



Hamilton

City of Hamilton

2010 Tax Operating Budget Update

Committee of the Whole
February 22nd, 2010

Residential Tax Impact

	Guideline	Potential	
		Muni	Total
OPERATING LEVY	2.0%	1.8%	1.6%
CAPITAL LEVY	1.0%	0.5%	0.4%
TOTAL IMPACT	3.0%	2.3%	2.0%

- Impact includes reduction proposals from Feb 9th & Feb 22nd
- Includes \$14.2m in special provincial grant funding
- Assumes same Education impact as 2009

Additional Recommended Reductions

(Feb 9th and Feb 22nd)

		Potential Impact	
		Muni	Total
Committee Adjusted Residential Tax Increase	\$ 26,588,836	3.4%	2.8%
Final Assessment Growth and Reassessment		-0.6%	-0.4%
Current 2009 Residential Tax Increase	\$ 26,588,836	2.8%	2.4%
OPTIONS / POTENTIAL MITIGATION			
Pending Program Change Options			
Community Services	(\$1,817,950)		
Corporate Services	(\$293,050)		
Planning & Economic Dev.	(\$304,000)		
City Manager	(\$132,000)		
HES	(\$55,000)		
Boards & Agencies	(\$89,790)		
Public Health	(\$15,000)		
Corporate Financials (Feb 9)	\$250,000		
Corporate Financials (Feb 22)	(\$300,000)		
	(\$2,756,790)	-0.5%	-0.4%
Potential 2010 Total Residential Tax Impact	\$ 23,832,046	2.3%	2.0%



Feb 22nd Reductions

- Updated Health & Dental Benefit Analysis – (\$200,000)
 - 2009 Year end analysis indicates favourable usage and administrative charges
- Revised Tax Capping Levy – (\$100,000)
 - Based on final assessment roll fewer properties require capping

Updated Department Levies

	2009 Budget (000's)	2010 Updated (000's)	Change 2010 / 2009	
			\$ (000's)	%
LEGISLATIVE	4,171	4,224	53	1.3%
CITY MANAGER	6,683	6,813	130	1.9%
CORPORATE SERVICES	25,218	25,441	223	0.9%
PLANNING AND ECONOMIC DEVELOPMENT	17,008	16,042	(965)	(5.7%)
PUBLIC HEALTH SERVICES	9,089	9,269	181	2.0%
COMMUNITY SERVICES	160,330	153,350	(6,980)	(4.4%)
PUBLIC WORKS	171,057	174,552	3,495	2.0%
HAMILTON EMERGENCY SERVICES	84,479	87,740	3,262	3.9%
CAPITAL FINANCING	76,296	79,444	3,148	4.1%
BOARDS & AGENCIES	46,783	46,320	(463)	(1.0%)
HAMILTON POLICE SERVICES	120,069	124,090	4,021	3.3%
NON PROGRAM REVENUES \ FINANCIALS	(29,607)	(28,614)	993	3.4%
PROVINCIAL FUNDING / OMPF	(42,514)	(25,778)	16,735	39.4%
TOTAL LEVY REQUIREMENT	649,061	672,893	23,832	3.7%
RESIDENTIAL TAX IMPACT				2.3%

Savings by Department

	Saving Options	Council Adjustments	Additional Options	Total Change
	(000's)	(000's)	(000's)	(000's)
LEGISLATIVE				0
CITY MANAGER			(132)	(132)
CORPORATE SERVICES	(440)	200	(293)	(533)
PLANNING AND ECONOMIC DEV.	(1,001)		(304)	(1,305)
PUBLIC HEALTH SERVICES			(15)	(15)
COMMUNITY SERVICES	(172)	815	(1,818)	(1,175)
PUBLIC WORKS		(2,325)		(2,325)
HAMILTON EMERGENCY SERVICES			(55)	(55)
CAPITAL FINANCING		(2,901)		(2,901)
BOARDS & AGENCIES		45		45
HAMILTON POLICE SERVICES			(90)	(90)
NON PROGRAM REV. / FINANCIALS			(50)	(50)
PROVINCIAL FUNDING / OMPF				0
TOTAL SAVINGS	(1,613)	(4,166)	(2,757)	(8,536)

2010 Complement

	FTE
2009 COMPLEMENT	5,474.21
<u>2010 Adjustments & Saving Options</u>	
Planning & Ec. Development	(0.23)
Public Health	(10.20)
Community Services	(1.67)
Public Works	(4.00)
Corporate Services	(5.46)
Total Base Adjustments	(21.56)
TOTAL 2010 REQUESTED COMPLEMENT	(21.56) 5,452.65
<u>2010 Committee Adjustments</u>	
Community Services	9.72
Corporate Services	1.00
City Manager	2.00
Public Works (*)	0.00
Total Committee Adjustments	12.72
TOTAL AFTER COMMITTEE ADJUSTMENTS	(8.84) 5,465.37
<u>2010 Options</u>	
Corporate Services	(2.75)
Planning & Ec. Development	(2.73)
Total Committee Adjustments	(5.48)
TOTAL COMPLEMENT CHANGE	(14.32) 5,459.89

