Committee of the Whole
MINUTES

9:30 a.m.
February 24, 2009
Albion Room
Hamilton Convention Centre

Present:
Mayor F. Eisenberger
Councillors B. Bratina, B. Clark, C. Collins, S. Duvall,
T. Jackson, L. Ferguson, M. McCarthy, S. Merulla, B.
Morelli, D. Mitchell, R. Pasuta, M. Pearson, R.
Powers, T. Whitehead

Absent with regrets:
Councillor B. McHattie - illness

Also Present:
C. Murray, City Manager
T. Tollis, Acting General Manager, Finance and
Corporate Services
G. Davis, Acting General Manager, Public Works
J. Kay, General Manager/Chief, Hamilton Emergency
Services
J.A. Priel, General Manager, Community Services
T. McCabe, General Manager, Planning and Economic
Development
M. Gallagher, Co-ordinator, Council and Committee of the
Whole/Budgets

1. CHANGES TO THE AGENDA

(Pasuta/Powers)
That the agenda be adopted as presented. CARRIED.
2. DECLARATIONS OF INTEREST

None

3. ADOPTION OF MINUTES

3.1 Minutes of the December 5, 2009 meeting (Budget) (Powers/Mitchell)
That the minutes of December 5, 2009 be adopted as presented. CARRIED.

3.2 Minutes of the December 9, 2009 meeting (Budget) (Powers/Mitchell)
That the minutes of December 9, 2009 be adopted as presented. CARRIED.

3.3 Minutes of the January 22, 2009 meeting (Budget – Delegations) (Powers/Mitchell)
That the minutes of January 22, 2009 be adopted as presented. CARRIED.

3.4 Minutes of the January 23, 2009 meeting (Budget – Boards and Agencies) (Powers/Mitchell)
That the minutes of January 23, 2009 be adopted as presented. CARRIED.

4. CONSENT ITEMS

(Powers/Pearson)
That the consent items be received CARRIED.

4.1 HECFI – Capital Projects

4.2 Police Services – Fuel Costs
5. PRESENTATIONS

5.1 2009 Budget Update

Tony Tollis provided an update on the budget and addressed the 2009 Final Assessment Changes and Reassessment Tax Impacts.

Councillor Collins suggested that Councillors forward suggested tax savings to the City Manager for a listing to be brought back to committee for review prior to approval of the final budget in April.

Councillor Clark requested that the Clerk report back on whether a motion to reconsider is in order to utilize the Future Fund interest for projects such as the Pan Am Games.

6. DISCUSSION AGENDA

6.1 2009 Reassessment Impacts (FCS09025)

That report FCS09025 “2009 Reassessment Impacts” be received for information. CARRIED.

6.2 Motions referred to Committee of the Whole respecting 2009 Transit Division Operating Budget, November 26, 2008

(Ferguson/Jackson)
Tabled to the March 9th Committee of the Whole meeting. CARRIED.

1. Employer Commuter Pass Program (PW08133) (8.1)
   (b) That the General Manager, Public Works be authorized and directed to expand the Employer Commuter Pass Program for City of Hamilton employees to include 50% reimbursement of Burlington Transit and GO Transit passes for eligible employees who live outside of the City of Hamilton;

3. 2009 Transit Operating Budget
   (a) That Council receive the 2009 Transit Division Operating Budget and refer it to City-wide budget deliberations that represents a 0.5% or $213,140
year-over-year increase and an overall 7.5% or $3,125,470 increase inclusive of funding for the transfer of HSR Pension to OMERS as detailed in the Financial section of this report, service level enhancements and an aggressive expenditure mitigation plan as follows:

(i) That the General Manager of Public Works be authorized and directed to implement a Transit fare increase effective January 1, 2009, as described in Table 1 of this report and inclusive of increases across all fare types, such that an increase of 5% in the average HSR fare, or $0.10 per trip across major fare types, is achieved;

(ii) That the General Manager of Public Works be authorized to direct DARTS to implement a $0.10 increase in the price of its ticket fare, effective January 1, 2009;

