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# 2013 TAX-SUPPORTED OPERATING BUDGET UPDATE

**General Issues Committee**

**March 21, 2013**

**Agenda Item 5.1**

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## Proposed Additional Amendments

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- Outcome of 2012 actuals used in developing / modifying 2013 draft budget
- In an effort to reduce the tax impact, SMT is proposing additional amendments that do not impact service
- Any further reductions required will have an impact on service



# Proposed Additional Amendments

		FTE	Net Levy Adjustment (\$)
Corp Fin	Increased gapping savings based on 6 year avg including draft 2012		(400,000)
CSD	Caseload reduction based on updated caseload average		(147,000)
CSD	Recreation food services efficiencies	-3.95	(131,000)
CSD	Recreation aquatics staffing efficiencies	-3.11	(219,000)
PW	Winter Control based on 2012 budget		(1,000,000)
<b>Total Proposed City Amendments - March 21st</b>		<b>-7.06</b>	<b>(1,897,000)</b>



# 2013 Updated Budget Tax Impact Average Home

	Change (2013 over 2012)	
	DRAFT (revised)	
	\$	%
Municipal Taxes		
City Departments	\$ 33	1.1%
Provincial Funding Loss Transition	\$ 8	0.3%
Boards & Agencies	\$ 17	0.6%
Capital	\$ 15	0.5%
<b>Municipal Tax Change</b>	<b>\$ 74</b>	<b>2.5%</b>
Education Taxes	\$ (6)	-1.1%
<b>Total (including Education) Tax Change</b>	<b>\$ 68</b>	<b>1.9%</b>

