Public Works Committee
REPORT 07-014
(as amended by City Council on November 14, 2007)
9:30 a.m.
Monday, November 5, 2007
Hamilton Convention Centre
One Summer’s Lane
Albion Rooms A, B and C

Present:
Chair M. McCarthy
Vice Chair R. Powers
Councillors B. Bratina, C. Collins, L. Ferguson, T. Jackson,
S. Merulla, D. Mitchell

Also Present:
Mayor F. Eisenberger; Councillors B. Clark, B. McHattie
S. Stewart – General Manager, Public Works
G. Davis – Sr. Director, Capital Planning and Implementation
B. Shynal – Director, Operations and Maintenance
D. Hull – Director, Transit Operations
J. Mater – Director, Fleet and Facilities
J. Harnum – Sr. Director, Water and Wastewater
B. Goodger – Director, Waste Management
D. Edwards – Senior Solicitor
C. Biggs – Legislative Assistant, City Clerk’s

THE PUBLIC WORKS COMMITTEE PRESENTS REPORT 07-014 AND
RESPECTFULLY RECOMMENDS:

1. Minutes of Various Committees (Item 5.1)

That the following Minutes be received:

(a) Solid Waste Management Master Plan Steering Committee – September
   6, 2007

(b) EA Process – Phases 3 and 4 – CSO Control and WWTP Expansion
   (i) May 23, 2007
   (ii) July 9, 2007
   (iii) September 27, 2007

Council – November 14, 2007
2. **School Zone Speed Limits – Full-Time 40 km/hr (PW07134) (Ward 7)**  
   (Item 5.2)
   
   (a) That the speed limits in the following school zones be approved at 40 km/hr:

   (i) Franklin Road between Upper Sherman Avenue and 150 m. west of East 24th Street;

   (ii) East 27th Street between Franklin Road and Burkholder Drive;

   (iii) East 25th Street between Franklin Road and Gildea Street;

   (b) That the by-law outlined in Report PW07134 as Appendix “A” be passed and enacted to amend City of Hamilton By-law No. 01-215.

3. **Two-Way Left Turn Lanes on Mohawk Road, between Upper Wellington and Upper James Streets, and on Rymal Road East, east of Fletcher Road (PW07139) (Wards 7 and 8)**  
   (Item 5.3)

   (a) That a two-way left turn lane be implemented on Mohawk Road East, commencing 140 metres east of Upper James Street and extending to a point 80 metres west of Upper Wellington Street;

   (b) That a two-way left turn lane be implemented on Rymal Road East, commencing 49 metres east of Fletcher Road and extending to a point 136 metres easterly;

   (c) That the by-law outlined in Report PW07139 as Appendix “A” to amend City of Hamilton Traffic By-law No. 01-215 be passed and enacted.

4. **Excavation Permits Report CM07020 to Audit and Administration Committee – Staff Update on Permit Language (PW07133)**  
   (Item 5.4)

   That Report PW07133 respecting Excavation Permits Report CM07020 to Audit and Administration Committee Staff Update on Permit Language, be received.

5. **Creation of Telecommunication Municipal Access Agreement with Bell Canada (PW07132/LS07015) (City Wide)**  
   (Item 5.5)

   (a) That the City of Hamilton enter into a Municipal Access Agreement with Bell Canada for the purpose of allowing Bell Canada access to the City’s Public Highways for a term of five years, with the option to renew for up to two consecutive terms of five years each;

   Council – November 14, 2007
(b) That the Mayor and City Clerk be authorized and directed to execute the necessary documents, all documents being in a form satisfactory to the City Solicitor;

(c) That staff report back to the Public Works Committee at the completion of the first five-year term to advise on the renewal of the Agreement.

6. Response to Draft Transportation Standard, Accessibility for Ontarians with Disabilities Act (PW07135/FCS07099) (City Wide) (Item 7.1)

(a) That Report PW07135/FCS07099 respecting Response to Draft Transportation Standard, Accessibility for Ontarians with Disabilities Act, be received;

(b) That the correspondence dated September 28, 2007 to the Honourable Madelaine Meilleur, Minister of Community and Social Services, respecting the City of Hamilton Response to the Initial Proposed AODA Transportation Standard, be endorsed;

(c) That the City, through the General Manager of Finance and Corporate Services and with support from the General Manager of Public Works, initiate discussions with the Province, the Association of Municipalities of Ontario and other relevant associations advocating that the costs associated with the implementation of the AODA standards be borne by the Province, or in the alternative, that the Province upload the program.

7. Phases 3 and 4 of the Class Environmental Assessment or Combined Sewer Overflow (CSO) Control and Woodward Avenue Wastewater Treatment Plant Expansion (PW06121(a)) (City Wide) (Item 7.2)

(a) That the General Manager, Public Works be authorized and directed to file a Notice of Completion, and issue the Environmental Study Report (ESR) for a 30-day review period for the Class Environmental Assessment for Combined Sewer Overflow (CSO) Control and Woodward Avenue Wastewater Treatment Plant Expansion;

Sub-section (b) amended as follows:

(b) That upon completion of the minimum thirty (30) day public review periods, the General Manager, Public Works be authorized and directed to proceed with detailed design and implementation of the preferred solutions of the Class Environmental Assessments for the Combined Sewer Overflow (CSO) Control and Woodward Avenue Wastewater Treatment Plant Expansion, provided that no comments or bump-ups are received or Part 2 ordered by the public.
8. **Staffing the Office of Energy Initiatives on a Permanent Basis (PW07126)** *(City Wide) (Item 12.1)*

(a) That the Public Works, Office of Energy Initiatives (OEI) current staff complement of three FTE’s be made permanent employees of the City of Hamilton to enable long-term management of the City’s Corporate Energy Policy, energy conservation and demand management (CDM) initiatives and commodity management programs;

(b) That an additional two FTE’s be added to the OEI complement as follows:
   
   (i) Energy Engineer
   (ii) Utility Analyst

(c) That Report PW07126, in its entirety, become a public document upon Council approval.

9. **Corporate Energy Policy (PW07127) (City Wide) (Item 7.3)**

(a) That the Corporate Energy Policy and its recommendations attached hereto as Appendix A, be adopted, and that all Department Heads be directed to implement the policy recommendations;

(b) That an Energy Conservation Initiative Reserve be created to fund initiatives related to energy conservation and demand management as well as the Office of Energy Initiatives (OEI);

(c) That the sources of funds for the Energy Conservation Initiative Reserve include billing recoveries, project incentives as well as current and future savings identified through projects managed by the Energy Office;

(d) That all City Boards and Agencies be encouraged to adopt the policy and actively participate on the Corporate Energy Steering Committee, which shall include Councillors D. Mitchell and L. Ferguson;

Sub-section (e) amended as follows:

(e) That the Office of Energy Initiatives report on the progress and results of the Corporate Energy Policy Initiatives and Energy Conservation Initiative Reserve, annually, and that the report also include facts with respect to key performance indicators, including, but not limited to, cost per square foot for heat and hydro, cost per million litres to provide water, CO2 emission reductions, and that this program be added to the 2009 Internal Auditor’s Work Plan;

(f) That the Corporate Energy Policy targets be re-evaluated every five years, given risks such as energy pricing, peak oil and climate change;

Council – November 14, 2007
(g) That the issue related to Peak Oil Report be removed from the Public Works Committee Outstanding Business List and the issue related to Energy Initiatives Update be removed from the Audit and Administration Committee Outstanding Business List.


