GENERAL ISSUES COMMITTEE
2015 BUDGET
MINUTES 15-004(b)
9:30 a.m.
Friday, February 6, 2015
Council Chambers
Hamilton City Hall
71 Main Street West

Present: Mayor F. Eisenberger, Deputy Mayor S. Duvall (Chair)
Councillors J. Farr, M. Green, S. Merulla, C. Collins, T. Jackson,
D. Conley, M. Pearson, B. Johnson, L. Ferguson, A. VanderBeek,
R. Pasuta, J. Partridge

Absent with Regrets: Councillors, A. Johnson, T. Whitehead – Personal

THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR CONSIDERATION:

1. Correspondence from the Grand River Conservation Authority respecting their 2015 Budget Submission (Item 5.1)

   (B. Johnson/Pearson)
   That the correspondence from the Grand River Conservation Authority respecting their 2015 Budget submission, be received.

   CARRIED

2. Update regarding a Personnel Matter - CityHousing Hamilton (Item 12.1)

   (Pearson/Conley)
   That the verbal update, respecting the Personnel Matter at CityHousing Hamilton, be received.

   CARRIED
FOR THE INFORMATION OF COMMITTEE:

(a) CHANGES TO THE AGENDA (Item 1)

The Committee Clerk advised of the following changes to the Agenda:

(i) Added as Item 5.1 – Correspondence from the Grand River Conservation Authority respecting their 2015 Budget Submission

Recommendation: Be received.

(ii) Added as Item 9.1 – a Motion, respecting the Feasibility of Adjusting HSR Fares, which was referred by GIC at their meeting of February 4, 2015

(iii) Added as Item 10.1 – a Notice of Motion respecting the Addition of Hamilton Street Railway to the General Levy

(iv) Added as Item 12.1 – a Private and Confidential Item respecting an Update regarding a Personnel Matter - CityHousing Hamilton

(Pasuta/VanderBeek)
That the agenda for the February 6, 2015 General Issues Committee Budget meeting be approved, as amended.

CARRIED

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)

3.1 January 23, 2015

(Pasuta/VanderBeek)
That the Minutes of the January 23, 2015 meeting of the General Issues Committee be approved, as presented.

CARRIED

(d) PRESENTATIONS (Item 7)

(i) Public Works Departmental Budget and the Ten Year Local Transit Strategy and Ten Year Local Transit Strategy (Items 7.1 and 7.2)

Gerry Davis, General Manager of Public Works, began the PowerPoint presentation; providing an overview of the 2015 Public Works
Departmental Operating Budget. The presentation included, but was not limited to, the following:
  o Department Overview
    o Context
    o 2015 Challenges
    o 2014 Highlights
    o 2015 Initiatives
    o Service Delivery Profiles
  o Tax Operating Budget
    o 2015 Gross Expenditures – Tax Levy
    o Extraordinary Budget Changes – Tax Expenditures
    o 2015 Gross Revenues – Tax Levy
    o Extraordinary Budget Changes – Tax Revenues
    o 2015 Gross – Net Departmental Budget
    o 2015 Net Operating Budget by Division
    o 2015 Gross – Net Operating Budget
    o Asset Base Growth
    o 2015 Tax Operating Budget

David Dixon, Director of Transit, provided the second portion of the PowerPoint presentation, respecting the Ten Year Local Transit Strategy. The presentation included, but was not limited to, the following:
  o Transit (10 Year Plan)
    o Overview:
      o Council Direction
      o Conceptual Framework
      o Proposed Rapid Transit Corridors
      o Transit Technologies and Capacities
      o Service Operating and Capital
    o Strategic Context:
      o Growth Forecasts
      o Changing Role of Public Transportation
      o Benefits of Public Transportation
      o Corporate Strategy and Policy
      o Transportation and Growth
      o Transportation Master Plan
      o Rapid Ready Expanding Mobility Choices
o Municipal Investment and Benchmarking:
  o Trips per Capita (2013)
  o Contribution per Capita (2013)
  o Synopsis
  o Customer Experience
  o Proposed Improvements
  o Current System Deficiencies
  o Analysis and Constraints
  o Preliminary Assessment
  o Challenges
  o Proposed Service Changes
  o Application of Service Standards