Note – anomalies in totals due to rounding



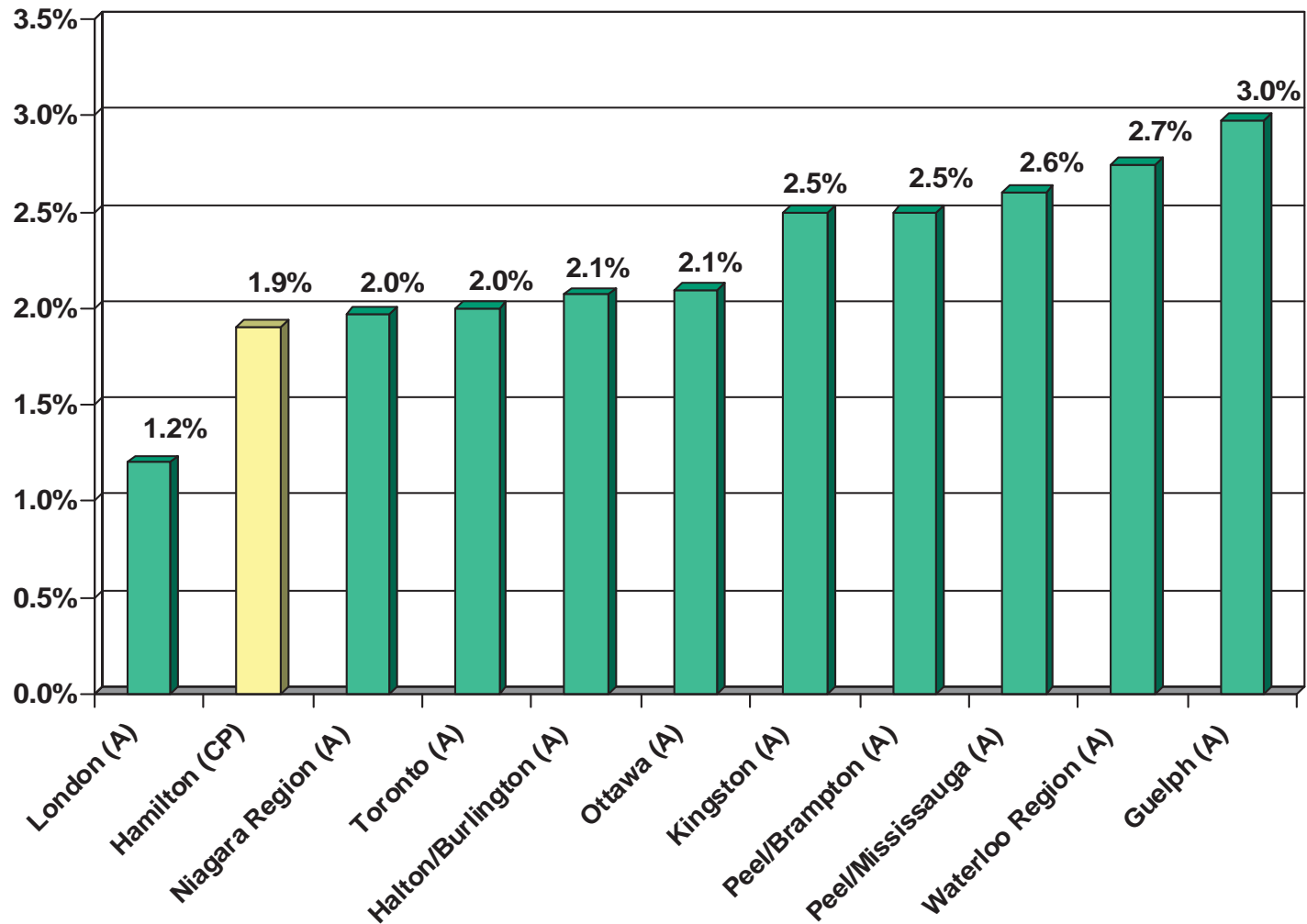
# 2013 Updated Budget by Department

	2013 Updated Draft	Change 2013 / 2012	
		\$	%
PLANNING AND ECONOMIC DEVELOPMENT	22,571,450	434,890	2.0%
PUBLIC HEALTH SERVICES	10,490,820	176,860	1.7%
COMMUNITY SERVICES	129,998,570	(1,351,060)	(1.0%)
HAMILTON EMERGENCY SERVICES	97,579,100	3,123,540	3.3%
PUBLIC WORKS	189,851,680	7,667,800	4.2%
LEGISLATIVE	3,997,580	50,390	1.3%
CITY MANAGER	10,085,014	301,234	3.1%
CORPORATE SERVICES	19,916,720	453,910	2.3%
CORP FINANCIALS/ NON PROG REVENUES	(35,458,710)	548,530	(1.5%)
<b>TOTAL CITY EXPENDITURES</b>	<b>449,032,224</b>	<b>11,406,094</b>	<b>2.6%</b>

PED (exclusive of in-year approval)	22,371,450	234,890	1.1%
CSD (exclusive of upload)	133,398,570	2,048,940	1.6%

# 2013 Average Total Tax Impacts

(information to date)



CP = Current Position; A = Approved



# Reducing the Residential Tax Impact

	Reductions	Levy Increase	Residential Tax Incr.
<b>REVISED BUDGET</b>		<b>\$ 22,400,000</b>	<b>1.9%</b>
<b>TOTAL REDUCTIONS OF</b>	<b>-\$ 7,800,000</b>	<b>\$ 14,600,000</b>	<b>1.0%</b>
<b>TOTAL REDUCTIONS OF</b>	<b>-\$ 16,000,000</b>	<b>\$ 6,400,000</b>	<b>0.0%</b>

- Excludes Council referred & requested enhancement items
- 1% on Residential Total Tax Increase = \$8.2M

# 2013 Council Referred Items

(Appendix B to FCS13010 - UPDATED)

- 30\* items referred by Council to the 2013 budget process
- If all Council Referred Items are approved

<b>Gross Impact</b>	<b>\$ 3,312,646</b>
<b>Net Impact</b>	<b>\$ 3,197,546</b>
<b>Annualized FTE</b>	<b>10.83</b>
<b>Total Tax Impact</b>	<b>0.4%</b>
<b>2014 Additional Net Impact</b>	<b>\$ 456,139<sup>1</sup></b>

<sup>1</sup> The 2013 impact reflects part year commencement of some initiatives with an additional pressure created in 2014 from annualization.

\* inclusive of 5 items that have been withdrawn, 2 items approved, 1 item not approved





# 2013 Council Referred Items

(Appendix B to FCS13010 – UPDATED\*)

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As approved at March 7<sup>th</sup> GIC:

- B4: Innovation Factory (\$50k gross, \$0 net) approved
- B5: Supercrawl (\$125k gross) – not approved
- B9: Hamilton Centre for Civic Inclusion (\$25k gross, \$0 net) approved

Revised from what was presented March 7<sup>th</sup> GIC:

- HR – Legal Fees (\$200k) – withdrawn
- HR – Arbitration Costs (\$50k) - withdrawn



# Requested Enhancements

(Appendix C to FCS13010 - UPDATED)

- 6\* items deliberated at March 7<sup>th</sup> GIC
- As approved by GIC (March 7<sup>th</sup>)

<b>Gross Impact</b>	<b>\$ 491,000</b>
<b>Net Impact</b>	<b>\$0</b>
<b>Annualized FTE</b>	<b>0</b>
<b>Total Tax Impact</b>	<b>0%</b>
<b>2014 Additional Net Impact</b>	<b>\$0</b>

\* inclusive of 2 items that were withdrawn, 3 items approved, 1 item not approved



# Requested Enhancements

(Appendix C to FCS13010 – UPDATED\*)

- Appendix C, approved as amended, March 7<sup>th</sup> GIC:
  - C1: Building - staffing (4 FTE) to address increase in Building Permit activity (\$233k gross, \$0 net) approved; **forwarded to Council March 27<sup>th</sup> for approval**
  - C3: Traffic Flow & Roadway Safety – Traffic Signal Maintenance (\$160k gross, \$0 net) approved
  - C4: Traffic Flow & Roadway Safety – Sign and Pavement Marking Maintenance (\$98k gross, \$0 net) approved
  - C6: Language Line Pilot (\$10k) – not approved



Hamilton

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# Process

## Potential Road Map for Deliberations:

### Item 6.5 on Agenda:

#### (a) Boards & Agencies

(i) Hamilton Police Services - **deferred**

(ii) H.E.C.F.I. - **deferred**

(iii) Community Partnership Program - **deferred**

#### (b) City Budgets

**(i) Council Referred Items (Appendix B\*)**

**(ii) Department Budgets (Recommendations)**

\* updated Appendices attached



- **March 4<sup>th</sup>** - Cancelled
- **March 7<sup>th</sup>** - Deliberations
  - Council Referred / Requested Enhancements
- **March 21<sup>st</sup>** – Deliberations
  - Approve amendments as per Appendix “A” attached
  - Council Referred
- **April 4<sup>th</sup> & 5<sup>th</sup>** – additional deliberation dates
- **April 10<sup>th</sup>** – Council Approval (revised from March 27<sup>th</sup>)
- **April** – Tax Policies