(a) That the General Manager, Public Works, be authorized and directed to file the Halton Region Conservation Authority Watershed (HRCA) Bridges Master Plan Municipal Class Environmental Assessment Project File Report with the Municipal Clerk for a minimum thirty day public review period;

(b) That upon final approval of the Environmental Assessment for Bridge 65 - Mountsberg Road, Bridge 72 - Progreston Road and Bridge 349 - Centre Road that funding for these structures be subject to the 2009 Capital Budget process;

(c) That upon final approval of the Capital Budget, the General Manager, Public Works Department, be authorized to proceed with the implementation of the preferred alternative for each structure.

11. Portable Indoor Air Purification Units Policy (PW07137) (City Wide) (Item 8.2)

(a) That Report PW07137 be received;

(b) That Report PW07137 be forwarded to Newalta Industrial Service Inc. and the Newalta Hamilton Landfill Liaison Committee for consideration at a future meeting of the Landfill Liaison Committee, and that the Landfill Liaison Committee report back to the Public Works Committee with their actions;

(c) That the item respecting “Portable Indoor Air Purification Units Policy” be removed from the Outstanding Business List of the Public Works Committee.

(a) That the City of Hamilton enter into a service contract with Stonebrook Estates for the provision of Winter Control Roadway Maintenance Services to roadways within the Stonebrook Estates Development, on a fee for service basis;

(b) That the General Manager of Public Works be authorized and directed to execute the necessary contract, in a form satisfactory to the City Solicitor.

13. Transit Complement Adjustment (PW07131) (City Wide) (Item 8.4)

That an increase in the Transit Division complement of nine Bus Operators from the current 385.3 to 394.3 and an increase of two Automotive Mechanics from the current 40 to 42 with the understanding that there will be no budget implications be approved.

14. Report 07-002 of the Provincial Gas Tax Transit Master Plan Steering Committee (PW07138) (City Wide) (Item 8.5)

(a) That Report 07-002 of the Provincial Gas Tax Transit Master Plan Steering Committee (TMPSC), attached to Report PW07138 as Appendix “A”, be received;

(b) That the 5-year Transit Service Enhancement Plan, as amended by TMPSC, arising out of the September 15, 2007 Workshop of the TMPSC, attached as Appendix “A” to Report 07-002 of the Provincial Gas Tax Transit Master Plan Steering Committee, be approved;

(c) That staff be directed to create an Implementation Plan for the identified service enhancement priorities contained in the Plan and to include the recommended Service Enhancement Implementation Plan in the 2008 Transit Division budget submission;

(d) That Item 1(a) of Report 07-002 of the Provincial Gas Tax Transit Master Plan Steering Committee which states that the remaining balance in the Provincial Gas Tax Reserve be dedicated to service level enhancements, be amended such that a minimum reserve balance of $500,000 in the Provincial Gas Tax reserve be dedicated to support the ongoing Transit Capital Plan;
(e) That Item 3(b) of Report 07-002 of the Provincial Gas Tax Transit Master Plan Steering Committee which states, that Council consider all future Capital projects be funded from the Transit dedicated Federal Gas Tax, be rejected as there is insufficient Transit Dedicated Gas Tax to support the Transit Capital Plan over the long term;

(f) That Item 1(b) of Report 07-002 of the Provincial Gas Tax Transit Master Plan Steering Committee which states that consideration be given to funding future service level enhancements from fare increases and/or the tax levy be referred to Council for consideration during 2008 budget deliberations;

(g) That Item 2 of Report 07-002 of the Provincial Gas Tax Transit Master Plan Steering Committee which states that an expanded levy and/or fare increase as a means of addressing the service level deficiencies in existing services, be referred to Council for consideration during 2008 budget deliberations;

(h) That Item 3(a) of Report 07-002 of the Provincial Gas Tax Transit Master Plan Steering Committee which states that Council consider allocating a portion of the non-dedicated Federal Gas Tax to fund the transit Capital program, be referred to Council for consideration during 2008 budget deliberations;

(i) That Issue “L” Federal Gas Tax-Committed and Spent be removed from the outstanding business list;

(j) That Information Item (f) of Report 07-002 of the Provincial Gas Tax Transit Master Plan Steering Committee which states that the Beeline rebranding initiatives and the requested $15,000 to undertake the work as recommended be approved and funded from the current Operating budget of the Transit Division; and further that the name of the “Beeline” route be changed to “B-Line”;

(k) That $50,000 be allocated from the Provincial Gas Tax Reserve in 2008 to the TMPSC as a budget for discretionary expenditures in 2008.

15. Report 07-002 of the City Hall Renovations Steering Committee (Item 8.6)

Revisiting Councillors’ Parking

That staff be authorized and directed to close Municipal Car Park 69 to the public and that it be reserved for council members’ parking.
16. **Proposed Certificate of Approval Amendments - Taro East Landfill Site (PW07142/LS07021) (City Wide) (Item 8.7)**

   (a) That the Comments set out in Schedule “A” to Report LS07021/PW07142 regarding the amendments proposed by Newalta Industrial Services Inc. with respect to Certificate of Approval A181008 (Taro East Landfill Site) be approved;

   (b) That subsection (a) of Report LS07021/PW07142 be communicated to the Ontario Ministry of the Environment and the owner and operator of the Taro East Landfill Site, outside of and/or as part of, any public consultation process.

**FOR THE INFORMATION OF COUNCIL:**

(a) **CHANGES TO THE AGENDA (Item 1)**

The Clerk advised that there were no changes to the agenda.

The agenda was approved, as presented.

(b) **DECLARATIONS OF INTEREST (Item 2)**

None.

(c) **APPROVAL OF MINUTES (Item 3)**

The Minutes of the October 15, 2007 meeting of the Public Works Committee were received and adopted, as presented.

(d) **DELEGATION REQUESTS (Item 4)**

The following requests to appear before the Public Works Committee, were approved:

(i) David Hart Dyke, Waste Reduction Task Force, respecting the proposed one container limit for garbage

(ii) Joanne Serkeyn, Crime Stoppers Co-ordinator, respecting Crime Stoppers Sign Partnership
(e) STAFF PRESENTATIONS

(i) Response to Draft Transportation Standard, Accessibility for Ontarians with Disabilities Act (PW07135/FCS07099) (City Wide) (Item 7.1)

Don Hull provided an update on the Draft Transportation Standard, Accessibility for Ontarians with Disabilities Act, which is a document prepared by the Province that calls for accessibility standards that will apply to both the public and private sectors. The draft Transportation Standard will have impact on the City; however, new obligations created by the standard will not be offset by funding from the Province.

The presentation was distributed to the Committee members and a copy retained in the public record.

On a motion, the following were added as sub-sections (b) and (c):

(b) That the correspondence dated September 28, 2007 to the Honourable Madelaine Meilleur, Minister of Community and Social Services, respecting the City of Hamilton Response to the Initial Proposed AODA Transportation Standard, be endorsed;

(c) That the City initiate discussions with the Province, the Association of Municipalities of Ontario and other relevant associations advocating that the costs associated with the implementation of the AODA standards be borne by the Province, or in the alternative, that the Province upload the program. Amendment CARRIED Motion as amended CARRIED

Mayor Eisenberger directed that Report PW07136/FCS07099 be forwarded to the General Manager of Finance and Corporate Services to be included in the comprehensive document which identifies funding shortfalls.

