GENERAL ISSUES COMMITTEE
BUDGET REPORT 15-004 (a) to (j)
9:30 a.m.
January 27 & 28; February 6, 10, 13, 24, 27; and, March 6, 10, 24 & 26, 2015
Council Chambers
Hamilton City Hall
71 Main Street West

January 27, 2015 (15-004):

Present: Mayor F. Eisenberger, Deputy Mayor R. Pasuta (Chair)
Councillors J. Farr, M. Green, S. Merulla, C. Collins, T. Jackson,
S. Duvall, D. Conley, M. Pearson, B. Johnson, A. VanderBeek, J. Partridge

Absent with Regrets: A. Johnson, L. Ferguson, T. Whitehead – Personal

January 28, 2015 (15-004(a)):

Present: Mayor F. Eisenberger, Deputy Mayor R. Pasuta (Chair)
Councillors J. Farr, M. Green, S. Merulla, C. Collins, T. Jackson,
S. Duvall, T. Whitehead, D. Conley, M. Pearson, B. Johnson, A.
VanderBeek, J. Partridge

Absent with Regrets: Councillors A. Johnson, L. Ferguson – Personal

February 6, 2015 (15-004(b)):

Present: Mayor F. Eisenberger, Deputy Mayor S. Duvall (Chair)
Councillors J. Farr, M. Green, S. Merulla, C. Collins, T. Jackson,
D. Conley, M. Pearson, B. Johnson, L. Ferguson, A. VanderBeek,
R. Pasuta, J. Partridge

Absent with Regrets: Councillors, A. Johnson, T. Whitehead – Personal
February 10, 2015 (15-004(c)):

Present: Mayor F. Eisenberger, Councillor R. Pasuta
Councillors A. Johnson, J. Farr, M. Green, S. Merulla, C. Collins,
T. Jackson, D. Conley, M. Pearson, B. Johnson, L. Ferguson, A.
VanderBeek, J. Partridge

Absent with Regrets: Councillors, S. Duvall, T. Whitehead – Personal

February 13, 2015 (15-004(d)):

Present: Mayor F. Eisenberger, Deputy Mayor S. Duvall (Chair)
Councillors A. Johnson, J. Farr, M. Green, S. Merulla, C. Collins,
T. Jackson, D. Conley, M. Pearson, B. Johnson, L. Ferguson,
A. VanderBeek, R. Pasuta, J. Partridge

Absent with Regrets: Councillor T. Whitehead – Personal

February 24, 2015 (15-004(e)):

Present: Mayor F. Eisenberger, Deputy Mayor S. Duvall,
Councillors A. Johnson, J. Farr, M. Green, S. Merulla, C. Collins,
T. Jackson, T. Whitehead, D. Conley, M. Pearson, B. Johnson, L.
Ferguson, A. VanderBeek, J. Partridge

Absent with Regrets: Councillors R. Pasuta – Other City Business

February 27, 2015 (15-004(f)):

Present: Mayor F. Eisenberger, Deputy Mayor S. Duvall,
Councillors A. Johnson, J. Farr, M. Green, S. Merulla, C. Collins,
T. Jackson, T. Whitehead, D. Conley, M. Pearson, B. Johnson, L.
Ferguson, A. VanderBeek, R. Pasuta, J. Partridge

March 6, 2015 (15-004(g)):

Present: Mayor F. Eisenberger, Deputy Mayor J. Farr (Chair)
Councillors A. Johnson, M. Green, S. Merulla, C. Collins, T.
Jackson, S. Duvall, T. Whitehead, D. Conley, M. Pearson, B.
Johnson, L. Ferguson, A. VanderBeek, J. Partridge

Absent with Regrets: Councillor R. Pasuta – Personal

Council – April 8, 2015
March 10, 2015 (15-004(h)):

Present: Mayor F. Eisenberger, Deputy Mayor J. Farr (Chair)

March 24, 2015 (15-004(i)):

Present: Mayor F. Eisenberger, Deputy Mayor J. Farr (Chair)

