



Hamilton

City of Hamilton

2010 Tax Operating Budget Update

Committee of the Whole
April 9th, 2010

Residential Tax Impact

OPERATING LEVY

CAPITAL LEVY

TOTAL IMPACT

| Potential | |
|------------------|--------------|
| Muni | Total |
| 1.8% | 1.6% |
| 0.5% | 0.4% |
| 2.3% | 2.0% |

- Impact includes reduction proposals from Feb 9th & Feb 22nd
- Includes \$14.2m in special provincial grant funding (now confirmed)
- Assumes same Education impact as 2009 (0.8%) (now confirmed)

Draft 2010 Total Residential Impacts by Ward ¹

| | Draft Residential Impacts (Municipal) | | | Total Impact (inclusive of education) |
|-----------------|---------------------------------------|--------------|---------------------------------|---|
| | Total Budget ² | Reassessment | Combined Municipal Impact | |
| Ward 1 | 2.6% | -0.4% | 2.2% | 1.9% |
| Ward 2 | 2.6% | 0.1% | 2.7% | 2.4% |
| Ward 3 | 2.6% | -0.8% | 1.7% | 1.5% |
| Ward 4 | 2.6% | -0.7% | 1.8% | 1.6% |
| Ward 5 | 2.6% | -0.3% | 2.3% | 2.0% |
| Ward 6 | 2.6% | -0.4% | 2.1% | 1.9% |
| Ward 7 | 2.6% | -0.3% | 2.3% | 2.0% |
| Ward 8 | 2.6% | -0.4% | 2.2% | 2.0% |
| Ward 9 | 2.7% | -0.5% | 2.2% | 1.9% |
| Ward 10 | 2.7% | -0.3% | 2.4% | 2.1% |
| Ward 11 - SC | 2.7% | -0.1% | 2.6% | 2.3% |
| Ward 11 - GL | 2.3% | -0.7% | 1.6% | 1.4% |
| Ward 11 - TOTAL | 2.5% | -0.4% | 2.0% | 1.8% |
| Ward 12 | 2.8% | -0.5% | 2.3% | 2.0% |
| Ward 13 | 2.7% | 0.6% | 3.3% | 3.0% |
| Ward 14 - AN | 2.4% | -0.5% | 1.9% | 1.6% |
| Ward 14 - FL | 2.8% | 0.0% | 2.8% | 2.5% |
| Ward 14 - TOTAL | 2.7% | -0.1% | 2.7% | 2.4% |
| Ward 15 | 2.6% | 0.0% | 2.6% | 2.3% |
| Total | 2.6% | -0.3% | 2.3% | 2.0% |