(ii) Phases 3 and 4 of the Class Environmental Assessment or Combined Sewer Overflow (CSO) Control and Woodward Avenue Wastewater Treatment Plant Expansion (PW06121(a)) (City Wide) (Item 7.2)

Jim Harnum, Senior Director of Water and Wastewater, introduced the team working on this project, including Dan Chauvin, Project Manager and Manager of Capital Planning in the treatment system, Abdul Khan, Director of Water and Wastewater, Robert Fleeton, and Deborah Ross, President and Vice President respectively, of KMK Consultants Limited.
Jim Harnum gave a power point presentation which covered a review of Phases 1 and 2 of the Water and Wastewater Master Plan, an overview of activities for Phases 3 and 4, the preferred strategies for the Woodward Avenue Water and Wastewater Treatment Plant and wet weather and CSO’s, the Implementation Plan and Next Steps/Timeline.

The presentation was distributed to the Committee members and a copy retained in the public record.

Following concerns expressed with respect to the cost of this project, Mayor Eisenberger directed that Report PW06121(a) be forwarded to the General Manager of Finance and Corporate Services to be included in the comprehensive document which identifies funding shortfalls.

(iii) Corporate Energy Policy (PW07127) (City Wide) (Item 7.3)

John Mater, Director of Fleet and Facilities, introduced the staff working on the Corporate Energy Policy, including Geoff Lupton, Manager of Energy Initiatives, Jim Hickey, Senior Project Manager, Energy Initiatives, and Bill Hamilton, Senior Project Manager, Utilities.

Geoff Lupton gave a presentation which covered the energy policy background, the reasons for the energy policy, annual energy costs, energy usage by Department, specific targets of the City’s Corporate Energy Policy, specific policies respecting to capital investment related to energy, energy procurement, other policy highlights, weighted average – natural gas cost per unit; targets and timelines, energy reserve, 2007 projected savings/avoided costs, the establishment of a Corporate Energy Steering Committee, Bill 21 – Energy Conservation and Leadership Act, 2006, monitoring, targeting and reporting and the Public Works Strategic Plan, “Innovate Now”.

The presentation was distributed to the Committee members and a copy retained in the public record.

Following the presentation, the Committee acknowledged the efforts of staff in bringing this issue forward and expressed support for the project.

Concerns were expressed that the same funding requests not be presented by other departments in a different manner during the upcoming budget deliberations.

The Committee also requested that during the budget discussions, staff provide clarity in terms of how the savings are going to be generated, and how the line items with respect to controlling operational costs and the funding of energy reserve will be identified, and what effect this will have on the capital and operational budgets.
Councillors D. Mitchell and L. Ferguson indicated that they would like to be included on the Corporate Energy Steering Committee, and that this be reflected in subsection (d) of the recommendations.

On a motion, sub-section (e) was amended to include the following after the word, "annually":

“…and that the report also include facts with respect to key performance indicators, including, but not limited to, cost per square foot for heat and hydro, cost per million litres to provide water, CO2 emission reductions.”

Amendment CARRIED

On a motion, the following was added as sub-section (f) and the balance of the recommendations renumbered:

(f) That the corporate energy policy targets be re-evaluated every five years, given risks such as energy pricing, peak oil and climate change.

Amendment CARRIED

Motion as amended CARRIED

(f) PRIVATE AND CONFIDENTIAL (Item 12)

On a motion, the Committee moved into Closed Session to consider Item 12.1 which pertains to personal matters about an identifiable individual, including municipal or local board employees.

On a motion, the Committee reconvened in Open Session.

See Item 8 of this report for the recommendation resulting from the Closed Session.

The motion CARRIED on the following vote:

Yeas: Eisenberger, McCarthy, Bratina, Collins, Jackson, Merulla, Powers
Total Yeas: 7
Nays: Ferguson, Mitchell
Total Nays: 2

(g) MOTIONS (Item 9)

(i) Landscape Management Plan for the Beach Community Trail

(Collins/Powers)

That staff bring a report to the Public Works Committee on the feasibility and cost of funding a Landscape Management Plan for the Beach Community Trail, utilizing the Beach Park Reserve.

Council – November 14, 2007
(h) GENERAL INFORMATION/OTHER BUSINESS (Item 11)

(i) Outstanding Business Items (Item 11.1)

(aa) Peak Oil Report
    Due Date: November 5, 2007

(bb) Parking Lay-by - Stone Church Road
    Due Date: November 5, 2007
    (New Due Date: November 19, 2007)

On a motion, the Outstanding Business List of the Public Works Committee was amended accordingly.

There being no further business, the Committee adjourned at 12:20 p.m.

Respectfully submitted

Councillor M. McCarthy
Chair
Public Works Committee

Carolyn Biggs
Legislative Assistant
November 5, 2007
CITY OF HAMILTON
CORPORATE
ENERGY POLICY

For

City Facilities and Operations

October 2007

Prepared By:
The Office of Energy Initiatives
Fleet and Facilities
PUBLIC WORKS
# TABLE OF CONTENTS

EXECUTIVE SUMMARY ..................................................................................................................... 3

1.0 INTRODUCTION ........................................................................................................................ 4
  1.1 Background ........................................................................................................................... 4
  1.2 Bill 21 – Energy Conservation Responsibility Act ............................................................... 5
  1.3 Energy Reduction Targets .................................................................................................... 6
  1.4 Corporate Energy Steering Committee ................................................................................ 7

2.0 STRATEGY FOR ACHIEVING ENERGY REDUCTION TARGETS ............................................ 9
  2.1 Monitoring and Targeting Program ...................................................................................... 9
  2.2 CDM Investment: Existing Buildings ................................................................................. 11
  2.3 CDM Investment: Major Renovations / New Construction ................................................ 14
  2.4 Implementation of Eco-Responsive Energy Management Policies .................................... 16

3.0 SPECIFIC POLICIES RE CAPITAL INVESTMENT .................................................................. 18
  3.1 Energy Management Standard – Central BAS Control ...................................................... 18
  3.2 Incandescent Lighting ....................................................................................................... 18
  3.3 Roof Capital Replacement Evaluation .............................................................................. 18
  3.4 Energy Efficient Equipment Purchasing ............................................................................ 18
  3.5 Electricity Generation, Cogeneration, and District Energy ................................................ 19
  3.6 Back-up / Emergency Power Systems .............................................................................. 19

4.0 SPECIFIC POLICIES RE ENERGY PROCUREMENT .............................................................. 21
  4.1 ‘Traditional’ Energy Procurement ...................................................................................... 21
  4.2 Renewable Energy ............................................................................................................. 21
  4.3 Green Power ....................................................................................................................... 22
  4.4 Emissions Trading .............................................................................................................. 22

APPENDIX A - DEFINITIONS ........................................................................................................... 23
EXECUTIVE SUMMARY

The City of Hamilton’s Energy Policy is designed to:

- Facilitate the achievement of City-wide energy reduction targets
- Address legislated reporting requirements
- Provide for ongoing Energy Monitoring and Targeting of utility usage
- Define policies re capital investment related to energy
- Define policies related to energy procurement.

