<b>150</b>	<b>177</b>	<b>1,540</b>	<b>-</b>	<b>-</b>	<b>1,540</b>	<b>-</b>
<b>Public Works Tax</b>														
<b>Fleet &amp; Facilities: Corporate Facilities</b>														
2	2050659603	Lister Rehabilitation Project	29,800	7,000	-	22,800	-	700	-	22,100	-	-	-	22,100
2	3540841620	CUP Lifecycle Retrofit	1,000	-	203	797	-	-	-	797	-	-	797	-
11	3540941910	S.C. City Hall-RCMP Lease Capital Replacement	210	-	-	210	-	210	-	-	-	-	-	-
City Wide	3541141010	Facility Upgrades to Hamilton Public Libraries	1,109	-	-	1,109	-	-	-	1,109	-	-	1,109	-
City Wide	3541141041	Salt/Sand Storage Structure Rehab & Maintenance	300	-	-	300	-	-	-	300	-	-	300	-
City Wide	3541141409	Annual Facilities Code & Legislative Compliance	1,019	-	-	1,019	-	-	-	1,019	-	-	1,019	-
City Wide	3541141412	Annual Roof Management	800	-	-	800	-	-	-	800	-	-	800	-
City Wide	3541141532	Annual Facility Capital Maintenance	500	-	-	500	-	-	-	500	-	-	500	-
City Wide	3541141648	Annual Parking Lot Rehabilitation	275	-	-	275	-	-	-	275	-	-	275	-
<b>Sub-Total Fleet &amp; Facilities: Corporate Facilities</b>			<b>35,013</b>	<b>7,000</b>	<b>203</b>	<b>27,810</b>	<b>-</b>	<b>910</b>	<b>-</b>	<b>26,900</b>	<b>-</b>	<b>-</b>	<b>4,800</b>	<b>22,100</b>

**2011 TAX CAPITAL BUDGET & FINANCING PLAN**  
(\$ 000's)

			Project Specific Revenues						Financing Sources					
			Gross	External	Net	Dev	From	Internal	Funding	Federal	Reserves	From		
			Costs	Subsidies	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt	
										Tax	Dividends	Levy		
<b><u>Fleet &amp; Facilities: Fleet</u></b>														
City Wide	4941151002	Bulk Motor Fuel Storage Tank Improvements	370	-	-	370	-	-	-	370	-	-	370	-
City Wide	4941151100	Annual Fleet-Vehicle & Equipment Replacement	5,890	-	-	5,890	-	5,890	-	-	-	-	-	-
<b>Sub-Total Fleet &amp; Facilities: Fleet</b>			<b>6,260</b>	<b>-</b>	<b>-</b>	<b>6,260</b>	<b>-</b>	<b>5,890</b>	<b>-</b>	<b>370</b>	<b>-</b>	<b>-</b>	<b>370</b>	<b>-</b>
<b><u>Forestry &amp; Horticulture</u></b>														
3	4451049001	Gage Park Greenhouse Facilities Rebuild	1,000	-	-	1,000	-	-	-	1,000	-	-	1,000	-
City Wide	4451153001	Emerald Ash Borer (EAB) Management Plan	250	-	-	250	-	-	-	250	-	-	250	-
City Wide	4451153444	Annual Street Tree Planting Program	250	-	-	250	-	-	-	250	-	-	250	-
<b>Sub-Total Forestry &amp; Horticulture</b>			<b>1,500</b>	<b>-</b>	<b>-</b>	<b>1,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,500</b>	<b>-</b>	<b>-</b>	<b>1,500</b>	<b>-</b>
<b><u>O &amp; M - Parks &amp; Cemeteries</u></b>														
5	4400956800	Supply & Installation of Gateway & Landscape Feature	50	-	-	50	-	50	-	-	-	-	-	-
City Wide	4401111601	Annual Cemetery Road Rehabilitation	65	-	-	65	-	-	-	65	-	-	65	-
1, 2	4401149004	Hamilton Waterfront Trail-Shoreline & Edge of Pathway Restoration	250	-	-	250	-	-	-	250	-	-	250	-
9	4401149007	Whitedeer Park - Catch Basin installation	50	-	-	50	-	-	-	50	-	50	-	-
City Wide	4401149008	Annual Extreme Park Makeover	20	-	-	20	-	-	-	20	-	-	20	-
City Wide	4401149101	Annual Park Pathway Resurfacing	200	-	-	200	-	-	-	200	-	-	200	-