Absent with Regrets: Councillor L. Ferguson – Personal

March 26, 2015 (15-004(j)):

Present: Mayor F. Eisenberger, Deputy Mayor J. Farr (Chair)
Councillors A. Johnson, M. Green, S. Merulla, C. Collins,
S. Duvall, D. Conley, M. Pearson, A. VanderBeek, J. Partridge

Absent with Regrets: Councillor B. Johnson, Ferguson, Pasuta – Personal
Councillor Jackson, Whitehead – Other City Business

THE GENERAL ISSUES COMMITTEE PRESENTS REPORT 15-004 AND RESPECTFULLY RECOMMENDS:

1. Proposed Legislation to Limit the Speed Achievable in Commercially Sold Vehicles in Canada (Item 9.1) (January 28, 2015 – 15-004(a))

   (a) That Council endorse the evaluation and feasibility of lobbying the Federal Government to legislate the speed limit achievable, through technology, in road worthy, commercially sold vehicles in Canada; and,

   (b) That a copy of this resolution be sent to the Hamilton Police Service Board for consideration.
2. **Correspondence from the Grand River Conservation Authority respecting their 2015 Budget Submission (Item 5.1) (February 6, 2015 – 15-005(b))**

That the correspondence from the Grand River Conservation Authority respecting their 2015 Budget submission, be received.

3. **Update regarding a Personnel Matter - CityHousing Hamilton (Item 12.1) (February 6, 2015 – 15-005(b))**

That the verbal update, respecting the Personnel Matter at CityHousing Hamilton, be received.

4. **Correspondence from the Niagara Peninsula Conservation Authority, dated February 26, 2015 respecting Municipal Levy Apportionments (Item 11.1) (February 27, 2015 – 15-004(f))**

The correspondence from the Niagara Peninsula Conservation Authority, dated February 26, 2015, respecting Municipal Levy Apportionments, be received.

5. **2014 Assessment Growth (FCS15024) (City Wide) (March 6, 2015 – 15-004(g))**

That Report FCS15024, respecting the 2014 Assessment Growth, be received.

6. **New Service Standards – 10 Year Local Transit Strategy (Item 9.2) (March 6, 2015 – 15-004(g))**

That the New Service Standards, outlined in the 10 Year Local Transit Strategy, recommendations (c) and (d) of Report PW14051(a), be referred to the transit community engagement process.

7. **2015 Volunteer Committee Budget Submission - Hamilton Cycling Committee (PW14115) (City Wide) (Item 8.1) (March 10, 2015 – 15-004(h))**

(a) That the Hamilton Cycling Committee’s 2015 base budget submission, in the amount of $9,000, attached as Appendix “A” to Report 15-004, be approved; and,

(b) That, in addition to the base funding, a one-time budget allocation for 2015 in the amount of $3,000, to be funded by the Hamilton Cycling Committee reserve, be approved.

**Council – April 8, 2015**
8. **2015 Volunteer Committee Budget – Keep Hamilton Clean and Green Committee (PW14108) (City Wide) (Item 8.2) (March 10, 2015 – 15-004(h))**

That the Keep Hamilton Clean and Green Volunteer Committee’s 2015 base budget submission (attached as Appendix “B” to Report 15-004), in the amount of $18,250, be approved.

9. **Hamilton Historical Board 2015 Volunteer Committee Budget Submission (PED14208) City Wide) (Item 8.3) (March 10, 2015 – 15-004(h))**

That the Hamilton Historical Board’s 2015 base budget submission in the amount of $14,350, attached as Appendix “C” to Report 15-004, be approved.

10. **Arts Advisory Commission 2015 Volunteer Committee Budget Submission (PED14209) (City Wide) (Item 8.4) (March 10, 2015 – 15-004(h))**

That the Arts Advisory Commission’s base budget submission in the amount of $9,000, attached as Appendix “D” to Report 15-004, be approved.