The Energy Policy incorporates the following key components:

1) **Strategy for Achieving Energy Reduction Targets**
   - Monitoring and Targeting of Existing/New/Retrofitted Buildings
   - Conservation and Demand Management Investment: Existing Buildings:
   - Conservation and Demand Management Investment: Major Renovations / New Construction
   - Implementation of Eco-Responsive Energy Management Policies

2) **Specific Policies re: Capital Investment Related to Energy**
   - Energy Management Standard - Central Building Automation System control
   - Incandescent lighting
   - Roof Capital Replacement Evaluation
   - Energy Efficient Equipment Purchasing
   - Electricity Generation, Cogeneration, District Energy
   - Back-up / Emergency Power Systems

3) **Specific Policies re: Energy Procurement**
   - Energy Procurement
   - Green power
   - Emissions trading
   - Renewable Energy
1.0 INTRODUCTION

1.1 Background

The City of Hamilton, like most Ontario municipalities, is challenged with significant budgetary pressures due to reduced levels of funding and increasing costs. Hamilton also has the added pressure of an aging infrastructure which will require significant investment over the next several years.

In terms of energy supply and pricing, reports like the “Peak Oil” report raise awareness that energy costs will continue to increase and the impact of these rising prices can be severe to the City and our local economy. What is unknown is how quickly energy prices will rise over the next several years and to what degree. Given the way energy markets tend to perform, the bigger challenge now is managing for volatility of pricing. The reality is that energy prices are now globally-driven rather than locally-driven. Ontario alone will need to invest billions of dollars, over the next decade, in utility infrastructure and new electricity generation to replace the aging supply base that exists today. In total, about 80% of Ontario’s existing electricity generation capacity must be replaced over the next 20-years.

With the increasing focus on global warming and the environment, we have a situation which demands a new technological leap for producing clean and green energy at a reasonable cost. If this situation is not addressed, the news on maintaining energy costs at today’s rates over the longer term is not good.

The City of Hamilton currently spends about $40 million annually on its energy and water utilities. Small increases in energy costs can quickly impact the bottom line. A 2.5% increase in energy cost adds another million dollars to the City’s budget. The graph below demonstrates what an annual increase in energy costs between 3% and 12% could do to the City’s current budget.

![City of Hamilton Energy Budget In 2020](image-url)
The issues described above clearly show that the City needs to take action and a long term view of energy costs, in conjunction with our related policies, such as Vision 2020, which is targeting a 20% reduction in greenhouse gas emissions by the year 2020.

Addressing both these challenges require the establishment of a Corporate Energy Policy (Energy Policy). The City has already undertaken action for managing its energy commodity costs, but the best way to mitigate its exposure to rising energy prices is to use less energy. By setting targets and strategies for energy reduction the City can better control energy costs while decreasing environmental emissions over the long term. With Council and staff support of the Energy Policy and its recommendations, Energy Conservation and Demand Management (CDM) is brought to the forefront of the City’s decision making process with all City facilities and operations. The added benefit of the Energy Policy is that as the City reduces its energy consumption, it also reduces environmental emissions.

Within this Energy Policy it is recommended that the City adopt energy reduction targets identified below, along with the following recommendations/guidelines within the Energy Policy to achieve these results. This Energy Policy has been drafted for implementation within all City Departments. The Energy Policy also recommends that all City Boards and Agencies be encouraged to acknowledge and adapt the City’s Energy Policy as part of their board resolutions.

This policy document is written with the next 3 to 5 years in mind. It is expected that additions or changes will be made to the energy policy as legislation, codes and market conditions change and evolve over time.

Typically, larger energy CDM initiatives take from 3 to 5 years to identify, evaluate, plan, budget, implement, monitor and verify results. The strategies identified can create a road map to initiate energy CDM plans and processes within individual departments and divisions.

City Council and Senior City Staff’s commitment to the Energy Policy and the foregoing energy plans is critical to encouraging staff involvement and buy-in to the program. The City’s success will come from change to the way we think about energy CDM in our daily working activities. It brings CDM to the forefront of all facilities and operational retrofits, for greater budget control, reduced costs, reduced emissions and an overall better quality of life for staff and the community. The Energy Policy also provides a methodology for capturing and recording our results and reporting on our successes.

1.2 Bill 21 – Energy Conservation Responsibility Act

The introduction of Bill 21 - the Energy Conservation Responsibility Act will put mandatory requirements for monitoring and reporting of energy use for all Ontario municipalities, including the City of Hamilton. This puts stringent requirements on the City to have a thorough understanding and organization of all of our energy and utility costs, along with our consumption profiles.

An Energy Management Software System (Utility Manager) has been purchased that will store a database of all historical energy costs and consumptions, and meets all the reporting, monitoring and verification standards that are required under Bill 21.
Utility Manager has the capabilities to standardize energy use reporting and analysis by correcting consumption for weather, using energy intensity factors to compare facilities, and to accurately identify and monitor energy reductions and savings from CDM activities.

Utility Manager will also be used for utility bill verification to identify any billing errors from the Utilities, create load profiles of our energy consumption, and monitor and verify rate structures.

The OEI will play an instrumental role in providing data to help with forecasting and creating energy budgets as required, by delivering the most up to date consumption and cost patterns for all facilities from the Utility Manager database. The OEI will work with Finance groups to supply any information required.

It is important that all City departments comply with utility information requests from the OEI so that all project and energy information is recording for future verification and reporting to Council and as part of Bill 21 requirements.

### 1.3 Energy Reduction Targets

The key to a successful long term energy conservation and demand management (CDM) vision is a strong Energy Policy, with measurable and achievable targets.

The Energy Policy calls for targeted energy reductions in energy intensity of City owned facilities and operations of:

<table>
<thead>
<tr>
<th>Target</th>
<th>Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>3.0%</td>
<td>by 2009</td>
</tr>
<tr>
<td>7.5%</td>
<td>by 2012</td>
</tr>
<tr>
<td>20%</td>
<td>by 2020</td>
</tr>
</tbody>
</table>

These targets equate to about a 1.5 % reduction in energy per year. The report recommends that 2005 be used as the base year for measuring results.

2005 has been established as the City’s base year that energy reduction results will be measured against, as accurate energy data is available for 2005 while pre-amalgamation energy Information prior to 2005 is less reliable.

The Energy Reduction Target will be applied to each City Department or Division’s overall energy usage on a proportional basis. This means larger energy users in the City must achieve the same reduction on a percentage basis in relation to their 2005 base year consumption, but their overall contribution to energy, cost and emission reductions will be much larger overall.