(b) That Council direct staff to include consideration of the following Transit service enhancements in the 2010 budget submission, taking into consideration the outcome of the HSR operational review, as follows:

- Harmonization of DARTS fare structure with HSR fare structure;
- Additional annual DARTS service hours to address latent demand;
- Additional HSR Route 5C West Hamilton trips to Meadowlands;
- Increase in the Taxi Scrip Program coupon purchase cap and subsidy;
- Extension of Waterfront Shuttle to provide increased route coverage;
- Fare-optimal transit service on Smog days;
- Expansion of transit service to special events programs;
- Additional HSR service coverage to Dundas;
- Expansion of B Line service duration;
- Extension of Route #2 Barton east of Grays Road;
- Realignment of HSR Routes 11 Parkdale and Route 43 Stone Church.”
6.3 Budget Steering Committee Report 09-001

A. Board of Health Report 09-001

1. 2009 Tax Supported Operating Budget (FCS09007) (City Wide)

That Report FCS09007 respecting the 2009 Tax Supported Operating Budget, be received.

2. 2009 Tax Supported Operating Budget – Public Health Services (FCS09007e) (City Wide)

(a) That the 2009 net operating levy for Public Health Services be approved at $9,195,588;

(b) That the Medical Officer of Health be authorized and directed to execute all statutory 2009 Federal and Provincial Program Service Level Funding Agreements and Contracts for Public Health Services including the submission of budgets and quarterly/year end reporting.

B. Emergency & Community Services Committee Report 09-001

1. 2009 Tax Supported Operating Budget – Budget Summary Report (FCS09007) (City Wide)

That Report FCS09007 - 2009 Tax Supported Operating Budget – Budget Summary Report, be received.

2. Contingency Plan to Offset Potential Increase in Demand for Subsidized Housing

That Council lobby the Province of Ontario to request the establishment of a Provincial contingency plan to support the potential, extreme increase in the demand for subsidized housing created by the recent economic downturn.

3. Strategy to Reduce the Ontario Works Case Worker to Client Ratio

That, notwithstanding that staff have found over $800,000 in savings to the benefit of the 2009 budget, staff be directed to consider a strategy to reinvest those funds in employment related
programs, given the current economic decline, in order to maintain an appropriate case worker to client ratio for Ontario Works.

4. **Community Heat Response Plan Improvements (CS09001) (City Wide)**

That the improvements to the City of Hamilton’s Community Heat Response Plan, attached as Appendix A to Report 09-001, at a cost of $14,330, be approved.

5. **Open Skate Sessions on Hamilton-Wentworth District School Board and Hamilton-Wentworth Catholic District School Board Professional Activity Days and Family Day, February 16, 2009 (CS09002) (City Wide)**

(a) That a program service level change to provide for 46 recreational public skates, at various City-operated arenas on local School Board Professional Activity days, in the amount of $3,970, be approved.

(b) That a program service level change to provide recreational public (family) skates at Parkdale Arena, Valley Park Arena, Mountain Arena, Chedoke Arena, Carlisle Arena, Scott Park Arena, Coronation Arena and Eastwood Arena on annual Family Day (statutory holiday) with a net budget requirement of $2,760, be approved.

(c) That item “V” Open Skate Sessions on P.A. Days at one or more City arenas on scheduled School Board Professional Activity days”, be considered complete and removed from the Emergency and Community Services Committee’s Outstanding Business List.

6. **Investigation of Costs Associated with the Proposed Revised dates of Operation for City Owned, Outdoor Pools (CS09003) (City Wide)**

That a one week extension to the dates of operation for the ten (10) City owned outdoor pools, at a net cost of $36,000, be approved.

7. **Hamilton Historical Board’s 2009 Volunteer Budget Submission (CS09005) (City Wide)**

(a) That the Hamilton Historical Board’s 2009 Volunteer Committee Budget Submission in the amount of $16,840, attached as Appendix A to Report CS09005, be approved.
(b) That the use of $2,500, from the Hamilton Historical Board’s Volunteer Committee Reserve to offset the Hamilton Historical Board’s 2009 budget request, be approved.