City Wide	4401149103	Annual Bocce Court Rehab	35	-	-	35	-	-	-	35	-	-	35	-
City Wide	4401149104	Annual Park Sports/Security Lighting Upgrades	25	-	-	25	-	-	-	25	-	-	25	-
City Wide	4401149107	Annual Park Fencing	100	-	-	100	-	-	-	100	-	-	100	-
City Wide	4401149510	Annual Spraypad Infrastructure Rehabilitation	50	-	-	50	-	-	-	50	-	-	50	-
City Wide	4401149607	Annual Outdoor Ice Rinks	50	-	-	50	-	-	-	50	-	-	50	-
City Wide	4401149610	Annual Park Bleacher Replacement	50	-	-	50	-	-	-	50	-	-	50	-
City Wide	4401149612	Annual Cemetery ID Signs	50	-	-	50	-	-	-	50	-	-	50	-
City Wide	4401151411	Annual Equipment Upgrades	25	-	-	25	-	-	-	25	-	-	25	-
City Wide	4401152100	Annual CSA Safety Material Replacement	100	-	-	100	-	-	-	100	-	-	100	-
City Wide	4401152600	Annual Playground Lifecycle Replacement Program	200	-	-	200	-	-	-	200	-	-	200	-
<b>Sub-Total O &amp; M - Parks &amp; Cemeteries</b>			<b>1,320</b>	<b>-</b>	<b>-</b>	<b>1,320</b>	<b>-</b>	<b>50</b>	<b>-</b>	<b>1,270</b>	<b>-</b>	<b>50</b>	<b>1,220</b>	<b>-</b>
<b><u>Open Space Development</u></b>														
10	4400856144	Cherry Beach Proposed Park Land Acquisition	845	-	-	845	-	845	-	-	-	-	-	-
7	4400556510	Jerome Neighbourhood Park	595	-	-	595	514	-	-	81	-	-	81	-
11	4400656513	Glanbrook Sports Complex Sportsfield Development	890	-	-	890	-	890	-	-	-	-	-	-
11	4400756641	Winona Park Redevelopment Phase 2	272	-	-	272	-	-	-	272	-	-	272	-
15	4400756755	Joe Sam's Leisure Park	520	-	-	520	180	-	-	340	-	340	-	-
5	4400956800	Beach Park Development Program	300	-	-	300	-	300	-	-	-	-	-	-

**2011 TAX CAPITAL BUDGET & FINANCING PLAN**  
(\$ 000's)

			Project Specific Revenues						Financing Sources					
			Gross	External	Net	Dev	From	Internal	Funding	Federal	Reserves	From		
			Costs	Subsidies	Revenues	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt
										Tax	Dividends	Levy		
<b>Open Space Development con't</b>														
14	4400956916	Freelton Community Park Expansion	75	-	-	75	-	-	-	75	-	-	75	-
12	4401056020	Village Green Park	70	-	-	70	-	-	-	70	-	-	70	-
14	4401056090	Johnson Tew Park	125	-	-	125	-	-	-	125	-	-	125	-
1	4401056127	Churchill Park Master Plan Implementation	60	-	-	60	-	-	-	60	-	-	60	-
7	4401056010	Burkholder Park	215	-	-	215	-	-	-	215	-	-	215	-
6	4401056122	Broughton Park West Development	340	-	-	340	-	-	-	340	-	-	340	-
11	4401056521	Seabreeze Neighbourhood Park	475	-	-	475	-	200	-	275	-	158	117	-
City Wide	4401155002	Park Outdoor Facilities Implementation Plan	50	-	-	50	-	-	-	50	-	-	50	-
5	4401156116	Sam Manson Park	50	-	-	50	-	-	50	-	-	-	-	-
9	4401156531	Battlefield Park - King St. - Centennial Pkwy Corner	122	-	-	122	-	-	-	122	-	122	-	-
5	4401156810	Greenhill Park Trail	85	-	-	85	-	-	85	-	-	-	-	-
11	4401180011	Summerlea West Park Development	490	-	-	490	440	-	-	50	-	50	-	-
8	4401156715	Meadowbank Drive Parkette	262	-	-	262	-	262	-	-	-	-	-	-
<b>Sub-Total Open Space Development</b>			<b>5,841</b>	<b>-</b>	<b>-</b>	<b>5,841</b>	<b>1,134</b>	<b>2,497</b>	<b>135</b>	<b>2,075</b>	<b>-</b>	<b>670</b>	<b>1,405</b>	<b>-</b>