#### 1.3.1 Comparison with Other Municipalities

The following table compares the energy reduction targets of different municipalities:

<table>
<thead>
<tr>
<th>Municipalities</th>
<th>Energy Reduction Targets</th>
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<tbody>
<tr>
<td></td>
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6
<table>
<thead>
<tr>
<th>Municipality</th>
<th>CDM Reduction Targets</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hamilton</td>
<td>Recommending 20% below 2005 level by 2020</td>
</tr>
<tr>
<td>Toronto</td>
<td>20% below 2005 level by 2020</td>
</tr>
<tr>
<td>London</td>
<td>no targets defined</td>
</tr>
<tr>
<td>Ottawa</td>
<td>20% below 1990 levels by 2012</td>
</tr>
<tr>
<td>Peel Region</td>
<td>no targets defined</td>
</tr>
<tr>
<td>Oakville</td>
<td>10% by (no date given)</td>
</tr>
<tr>
<td>Vancouver</td>
<td>6% reduction by 2012</td>
</tr>
<tr>
<td>Calgary</td>
<td>20% below 2005 level by 2020</td>
</tr>
<tr>
<td>Edmonton</td>
<td>16% below 1990 levels by 2010</td>
</tr>
<tr>
<td>Waterloo</td>
<td>no targets defined</td>
</tr>
<tr>
<td>Kitchener</td>
<td>no targets defined</td>
</tr>
<tr>
<td>Mississauga</td>
<td>no targets defined</td>
</tr>
<tr>
<td>Halton Region</td>
<td>no targets defined</td>
</tr>
</tbody>
</table>

### 1.4 Corporate Energy Steering Committee

The formation of a Corporate Energy Steering Committee (CESC) is necessary to success of the Energy Policy. The CESC will provide a vehicle for key staff to work together in developing energy plans and strategies for their divisions. The CESC will have lead responsibility and accountability for achieving energy reduction targets. The intent is that the CESC will have a similar committee structure to the Central Fleet Advisory Committee.

The recommendations for the CESC committee are as follows.

1. A Corporate Energy Steering Committee (CESC) shall consist of key representatives from within the City’s major energy user groups (e.g. Facilities, Housing, Culture & Rec., Water & Waste Water or project managers/advisors e.g. Office of Energy initiatives (OEI), Capital Planning and Implementation (CPI). The Corporate Energy Steering Committee will oversee the development of respective divisional Energy Conservation and Demand Management Plans and budgets for achieving targeted results. The following chart provides an example of how the CESC could be structured. The CESC would meet on a minimum quarterly basis (monthly initially).
2. The Public Works, Office of Energy Initiatives be responsible for reporting on all City of Hamilton corporate energy consumption reductions, cost savings initiatives and associated environmental emission reductions associated with energy conservation and demand management on an annual basis at a minimum and as required by legislation under Bill 21 - Energy Conservation Responsibility Act, 2006.

3. All City Departments and participating Boards and Agencies will be responsible for reporting on all energy incentive funding, project cost, energy consumption reductions, cost savings initiatives etc., and all other activities associated with energy conservation and demand management as requested by the OEI.

4. **All City Boards and Agencies** are encouraged to acknowledge and adapt the City’s Energy Policy and its changes from time to time as part of their board resolutions including the City’s recent Statement of Policies and Goals Relating to the Use of Commodity Price Hedging Agreements.
2.0 STRATEGY FOR ACHIEVING ENERGY REDUCTION TARGETS

To ensure that the City moves energy CDM activities to the forefront of normal business practices the City will need to achieve its energy reduction results through a combination of:

1) Monitoring and Targeting of Existing/New/Retrofitted Buildings
2) Investment in Energy Efficiency - Existing Buildings
3) Implementation of Energy Efficient Design - Major Renovations / New Construction
4) Implementation of Eco-Responsive Energy Management Policies

These are outlined in the following sections.

2.1 Monitoring and Targeting Program

Energy accounting is a cornerstone of an effective energy management program. Monthly utility usage and costs should be monitored to identify trends, highlight anomalies, and benchmark facility usage against that of similar buildings in the portfolio.

Monitoring and Targeting is the next level in utility cost management, as it allows for more timely identification of energy usage anomalies. This is to be implemented at all existing / new buildings.

The vision is for energy to be managed through a management-by-exception process at the building level. Here daily target utility load profiles would be generated for each building based on day type and hourly weather data for comparison against real-time metering data. Using these tools it will be possible to identify variances or exceptions that can be investigated to resolve any problems.

To get to this point, the following key components of this strategy must be in place:

1) Ongoing Real-Time Monitoring of All Utilities
2) Standards of Performance

These are explored in the following sections.

2.1.1 Verification and Validation of Utility Bills

The OEI will monitor utility bills (verify and validate) for the correct application of energy rates, demand and energy consumption charges.

2.1.2 Ongoing Real-Time Monitoring of All Utilities

Each utility (e.g. electricity, gas, water, district cooling, district heating) should be tracked for each building on an hourly basis. The addition of real-time metering enables real-time feedback
confirmation to operational changes, and allows targeted measures to be monitored and their positive financial effects confirmed.

City of Hamilton buildings greater than 5,000 square metres should move towards having interval meters on their electrical services and pulse outputs on their gas and water meters as a basic first step.

2.1.3 Standards of Performance

Efficient building operation must be defined in order to be managed. Once standards for efficient operation are quantified, operation and maintenance effectiveness can be measured. Early identification of operational problems also mitigates the risk of having significant operation failures.

The following temperature settings apply to all City Facilities unless a deviation from the standard is required as determined by Corporate Buildings & Technical Services due to mechanical or system limitations:

- Indoor temperature settings in all spaces during **occupied periods** will be 22 degrees Celsius (72°F) during the winter and 24 degrees Celsius (75°F) during the summer. Where available, occupants will be given the temporary capability of varying temperature +/- 1 degree Celsius (2°F), resulting in 21-23°C (70-73°F) for heating and 23-25°C (74-77°F) for cooling.

- Indoor temperature settings in all spaces during **unoccupied periods** will be 18°C (64°F) during the winter and 27°C (81°F) during the summer. The exception is for pre-heating or pre-cooling periods necessary to maintain building system performance during occupied periods, especially during adverse weather conditions.

Spaces, such as research facilities, requiring critical temperature settings will be more tightly controlled and will be addressed as exceptions to the Energy Policy where necessary.

Occupants who control their own thermostats are required to adhere to these temperature standards also.

A performance standard must be measurable and quantifiable. The following are examples of potential standards of performance for City of Hamilton buildings:

- Desirable domestic hot water tank temperature (e.g. 50°C).
- Minimum light levels in offices, hallways, storage areas, etc (e.g. 400 LUX).
- Maximum CO₂ level in offices, resident spaces, etc (e.g. 700 ppm above ambient)
- Fan operation: when outdoor air temperature > 12°C.

When it comes time to consider / evaluate energy efficiency measures (e.g. lighting retrofits, control of fresh air volume using CO₂, etc.), these provide useful guidelines/checks.

Definitions of the standards are not arbitrary. The standards must reflect building code requirements, good O&M practices, and occupant needs.
2.2 CDM Investment: Existing Buildings

CDM Activities can benefit the City through:

✓ Reduced Energy Demand & Consumption
✓ Reduced Energy Costs
✓ Reduced Environmental Emissions
✓ Reduced Maintenance Costs
✓ Reduced Exposure to Energy Market Volatility (Risk Mitigation)
✓ Improved Working Environments
✓ Improved Productivity

2.2.1 Strategy: CDM Retrofits and Capital Renewal/Life Cycle Replacements

CDM Retrofits tend to be initiatives or project specific, where a new energy efficient technology or group of technologies are added or retrofit within a facility or group of facilities (e.g. Energy Retrofit Pilot Program for 20 City buildings).

Capital Renewal/ Life Cycle Replacements are generally managed by the division who carries responsibility for operating and maintaining the existing or original equipment e.g. Public Works, Corporate Buildings & Technical Services. Typical projects include major capital replacements of chillers, boilers, roofs, windows, fans, pumps, piping etc.