(*) Staff for OEI absorbed - contract



Council Referred Items (Not currently included in Budget)

	FTE	\$
PUBLIC WORKS		
Street Tree Trimming	5.00	\$ 530,000
Parks & Cemeteries - Operating impacts from capital	9.15	\$ 418,000
Roads - Operating impacts from capital	1.00	\$ 263,000
Forestry & Horticulture - Operating impacts from capital	0.00	\$ 51,000
Traffic - Operating impacts from capital	0.00	\$ 59,000
Total Public Works	15.15	\$ 1,321,000
CORPORATE SERVICES		
Physicians Recruitment program	0.00	\$ 10,000
Total Corporate Services	0.00	\$ 10,000
CORPORATE FINANCIALS		
Corporate cost allocation policy revision	0.00	\$ -
Total Corporate Financials	0.00	\$ -
TOTAL COUNCIL REFERRED ITEMS	15.15	\$ 1,331,000



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Process



Next Steps

- Feb. 9, 11, 22 & 23: Committee of the Whole
 - Committee reports & recommended amendments:
 - Audit & Admin
 - Public Works
 - Emergency & Community Services
 - Economic Development & Planning
 - Board of Health
- Tax Policies
 - Draft 2010 Area Rating – Impacts by muni/ward (March)
 - Other Tax Policies (March)
- February 24: Council Approval



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END

Additional Amendments Feb 9th & Feb 22nd

Dept	Report #	Additional Recommended Amendments	FTE	Net Levy Adjustment
PHS		Dental program	0.00	\$ (15,000)
SUBTOTAL PUBLIC HEALTH			0.00	\$ (15,000)
CorpS		Customer Service (MCS Supervisor)	-1.00	\$ (84,000)
CorpS		Treasury Services (Taxation)	0.00	\$ (76,300)
CorpS		Treasury Services (F&A)	-1.00	\$ (87,750)
CorpS		Treasury Services (Fin Services)	-0.75	\$ (45,000)
SUBTOTAL CORPORATE SERVICES			-2.75	\$ (293,050)
PED		Downtown Ambassadors	-2.73	\$ (104,000)
PED		Residential Loan Interest	0.00	\$ (200,000)
SUBTOTAL PLANNING AND ECONOMIC DEVELOPMENT			-2.73	\$ (304,000)
City Mgr		City Manager - Consulting	0.00	\$ (12,000)
City Mgr	HUR10005	HR - Arbitration budget reduction	0.00	\$ (100,000)
City Mgr	HUR10005	HR- other reductions	0.00	\$ (20,000)
SUBTOTAL CITY MANAGER			0.00	\$ (132,000)
CS		OW Caseload (Gross -\$9,370,870)	0.00	\$ (1,817,950)
SUBTOTAL COMMUNITY SERVICES			0.00	\$ (1,817,950)
B&A		Fuel Reduction - Police	0.00	\$ (89,790)
SUBTOTAL B&A			0.00	\$ (89,790)
HES		Fuel Reduction - HES	0.00	\$ (55,000)
SUBTOTAL HES			0.00	\$ (55,000)
Financials		Increase in Insurance Premiums	0.00	\$ 550,000
Financials		Corp Financials - POA Fine Revenues	0.00	\$ (100,000)
Financials		Employee Health & Dental Benefits	0.00	\$ (200,000)
Financials		Tax Capping Levy	0.00	\$ (100,000)
Financials		Flamboro Slot Revenue	0.00	\$ (200,000)
SUBTOTAL CORPORATE FINANCIALS			0.00	\$ (50,000)
Total - Additional Recommended Amendments			-5.48	\$ (2,756,790)

Recommended Additional Amendments - Public Health

	FTE	\$
Dental program	0.00	\$ (15,000)
Total Public Health Services	0.00	\$ (15,000)

Recommended Additional Amendments - Corporate Services

	FTE	\$
Customer Service (MCS Supervisor)	-1.00	\$ (84,000)
Treasury Services (Taxation)	0.00	\$ (76,300)
Treasury Services (F&A)	-1.00	\$ (87,750)
Treasury Services (Fin Services)	-0.75	\$ (45,000)
Total Corporate Services	-2.75	\$ (293,050)

Recommended Additional Amendments - Planning & Ec. Dev.

	FTE	\$
Downtown Ambassadors	-2.73	\$ (104,000)
Residential Loan Interest	0.00	\$ (200,000)
Total Planning & Ec. Development	-2.73	\$ (304,000)



Recommended Additional Amendments - City Manager

	FTE	\$
City Manager - Consulting	0.00	\$ (12,000)
HR - Arbitration budget reduction	0.00	\$ (100,000)
HR- other reductions	0.00	\$ (20,000)
Total City Manager	0.00	\$ (132,000)

Recommended Additional Amendments - Community Services

	FTE	\$
OW Caseload (Gross -\$9,370,870)	0.00	\$ (1,817,950)
Total Community Services	0.00	\$ (1,817,950)



Recommended Additional Amendments - Hamilton Police

	FTE	\$
Fuel Reduction	0.00	\$ (89,790)
Total Police	0.00	\$ (89,790)

