



Hamilton

2011 TAX OPERATING BUDGET Update

General Issues Committee

April 7, 2011



Potential Levy as Proposed at March 28th GIC

	Total Levy Change	
	\$	%
TOTAL CITY DEPARTMENTS	7,161,748	1.7%
Police	6,198,742	5.0%
Library	261,556	1.0%
Other Boards & Agencies	391,687	2.0%
TOTAL BOARDS & AGENCIES	6,851,985	4.0%
CAPITAL FINANCING	2,936,999	3.7%
TOTAL	16,950,732	2.6%
Total Average Residential Tax Impact		1.0%

Note – Excludes potential Council Referred and Staff Requested Enhancements
And assumes \$4M in special grant funding



Departmental Budgets Based on 1% Scenario

	2011	2011	2011	Change 2011 / 2010	
	Base Budget	Savings	Updated	\$	%
	(000's)	(000's)	(000's)	(000's)	
LEGISLATIVE	3,409	0	3,409	(17)	(0.5%)
CITY MANAGER	8,914	(35)	8,879	54	0.6%
CORPORATE SERVICES	18,871	(131)	18,740	(196)	(1.0%)
PLANNING AND ECONOMIC DEVELOPMENT	16,728	(111)	16,617	(202)	(1.2%)
PUBLIC HEALTH SERVICES	10,516	(125)	10,391	(535)	(4.9%)
COMMUNITY SERVICES	137,203	(2,008)	135,195	(19,954)	(12.9%)
PUBLIC WORKS	181,460	(2,960)	178,500	2,569	1.5%
HAMILTON EMERGENCY SERVICES	91,370	0	91,370	3,232	3.7%
CAPITAL FINANCING	83,686	(309)	83,377	2,941	3.6%
BOARDS & AGENCIES	47,581	(10)	47,571	653	1.4%
HAMILTON POLICE SERVICES	129,827	0	129,827	6,195	5.0%
NON PROGRAM REVENUES \ FINANCIALS	(24,442)	(5,471)	(29,913)	431	1.4%
PROVINCIAL FUNDING / OMPF	(4,000)	0	(4,000)	21,778	84.5%
TOTAL LEVY REQUIREMENT	701,123	(11,159)	689,964	16,950	2.6%
RESIDENTIAL TAX IMPACT					1.0%

Note – Excludes potential Council Referred and Staff Requested Enhancements

Residential Tax Impact by Levy

	Change (2011 over 2010)			
	DRAFT		POTENTIAL	
	\$	%	\$	%
Municipal Taxes				
City Departments	\$ 45	1.6%	\$ (1)	-0.1%
Boards & Agencies	\$ 17	0.6%	\$ 17	0.6%
Capital	\$ 14	0.5%	\$ 13	0.5%
Total Municipal Taxes	\$ 76	2.7%	\$ 28	1.0%
Education Taxes	\$ 4	0.7%	\$ 4	0.7%
Total	\$ 80	2.4%	\$ 32	1.0%

- Excludes Council referred & requested enhancement items
- 1% on Residential Tax Increase:
 - MUNICIPAL ONLY = \$6.5M
 - “TOTAL” INCL EDUCATION = \$7.8M

Note – anomalies in totals due to rounding



Residential Tax Impact by Muni

	Residential
Stoney Creek	1.0%
Glanbrook	-0.1%
Ancaster	0.5%
Hamilton	1.1%
Dundas	2.1%
Flamborough	0.6%
City -Wide	1.0%

Based on current area rating policies

Process Update

- **Apr 1** – Budget Deliberations
 - GIC considered standing committee reports and tabled/deferred all department budgets, referred items and program enhancements.
- **Apr 7** – Budget Deliberations
 - Item 8.1 to the amended agenda lists all of the staff recommended budget adjustments for a 1% impact for GIC consideration.
 - Item 8.2 provides a list of all the Council Referred items included in the original budget document for GIC consideration.
 - Item 8.3 provides a list of additional items referred to the budget process by Committees subsequent to the submission of the budget book for GIC consideration.
 - Item 8.4 provides a list of all the staff requested program enhancements for GIC consideration.
- **Apr 8** – Area Rating
- **Apr 14 & 15** – Finalization of Budget Levies and Area Rating
- **April 27** - Council