11. **Hamilton Veterans Committee – 2015 Volunteer Committee Submission (PED14193) (City Wide) (Item 8.5) (March 10, 2015 – 15-004(h))**

(a) That the Hamilton Veterans Committee’s 2015 base budget submission in the amount of $25,000, attached as Appendix “E” to Report 15-004, be approved; and,

(b) That, in addition to the base funding, a budget allocation of $5,000, to be funded by an increase to the tax levy, be approved.

12. **Tenant Advisory Committee 2015 Budget Submission (CES14056) (City Wide) (Item 8.6) (March 10, 2015 – 15-004(h))**

That the Tenant Advisory Committee’s 2015 base budget submission, attached as Appendix “F” to Report 15-004, in the amount of $1,000, be approved.

13. **Food and Shelter Advisory Committee 2015 Budget Submission (CES14057) (City Wide) (Item 8.7) (March 10, 2015 – 15-004(h))**

That the Food and Shelter Advisory Committee 2015 base budget submission attached as Appendix “G” to Report 15-004 in the amount of $100, be approved.
14. Hamilton Youth Advisory Committee 2015 Budget Submission (CES14060) (City Wide) (Item 8.8) (March 10, 2015 – 15-004(h))

(a) That the Hamilton Youth Advisory Committee (HYAC) 2015 base budget submission attached as Appendix “H” to Report 15-004, in the amount of $3,890, be approved; and,

(b) That, in addition to the base funding, a one-time budget allocation for 2015 of $2,500 funded by the Hamilton Youth Advisory Committee Reserve, be approved.

15. 2015 Tax Supported Operating Budget – Recommendations (FCS15010) (City Wide) (Item 7.1)

A. Recommended Enhancements

(i) That the Recommended Enhancements contained in Appendix “I” attached to Report 15-004, as amended, be approved;

B. Enhancements – Other Priorities

(i) That the Enhancements – Other Priorities, contained in Appendix “J” to Report 15-004, as amended, be approved;

C. Boards & Agencies

(i) That the Boards and Agencies operating budget of $193,362,130, attached as Appendix “K” to Report 15-004, inclusive of amendments as per Appendix “L” attached to Report 15-004, as amended, be approved;

D. Planning & Economic Development Department

(i) That the Planning & Economic Development operating budget (Book 2), Appendix “2-1”, page 6, $27,787,600, inclusive of amendments as per Appendix “K” and Appendix “L” attached to Report 15-004, as amended, be approved;

E. Public Health Services Department

(i) That the Public Health Services operating budget (Book 2), Appendix “2-2”, page 39, $11,091,620, inclusive of amendments as
per Appendix “K” and Appendix “L” attached to Report 15-004, as amended, be approved;

(ii) That the Medical Officer of Health be authorized and directed to execute all 2015 Federal and Provincial Program Service Level Funding Agreements and any ancillary agreements required to give effect thereto and Contracts for Public Health Services as provided for in operating budget (Book 2), Appendix “2-2”, page 35; inclusive of the authority to authorize the submission of budgets and quarterly/year end reporting;

F. Community & Emergency Services Department

(i) That the Community & Emergency Services operating budget (Book 2), Appendix “2-3”, page 71, $230,837,900, inclusive of amendments as per Appendix “K” and Appendix “L” attached to Report 15-004, as amended, be approved;

(ii) That the General Manager of Community & Emergency Services be authorized and directed to execute all 2015 Federal and Provincial Program Service Level Funding Agreements and any ancillary agreements required to give effect thereto and Contracts for Community Services as provided for in operating budget (Book 2), Appendix “2-3”, page 65; inclusive of the authority to authorize the submission of budgets and quarterly/year end reporting;

G. Public Works Department

(i) That the Public Works operating budget, (Book 2), Appendix “2-4”, page 120, $213,865,510, inclusive of amendments as per Appendix “K” and Appendix “L” attached to Report 15-004, as amended, be approved;