o Application of Service Standards:
  o Summary of the Proposed Service Standards
  o Proposed Transit Service Standards
  o Gap Analysis Summary
  o Frequency Gaps
  o Proposed Service Changes

o Network and Ridership Growth:
  o Principles
  o Annual Service Plan Development Process
  o Rapid Ready – Major Transit Enhancements
  o Increasing Ridership Capacity
  o 2017 – 2024 Proposed Service Changes

o Rapid Transit Corridors Needed:
  o Transit Technologies and Capacities

o Higher Order Transit

o Fare Policy:
  o Principles
  o Elasticity
  o 4 Year Revenue and Ridership Impact of Fares and Service Increases
Historical Fare Increases
- Transit Fare Comparison (2014)
- Fare Structure Comparison
- Proposed Multi Year Fare Increases
- Annual Impact of Fares and Service Increases

Multi-Year Financial Summary - Service, Operating and Capital

Staff Recommendations:

1. Approve the 2015-2014 Ten Year Local Transit Strategy, including the following approvals for 2015 and 2016 to address the system deficiencies:
   a. $6,000,000 annualized ($5,700,000 to be funded from fare increases and $300,000 from the levy):
      (i) September 2015 – $800,000 ($2,000,000 annualized);
      (ii) March 2016 – $1,500,000 ($2,000,000 annualized);
      (iii) September 2016 - $800,000 ($2,000,000 annualized);
   b. An additional 50 FTEs.
   c. The addition of 25 buses to the fleet in 2015 at a capital cost of $15,600,000 to be funded as follows:
      (i) $3,000,000 Development Charges;
      (ii) $5,700,000 Transit Vehicle Replacement Reserve; and,
      (iii) $6,900,000 Unfunded Capital to be requested from Metrolinx as part of recommendation 4.
   d. Delay the retirement of 10 buses at a capital cost of $500,000 to be funded from the transit vehicle replacement reserve.
2. Approve new Service Standards for the objective implementation of service.

3. Approve the fare increases as detailed in this report, including the following fare increases aligned with service improvements:
   a. 25 cents in September 2015;
   b. 10 cents in September 2016, 2017 and 2018; and,
   c. Annual fare increases of at least Consumer Price Index thereafter.

4. Develop a submission to Metrolinx for the unfunded capital requirements contained in the Ten Year Local Strategy.

The balance of the presentation included, but was not limited to, the following:

- **Transit Division:**
  - Transit Programs
  - Overview of Services
  - 2015 Key Deliverables
  - Organizational Chart
  - 2014 Accomplishments – Transit
  - 2015 Major Cost Drivers for Division

- **Operations Division:**
  - Overview of Services
  - 2015 Key Deliverables
  - Organizational Chart
  - 2015 Major Cost Drivers for Division
  - 2014 Accomplishments – Roads
  - Winter Control Program Approved Service Levels
  - Winter Control Program – Operating Budget History
  - 2014 Accomplishment –
  - Waste Collection
  - Services Provided – Waste Collection
  - 2014 Accomplishments – Waste Management
  - Recycling and Waste Disposal
- Recycling Program Revenues
- Business Programs
- 2014 Accomplishments – Business Programs

- Environmental Services Division:
  - Overview of Services
  - Program Specific Information
  - 2014 Accomplishments – Forestry/Horticulture
  - 2013/2014 Forestry Tree Damage by Year
  - Forestry Services Provided and Key Facts
  - Horticulture Services Provided and Key Facts
  - 2014 Accomplishments – Parks/Cemeteries
  - Parks
  - Cemeteries