8. Hamilton Veterans’ Committee’s 2009 Volunteer Budget Submission (CS09006) (City Wide)

(a) That the Hamilton Veterans Committee’s 2009 Volunteer Committee Budget Submission in the amount of $10,000, attached as Appendix A to Report CS09006, be approved.

(b) That the use of $110, from the Hamilton Veterans’ Committee Volunteer Committee Reserve, be used to offset the Hamilton Veterans Committees 2009 budget request, be approved.

9. Arts Advisory Commission 2009 Volunteer Budget Submission (CS09007) (City Wide)

(a) That the Arts Advisory Commission’s 2009 Volunteer Committee’s Budget Submission in the amount of $39,000, attached as Appendix A to Report CS09007, be approved.

(b) That one-time funding from corporate contingency of $30,000, for the development and manufacture of the new Hamilton Arts Awards medallions, be approved.

10. Hamilton Youth Advisory Committee’s 2009 Budget Submission (CS09008) (City Wide)

(a) That the Hamilton Youth Advisory Committee 2009 Budget Submission in the amount of $3,890, attached as Appendix A to Report CS09008, be approved.

(b) That one-time funding from the Volunteer Committee Reserve to be utilized the Youth Leadership Conference/Event, in the amount of $5,000, be approved.

11. 2009 Tenant Advisory Committee Budget Submission (CS09009) (City Wide)

That the Tenant Advisory Committee’s 2009 Volunteer Committee Budget submission in the amount of $500, attached as Appendix A to Report CS09009, be approved.
12. **2009 Food, Shelter and Housing Advisory Committee Budget Submission (CS09010) (City Wide)**

That the Food, Shelter and Housing Advisory Committee’s 2009 Volunteer Committee Budget Submission in the amount of $500, attached as Appendix A to Report CS09010, be approved.

13. **2009 Budget Request - Seniors Advisory Committee (FCS09005) (City Wide)**

That the 2009 base budget submission from the Seniors Advisory Committee in the amount of $1,500 be approved.

14. **Hamilton Emergency Services Departmental Budget Overview (FCS09007(g)) (City Wide)**

That the 2009 net operating levy for Hamilton Emergency Services be approved at $83,891,738.

15. **Ontario Works Caseload Contingency Plan (CS09021) (City Wide)**

(Clark/Merulla)

That Item 15 be amended as follows:

Delete strike over and insert word “approve” after word “below”:

(a) That recommendation (a) of Report CS09021 – Ontario Works Caseload Contingency Plan, as shown below, be approved:

referred to the Budget Steering Committee for discussion at the end of the budget process, pending additional information from staff respecting the potential additional Ontario Works caseload:

(i) That funds in the amount of $1,128,000 be transferred to the Ontario Works Stabilization Reserve Fund #110044 to cover additional costs incurred in 2009 resulting from an increase to the Ontario Works caseload.

(b) That the Mayor correspond with the Minister of Community and Social Services to request that the gross approved amount for Ontario Works Cost of Administration, in the 2009 Ontario Works Service Contract, be equal to the City of Hamilton’s budget for the same costs.
(c) That copies of the letter be forwarded to all local MPPs, the Association of Municipalities of Ontario and the Ontario Municipal Social Services Association.

(Ferguson/Pearson)
That the question be called. CARRIED.

The Amendment Lost on a Recorded vote:

Yea: Councillors Clark, Duvall, Merulla
Total: 3

Nay: Bratina, Collins, Ferguson, Mitchell, Pasuta, Pearson, Powers, Whitehead, Eisenberger
Total: 9

Councillors Clark and Merulla recorded Opposed to the Main motion (Item 15).

16. 2009 Program Change Options – Community Services (FCS09011(d)) (City Wide)

(a) That the 2009 Program Change Options for Community Services, attached as Appendix "A" to Report FCS09011(d), be approved.

(b) That staff be directed to bring forward, to the 2010 Budget process, a recommendation that reinstates the $166,650, which was removed from the Housing - Capital Reserve Allocation for 2009, into that Capital Reserve Fund for 2010.

(Pasuta/Morelli)
Subsection (b) to be amended from $166,650 to $116,650
Amendment CARRIED.

