2013 Operating Budget
2013 Budget

Core Services:

- Water Monitoring & Protection
- Life & Property Protection
- Recreation & Open Space Protection
- Environmental Awareness & Education
Within approximately 10,000 acres:

- 4 Watersheds-
  - Spencer Creek, Red Hill Creek, Stoney Creek, Battlefield Creek and their tributaries

- 5 Major Conservation Areas-
  - Valens Lake, Christie Lake, Dundas Valley, Fifty Point and East Mountain (incl. Eramosa Karst), several smaller areas

- Many Species of Flora and Fauna-
  - Including both species at risk and common species, such as Salamanders, Chimney Swifts, Butternut trees and deer
Resources Employed

- 80 fulltime equivalent staff
- Up to 150 casual / seasonal staff
- 23 licensed light weight vehicles
- 6 pieces of licensed heavy equipment
- 6 office locations
Revenue Sources

- External user fees 45%
- Municipal levies 32%
- Provincial, Federal grants 3%
- Management fees 4%
- Donations, reserve use, etc. 16%
### HCA Budget Breakdown

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Expenditures</td>
<td>$11,105</td>
<td>$11,368</td>
<td>-2.3%</td>
</tr>
<tr>
<td>Revenue</td>
<td>$7,525</td>
<td>$7,788</td>
<td>-3.4%</td>
</tr>
<tr>
<td>Levy</td>
<td>$3,580</td>
<td>$3,580</td>
<td>0.0%</td>
</tr>
</tbody>
</table>
Highlights

- Fewer major WPE projects reduce both revenue & expenses
- Increase in Conservation Areas contribution offsets inflationary pressures throughout the Authority
- Expanding camping revenues at Valens & Fifty Point
- Reducing event costs, primarily at Christie Lake
## HCA Operations

<table>
<thead>
<tr>
<th>Costs</th>
<th>Revenues</th>
</tr>
</thead>
<tbody>
<tr>
<td>Conservation Areas $ 4,209</td>
<td>Admissions $ 4,510</td>
</tr>
<tr>
<td>Watershed Planning/Oper. 1,744</td>
<td>Mgmt. Fee 478</td>
</tr>
<tr>
<td>Watershed Projects 524</td>
<td>Recoveries 350</td>
</tr>
<tr>
<td>Historic Sites 60</td>
<td>Prov/Fed Grants 313</td>
</tr>
<tr>
<td>Central Services 2,612</td>
<td>Other 1,874</td>
</tr>
<tr>
<td>Workshop &amp; Equipment 1,725</td>
<td>Levy 3,580</td>
</tr>
<tr>
<td>Loans – Veldhuis/Pension 231</td>
<td></td>
</tr>
<tr>
<td>Total $11,105</td>
<td>Total $11,105</td>
</tr>
</tbody>
</table>
## Levy Use

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
<th>$ Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Conservation Areas</td>
<td>$ 0</td>
<td>$ 0</td>
<td>$ 0</td>
</tr>
<tr>
<td>Watershed Planning</td>
<td>1,111</td>
<td>971</td>
<td>140</td>
</tr>
<tr>
<td>Historic Sites</td>
<td>60</td>
<td>60</td>
<td>0</td>
</tr>
<tr>
<td>Central support</td>
<td>2,409</td>
<td>2,549</td>
<td>(140)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$3,580</td>
<td>$3,580</td>
<td>$ 0</td>
</tr>
</tbody>
</table>
## Levy / Funding Summary

<table>
<thead>
<tr>
<th>Regular Levy</th>
<th>2013</th>
<th>2012</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>HCA • Hamilton</td>
<td>$3,570</td>
<td>$3,570</td>
<td>0.0 %</td>
</tr>
<tr>
<td>HCA • Puslinch</td>
<td>10</td>
<td>10</td>
<td>0.0 %</td>
</tr>
<tr>
<td>Total HCA</td>
<td>$3,580</td>
<td>$3,580</td>
<td>0.0 %</td>
</tr>
</tbody>
</table>
Confederation Park

Comprised of:

- Wild Water Works wave pool facility
- Lakeland pool centre & Leased Operations (8)
- Recreational park land;
  
  200 acres, 4.5 kilometres of beach trail
<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue</td>
<td>$2,522</td>
<td>$2,541</td>
<td>-0.7 %</td>
</tr>
<tr>
<td>Expenditures</td>
<td>2,933</td>
<td>2,952</td>
<td>-0.6 %</td>
</tr>
<tr>
<td>Operating Deficit</td>
<td>$(411)</td>
<td>$(411)</td>
<td>0.0 %</td>
</tr>
<tr>
<td>Consol. Loan</td>
<td>265</td>
<td>265</td>
<td>0.0 %</td>
</tr>
<tr>
<td>Annual transfer</td>
<td>$(676)</td>
<td>$(676)</td>
<td>0.0 %</td>
</tr>
</tbody>
</table>
Highlights:

• Expect attendance at Wild Waterworks to meet 116,000 of 2012
• Ticket rates reached ceiling, introducing package offerings
• Maintaining pressure on cost management
• Walking the line between cost reduction and frequency of garbage collection, grass cutting, etc.
Westfield Heritage Village

- A pioneer village comprised of 40 historic buildings in a town site

- 330 acres of green space with 5 kilometres of trails

- Open all year with special events such as Maple Syrup festival in March, Ice Cream festival in August, Halloween and Christmas as well as a multi-organization children’s event called “Telling Tales”

- Local school boards annually send over 12,000 students

- Operated by 5 full time staff, up to 7 casual staff and a strong network of 250 volunteers

- Generates revenue covering 1/3 of operating expenses
Westfield Heritage Village

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue</td>
<td>$ 265</td>
<td>$ 261</td>
<td>1.5 %</td>
</tr>
<tr>
<td>Expenditures</td>
<td>812</td>
<td>808</td>
<td>0.5 %</td>
</tr>
<tr>
<td>Funding Request</td>
<td>$(547)</td>
<td>$(547)</td>
<td>0.0 %</td>
</tr>
</tbody>
</table>
Westfield Heritage Village

**Highlights**

- Steady attendance and support from public
- Dedicated volunteer group assisting on the ground
- Dedicated group, “Friends of Westfield”, annually raising funds
- Staffing few and stretched to the limit
Together we *do* make a difference!