- Corporate Assets and Strategic Planning Division:
  - Overview
  - Program Specific Information
  - Major Cost Drivers
  - Transportation Management
  - Transportation Management Team Overview
  - 2014 Accomplishments – Transportation Management
  - 2015 Key Deliverables
  - Transportation Management
  - Facilities Management and Capital Programs
  - Facilities Management and Capital Programs
  - 2014 Accomplishments – Facilities Management and Capital Programs
  - 2015 Key Deliverables
  - Facilities Management and Capital Programs – Services Provided and Key Facts
  - Overview of Services – Strategic Planning
  - Strategic Planning – Team Overview
  - Organizational Chart
  - Landscape and Architectural Services – 2014 Key Accomplishments
  - Policy and Programs – 2014 Key Accomplishments
  - Waterfront Development – 2014 Key Accomplishments
  - Landscape Architectural Services – 2015 Key Deliverables and Work Plan
  - Policy and Programs – 2015 Key Deliverables
  - Waterfront Development – 2015 Key Deliverables
  - Strategic Planning – Services Provided and Key Facts
o Energy, Fleet and Traffic Overview
  o Organizational Chart
  o 2014 Accomplishments – Energy, Fleet and Traffic
  o 2015 Key Deliverables – Energy, Fleet and Traffic
  o Office of Energy Initiatives – Services Provided and Key Facts
  o Traffic Operations and Engineering – Services Provided and Key Facts

o Engineering Services Division:
  o Overview
  o Organizational Chart
  o Program Specific Information
  o 2014 Road Projects
  o Asset Management – Services Provided, Key Facts and Accomplishments
  o Design – Services Provided, Key Facts and Accomplishments
  o Construction – Services Provided, Key Facts and Accomplishments
  o Geomatics and Corridor Management – Services Provided, Key Facts and Accomplishments
  o 2014 Accomplishments
  o 2014 Key Projects
  o Extraordinary Budget Changes – Tax Expenditures
  o Summary

(Pearson/Collins)
That the presentation respecting the Public Works Departmental Budget and the Ten Year Local Transit Strategy, be received.

CARRIED

(e) MOTIONS (Item 9)

(i) Feasibility of Adjusting Hamilton Street Railway (HSR) Fares (Item 9.1)

(Collins/Jackson)
That the Notice of Motion, respecting the Feasibility of Adjusting Hamilton Street Railway (HSR) Fares, be tabled to the February 10, 2015 General Issues Committee meeting.

CARRIED
NOTICES OF MOTION (Item 10)

(i) Addition of Hamilton Street Railway to the General Levy (Item 10.1)

WHEREAS, transportation and public transit continue to be significant and important public policy matters;

AND WHEREAS, public transit (known as HSR) in the City of Hamilton remains a priority for Council;

AND WHEREAS, public transit is currently apportioned to residents based on geographic area and service levels;

AND WHEREAS, Council has stated on numerous occasions, it supports a system-wide approach to public transit, which includes enhancing service levels;

THEREFORE BE IT RESOLVED:

(a) That City staff report back, as part of the 2016 Budget process, respecting the feasibility and impacts of adding HSR to the general levy; and,

(b) That the forthcoming report, respecting the feasibility and impacts of adding HSR to the general levy, align with the overall City Transit strategy.

(Collins/Merulla)
That the Rules of Order be waived to allow for the introduction of a motion respecting the Addition of Hamilton Street Railway (HRS) to the General Levy.

CARRIED

(Collins/Jackson)
That the Notice of Motion, respecting the Addition of Hamilton Street Railway to the General Levy, be tabled to the February 10, 2015 General Issues Committee meeting.

CARRIED
(g) PRIVATE & CONFIDENTIAL (Item 12)

(i) Update regarding a Personnel Matter - CityHousing Hamilton (Item 12.1)

(Pearson/B. Johnson)
That the General Issues Committee move into Closed Session, at 2:55 p.m., pursuant to Section 8.1, Sub-section (b) of the City’s Procedural By-law 14-300, and Section 239, Sub-section (b) of the Ontario Municipal Act, 2001, as amended, as the subject matter pertains to personal matters about an identifiable individual, including City employees.

For disposition of this matter, refer to Item 2.

(h) ADJOURNMENT (Item 13)

(Pearson/B. Johnson)
That, there being no further business, the General Issues Committee, be adjourned at 3:24 p.m.

CARRIED

Respectfully submitted,

Councillor S. Duvall, Deputy Mayor
Chair, General Issues Committee

Stephanie Paparella
Legislative Coordinator
Office of the City Clerk