17. Community Services Departmental Budget Overview (FCS09007(f)) (City Wide)

(a) That the 2009 net operating levy for Community Services, exclusive of Council referred items, be approved at $160,977,228.
(b) That the 2009 Community Services Council referred items, attached as Appendix “A” to Report FCS09007(f), be approved.

(c) That the General Manager of Community Services be authorized and directed to execute all statutory 2009 Federal and Provincial Program Service Level Funding Agreements and Contracts for Community Services. This also includes the authority to authorize the submission of budgets and quarterly/year end reporting.

18. Affordable Housing Threshold

That staff be directed to provide various scenarios in terms of demand for affordable housing, what impacts this will place on other City services, and what kinds of funding may be required from other levels of government in order to address the shortfalls, and report back to the Emergency & Community Services Committee.

C. Audit and Administration Committee Report 09-001

1. Follow up - Customer Contact Centre (FCS09023)

(a) That Report FCS09023 respecting Follow up - Customer Contact Centre, be received;

(b) That staff be directed to report back in three months or less with a Terms of Reference for identifying efficiencies and revenue opportunities in the Customer Contact Centre for the 2010 Budget;

(c) That the mandate of the Budget Steering Committee be expanded to review service levels and efficiencies and cost savings measures in the Corporation.

2. Follow up - Municipal Service Centres (FCS09024)

(a) That Report FCS09024 respecting Follow up - Municipal Service Centres, be received.

(b) That staff be directed to report back on alternative service delivery models; efficiencies in delivering service, which would not exclude the incorporation of library services; and additional revenue-generating opportunities for Municipal Service Centres.
3. **Potential for HR Service Level Reductions (HUR09004)**

That Report HUR09004 respecting Potential for HR Service Level Reductions be received.

4. **City Shutdown - Employee and Labour Relations Implications (HUR09003)**

That Report HUR09003 respecting City Shutdown - Employee and Labour Relations Implications be received.

5. **Intergovernmental Affairs Allocation (CM09005) (City Wide)**

That the transfer of the 2008 unused funds totaling $150,000 from the Economic Development Investment Fund Reserve be redirected to the City Manager’s Office for Intergovernmental Affairs.

6. **2009 Tax Supported Operating Budget (FCS09007) (City Wide)**

That Report FCS09007 respecting the 2009 Tax Supported Operating Budget be received.

7. **2009 Tax Supported Operating Budget – Other Programs (FCS09007c) (City Wide)**

   (a) That the 2009 net operating levy for the Legislative budget be approved at $4,277,570 as amended by the following:

      (i) That increases to “Ward Budgets” be tabled;

   (b) That the 2009 Corporate Financials budget be approved at ($55,931,654) as amended by the following:

      (i) That the labour contractual contingency fund be reduced by 10%; and

   (c) That the 2009 Capital financing charges be approved at $76,489,710.

8. **2009 Tax Supported Operating Budget – City Manager (FCS09007a) (City Wide)**

   (a) That the 2009 net operating levy for City Manager, exclusive of Council referred items, be approved at $6,681,852
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(i) Communications Staff Reductions (CM09004) (City Wide)

That the staff reduction of 1FTE as outlined in Report CM09004 be approved.

(b) That the 2009 City Manager Council referred items per Appendix Two to report FCS09007a be received.

9. 2009 Tax Supported Operating Budget – Corporate Services (FCS09007b) (City Wide)

That the 2009 net operating levy for Corporate Services be approved at $25,554,621.

10. 2009 Budget Request - Corporate Services Volunteer Advisory Committees (FCS09004) (City Wide)

(a) That the 2009 base budget submissions be approved as follows:

(i) Advisory Committee on Immigrants & Refugees in the amount of $3,500.00;
(ii) Gay, Lesbian, Bi-sexual, Transgender Advisory Committee in the amount of $3,890.00;
(iii) Hamilton Aboriginal Advisory Council in the amount of $3,500;
(iv) Hamilton Mundialization Committee in the amount of $5,890
(v) Status of Women Committee in the amount of $3,500.00;
(vi) Committee Against Racism in the amount of $3,890.00

(b) That, in addition to the base funding requests, that one-time funding from the Volunteer Committee Reserve be approved as follows:

(i) Status of Women Committee in the amount of $2,000.00.