Recommended Additional Amendments - Hamilton Emergency Services

	FTE	\$
Fuel Reduction	0.00	\$ (55,000)
Total Hamilton Emergency Services	0.00	\$ (55,000)

Recommended Additional Amendments - Corporate Financials

	FTE	\$
Increase in Insurance Premiums	0.00	\$ 550,000
Corp Financials - POA Fine Revenues	0.00	\$ (100,000)
Employee Health & Dental Benefits	0.00	\$ (200,000)
Tax Capping Levy	0.00	\$ (100,000)
Flamboro Slot Revenue	0.00	\$ (200,000)
Total Corporate Financials	0.00	\$ (50,000)

**2010 Tax Operating Budget Adjustments
As Approved by Standing Committee**

Date	CMTEE	Report #	APPROVED AMENDMENTS TO DATE:	FTE	Requested Budget	Net Levy Adjustment	Levy Increase \$	Residential Impact Muni
Operating Levy Impact Requested Budget (includes 1.0% assessment growth)				6,908.10	\$ 596,479,160		\$ 24,954,132	3.1%
13-Jan	COW	FCS09120i	Increase in MPAC budget per notice received	0.00		\$ 44,858		
14-Jan	A&A		Clerk's Division Restructuring - Amended	1.00		\$ 100,000		
14-Jan	A&A	HUR10001	HR - Return to work Enhancement Gross - \$206,050	2.00		\$ -		
14-Jan	A&A	FCS10013	AODA Standards - Gross \$100,000	0.00		\$ 100,000		
15-Jan	ECS	CS10007	Culture - Nash Jackson House rental attendants (\$10,920 Gross)	0.50		\$ -		
15-Jan	ECS	CS10007	Culture - Public Art Coordinator	0.00		\$ 101,310		
15-Jan	ECS	CS10007	BE - Special Support Staffing	3.00		\$ 197,640		
15-Jan	ECS	CS10007	EIS - Enhanced Employment Services (\$139,780 Gross)	2.00		\$ -		
15-Jan	ECS	CS10007	ML - Clerical support (\$31,460 Gross)	0.60		\$ -		
15-Jan	ECS	CS10007	Recreation - Recreation access subsidy program	1.00		\$ 400,000		
15-Jan	ECS	CS10007	Recreation - Outdoor pools extended weeks	0.12		\$ 36,000		
15-Jan	ECS	CS10007	SD&ECS - Best Start database (\$34,400 Gross)	0.50		\$ -		
15-Jan	ECS	CS10007	Social Housing - Renovation and Retrofit Program Admin (\$44,240 Gross)	0.50		\$ -		
15-Jan	ECS	CS10007	Social Housing - Resource Counselling Program	0.00		\$ 80,000		
15-Jan	ECS	FCS09120f	SD & ECS - Child care service delivery model (\$120,000 Gross)	1.50		\$ -		
1-Feb	PW	FCS09120h	Parks - Sport Field Line Marking Alternatives	0.00		\$ -		
1-Feb	PW	FCS09120h	Waste - Diversion Options	0.00		\$ -		
1-Feb	PW		Winter Control budget reduction	0.00		\$ (1,000,000)		
1-Feb	PW		HRPI Dividend	0.00		\$ (500,000)		
1-Feb	PW		Fuel Reduction	0.00		\$ (825,000)		
1-Feb	PW	PW10006	Additional staff for the OEI (\$495,000 Gross) (5 FTE Contract)	0.00		\$ -		
TOTAL APPROVED AMENDMENTS TO DATE				12.72		\$ (1,265,192)		
Sub Total Operating Levy Impact (including Amendments Approved to Date)				6,920.82	\$ 595,213,968	\$ (1,265,192)	23,688,940	2.9%
Capital Levy Impact Requested Budget				0.00	\$ 83,336,550		\$ 5,800,446	1.0%
14-Jan	COW	FCS09120c	Capital Financing Envelope Reduction			\$ (2,900,550)		
TOTAL APPROVED AMENDMENTS TO DATE				0.00		\$ (2,900,550)		
Sub Total Capital Levy Impact (including Amendments Approved to Date)				0.00	\$ 80,436,000	\$ (2,900,550)	\$ 2,899,896	0.5%
TOTAL OPERATING & CAPITAL LEVY IMPACT				6,920.82	\$ 675,649,968	\$ (4,165,742)	\$ 26,588,836	3.4%

**2010 Tax Budget
Additional Recommended Amendments (Feb 9th & Feb 22nd)**

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SUBTOTAL CORPORATE FINANCIALS			0.00	\$ (50,000)
Total - Additional Recommended Amendments			-5.48	\$ (2,756,790)

2010 DEPARTMENTAL BUDGETS REVISED

	2009 Budget	2010 Base Budget	2010 Savings	2010 Updated	Change 2010 / 2009	
					\$	%
	(000's)	(000's)	(000's)	(000's)	(000's)	
LEGISLATIVE	4,171	4,224	0	4,224	53	1.3%
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TOTAL LEVY REQUIREMENT	649,061	681,429	(8,536)	672,893	23,832	3.7%
RESIDENTIAL TAX IMPACT						2.3%