H. City Manager’s Department

(i) That the City Manager’s Department, operating budget (Book 2), Appendix “2-5”, page 147, $12,966,400, inclusive of amendments as per Appendix “K” and Appendix “L” attached to Report 15-004, as amended, be approved;
I. Corporate Services Department

(i) That the Corporate Services operating budget (Book 2), Appendix “2-6”, page 174, $20,559,880, inclusive of amendments as per Appendix “K” and Appendix “L” attached to Report 15-004, as amended, be approved;

J. Legislative

(i) That the Legislative operating budget (Book 2), Appendix “2-7”, page 202, $4,288,340, inclusive of amendments as per Appendix “K” and Appendix “L” attached to Report 15-004, as amended, be approved;

K. Hamilton Entertainment Facilities

(i) That the Hamilton Entertainment Facilities operating budget (Book 2), Appendix “2-7”, page 211, $4,050,000, inclusive of amendments as per Appendix “K” and Appendix “L” attached to Report 15-004, as amended, be approved;

L. Corporate Financials - Expenditures/Non Program Revenues

(i) That the Corporate Financials - Expenditures operating budget (Book 2), Appendix “2-7”, page 204, $15,297,460, inclusive of amendments as per Appendix “K” and Appendix “L” attached to Report 15-004, as amended, be approved;

(ii) That the Non Program Revenues operating budget (Book 2), Appendix “2-7”, page 221, -$44,089,420, inclusive of amendments as per Appendix “K” and Appendix “L” attached to Report 15-004, as amended, be approved;

M. Capital Financing

(i) That the Capital Financing operating budget $94,172,000, inclusive of amendments as per Appendix “L” attached to Report 15-004, as amended be approved;
N. 2015 By-Law Authorization

(i) That the City Solicitor and Corporate Counsel be authorized and directed to prepare all necessary by-laws, for Council approval, for the purposes of establishing the tax levy; and,

O. Budgeted Complement Transfer Schedule

(i) That in accordance with the “Budgeted Complement Control Policy”, the requested complement transfers from one department/division to another with no impact on the levy, as outlined in Appendix “M” to Report 15-004, be approved.

16. Additional Ambulances to manage response volumes and improve response times and an additional Supervisor to assist in managing hospital offload delays and front line supervision (B24) (March 24, 2015 – 15-004(i))

That the Mayor correspond with the Minister of Health and Long Term Care to request that the Province of Ontario provide 50% of the funding required for Additional Ambulances to manage response volumes and improve response times.

17. Proposed Additional FTEs (Item 8.1) (March 26, 2015 – 15-004(j))

(a) That the operating and FTE impacts of the 2015 Tree Planting Program in the amount of $101,400 and 1.0 FTE, included in Appendix “O” to Report 15-004, be incorporated into the 2015 Tax Supported Operating Budget, subject to approval of the “Tree Planting Program” project 4451553444;

(b) That the operating and FTE impacts of the 2015 capital budget, excluding the 2015 Tree Planting Program, estimated to be $3,704,400 and 32.84 FTE’s, attached as Appendix “O” to Report 15-004, be incorporated into the 2016 Tax Supported Operating Budget; and,

(c) That staff be directed to investigate options to mitigate the financial impact identified, with respect to the operating and FTE impacts of the 2015 capital budget, excluding the 2015 Tree Planting Program, estimated to be $3,704,400 and 32.84 FTE’s, attached as Appendix “O” to Report 15-004, during the 2016 tax supported operating budget process, and report to the General Issues Committee (budget).
18.  2015 Budget Submissions - Volunteer Advisory Committees (FCS15033) (City Wide) (Item 8.2) (March 26, 2015 – 15-004(j))

That the Volunteer Advisory Committee 2015 base budget submissions be approved as follows, contingent upon the reports of Advisory Committees being submitted to the respective Standing Committees:

(a) Advisory Committee on Immigrants & Refugees in the amount of $3,500;
(b) Lesbian, Gay, Bisexual, Transgender and Queer (LGBTQ) Advisory Committee in the amount of $3,890;
(c) Aboriginal Advisory Committee in the amount of $3,500;
(d) Hamilton Mundialization Committee in the amount of $5,890;
(e) Hamilton Status of Women Committee in the amount of $3,500;
(f) Committee Against Racism in the amount of $3,890; and
(g) Seniors Advisory Committee in the amount of $1,500.