<b>Roads</b>														
City Wide	5300855100	Rapid Transit Studies	2,520	1,750	-	770	-	-	770	-	-	-	-	-
13	4031018002	Bridge 095 - Thorpe St, 60m s/o Dundas St	1,000	-	-	1,000	-	1,000	-	-	-	-	-	-
City Wide	4031111222	Annual New Sidewalk Program	300	-	-	300	280	-	-	20	-	-	20	-
1	4031116142	St. Joe's School (Locke and Herkimer)	100	-	-	100	-	-	100	-	-	-	-	-
City Wide	5301130100	Rapid Transit Project - Property Acquisition for LRT	2,250	2,250	-	-	-	-	-	-	-	-	-	-
7, 8	4030819101	Upper James - Stone Church to Rymal	4,000	-	-	4,000	-	-	1,750	2,250	2,250	-	-	-
6, 11	4030880855	Dartnall - Rymal to Twenty	4,400	-	-	4,400	4,180	-	-	220	-	220	-	-
6	4030980955	Dartnall - Stone Church to Rymal	500	-	-	500	420	-	-	80	-	-	80	-
6, 7, 8, 12	4031011045	Lincoln Alexander Parkway	2,500	-	-	2,500	-	-	-	2,500	2,500	-	-	-
2	4031019101	King William / Hughson / Rebecca	700	-	-	700	-	-	700	-	-	-	-	-
11, 12	4031055057	Airport Employment Growth District - Phase 3 and 4 Class EA Studies	150	-	-	150	120	-	-	30	-	-	30	-
11	4031080010	Binbrook Rd - Royal Winter Drive to RR 56	1,150	-	-	1,150	820	-	-	330	-	330	-	-
City Wide	4031110003	Annual Engineering, Utilities & Functional Design	200	-	-	200	-	-	-	200	-	-	200	-
City Wide	4031110005	Annual Major Road Maintenance Program	900	-	-	900	-	-	-	900	-	-	900	-
City Wide	4031110005	Annual Major Road Mtnc Program	2,000	-	-	2,000	-	-	-	2,000	2,000	-	-	-
1, 2, 8	4031111015	Beckett (Mountain Access) - Glenfern to Auchmar	200	-	-	200	-	-	-	200	-	-	200	-
4	4031111015	Burlington-Dofasco Gate 10-Parkdale Ave & Industrial Dr	5,240	-	-	5,240	-	-	700	4,540	4,540	-	-	-
12	4031111015	Mohawk - McNiven to LINC	490	-	-	490	-	-	-	490	490	-	-	-

**2011 TAX CAPITAL BUDGET & FINANCING PLAN**  
**(\$ 000's)**

			Project Specific Revenues							Financing Sources				
			Gross	External	Net	Dev	From	Internal	Funding	Federal	Reserves	From		
			Costs	Subsidies	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt	
										Tax	Dividends	Levy		
<b>Roads con't</b>														
City Wide	4031111016	Asset Preservation - Local Roads	8,500	-	-	8,500	-	-	-	8,500	-	3,490	2,410	2,600
City Wide	4031111223	Annual Semi Barrier Rehabilitation Program	200	-	-	200	-	-	-	200	-	-	200	-
City Wide	4031111224	Annual Sidewalk Replacement Program	500	-	-	500	-	-	-	500	-	-	500	-
City Wide	4031111225	Annual Geotechnical Investigation	100	-	-	100	-	-	-	100	-	-	100	-
City Wide	4031115820	Traffic Counts Program	190	-	-	190	-	-	190	-	-	-	-	-
City Wide	4031117677	Annual Preventative Maintenance	2,000	-	-	2,000	-	-	-	2,000	-	2,000	-	-
City Wide	4031118001	Annual Bridge & Culvert Program	2,289	-	-	2,289	-	-	-	2,289	-	-	339	1,950
4, 5	4031118122	Bridge 085 - Parkdale Ave S over Lawrence Rd	3,000	-	-	3,000	-	-	-	3,000	3,000	-	-	-
4	4031118125	Bridge 326 - Burlington St Overpass at Kenilworth Ave	1,300	-	-	1,300	-	-	-	1,300	1,300	-	-	-
5	4031118126	Bridge 163-Centennial Parkway North, 540m n/o Barton St East	1,000	-	-	1,000	-	-	-	1,000	-	-	-	1,000
2	4031118127	Bridge 315 - Claremont AC, 35m s/o Young St	400	-	-	400	-	-	-	400	-	71	329	-