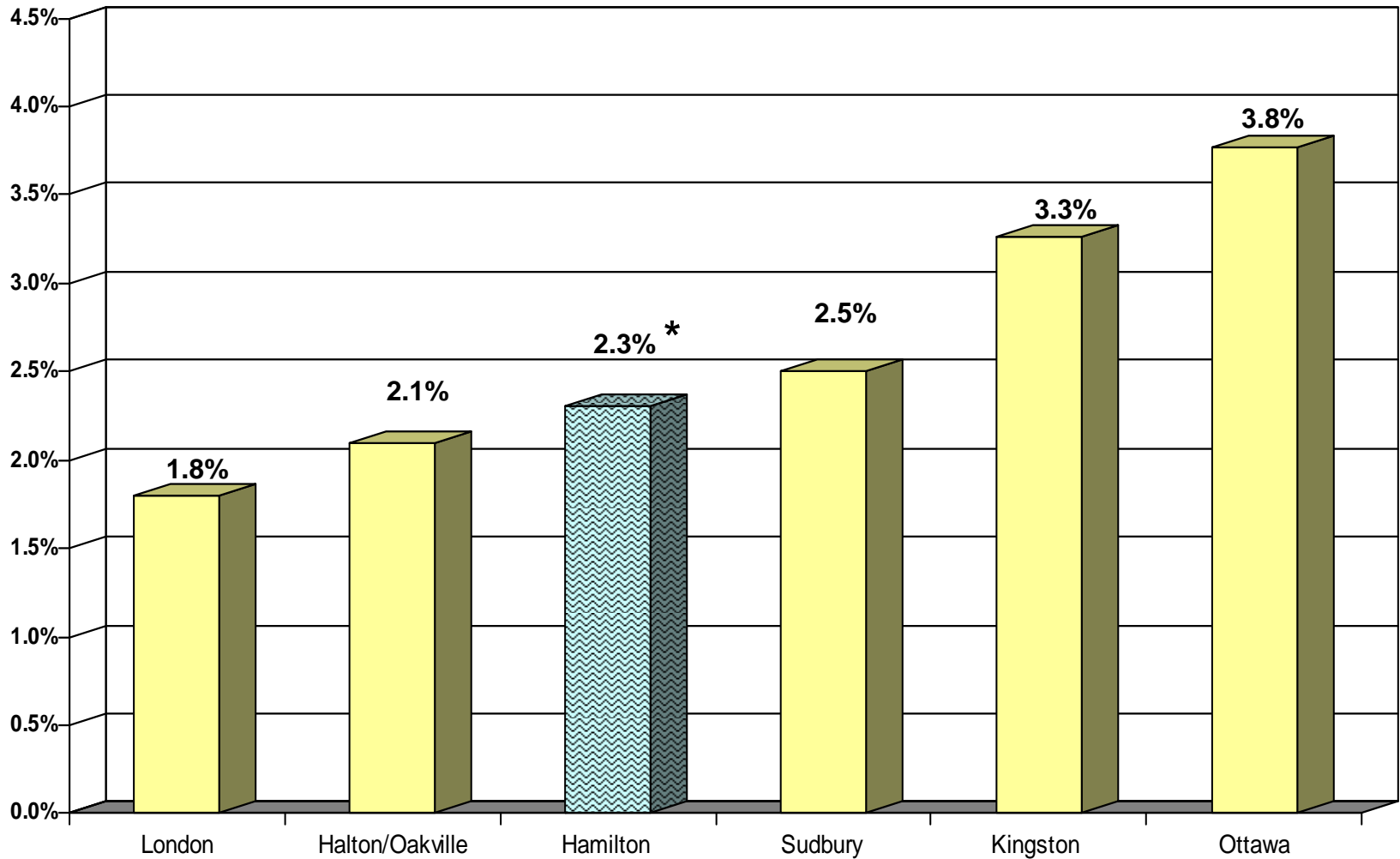
¹ draft impacts based on a 2010 municipal levy of \$672,893,178; any changes to the levy may change these impacts

² inclusive of 0.5% for capital; differences between wards due to area rating



2010 Municipal Comparison

Excludes Education



* 2.0% Including education



Hamilton

City of Hamilton

Proposed Departmental Budgets

Proposed Operating Budget

| | 2009 Budget (000's) | 2010 Updated (000's) | Change 2009 / 2010 | |
|-----------------------------------|---------------------------|----------------------------|--------------------|-------------|
| | | | \$ (000's) | % |
| LEGISLATIVE | 4,171 | 4,224 | 53 | 1.3% |
| CITY MANAGER | 6,683 | 6,813 | 130 | 1.9% |
| CORPORATE SERVICES | 25,218 | 25,441 | 223 | 0.9% |
| PLANNING AND ECONOMIC DEVELOPMENT | 17,008 | 16,042 | (965) | (5.7%) |
| PUBLIC HEALTH SERVICES | 9,089 | 9,204 | 116 | 1.3% |
| COMMUNITY SERVICES | 160,330 | 153,350 | (6,980) | (4.4%) |
| PUBLIC WORKS | 171,057 | 174,907 | 3,850 | 2.3% |
| HAMILTON EMERGENCY SERVICES | 84,479 | 87,740 | 3,262 | 3.9% |
| CAPITAL FINANCING | 76,296 | 79,444 | 3,148 | 4.1% |
| BOARDS & AGENCIES | 46,783 | 46,320 | (463) | (1.0%) |
| HAMILTON POLICE SERVICES | 120,069 | 124,090 | 4,021 | 3.3% |
| NON PROGRAM REVENUES \ FINANCIALS | (29,607) | (28,904) | 703 | 2.4% |
| PROVINCIAL FUNDING / OMPF | (42,514) | (25,778) | 16,735 | 39.4% |
| TOTAL LEVY REQUIREMENT | 649,061 | 672,893 | 23,832 | 3.7% |
| RESIDENTIAL TAX IMPACT | | | | 2.0% |