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Item 8.1
Staff Recommended Budget
Adjustments to Achieve 1.0%

<u>Department</u>	<u>DESCRIPTION:</u>	Net Levy Adjustment
ADDITIONAL PROPOSED AMENDMENTS FROM MARCH 3rd and MARCH 28th GIC:		
PW	Winter Control	\$ (300,000)
PW	Energy efficiency	\$ (100,000)
PW	Transit liability account	\$ (100,000)
PW	Energy Reserve contribution to offset Streetlighting increase	\$ (730,120)
PW	Red Light Camera Reserve	\$ (200,000)
PW	Public Works attrition and departmental reorganization	\$ (1,550,000)
PW	Waste Transfer Station revenue increase	\$ (550,000)
PW	Recommended fuel increase from \$0.87 to \$0.92	\$ 570,000
CMO	CMO consulting reduction	\$ (30,600)
CMO	CMO contractual reduction	\$ (4,000)
CapFin	Capital Financing - Debt Savings	\$ (309,000)
Corp Fin	Reduction of number of pay dates assumed	\$ (900,000)
Corp Fin	Payment in Lieu	\$ (200,000)
Corp Fin	Penalties and Interest	\$ (500,000)
Corp Fin	Tax Remissions/Write-offs	\$ (544,000)
Corp Fin	Supplemental Revenue	\$ (850,000)
Corp Fin	POA	\$ (400,000)
Corp Fin	Hydro Dividend Update	\$ (300,000)
Corp Fin	Non-Union Compensation	\$ (1,183,500)
Corp Fin	Tax Capping Adjustment	\$ (100,000)
Corp Fin	Revised internal debt repayment plan	\$ (321,500)
Planning	Reduction in Parking & Bylaw Services	\$ (25,938)
Planning	Reduction to Tourism Expenditures	\$ (13,361)
Planning	Downtown & Community Renewal - Management Position Reclassification	\$ (40,813)
Planning	Tourism Hamilton position - delete Manager / add Co-ordinator	\$ (30,711)
Comm Serv	Point of Care Terminals funded through Capital Project	\$ (45,110)
Comm Serv	Lodges savings due to program deferral	\$ (25,000)
Comm Serv	Work Accomodation reductions based on actual	\$ (20,000)
Comm Serv	Ontario Works savings and subsidies	\$ (1,368,605)
Comm Serv	Various reductions to operating line items in Community Services	\$ (229,950)
Comm Serv	Social Housing property tax reduced to 1.5%	\$ (105,320)
Comm Serv	OW caseload and community start up/benefits	\$ (114,000)
Comm Serv	Social Housing property tax reduced to 1.0%	\$ (100,000)
PH	Public Health training	\$ (75,000)
PH	Public Health furniture expenditures	\$ (30,000)
PH	Public Health Influenza temporary employee costs	\$ (20,000)
		\$ (10,846,528)



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Item 8.2
Council Referred Items
(Budget Book Submission)