8	4031119101	Inverness - Arcade Cres to Upper James / Barker / Tanner	860	-	-	860	-	-	300	560	560	-	-	-
4	4031119101	Bilardi / Elmbury / Osborne / Talbot	2,600	-	-	2,600	-	-	1,220	1,380	1,380	-	-	-
4	4031119101	Brunswick / Waverly / Vansitmart / Walmer	3,480	-	-	3,480	-	-	1,430	2,050	2,050	-	-	-
7	4031119101	Crockett Street - Upper Wentworth to Upper Sherman	2,000	-	-	2,000	-	-	820	1,180	1,180	-	-	-
5	4031119101	Nash - Queenston to Barton	3,710	-	-	3,710	-	-	-	3,710	3,710	-	-	-
2, 3	4031119101	Wellington/Victoria - Barton to Burlington & Birge / Sawyer	4,000	-	-	4,000	-	-	1,750	2,250	2,250	-	-	-
City Wide	4031120110	Annual Traffic Signal Electrical Systems Improvement	400	-	-	400	-	-	-	400	-	-	-	400
3, 6, 7	4031120122	Sherman Access Lane Control System Upgrade	50	-	-	50	-	-	-	50	-	-	-	50
City Wide	4031141762	Annual Yard Facility Maintenance and Improvement Program	100	-	-	100	-	-	-	100	-	-	100	-
City Wide	4031149555	Annual QA-QC Service Contract	150	-	-	150	-	-	-	150	-	-	150	-
City Wide	4031151120	Roads Equipment Acquisition	320	-	-	320	-	-	320	-	-	-	-	-
City Wide	4031155001	Pavement Management Network Analysis	400	-	-	400	-	-	-	400	-	-	400	-
City Wide	4031155100	Annual Strategic Initiatives	330	-	50	280	180	-	-	100	-	-	100	-
City Wide	4031155105	Fencing - (Noise & Barrier) & Retaining Wall Study	100	-	-	100	-	-	-	100	-	-	100	-
City Wide	4031157125	GPS/AVL Expansion Program	150	-	-	150	-	-	-	150	-	-	150	-
11	4031180170	Arvin Ave - Jones to existing West end	910	-	-	910	864	-	-	46	-	-	46	-
11	4031180177	Arvin Ave - extending east to McNeilly	560	-	-	560	530	-	-	30	-	-	30	-
9	4031180180	Highland - Upper Mount Albion to Pritchard	2,140	-	-	2,140	1,280	-	-	860	745	115	-	-
15	4031180181	Parkside Dr - Hwy 6 to Main St Class EA	200	-	-	200	120	-	-	80	-	-	80	-
11	4031180188	RR 56 - Southbrook to Binbrook Rd	1,000	-	-	1,000	860	-	-	140	-	140	-	-
9	4031180195	Green Mountain - First Rd W to Upper Centennial	1,840	-	-	1,840	1,740	-	-	100	-	100	-	-

**2011 TAX CAPITAL BUDGET & FINANCING PLAN**  
(\$ 000's)

			Project Specific Revenues							Financing Sources				
			Gross	External	Net	Dev	From	Internal	Funding	Federal	Reserves	From		
			Costs	Subsidies	Revenues	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt
										Tax	Dividends	Levy		
<b>Roads con't</b>														
City Wide	4031180582	Annual Development Road Urbanization	500	-	-	500	500	-	-	-	-	-	-	-
City Wide	4041110004	Annual Escarpment Slope Stabilization	300	-	-	300	-	-	-	300	-	-	300	-
City Wide	4041110016	Annual Street Lighting	1,140	-	-	1,140	1,082	-	-	58	-	58	-	-
City Wide	4041114010	Annual Traffic Signal Modernization & Upgrades	610	-	-	610	583	-	-	27	-	-	27	-
City Wide	4041115019	Annual Traffic Controller Replacement Program	500	-	-	500	-	-	-	500	-	-	500	-
City Wide	4041117124	Annual Bicycle Route Improvements Program	500	-	-	500	-	-	200	300	-	-	300	-
City Wide	4041117384	Annual Guide Rail Replacement Program	400	-	-	400	-	-	-	400	-	-	400	-
7, 8	4041120110	Traffic Management System - Lincoln Alexander Parkway	50	-	-	50	-	-	-	50	-	-	50	-