Typically equipment to be considered for this process includes:

• HVAC equipment (e.g. boilers, chillers, pumps, motors etc.),
• Lighting and controls
• Building envelope (e.g. roofs, insulation, windows and doors etc.),
• Water use (e.g. pools, toilets, water reclaim etc.)
• BAS (building automation system) controls,
• Process improvements
• Back-up generators
• Any other energy consuming device

These types of projects generally follow 4 steps:

✓ Project Identification & Feasibility - Energy Audits, Feasibility Analysis or through detailed Condition Assessments.
✓ Planning & Budgeting - Project Financing, Incentives, Business Case & Approvals
✓ Implementation – Tender, Project Execution, Project Management, Commissioning
✓ Monitoring & Verification – Measure and Verify Results, Reporting Achievements

The intent is to make CDM part of the City's normal course of business for all facility and operational retrofits, including capital renewal and life cycle replacements projects. Success means incorporating CDM options at the initial stages of a project design. This ensures that options for improving energy efficiency are considered, evaluated and quantified in terms of life cycle costing analysis, including cost, maintenance and emission reductions.
Projects will continue to be managed by the division who carries responsibility for operating and maintaining existing or original equipment. The OEI will be a resource section for implementation and the follow-up to the recommend (5) step process (below). In the following recommendations all facility and operational CDM retrofits and capital renewal/life cycle replacement projects, would be required to adapt the following procedures:

1) **Identify government and utility funding programs (incentives):**

Incentives funding opportunities for CDM projects and feasibility studies are on the rise. Funding opportunities exist today that were not available in previous years. It is anticipated that, unless there is a major shift politically at the Provincial and Federal levels of government, incentive funding for CDM activities is expected to be available to encourage greater efficiency levels for at least the next 3 to 5 years.

Most government and utility funding programs are designed to encourage greater levels of energy efficiency or CDM activities which would not have been normally achieved without these funds. As new energy efficient product costs decline or become more cost effective due to increases in utility rates, and as design techniques become main stream, through code changes or reduction targets achieved, funding for these activities will likely be reduced or eliminated altogether. It should be noted that all funding programs are established with a defined or limited budget. Typically it is the early adopters that reap the largest subsidies.

To be an early adopter, the City needs to change the way we approach our day to day business in terms of facility retrofits, capital renewal, new construction and major renovations of the City’s building stock. Energy conservation and demand management must be viewed as the cornerstone to these activities moving forward if we are to achieve targeted results with the greatest return on investment for the City and its taxpayers.

In many cases these funds can be used to cover a portion of both the feasibility/engineering study costs and part of the incremental costs of the energy efficient upgrade.

For each project, the following must be identified:

- Potential utility or government funding (incentives) for **CDM feasibility studies**
- Potential utility or government funding (incentives) for **CDM retrofit/renewal projects**.
- Application process
- Eligibility criteria
- Steps to securing funding.

Some funding programs are prescriptive (product specific) while others consider custom measures, often requiring detailed engineering analysis. In some cases a feasibility study may be necessary.

It should be noted that most government and utility incentive/funding programs will NOT provide incentives for project feasibility studies or CDM retrofit/renewal projects that have been initiated prior to application approval.

2) **Determine the project base case(s) vs. the alternative CDM option(s).**
For CDM retrofit projects the “base case” is usually the existing equipment. For Capital Renewal/ Life Cycle Replacement Projects the “base case” is typically the standard efficiency replacement option.

Note: Check incentive/ funding criteria before proceeding. In some cases the funding can be for prescriptive measures. Nevertheless, the existing, base case and energy efficiency options must all be considered for tracking and reporting purposes.

3) **Identify the following for each option on an annual and life cycle cost basis:**
   - Associated project / equipment costs
   - Energy consumption and energy demand (e.g. kWh, kW, GJ, M3, L etc.,)
   - Energy/ utility costs and savings
   - Maintenance and operational savings
   - Impact with and without financial incentives or funding.

Energy rate escalators should be factored in savings (3% annually).

Determining the equipment cost, energy consumption, and cost savings associated with all options is necessary for qualifying for incentive funding and for internal tracking purposes.

4) **Provide Project information to the OEI**

Project information will be used by the OEI for tracking, monitoring and verification for reporting to City Council and Senior City Management.

The OEI will also ensure that legislative requirements for reporting under Bill 21 – the Energy Conservation Act are met.

The OEI will identify related **environmental emission reductions** for each option vs. existing or the base case.

5) **Identify project recommendations for proceeding with the base case or the more energy efficient option and reasons/ rationale why.**

These steps are important to ensure that energy efficiency is considered in all projects and for incentives application which will in most cases compare an energy efficient option to a base case. It also provides the City with the ability to track all energy saving initiatives and their environmental and cost savings.
2.3 CDM Investment: Major Renovations / New Construction

Major Renovations are similar to new construction in that they involve major capital and planning involvement e.g. Public Works, Capital Planning & Implementation. City Housing Hamilton also has a similar capital project group for managing these types of projects. The renovation of Hamilton’s City Hall is an example of a major renovation project that falls under this category.

New Construction projects involve the complete design, development and construction of a new facility. These projects are also managed by Public Works, Capital Planning & Implementation, or by similar groups e.g. Housing.

The following strategy recommendations outline steps to ensure that CDM options are properly evaluated in the early stages of a project development.

2.3.1 Strategy: Evaluation of LEED and Green Building Design Options – Major Renovations and New Construction of City Owned Buildings

LEED (Leadership in Energy and Environmental Design) is a green building certification tool administered by CaBGC (Canada Green Building Council), which provides a framework for constructing green/energy efficient buildings. LEED® Canada NC 1.0 for New Construction and Major Renovations (launched in 2004) rating system addresses the performance of commercial and institutional buildings.

Many municipalities are starting to explore LEED certification for their own buildings. Some municipalities have even adapted standards such as minimum LEED Silver rating for all new municipally owned new construction projects. Considering LEED for new construction and major renovations makes good business sense, in that a high performance green building vs. conventional inefficient buildings can reduce energy consumption by 25% to 75%, water use reduction by 20% to 50% and reduced environmental greenhouse gas (GHG) emissions by as much as 60%.

The Prerequisites and Credits are organized in the five principal LEED® categories:
An additional category, Innovation & Design Process, addresses sustainable building expertise as well as design measures not covered under these five environmental categories. Project ratings are certified by the CaGBC based on the total point score, following an independent review and audits of selected Credits of documentation submitted by a design and construction team. With four possible levels of certification (certified, silver, gold and platinum), LEED® can accommodate a wide range of green building strategies that best fit the constraints and goals of particular projects.

The following information outlines what other municipalities are doing with LEED standards for their municipal buildings.

<table>
<thead>
<tr>
<th>Municipality</th>
<th>LEED® Standards</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hamilton</td>
<td>3-year LEED Pilot Program</td>
</tr>
<tr>
<td>Toronto</td>
<td>None – Toronto has their own standard</td>
</tr>
<tr>
<td>Waterloo</td>
<td>Silver LEED standards for new facilities over 500 m2</td>
</tr>
<tr>
<td>York</td>
<td>Silver LEED standards for new facilities over 500 m2</td>
</tr>
<tr>
<td>London</td>
<td>none</td>
</tr>
<tr>
<td>East Gwillimbury</td>
<td>Silver LEED standards for new facilities</td>
</tr>
<tr>
<td>Ottawa</td>
<td>Silver LEED standards for new facilities over 500 m2</td>
</tr>
<tr>
<td>Richmond</td>
<td>Gold LEED standards for new facilities over 2,000 m2</td>
</tr>
<tr>
<td></td>
<td>Silver LEED standards for new facilities under 2,000 m2</td>
</tr>
<tr>
<td>Oakville</td>
<td>promote LEED only</td>
</tr>
<tr>
<td>Vancouver</td>
<td>Gold LEED standards for new facilities over 1,000 m2</td>
</tr>
<tr>
<td>Calgary</td>
<td>Silver LEED standards for new facilities</td>
</tr>
<tr>
<td>Edmonton</td>
<td>considering LEED Silver as mandatory</td>
</tr>
</tbody>
</table>

(Source: CaGBC Municipal Green Building Toolkit)

The Energy Policy recommends that the City conduct a 3-year pilot program to evaluate the financial, energy and environmental impacts of various levels of LEED certification.