	GROSS IMPACT	NET IMPACT	FTE	Status/Comments
COMMUNITY SERVICES				
Cultural Policy & Plan - Cultural Resource Mapping - Report CS10057	\$ 235,000	\$ 235,000	2.00	GM Recommendation to withdraw
City of Hamilton Arts Award Program - expenditures for additional awards, event presentation, outreach/marketing and delivery - Report CS10058.	\$ 62,550	\$ 59,550	-	
Food Banks and Christmas Hamper Program -Christmas Hamper Program and Summer Shortfall - Report CS09072(a)	\$ 350,000	\$ 350,000	-	
Rooming House Strategy - Per Completion of Rooming Housing Strategy Report PED05125(e)/SPH05066(e)	\$ 64,869	\$ 64,869	-	
Food Service Workers - compliance for food service workers with the new Long Term Care Homes Act per Council Report CS10087	\$ 125,000	\$ 125,000	2.50	
COMMUNITY SERVICES SUBTOTAL	\$ 837,419	\$ 834,419	4.50	
PUBLIC WORKS				
HSR Service Level Enhancements as per PW10101	\$ 2,670,000	\$ -	29.00	APPROVED by GIC April 1
Legislated due diligence training requirements for Transit as per PW10101	\$ 330,000	\$ -	3.00	APPROVED by GIC April 1
Diversion Options - Street sweeping recycling	\$ 320,000	\$ 320,000	-	
Waste collection services for Festivals & Special Events	\$ 70,000	\$ 40,000	-	GM Recommendation to withdraw
Diversion Options - Drywall Recycling	\$ 297,000	\$ 297,000	-	GM Recommendation to withdraw
Street Tree Trimming Program	\$ 786,000	\$ 786,000	-	GM Recommendation to withdraw
PUBLIC WORKS SUBTOTAL	\$ 1,803,000	\$ 1,443,000	32.00	
Boards & Agencies				
Operating funds for Waterfront Pier 8 Rink and Restaurant	\$ 152,000	\$ -		APPROVED by GIC Mar 28
Boards & Agencies Subtotal	\$ 152,000	\$ -	0.00	
Joint Report Referred to GIC				
Affordable Transit Pass (COW 10-022, item 9 (CS10071))	\$ 398,847	\$ 298,268	2.00	Note reduced amount - can apply OW Admin subsidy to OW position - originally \$335,268
Joint Report Referred to GIC Subtotal	\$ 398,847	\$ 298,268	2.00	
TOTAL COUNCIL REFERRED ITEMS	\$ 3,191,266	\$ 2,575,687	38.50	



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Item 8.3
Council Referred Items
(Referred during budget process)



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	GROSS IMPACT	NET IMPACT	FTE	Status/Comments
PLANNING & ECONOMIC DEVELOPMENT COMMITTEE				
Jobs Prosperity Collaborative (annual amount approved in 2010)	\$ 100,000	\$ 100,000	-	
PLANNING & ECONOMIC DEVELOPMENT COMMITTEE SUBTOTAL	\$ 100,000	\$ 100,000	0.00	
GENERAL ISSUES COMMITTEE				
Rotary Mobility Cup - referred to grants process	\$ 20,000	\$ -	-	Option to fund one-time from reserve
Theatre Aquarius - Staff was directed to investigate all options, including loans, for consideration during the strategic initiatives discussions of the 2011 Budget Deliberations	\$ 380,000	\$ -	-	Referred to staff. If approved, would be funded from one-time source.
Transit Fare Increase Policy (PW10078) - Subsequent motion on January 12, 2011 - "That HSR Fares be frozen at their current rates in order to increase ridership." - to be considered during budget deliberations.	\$ -	\$ -	-	Refer to PW10078
GENERAL ISSUES COMMITTEE SUBTOTAL	\$ 400,000	\$ -	0.00	
EMERGENCY AND COMMUNITY SERVICES COMMITTEE				
Funding for Emergency Shelter and Intensive Case Management Services (CS11019)	\$ 1,000,000	\$ 1,000,000	-	Due to Provincial one time program funding received in 2011, request can be reduced to \$350k for 2011 only. The remainder can be referred to the 2012 budget process.
EMERGENCY AND COMMUNITY SERVICES COMMITTEE SUBTOTAL	\$ 1,000,000	\$ 1,000,000	0.00	
NET ADDITIONAL COUNCIL REFERRED ITEMS	\$ 1,500,000	\$ 1,100,000	0.00	



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Item 8.4
Staff Requested Program
Enhancements