<b>Sub-Total Roads</b>			<b>77,379</b>	<b>4,000</b>	<b>50</b>	<b>73,329</b>	<b>13,559</b>	<b>1,000</b>	<b>10,250</b>	<b>48,520</b>	<b>27,955</b>	<b>6,524</b>	<b>8,041</b>	<b>6,000</b>
<b>Transit Services</b>														
City Wide	5300583504	Fare Cards-System Enhancement	400	-	-	400	-	400	-	-	-	-	-	-
City Wide	5301083001	Transit Hybrid Bus Battery Replacement	127	-	-	127	-	127	-	-	-	-	-	-
City Wide	5301085002	AODA Initiative -Bench available at all bus stops	50	-	-	50	-	50	-	-	-	-	-	-
City Wide	5311055001	ATS Rebranding and Transit Marketing & Customer Satisfaction Survey	200	-	-	200	-	200	-	-	-	-	-	-
City Wide	5301151500	Replace Transit Fleet Bus Hoists	360	-	-	360	-	360	-	-	-	-	-	-
City Wide	5301183001	Expansion Buses re HSR Operational Review	2,000	-	-	2,000	1,800	200	-	-	-	-	-	-
City Wide	5301183002	Fund Transit Reserve Shortfall- Re Cancellation of Ontario Bus Replacement Program	3,700	-	-	3,700	-	-	-	3,700	3,000	-	700	-
City Wide	5301183100	Annual HSR Bus Replacement	8,261	3,000	-	5,261	-	5,261	-	-	-	-	-	-
City Wide	5301183503	Annual Nonrevenue Vehicle Replace	50	-	-	50	-	50	-	-	-	-	-	-
City Wide	5301184002	Trapeze Analysis and Optimization	100	-	-	100	-	100	-	-	-	-	-	-
City Wide	5301185001	Customer Service Software Update	720	-	-	720	-	720	-	-	-	-	-	-
City Wide	5301185901	Annual - Conventional Transit - Bus Stop Landing Pads	145	145	-	-	-	-	-	-	-	-	-	-
City Wide	5311182001	Expansion Buses re ATS Eligibility & Registration Implementation	400	-	-	400	360	40	-	-	-	-	-	-
City Wide	5311182002	ATS Mobile Data Terminals (MDT's)	1,210	-	-	1,210	-	1,210	-	-	-	-	-	-
<b>Sub-Total Transit Services</b>			<b>17,723</b>	<b>3,145</b>	<b>-</b>	<b>14,578</b>	<b>2,160</b>	<b>8,718</b>	<b>-</b>	<b>3,700</b>	<b>3,000</b>	<b>-</b>	<b>700</b>	<b>-</b>
<b>Waste Management</b>														
City Wide	5120991101	Glanbrook Landfill-Stage 3 Development	1,000	-	-	1,000	-	-	-	1,000	-	1,000	-	-
City Wide	5121190200	Annual Diversion Container Replacement	495	-	10	485	-	-	-	485	-	485	-	-
City Wide	5121190520	Annual Streetscape Litter Container Replace Program	100	-	-	100	-	-	-	100	-	100	-	-
City Wide	5121193000	Annual Maintenance & Capital Improvements to the Resource Recovery Centre (RRC)	190	-	-	190	-	-	-	190	-	190	-	-
City Wide	5121194000	Transfer Station/CRC Capital Improvements	60	-	-	60	-	-	-	60	-	60	-	-
City Wide	5121195525	Annual SWMMP - Planning & Approvals	350	-	-	350	-	-	-	350	-	350	-	-
<b>Sub-Total Waste Management</b>			<b>2,195</b>	<b>-</b>	<b>10</b>	<b>2,185</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,185</b>	<b>-</b>	<b>2,185</b>	<b>-</b>	<b>-</b>
<b>Total Public Works Tax</b>			<b>147,231</b>	<b>14,145</b>	<b>263</b>	<b>132,823</b>	<b>16,853</b>	<b>19,065</b>	<b>10,385</b>	<b>86,520</b>	<b>30,955</b>	<b>9,429</b>	<b>18,036</b>	<b>28,100</b>
<b>GRAND TOTAL</b>			<b>209,281</b>	<b>14,157</b>	<b>2,263</b>	<b>192,861</b>	<b>25,890</b>	<b>34,197</b>	<b>14,352</b>	<b>118,422</b>	<b>30,955</b>	<b>21,461</b>	<b>31,057</b>	<b>34,949</b>