FOR THE INFORMATION OF COUNCIL:

January 27, 2015 (15-004):

(a) CHANGES TO THE AGENDA (Item 1)

There were no changes to the agenda.

The agenda for the January 27, 2015 General Issues Committee Budget meeting was approved, as presented.

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) PRESENTATIONS (Item 7)

(i) Hamilton Beach Rescue Unit (Item 4.1)

Mark Dean, former Chief and current member of the Board, Chief Charlie Witherington and Chris Rowland, Volunteer, provided a PowerPoint presentation and a video respecting the services of the Hamilton Beach Rescue Unit. The presentation included, but was not limited to, the following:
• In 1956, the City of Hamilton annexed the beach strip and the Hamilton Beach Rescue Unit (HBRU) became part of the City of Hamilton. The City Fire Department took over the volunteer fire department and the active volunteers, still wanting to stay together, decided to form the Hamilton Beach Rescue Unit. They were all trained in first aid, water rescue, and used two twelve foot dinghy’s to rescue swimmers in the summer and ice bank rescues in the winter.

• In order to expand training, better serve the boating community and other water recreational public, HBRU joined forces with the Canadian Coast Guard Auxiliary. For over 15 years the volunteers have worked in cooperation with the Canadian Coast Guard to receive training in such courses as C.P.R, First Aid, hypothermia, boating, boat inspections, search and rescue tactics, V.H.F radio, radar, towing, and G.P.S. operation.

• Although HBRU receives an operating grant and some capital monies, they are still required to raise additional funds to meet the capital project needs of the organization. The City of Hamilton and the Ontario Trillium Foundation have both donated funds toward some of the recent major capital projects; enabling the HBRU to purchase a new boat, towing vehicle, and commence renovations of the training hall.

• In 2004, with assistance from the City of Hamilton and the Ontario Trillium Foundation, the HBRU was able to purchase a new 22 foot Limestone to assist in remaining up-to-date with current rescue needs and assist in keeping the volunteers safe while performing rescues.

• In 2008, HBRU was able to complete the new boat storage facility including computer and radio contact with the Coast Guard and Hamilton Marine Police. The 1950’s dinghy trailer was replaced with a new trailer; constructed to 2008 standards along with two 9.9 Honda outboard motors. The aged, leaking Zodiac was replaced with a new 18’ Zodiac to assist with training and rescues on the Lake, in the Bay and surrounding waters of Hamilton.

• Some of the services provided by the HBRU include, but are not limited to, the following:
  • Victim Removal
  • Ice Flow and Water Search and Rescues
- Assisted with the Removal of People and Pets during the Flood
- Promotion of Boating Safety to the Community
- Unit is Comprised Solely of Volunteers

The presentation, respecting the Hamilton Beach Rescue Unit, was received.

The full presentation can be viewed at www.hamilton.ca.

(ii) **Royal Botanical Gardens (Item 4.2)**

Leslie Bullock, Chair of the Board, and Andrew Duncan, Director of Finance & Administration, provided three video presentations respecting the activities and budget at the Royal Botanical Gardens (RBG). The presentation included, but was not limited to, the following:

- 2014 final year of 3 year business plan.
- Revenues were lower in 2014 than in 2013.
- Retail, catering revenues were higher last year
- Reserves are there to support specific activities, but prefer not to touch them.
- Close to 40,000 volunteer hours were registered at RBG for 2014.
- Growing the reserves is a key goal in order to sustain the RBG and deal with maintenance and new projects down the road.
- Continue to obtain a balanced budget while RBG continues to grow.
- Memberships increased over 2013.
- Key role in improving the quality of life.
- RBG needs to continue to source additional revenues.
- Board will continue to work with RBG management.
- Setting priorities, including tough decisions.