Departmental Budget - Detail

| AUDIT & ADMINISTRATION COMMITTEE | | BUDGET | 2009/10 % CHANGE |
|---|--|---------------------|---------------------|
| LEGISLATIVE | | | |
| 2009 Budget | | \$ 4,171,327 | |
| 2010 Requested Budget | | \$ 4,224,394 | |
| Approved Amendments | | \$ - | |
| Proposed Amendments | | \$ - | |
| Final 2010 Budget | | \$ 4,224,394 | 1.3% |
| CITY MANAGER | | | |
| 2009 Budget | | \$ 6,683,032 | |
| 2010 Requested Budget | | \$ 6,944,301 | |
| Approved Amendments | | | |
| HR - Return to Work enhancement (Gross \$206K) | | \$ - | |
| Proposed Amendments | | | |
| City Manager - Consulting | | \$ (12,000) | |
| HR - Arbitration budget reduction (Report HUR10005) | | \$ (100,000) | |
| HR- other reductions (Report HUR10005) | | \$ (20,000) | |
| Final 2010 Budget | | \$ 6,812,301 | 1.9% |

Departmental Budget - Detail

| AUDIT & ADMINISTRATION COMMITTEE | BUDGET | 2009/10 % CHANGE |
|-----------------------------------|----------------------|---------------------|
| CORPORATE SERVICES | | |
| 2009 Budget | \$ 25,217,655 | |
| 2010 Requested Budget | \$ 25,533,716 | |
| Approved Amendments | | |
| Clerks Restructuring | \$ 100,000 | |
| AODA Standards | \$ 100,000 | |
| Proposed Amendments | | |
| Customer Service (MCS Supervisor) | \$ (84,000) | |
| Treasury Services (Taxation) | \$ (76,300) | |
| Treasury Services (F&A) | \$ (87,750) | |
| Treasury Services (Fin Services) | \$ (45,000) | |
| Final 2010 Budget | \$ 25,450,666 | 0.9% |
| CAPITAL FINANCING | | |
| 2009 Budget | \$ 76,295,974 | |
| 2010 Requested Budget | \$ 82,344,990 | |
| Approved Amendments | | |
| Capital Financing Reduction | \$ (2,900,550) | |
| Proposed Amendments | \$ - | |
| Final 2010 Budget | \$ 79,444,440 | 4.1% |

Departmental Budget - Detail

| AUDIT & ADMINISTRATION COMMITTEE | BUDGET | 2009/10 % CHANGE |
|---|------------------------|---------------------|
| CORPORATE FINANCIALS & NPR | | |
| 2009 Budget | \$ (72,120,895) | |
| 2010 Requested Budget | \$ (54,342,704) | |
| Approved Amendments | \$ - | |
| Proposed Amendments | | |
| Corp Financials - POA Fine Revenues | \$ (100,000) | |
| Employee Health & Dental Benefits | \$ (200,000) | |
| Tax Capping Levy | \$ (100,000) | |
| Flamboro Slot Revenue | \$ (200,000) | |
| Supplementary Taxes | \$ (300,000) | |
| Increase in insurance premiums | \$ 550,000 | |
| Physicians Recruitment Program | \$ 10,000 | |
| Corporate Cost Allocation policy revision | \$ - | |
| Final 2010 Budget | \$ (54,682,704) | 24.2% |

Departmental Budget - Detail

| PUBLIC WORKS COMMITTEE | BUDGET | 2009/10 % CHANGE |
|---|-----------------------|---------------------|
| PUBLIC WORKS | | |
| 2009 Budget | \$ 171,057,202 | |
| 2010 Requested Budget | \$ 176,877,231 | |
| Approved Amendments | | |
| Parks - Sport Field Line Marking Alternatives | \$ - | |
| Waste - Diversion Options | \$ - | |
| O&M - Winter Control budget reduction | \$ (1,000,000) | |
| HRPI Dividend | \$ (500,000) | |
| EFF & Transit - Fuel Reduction | \$ (825,000) | |
| EFF - Additional staff for the OEI (\$495,000 Gross) (5 FTE Contract) | \$ - | |
| Proposed Amendments | | |
| Street Tree Trimming | \$ - | |
| Parks & Cemeteries - Operating impacts from capital | \$ 355,000 | |
| Roads - Operating impacts from capital | \$ - | |
| Forestry & Horticulture - Operating impacts from capital | \$ - | |
| Traffic - Operating impacts from capital | \$ - | |
| Final 2010 Budget | \$ 174,907,231 | 2.3% |