The LEED Pilot Program would allow the City to gather valuable information on several key projects such as the upcoming major renovations project at City Hall and the Library and Market. Based on the 3-year LEED Pilot Program, the City will have the opportunity to further develop their expertise, and demonstrate leadership in design evaluations for maximizing the environmental and energy components on a life cycle basis of new buildings and major renovations.

The LEED Pilot Program is outlined as follows:

1) **Major Renovations** - For a 3-year period all major renovations of City owned facilities will require a life cycle cost assessment of the energy, financial and environmental benefits associated with:

   a. Base case design
b. LEED Certified design  
c. LEED Silver design

2) New Construction - For a 3-year period all new City facilities to be constructed will require a life cycle cost assessment of the energy, financial and environmental benefits associated with having the building constructed according to:

a. Base case design  
b. LEED Certified design  
c. LEED Silver design  
d. LEED Gold design  
e. LEED Platinum design

3) Evaluation of Energy Performance Upgrades - As part of the LEED Pilot Program, all major renovations and new construction projects will require evaluation of energy efficiency upgrades compared to the base case design standard. The base case design standard is the minimum level of energy efficiency that must be achieved as defined under LEED® Canada NC 1.0 for New Construction and Major Renovations and its subsequent addendums.

4) Evaluation of Renewable Energy Options - As part of the LEED Pilot Program, options for renewable energy are to be evaluated. This will provide the City detailed information on the viability of renewable energy projects in the context of the overall project. The project evaluation shall investigate supplying using at least 5%, 10% and 20% renewable energy vs. the buildings total energy use, as per LEED® Canada NC 1.0 for New Construction and Major Renovations.

5) Evaluation of Green & White Roofs - As part of the LEED Pilot Program, options with respect to green and white roofs (or cool roofs which reflect heat) are to be evaluated as a potential LEED credit and provide information in terms of energy, water / sewage infrastructure or system benefits, financial, environmental benefits and overall viability in relation to the overall project.

These standards will apply to City owned buildings in excess of 500 square metres (5,400 ft²). Buildings below 500 square metres are to follow the recommendation outlined in Section 2.2 of this report for CDM Retrofits/ Initiatives & Capital Renewal/ Life Cycle Replacement Projects.

Following the 3-year LEED Pilot Program, OEI staff will report to Council on the energy, environmental and financial life cycle benefits and results of various LEED and energy efficiency evaluations and provide recommendations for implementing future standards.

2.4 Implementation of Eco-Responsive Energy Management Policies

The following supplemental policies will apply for all buildings.
2.4.1 Temperature Setback: Smog / Constrained Electricity Supply Days

During smog days or electricity supply constrained periods, cooling season temperatures will be increased an additional 2 degrees Celsius in an effort to reduce energy consumption.

2.4.2 After Hours ‘Lights Out’ Program

Environment Hamilton recommended that the City pursue an After Hours Lights Out program in their recent Short Term City Response to Climate Change Report. City staff agrees that this would be a positive initiative in terms of reducing energy use and sending a message to the public that the City is not wasteful in its energy use by keeping the lights on after hours. There are two challenges to overcome with a lights out program. The first is technological, the second is cleaning schedules. Given this:

1) Public Works, Fleet and Facilities, OEI and Corporate Buildings & Technical Services work together to phase in automated lighting control upgrades on City facilities as budgets allow, so that the City can lead by example by automatically turning off unnecessary lighting in City owned facilities after hours when the buildings are unoccupied.

2) Where manual lighting controls exist in facilities, Corporate Buildings & Technical Services will continue to educate security guards, cleaning staff and maintenance staff on the importance of lighting only areas that are necessary during unoccupied periods.

2.4.2.1 Leased Office Spaces – Terms for Leases

In City leased office spaces, temperature conditions for occupied and unoccupied period within the Energy Policy should be established as part of building lease agreements.
3.0 SPECIFIC POLICIES RE CAPITAL INVESTMENT

3.1 Energy Management Standard – Central BAS Control

As BAS controls (building automated system) are modernized they will be centrally controlled by Corporate Buildings & Technical Services at the CUP so that they can be monitored and adjusted from a single location to maintain building temperatures or flag problem areas quickly. This will ensure temperature control is maintained reliably and monitored from a single location. This will also build on the existing system the City already has in place for several facilities.

3.2 Incandescent Lighting

The City is committed to replacing or eliminating incandescent lighting by 2012 (as per recent provincial legislation).

3.3 Roof Capital Replacement Evaluation

As part of ongoing roof capital replacement evaluations that in addition to standard roof replacement that the feasibility of a “Green” or “White” roof be explored for City owned facilities.

3.4 Energy Efficient Equipment Purchasing

ENERGY STAR® is trusted and a simple source that the City can use to identify products that are among the most energy-efficient on the market. Only manufacturers and retailers whose products meet the ENERGY STAR criteria can label their products with this symbol. ENERGY STAR in Canada is a voluntary program between Natural Resources Canada's Office of Energy Efficiency and organizations that manufacture sell or promote products that meet the ENERGY STAR levels of energy performance. ENERGY STAR in Canada is administered by Natural Resources Canada's (NRCan's) Office of Energy Efficiency (OEE). Visit online at oee.nrcan.gc.ca/energystar for more information.

Why we are recommending ENERGY STAR?

- to reduce energy costs
- to reduce electricity demand
- to reduce impact on the environment
- Energy-efficient products on the market today can reduce energy costs by 25 to 50 percent, or even more, without compromising quality or performance.
- Investments in energy-efficient products can quickly pay for themselves and provide a significant return, making funds available for investment in your community.
- Energy-efficient products have an extended life and offer decreased maintenance.
- Incentives may be available for some equipment.

ENERGY STAR is easy to use and provides comprehensive tools and information with an online purchasing guide for specifying products that meet energy efficiency criteria.
1) City Purchasing Policies adapt as a minimum standard ENERGY STAR® rated equipment or equivalent for energy consuming devices such as: appliances, photo copiers, computers, computer monitors etc.

2) All new and retrofit motor replacements (e.g. fans, pumps, etc..) specify high efficiency motors as minimum standards. Where required the OEI will provide recommendations on minimum efficiency standards.

The OEI will develop an energy roster for purchasing energy CDM related consulting, engineering and contracting services.

3.5 Energy Education and Awareness

Education and awareness programs on energy conservation play an integral role in achieving and sustaining reductions in energy use. By employing a range of educational tools to teach staff and the community about energy efficiency and the benefits of conservation, awareness programs will reinforce the link between individual behaviour, energy use and the potential for savings.