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- Forecasting conservative growth for 2015.
- The RBG is a Prime Tourist Attraction
- Copy of the 2015 operating budget.
- Requesting ongoing support from the City of Hamilton.
- 90% of the property is located in Hamilton.
- Not asking for an increase in 2015, but will be looking for an increase in 2016.

The presentation, respecting the Royal Botanical Gardens 2015 budget submission was received.

(iii) **Niagara Peninsula Conservation Authority (Item 4.3)**

Bruce Timms, Chairman of the Board, and Carmen D'Angelo, CAO/Secretary Treasurer, provided a PowerPoint presentation respecting the Niagara Peninsula Conservation Authority’s (NPCA) 2015 budget submission. The presentation included, but was not limited to, the following:

- The NPCA Watershed
- 2015 Budget Corrections
- Conservation Authority Levies
- **Option A** – By Agreement among the Authority and the participating Municipalities
  - There was a “pilot project” commenced in 2000 and revised in 2004 and 2009 on the principle of “by agreement”.
  - However, there is no evidence to-date that either Haldimand County or the Region of Niagara supported or approved the “pilot project”. There is no consensus for 2015.
  - Legal Review – A combined interpretation an analysis of O. Reg. 670/00 and the *Conservation Act* leads to the conclusion that in order to utilize Option A, there must be agreement between the NPCA, which in turn means the members, and the

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participating municipalities themselves. Agreement by the members cannot, in this case, constitute agreement by the participating municipalities.

- **Option B** – By calculating the ratio that each participating municipality’s modified assessment bears to the total authority’s modified assessment
  - This option is utilized by the majority of the conservation authorities in Ontario.
  - Percentage of municipality within the NPCA
  - The Provincial Formula
  - Option A versus Option B
  - Overall Impacts 2014 vs. 2015
  - 2015 Revenues
  - Challenges to the 2015 Budget
  - Good News
  - Overall Budget Increases - City of Hamilton Levy

The presentation, respecting the Niagara Peninsula Conservation Authority’s 2015 budget submission, was received.

(iv) **Conservation Halton (Item 4.4)**

John Vice, Chairman of the Board, Ken Phillips, CAO, and Marnie Piggot, Director of Finance & Administration, provided a PowerPoint presentation, respecting Conservation Halton’s 2015 Budget submission:

- Core Programs:
  - Protection of 8 Sub-watershed Areas
  - Water and Forest Resources Management
  - Environmental Education
  - Recreation Opportunities at 7 Conservation Areas
• Conservation Halton Watershed Area (map)

• Working Together:
  • Drinking Water Source Water Protection
  • Cootes to Escarpment Eco Park System
  • Comprehensive Zoning By-law Update
  • Waterdown Road and Waterdown East-West Corridor Environmental Assessments
  • South Waterdown Development
  • Grindstone Creek Watershed Study Update and Restoration
  • 10,000+ Acres
  • 800,000 Annual Visitors to 7 Conservation Areas
  • 4% of annual pass holders are Hamilton residents

• Ecological Projects - Waterdown Woods and Hayesland Swamp monitoring; Natural Areas Inventory; Species at Risk Studies; and Fisheries and Water Quality Monitoring

• Large Fill Working Group

• Hamilton Harbour Remedial Action Plan

• 2014 Public Accountability Report

The presentation, respecting Conservation Halton’s 2015 budget submission, was received.

(v) Grand River Conservation Authority (Item 4.5)

Jane Mitchell, Chair; Joe Farwell, CAO; and Keith Murch, Assistant CAO/Secretary Treasurer, provided a PowerPoint presentation, respecting the Grand River Conservation Authority’s 2015 budget submission. The presentation included, but was not limited to, the following:

• About the watershed:
  • Largest Watershed in Southern Ontario
  • 300 km long from Dundalk to Lake Erie
  • Major Tributaries: Conestogo, Speed, Eramosa, Nith
  • Population: about 1 million
  • Rich Agricultural Region
Objectives:
- Protect Life and Minimize Property Damage
- Improve Watershed Health
- Connect People with the Environment
- Organizational Focus on Teamwork, Development and Engagement.
- Deliver Value and Innovation.