Staff Requested Enhancements

	GROSS IMPACT	NET IMPACT	FTE	Status
CORPORATE SERVICES				
Provide a single point of contact for Automated Vehicle Location for EMS, Water, and By-law enforcement	\$ 46,500	\$ -	0.50	
Wireless Network expansion required for various City departments	\$ 97,000	\$ 97,000	1.00	
Infrastructure sustenance required for Transit support systems	\$ 46,500	\$ -	0.50	
Manage Office Printing and Supplies Contract per Audit recommendation	\$ 87,000	\$ 87,000	1.00	
CORPORATE SERVICES SUBTOTAL	\$ 277,000	\$ 184,000	3.00	
HAMILTON EMERGENCY SERVICES				
1 additional ambulance and paramedic required when MUMC is converted to a paediatric only site.	\$ 1,349,340	\$ 1,349,340	13.00	Tabled at Committee pending further meetings with Province and HHS. \$1.3M represents full year impact \$1,012,000 is based on April 1 start. Option to fund 2011 through reserve.
HAMILTON EMERGENCY SERVICES SUBTOTAL	\$ 1,349,340	\$ 1,349,340	13.00	
PUBLIC HEALTH				
Provide permanent funding for Prenatal Nutrition Program	\$ 20,000	\$ -	0.10	
PUBLIC HEALTH SUBTOTAL	\$ 20,000	\$ -	0.10	

Continued...



Staff Requested Enhancements (Con)

	GROSS IMPACT	NET IMPACT	FTE	Status
COMMUNITY SERVICES				
Hamilton Center for Civic Inclusion (HCCI)	\$ 100,000	\$ -	-	APPROVED by GIC April 1. Funded by reserve.
Hamilton Farmers' Market - seasonal market programming, development of related events	\$ -	\$ -	-	Removed in Committee Meeting (\$30K Gross/Net)
Annual Re-Enactment of the Battle of Stoney Creek - funds required to build up event - Battle of Stoney Creek re-enactment - to a tourism marquee standard .	\$ 40,000	\$ 30,000	-	Note - Request reduced from \$50,000 NET
Domiciliary Hostel Program - Team Control Clerk and Program Manager and implement review recommendations.	\$ 96,693	\$ -	1.10	
Housing Programs Administration (SHRRP/STRSP) staffing for Social Housing Renovation Retrofit Program	\$ 59,000	\$ -	1.00	
Addictions Services Initiative - counselling to chronic shelter users, funded from the Developing Opportunities for Ontario Renters (DOOR) reserve.	\$ 65,370	\$ -	0.50	
RAI-MDS Electronic Resident Records mandated by MOHLTC -Macassa Lodge	\$ 98,280	\$ -	1.00	
RAI-MDS Electronic Resident Records mandated by MOHLTC - Wentworth Lodge	\$ 78,800	\$ -	0.80	
COMMUNITY SERVICES SUBTOTAL	\$ 538,143	\$ 30,000	4.40	

Continued...



Staff Requested Enhancements (Con)

	GROSS IMPACT	NET IMPACT	FTE	Status
PUBLIC WORKS				
Road and Sidewalk Safety Maintenance - Roads Maintenance Activities	\$ 100,000	\$ 100,000	TBD	Revised from \$1.2M
Downtown Cleanliness Program - enhanced sidewalk power washing	\$ -	\$ -	-	Revised - 2.0 FTEs requested will be found in PW
Composting Facility and Leaf & Yard Waste Program Optimization	\$ -	\$ -		Not referred per Item 4, PW Report 11-002,
Stormwater Facilities Maintenance	\$ 120,000	\$ 120,000	TBD	Revised from \$2M per March 25th Info Update
Corridor Control Management / Permitting Revenues	\$ -	\$ -	-	Withdrawn (\$100K Gross/\$0 Net, 1.0 FTE)
PUBLIC WORKS SUBTOTAL	\$ 220,000	\$ 220,000	-	
TOTAL REQUESTED PROGRAM ENHANCEMENT ITEMS	\$ 2,404,483	\$ 1,783,340	20.50	