Departmental Budget - Detail

| EMERGENCY AND COMMUNITY SERVICES COMMITTEE | BUDGET | 2009/10 % CHANGE |
|--|----------------------|---------------------|
| HAMILTON EMERGENCY SERVICES | | |
| 2009 Budget | \$ 84,478,575 | |
| 2010 Requested Budget | \$ 87,795,128 | |
| Approved Amendments | \$ - | |
| Proposed Amendments | | |
| Fuel Reduction - HES | \$ (55,000) | |
| Final 2010 Budget | \$ 87,740,128 | 3.9% |

Departmental Budget - Detail

| EMERGENCY AND COMMUNITY SERVICES COMMITTEE | BUDGET | 2009/10 % CHANGE |
|---|-----------------------|---------------------|
| COMMUNITY SERVICES | | |
| 2009 Budget | \$ 160,330,104 | |
| 2010 Requested Budget | \$ 154,352,817 | |
| Approved Amendments | | |
| Culture - Nash Jackson House attendants (Gross \$10,920K) | \$ - | |
| Culture - Public Art Coordinator | \$ 101,310 | |
| BE - Special Support Staffing | \$ 197,640 | |
| EIS - Enhanced Employment Services (\$139,780 Gross) | \$ - | |
| ML - Clerical support (\$31,460 Gross) | \$ - | |
| Recreation - Recreation access subsidy program | \$ 400,000 | |
| Recreation - Outdoor pools extended weeks | \$ 36,000 | |
| SD&ECS - Best Start database (\$34,400 Gross) | \$ - | |
| Social Housing - Renovation and Retrofit Program Admin (\$44,240 Gross) | \$ - | |
| Social Housing - Resource Counselling Program | \$ 80,000 | |
| SD & ECS - Child care service delivery model (\$120,000 Gross) | \$ - | |
| Proposed Amendments | | |
| OW Caseload (Gross -\$9,370,870) | \$ (1,817,950) | |
| Final 2010 Budget | \$ 153,349,817 | -4.4% |

Departmental Budget - Detail

| ECONOMIC DEVELOPMENT & PLANNING COMMITTEE | BUDGET | 2009/10 % CHANGE |
|---|----------------------|---------------------|
| PLANNING & ECONOMIC DEV. | | |
| 2009 Budget | \$ 17,007,584 | |
| 2010 Requested Budget | \$ 16,346,326 | |
| Approved Amendments | | |
| Proposed Amendments | | |
| Downtown Embassadors | \$ (104,000) | |
| Residential Loan Interest | \$ (200,000) | |
| Final 2010 Budget | \$ 16,042,326 | -5.7% |

Departmental Budget - Detail

| BOARD OF HEALTH | BUDGET | 2009/10 % CHANGE |
|---|---------------------|---------------------|
| PUBLIC HEALTH SERVICES | | |
| 2009 Budget | \$ 9,088,688 | |
| 2010 Requested Budget | \$ 9,284,491 | |
| Approved Amendments | \$ - | |
| Proposed Amendments | | |
| Dental program | \$ (15,000) | |
| PHRED Program Reduction (\$130,000 Gross) | \$ (65,000) | |
| Final 2010 Budget | \$ 9,204,491 | 1.3% |

Departmental Budget - Detail

| OTHER RECOMMENDATIONS | BUDGET | 2009/10 % CHANGE |
|------------------------------|-----------------------|---------------------|
| BOARDS & AGENCIES | | |
| 2009 Budget | \$ 46,782,465 | |
| 2010 Requested Budget | \$ 46,274,729 | |
| Approved Amendments | | |
| MPAC Budget increase | \$ 44,858 | |
| Proposed Amendments | \$ - | |
| Final 2010 Budget | \$ 46,319,587 | -1.0% |
| HAMILTON POLICE | | |
| 2009 Budget | \$ 120,069,420 | |
| 2010 Requested Budget | \$ 124,180,290 | |
| Approved Amendments | \$ - | |
| Proposed Amendments | | |
| Fuel Reduction - Police | \$ (89,790) | |
| Final 2010 Budget | \$ 124,090,500 | 3.3% |
| FINAL 2010 NET LEVY | \$ 672,893,178 | 3.7% |



Hamilton

City of Hamilton

Appendices (for information only)