3.6 Electricity Generation, Cogeneration, and District Energy

Generation or cogeneration of electricity or developing district energy projects can be an attractive way of improving efficiency, providing security of supply and reducing environmental emissions. These projects can also be very costly and carry a significant amount of risk and as such need to be thoroughly evaluated both technically and financially vs. a variety of potential market conditions. As such the Energy Policy recommends that:

1) All electricity generation, cogeneration and district energy projects are evaluated on a case by case basis, with the aid of independent third party technical, legal and financial expertise, through the OEI.

2) The City will only construct clean or green generation or cogeneration projects.

3) These projects consider the economic impact to the City, including overall efficiency gains, security of supply, environmental impact, life cycle analysis and the local economic benefits for City.

4) The OEI be included in all generation, cogeneration and district energy project reviews prior to commitment to ensure all legal, technical and energy related issues have been considered. This is to make certain that the impacts of the new project can be clearly understood beyond the context of the specific project to measure any impact it has with other City energy strategies e.g., commodity supply and hedge strategies.

3.7 Back-up / Emergency Power Systems

1) All new and retrofit back-up/ emergency generation units and equipment will be reviewed for the economic (life cycle analysis), energy efficiency and environmental benefits of converting to newer cleaner fuel options such as natural gas or dual fuel generation units vs. existing diesel powered units.
2) All new and retrofit back-up/ emergency generation units are to also evaluate the costs and feasibility of “synchronization” of this equipment with the facility so that these units can used for “Peak Shaving” or “Peak Clipping” when favourable market conditions exist. This would also enable the City to participate in potentially lucrative Demand Response (DR) programs sponsored by the OPA. Synchronization allows the back-up/ emergency generators to run in parallel (at the same time) as the power is supplied to the facility from the grid and prevents power interruptions for critical and sensitive equipment such as elevators and computer systems.

3) That the OEI be included in the review of all new or retrofit back-up/ emergency generation power system projects prior to commitment to ensure all legal, technical and energy related issues have been considered.
4.0 SPECIFIC POLICIES RE: ENERGY PROCUREMENT

4.1 ‘Traditional’ Energy Procurement

The OEI will evaluate energy procurement options for the City on an ongoing basis, taking into account evolving energy requirements, energy market regulations and conditions, and the City’s risk profile. The Manager of Energy Initiatives may enter into hedging strategies where it is deemed appropriate and subject to the previously Council approved Commodity Price Hedging Policy (FCS07024).

4.1.1 Utility Supply and Rate Management

The OEI will evaluate utility rates (electricity, natural gas, water and waste water) for the City on an ongoing basis taking into account evolving energy requirements, energy market regulations and supply conditions/contacts and the City’s commodity supply arrangements. The OEI may initiate all utility rate changes as required to manage utility supply and utility rates. This is to ensure continued supply and allow for optimization of utility metering and rates favourable to the City.

4.1.2 Energy Contract Management

The OEI will be manage all energy commodity, energy supply, utility rates etc., as required to maintain energy supply to the City and the City’s end-use customers where the City directly supplies district heating, cooling or electricity from the CUP. All contracts will be managed within established City guidelines.

4.1.3 Utility Billing, Metering and Sub-Metering

The OEI will manage all customer billing, metering/sub-metering, monitoring, verification, validation and energy use data for the City’s district heating, cooling and electricity end-use customers.

4.2 Renewable Energy

The City of Hamilton is one of the Provinces leading municipal producers of Clean and Green Power. Currently a portion of the Central Utility Plant’s electricity which is supplied by Hamilton Community Energy is EcoLogo Certified as Clean Energy. The power produced by burning methane at the City’s Woodward Co-Generation Plant is considered green. Glanbrook’s Landfill Gas generation project when it comes online in 2008 will also produce green power.

4.2.1 Renewable Energy Metering

All renewable energy projects include appropriate metering to accurately determine actual net energy production and the subsequent life cycle costs analysis and corresponding environmental benefits.
4.2.2 Inclusion of OEI in Renewable Energy Project Evaluations

That the OEI be included in all corporate renewable energy project evaluations prior to commitment to ensure all legal, technical and energy related issues have been considered.

Note: If a renewable energy project receives funding from the OPA (Ontario Power Authority), their contracts stipulate that all green tags or credits produced, become the property of the OPA. The OPA in turn would have the right to sell these credits to a third party.

4.3 Green Power

With the current production of clean and green power and the premium cost of buying green power the OEI recommends that the City delay purchasing any new Green Power at this time. The cost premium for Green Power is approximately 3 cents per kilowatt-hour greater. This is a 50% increase in the current commodity rate the City is paying for electricity. It is recommended that Green Power be considered as part of the LEED evaluation for major retrofits or new construction (50% Green Power for a facilities provides one LEED credit). Green Power can be considered at a later date if necessary to supplement target shortfalls in CDM initiatives.

4.4 Emissions Trading

Emission trading, carbon trading, green tags etc., are still emerging options. The primary issues that the City will need to consider is whether the City sells or retires future credits for the benefits of the environment. It is recommended that the OEI, Corporate Finance and Planning & Economic Development, Long Range Planning & Design (Air Quality & Climate Change) continue to work together to establish a framework for selling or retiring future emission credits, carbon trading, green tags etc. along with the required certification and cost of ongoing monitoring and verification of measures. The results of this analysis is to be reported back to Council in June 2008.
APPENDIX A - DEFINITIONS

“CUP” (Central Utility Plant) which is owned by the City and is located within the downtown core of Hamilton, was constructed and became operational in 1977, in order to generate and distribute district energy (heating, cooling and electricity) to facilities in the downtown area. Hamilton Community Energy (HCE) provides electricity and thermal heating (hot water) to the CUP which in turn redistributes these services to its end use customers such as Copps Coliseum, the Central Library, and Farmer’s Market, Hamilton Place, Convention Centre, Parking Garage, Ellen Fairclough Building, Art Gallery and Hamilton City Hall.

“CDM or Energy CDM” means Energy Conservation and Demand Management

“Energy Intensity” for purposes of the Energy Policy, is the process of reducing overall energy usage or consumption of a facility or facility operations using a common measure over a specific timeframe. By measuring energy intensity vs. straight energy consumption reductions we are able to account for additions or deletions in the City’s building stock. We can also account for building expansions, changes in the City’s portfolio and correct for seasonal weather variations. Example: Comparing kilowatt-hours (kWh) per square foot of a building between 2005 vs. 2007.

“Facility” shall include all City owned buildings and grounds e.g. parks and recreation facilities.

“HECFI” means The Hamilton Entertainment and Convention Facilities, Inc.

“HVAC” means heating, ventilation, and air-conditioning.

“IESO” means Independent Electricity System Operator.

“Life Cycle Cost Analysis” is a method of economic analysis that sums all relevant project costs over a given study period in present-value terms. It is most relevant when selecting among mutually exclusive project alternatives that provide the same functional performance but have different initial costs, OM&R costs, and/or expected lives:

- Investment-related:
- Acquisition costs
- Replacement costs
- Residual value (resale or disposal cost)
- Operating-related:
- Operation, maintenance, and repair costs
- Energy and water costs
- Contract-related costs (for financed projects)


“OPA” means Ontario Power Authority

“Operations” Operations is what the City "does" and how it delivers its "product" to customers or constituents. It is the core of a company’s business. Example: Public Works, Water & Waste Water.