Watershed Issues
- Extensive agriculture - 70% of land is farmed; factor in water quality.
- Climate change could have major impact.
- New water management plan addresses issues.

Participating Partners
- Plan completed endorsed by partners in 2014

Budget Overview

The presentation, respecting the Grand River Conservation Authority’s 2015 budget submission, was received.

(vi) Hamilton Region Conservation Authority (Item 4.6)

Chris Firth-Eagland and Neil McDougall provided a PowerPoint presentation, respecting the Hamilton Conservation Authority’s 2015 budget submission. The presentation included, but was not limited to, the following:

- Core Services
- Description of Responsibility
- Own and Manage Approximately 11,000 acres
- Resources Employed
- 2014 Highlights

The presentation, respecting the Hamilton Region Conservation Authority’s 2015 budget submission, was received.

(d) ADJOURNMENT (Item 13)

There being no further business, the General Issues Committee adjourned at 12:59 p.m.
January 28, 2015 (15-004(a)):

(a) CHANGES TO THE AGENDA (Item 1)

There were no changes to the agenda.

The agenda for the January 28, 2015 General Issues Committee Budget meeting was approved, as presented.

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) PRESENTATIONS (Item 4)

(i) Hamilton Police Service Board (Item 4.1)

Madeleine Levy, Vice Chair of the Hamilton Police Service Board, introduced the presentation and provided opening comments. Chief Glenn De Caire then provided the presentation for Hamilton Police Service’s 2015 Operating Budget. The presentation included, but was not limited to, the following:

- Mandate
- Providing Necessary Infrastructure and Administration in Support of Policing
- Performance Highlights
- Policing Context
- Police Service Association Mandate
- Statistics Canada Crime Rates
- Statistics Canada Crime Scene Investigations
- OMBI Total Crime Rate
- OMBI Violent Crime Rate
- OMBI Total Crime Scene Investigations
- OMBI Violent Crime Scene Investigations
- Major Cases Solved
- Increased Service Demands
- Increased Reporting
- Increased Enforcement
- Patrol Workload Analysis (2011-2013)
- Patrol Workload Analysis (Response Type)
- Patrol Workload Analysis (Duration by Division)
- Foundation for Success
- Increased Visibility
- Operating Budget Request

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o Hamilton Police Services Controlled Expenses
o Hamilton Police Service Percentage of City Levy
o Hamilton Police Service Discretionary Budget
o The Hamilton Police Service, Board approved 2015 Operating Budget Request is 2.95%.

The presentation, respecting the Hamilton Police Service 2015 Operating Budget, was received and referred to the 2015 budget process.

Dan Bowman, Asset Manager, of Hamilton Police Service, provided the PowerPoint presentation respecting the Hamilton Police Service 2015 Capital Budget. The presentation included, but was not limited to, the following:

o Facilities Space Needs
  o Background
  o Assumptions
  o Inventory of Existing Facilities
  o Future Facilities
  o Space Deficit Confirmation
  o Options – A through E
  o Recommendations
  o Funding Model

The presentation, respecting the Hamilton Police Service 2015 Capital Budget, was received.

Full copies of the presentations are available on the City’s website at www.hamilton.ca.

(ii) Hamilton Public Library (Item 4.2)

Susan Fawcett, Chair of the Library Board, Nick van Veizen, Vice Chair of the Library Board, and Paul Takala, Chief Librarian, provided the PowerPoint presentation for the Hamilton Public Library. The presentation included, but was not limited to, the following:

o The 2015 budget request for the Hamilton Public Library is an increase of 1.5% ($431,290).
  o Budget Pressures
  o Recent Budget Submissions
  o 2015 Operating Budget Summary
  o Update from the Hamilton Public Library

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The Library Board
○ Role of Urban Public
○ Mission and Values
○ Staffing and Activity Summary
○ New Logo
○ Flexibility of New Logo
○ New Website
○ New Library Cards
○ Current Strategic Priorities
○ Active Partnerships
○ Family Literacy
○ 125th Anniversary Year
○ Red Hill Flash Mob

The presentation, respecting the Hamilton Public Library 2015 budget, was received and referred to the 2015 budget process.