Additional Amendments Feb 9th & Feb 22nd

Appendix "A"

| Dept | Report # | Recommended Amendments | FTE | Net Levy Adjustment |
|---|----------|-------------------------------------|--------------|-----------------------|
| PHS | | Dental program | 0.00 | \$ (15,000) |
| SUBTOTAL PUBLIC HEALTH | | | 0.00 | \$ (15,000) |
| CorpS | | Customer Service (MCS Supervisor) | 0.00 | \$ (84,000) |
| CorpS | | Treasury Services (Taxation) | 0.00 | \$ (76,300) |
| CorpS | | Treasury Services (F&A) | -1.00 | \$ (87,750) |
| CorpS | | Treasury Services (Fin Services) | -0.75 | \$ (45,000) |
| SUBTOTAL CORPORATE SERVICES | | | -1.75 | \$ (293,050) |
| PED | | Downtown Ambassadors | -2.73 | \$ (104,000) |
| PED | | Residential Loan Interest | 0.00 | \$ (200,000) |
| SUBTOTAL PLANNING AND ECONOMIC DEVELOPMENT | | | -2.73 | \$ (304,000) |
| City Mgr | | City Manager - Consulting | 0.00 | \$ (12,000) |
| City Mgr | HUR10005 | HR - Arbitration budget reduction | 0.00 | \$ (100,000) |
| City Mgr | HUR10005 | HR- other reductions | 0.00 | \$ (20,000) |
| SUBTOTAL CITY MANAGER | | | 0.00 | \$ (132,000) |
| CS | | OW Caseload (Gross -\$9,370,870) | 0.00 | \$ (1,817,950) |
| SUBTOTAL COMMUNITY SERVICES | | | 0.00 | \$ (1,817,950) |
| B&A | | Fuel Reduction - Police | 0.00 | \$ (89,790) |
| SUBTOTAL B&A | | | 0.00 | \$ (89,790) |
| HES | | Fuel Reduction - HES | 0.00 | \$ (55,000) |
| SUBTOTAL HES | | | 0.00 | \$ (55,000) |
| Financials | | Increase in Insurance Premiums | 0.00 | \$ 550,000 |
| Financials | | Corp Financials - POA Fine Revenues | 0.00 | \$ (100,000) |
| Financials | | Employee Health & Dental Benefits | 0.00 | \$ (200,000) |
| Financials | | Tax Capping Levy | 0.00 | \$ (100,000) |
| Financials | | Flamboro Slot Revenue | 0.00 | \$ (200,000) |
| SUBTOTAL CORPORATE FINANCIALS | | | 0.00 | \$ (50,000) |
| Total - Additional Recommended Amendments | | | -4.48 | \$ (2,756,790) |

Council Referred Items

Appendix "B"

| Dept | <u>Recommended Amendments</u> | ORIGINAL | | REVISED | |
|---|--|--------------|---------------------|-------------|-------------------|
| | | FTE | Net Levy | FTE | Net Levy |
| PW | Street Tree Trimming | 5.00 | \$ 530,000 | | \$ 0 |
| PW | Parks & Cemeteries - Operating impacts from capital | 9.15 | \$ 418,000 | 8.00 | \$ 355,000 |
| PW | Roads - Operating impacts from capital | 1.00 | \$ 263,000 | | absorbed |
| PW | Forestry & Horticulture - Operating impacts from capital | 0.00 | \$ 51,000 | | absorbed |
| PW | Traffic - Operating impacts from capital | 0.00 | \$ 59,000 | | absorbed |
| SUBTOTAL PUBLIC WORKS | | 15.15 | 1,321,000 | 8.00 | 355,000 |
| Fin | Physicians Recruitment program | 0.00 | \$ 10,000 | 0.00 | \$ 10,000 |
| SUBTOTAL CORPORATE SERVICES | | 0.00 | \$ 10,000 | 0.00 | \$ 10,000 |
| Fin | Corporate cost allocation policy revision | 0.00 | \$ - | 0.00 | \$ 0 |
| SUBTOTAL CORPORATE FINANCIALS | | 0.00 | \$ - | 0.00 | \$ 0 |
| Total - Council Referred Items | | 15.15 | \$ 1,331,000 | 8.00 | \$ 365,000 |
| Additional Reductions | | | | | |
| | Updated Supplementary Taxes | | | \$ | (300,000) |
| | PH - PHRED Program reduction (\$130,000 gross) | | | \$ | (65,000) |
| Net Impact of Council Referred Items | | | | \$ | 0 |