11. Human Resources Budget Status Report (HUR08008)

That Report HUR08008 respecting the Human Resources Budget Status Report be received.
12. **2009 Program Change Options – City Manager (FCS09011a) (City Wide)**

That the 2009 Program Change Options for City Manager, as per Appendix One to report FCS09011a, be approved.

### D. Public Works Committee Report 09-001

1. **2009 Tax Supported Operating Budget – Budget Summary Report (FCS09007) (City Wide)**

   That Report FCS09007 respecting the 2009 Tax Supported Operating Budget – Budget Summary Report, be received.

2. **Corporate Energy Report - January 2009**

   That the presentation provided by staff respecting the Corporate Energy Report – January, 2009, be received.

3. **2009 Budget Request – Public Works Volunteer Committees (PW09008) (City Wide)**

   (a) That the Clean City Liaison Committee’s 2009 Volunteer Committee Budget Submission, attached hereto as Appendix “A”, in the amount of $18,250, be approved;

   (b) That in addition to the base funding request for the Clean City Liaison Committee, one time-funding from the Volunteer Committee Reserve in the amount of $13,400 be considered during budget deliberations;

   (c) That the Hamilton Cycling Committee’s 2009 Volunteer Committee Budget Submission in the amount of $6,250, be approved;

   (d) That in addition to the base funding request for the Hamilton Cycling Committee, one time-funding from the Volunteer Committee Reserve in the amount of $3,750 be considered during budget deliberations.

   (Bratina/Jackson)

   That Item 3(b) and (d) be amended by deleting the words “be considered during budget deliberations” to “be approved”.

   Amendment CARRIED.
4. **2009 Public Works Department Operating Budget – Reductions**

That the following reductions to the 2009 Operating Budget, be approved:

(a) Fuel – Operating Departments ($1,000,000)
   (Diesel – 1.05 to 0.95; Unleaded - 0.97 to 0.87)
(b) Fuel – External/Contractual Impact ($  100,000)
(c) Natural Gas ($  120,000)
(d) Reduce Contribution to Vehicle Reserve ($  100,000)
(e) Support Services Efficiencies ($  100,000)
(f) Technology to Delivery Security ($  200,000)
(g) Road Side Litter $  200,000
(h) Street Sweeping Program $  138,000
(i) Bulk Collection Fee $  360,000
(j) Tipping Fee (3% increase) $  60,000
(k) Parking Fees at Major Municipal Park Sites $ 310,000

5. **2009 Program Change Options – Public Works (FCS09011(e)) (City Wide)**

(a) That the following 2009 Program Change Options be included in the 2009 Public Works Operating Budget:

<table>
<thead>
<tr>
<th>Program</th>
<th>Impact</th>
</tr>
</thead>
<tbody>
<tr>
<td>(i) Street Tree Trimming Program Deferral of Phase 4 of 10 Implementation</td>
<td>($530,000)</td>
</tr>
<tr>
<td>(ii) Trail Maintenance Program Reduction - Budget Mitigation Option</td>
<td>($ 22,600)</td>
</tr>
<tr>
<td>(iii) Open Space Maintenance – Program Reduction (Budget Mitigation Option)</td>
<td>($ 42,000)</td>
</tr>
</tbody>
</table>

(b) That the following 2009 Program Change Option be added to the 2009 Public Works Operating Budget:

<table>
<thead>
<tr>
<th>Program</th>
<th>Impact</th>
</tr>
</thead>
<tbody>
<tr>
<td>(i) Parks Operating Impacts from Inventory Growth (Development)</td>
<td>$320,530</td>
</tr>
</tbody>
</table>
6. 2009 Tax Supported Operating Budget – Public Works (FCS09007(h))

(a) That the following Council-referred items be approved for inclusion in the 2009 Public Works Operating Budget:

<table>
<thead>
<tr>
<th>Program</th>
</tr>
</thead>
<tbody>
<tr>
<td>(i) Green Cart Program, Leaf &amp; Yard Waste and Grass Recycling ($ 5,000)</td>
</tr>
<tr>
<td>(ii) (Large) Multi-Residential Organic Collection Program ($ 10,000)</td>
</tr>
<tr>
<td>(iii) CP Rail Trail $ 40,000</td>
</tr>
<tr>
<td>(iv) Street Tree Trimming Program Enhancement $171,000</td>
</tr>
<tr>
<td>(v) Splash Pad Operations $ 3,360</td>
</tr>
<tr>
<td>(vi) Recycling Collection in Parks $ 0</td>
</tr>
<tr>
<td>(vii) Ground Litter Control in the Downtown $172,630</td>
</tr>
<tr>
<td>(viii) Cigarette Receptacle Program $ 5,600</td>
</tr>
</tbody>
</table>

(b) That the Council-referred item respecting Waste Management Services for Festivals and Special Events in the amount of $40,000 not be included in the 2009 Public Works Operating Budget;

(c) That the Solid Waste Management Master Plan Sub-Committee be requested to review the Waste Management Services for Festivals and Special Events.

(d) That the 2009 net operating levy for Public Works in the amount of $172,400,872, be approved.

E. Economic Development and Planning Committee Report 09-003

1. 2009 Tax Supported Operating Budget (FCS09007) (City Wide)

That Report FCS09007 respecting the 2009 Tax Supported Operating Budget, be received for information.

2. 2009 Tariff of Fees (PED09032) and 2009 Tariff of Fees Increase (PED09032(a))(City Wide)

That the Schedule of Fees, attached hereto as Appendix “A” be approved with the following noted amendments and incorporated into the 2009 User Fees and Charges By-law.
(a) That the fee for Minor Variance applications be reduced from $1,210.00 to $1,000.00.

(b) That a new fee of $1,210.00 be applied to applications for “After the Fact Variances” being where development has proceeded prior to resubmission of the application for relief of by-law requirements.

(c) That the fee of $40,000.00 for Pit or Quarry Expansion be referenced as a new fee not a revised fee.

(d) That cost recovery respecting Ontario Municipal Board (OMB) appeals include all fees associated with supporting an applicant at a hearing where the application was approved by City Council including City legal fees, City staff fees, outside legal counsel and consultant / witness fees where required, but excluding the cost of the Planning and Economic Development Department staff.

3. **2009 Program Change Options – Planning and Economic Development (FCS09011(c)) (City Wide)**

That the 2009 Program Change Options for Planning and Economic Development, as outlined in Appendix A to Report FCS09011(c), be approved.

4. **Project expenditures from Economic Investment Fund**

That the Project expenditures from the Economic Investment Fund be approved, and that the payment to the Jobs Prosperity Collaborative be held, pending the receipt of their 2008 financial statements.

5. **2009 Tax Supported Operating Budget – Planning and Economic Development (FCS09007(d)) (City Wide)**

That the 2009 Tax Supported Operating Budget – Planning and Economic Development be approved in the amount of $17,114,227.

6. **Downtown Ambassador Program**

That the Downtown Ambassador Program, to extend program for 16 weeks from September to December in the amount of $30,000 (Whitehead/Pearson) be approved CARRIED.
(Pearson/Powers)
That the Budget Steering Committee Report be approved as amended.
CARRIED.

7. MOTIONS

None

8. NOTICES OF MOTION

The following Notice of Motion was put by Councillor Clark

That the Albion Community Association receive a one time grant of $15,000 to offset costs for their 30th Anniversary of Fireworks at Valley Park and that Albion Community Association agrees to find a more suitable venue for 2010 that is agreeable to the city.

9. PRIVATE AND CONFIDENTIAL

9.1 Closed Session Minutes of December 9, 2008
(Whitehead/Morelli)
That the closed session minutes of December 9, 2009 be adopted as presented. CARRIED.

The meeting adjourned at 11:35 A.M.
Respectfully submitted,

Mayor F. Eisenberger

M. Gallagher, Co-ordinator
Committee of the Whole