Amendments Approved by Committees

Appendix "C"

| Date | CMTEE | Report # | APPROVED AMENDMENTS TO DATE: | FTE | Requested Budget | Net Levy Adjustment | Levy Increase \$ | Residential Impact | |
|--|-------|-----------|---|-----------------|-----------------------|-----------------------|----------------------|--------------------|--------------|
| | | | | | | | | Muni | Total |
| Operating Levy Impact Requested Budget (includes 1.0% assessment growth) | | | | 6,908.10 | \$ 596,479,160 | | \$ 24,954,132 | 3.1% | 2.6% |
| 13-Jan | COW | FCS09120i | Increase in MPAC budget per notice received | 0.00 | | \$ 44,858 | | | |
| 14-Jan | A&A | | Clerk's Division Restructuring - Amended | 1.00 | | \$ 100,000 | | | |
| 14-Jan | A&A | HUR10001 | HR - Return to work Enhancement Gross - \$206,050 | 1.00 | | \$ - | | | |
| 14-Jan | A&A | FCS10013 | AODA Standards - Gross \$100,000 | 0.00 | | \$ 100,000 | | | |
| 15-Jan | ECS | CS10007 | Culture - Nash Jackson House rental attendants (\$10,920 Gross) | 0.50 | | \$ - | | | |
| 15-Jan | ECS | CS10007 | Culture - Public Art Coordinator | 0.00 | | \$ 101,310 | | | |
| 15-Jan | ECS | CS10007 | BE - Special Support Staffing | 3.00 | | \$ 197,640 | | | |
| 15-Jan | ECS | CS10007 | EIS - Enhanced Employment Services (\$139,780 Gross) | 2.00 | | \$ - | | | |
| 15-Jan | ECS | CS10007 | ML - Clerical support (\$31,460 Gross) | 0.60 | | \$ - | | | |
| 15-Jan | ECS | CS10007 | Recreation - Recreation access subsidy program | 1.00 | | \$ 400,000 | | | |
| 15-Jan | ECS | CS10007 | Recreation - Outdoor pools extended weeks | 0.12 | | \$ 36,000 | | | |
| 15-Jan | ECS | CS10007 | SD&ECS - Best Start database (\$34,400 Gross) | 0.50 | | \$ - | | | |
| 15-Jan | ECS | CS10007 | Social Housing - Renovation and Retrofit Program Admin (\$44,240 Gross) | 0.50 | | \$ - | | | |
| 15-Jan | ECS | CS10007 | Social Housing - Resource Counselling Program | 0.00 | | \$ 80,000 | | | |
| 15-Jan | ECS | FCS09120f | SD & ECS - Child care service delivery model (\$120,000 Gross) | 1.50 | | \$ - | | | |
| 1-Feb | PW | FCS09120h | Parks - Sport Field Line Marking Alternatives | 0.00 | | \$ - | | | |
| 1-Feb | PW | FCS09120h | Waste - Diversion Options | 0.00 | | \$ - | | | |
| 1-Feb | PW | | Winter Control budget reduction | 0.00 | | \$ (1,000,000) | | | |
| 1-Feb | PW | | HRPI Dividend | 0.00 | | \$ (500,000) | | | |
| 1-Feb | PW | | Fuel Reduction | 0.00 | | \$ (825,000) | | | |
| 1-Feb | PW | PW10006 | Additional staff for the OEI (\$495,000 Gross) (5 FTE Contract) | 0.00 | | \$ - | | | |
| TOTAL APPROVED AMENDMENTS TO DATE | | | | 11.72 | | \$ (1,265,192) | | | |
| Operating Levy Impact (including Amendments Approved to Date) | | | | 6,919.82 | \$ 595,213,968 | \$ (1,265,192) | 23,688,940 | 2.9% | 2.4% |
| Capital Levy Impact | | | | 0.00 | \$ 80,436,000 | | \$ 2,899,896 | 0.5% | 0.4% |
| TOTAL OPERATING & CAPITAL LEVY IMPACT | | | | 6,919.82 | \$ 675,649,968 | \$ (1,265,192) | \$ 26,588,836 | 3.4% | 2.8% |
| Less additional growth/reassessment | | | | | | | | -0.6% | -0.4% |
| TOTAL LEVY / RESIDENTIAL IMPACT | | | | 6,919.82 | \$ 675,649,968 | \$ (1,265,192) | \$ 26,588,836 | 2.8% | 2.4% |