(d) ADJOURNMENT (Item 13)

There being no further business, the General Issues Committee adjourned at 3:02 p.m.

February 6, 2015 (15-004(b)):

(a) CHANGES TO THE AGENDA (Item 1)

The Committee Clerk advised of the following changes to the Agenda:

(i) Added as Item 5.1 – Correspondence from the Grand River Conservation Authority respecting their 2015 Budget Submission

Recommendation: Be received.

(ii) Added as Item 9.1 – a Motion, respecting the Feasibility of Adjusting HSR Fares, which was referred by GIC at their meeting of February 4, 2015

(iii) Added as Item 10.1 – a Notice of Motion respecting the Addition of Hamilton Street Railway to the General Levy

(iv) Added as Item 12.1 – a Private and Confidential Item respecting an Update regarding a Personnel Matter - CityHousing Hamilton
The agenda for the February 6, 2015 General Issues Committee Budget meeting was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)

3.1 January 23, 2015

The Minutes of the January 23, 2015 meeting of the General Issues Committee were approved, as presented.

(d) PRESENTATIONS (Item 7)

(i) Public Works Departmental Budget and the Ten Year Local Transit Strategy and Ten Year Local Transit Strategy (Items 7.1 and 7.2)

Gerry Davis, General Manager of Public Works, began the PowerPoint presentation; providing an overview of the 2015 Public Works Departmental Operating Budget. The presentation included, but was not limited to, the following:

- Department Overview
  - Context
  - 2015 Challenges
  - 2014 Highlights
  - 2015 Initiatives
  - Service Delivery Profiles

- Tax Operating Budget
  - 2015 Gross Expenditures – Tax Levy
  - Extraordinary Budget Changes – Tax Expenditures
  - 2015 Gross Revenues – Tax Levy
  - Extraordinary Budget Changes – Tax Revenues
  - 2015 Gross – Net Departmental Budget
  - 2015 Net Operating Budget by Division
  - 2015 Gross – Net Operating Budget
  - Asset Base Growth
  - 2015 Tax Operating Budget

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David Dixon, Director of Transit, provided the second portion of the PowerPoint presentation, respecting the Ten Year Local Transit Strategy. The presentation included, but was not limited to, the following:

- Transit (10 Year Plan)
  - Overview:
    - Council Direction
    - Conceptual Framework
    - Proposed Rapid Transit Corridors
    - Transit Technologies and Capacities
    - Service Operating and Capital
  
- Strategic Context:
  - Growth Forecasts
  - Changing Role of Public Transportation
  - Benefits of Public Transportation
  - Corporate Strategy and Policy
  - Transportation and Growth
  - Transportation Master Plan
  - Rapid Ready Expanding Mobility Choices

- Municipal Investment and Benchmarking:
  - Trips per Capita (2013)
  - Contribution per Capita (2013)
  - Synopsis
  - Customer Experience
  - Proposed Improvements
  - Current System Deficiencies
  - Analysis and Constraints
  - Preliminary Assessment
  - Challenges
  - Proposed Service Changes
  - Application of Service Standards

- Application of Service Standards:
  - Summary of the Proposed Service Standards
  - Proposed Transit Service Standards
  - Gap Analysis Summary

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o Frequency Gaps
  o Proposed Service Changes

o Network and Ridership Growth:
  o Principles
  o Annual Service Plan Development Process
  o Rapid Ready – Major Transit Enhancements
  o Increasing Ridership Capacity
  o 2017 – 2024 Proposed Service Changes

o Rapid Transit Corridors Needed:
  o Transit Technologies and Capacities

o Higher Order Transit

o Fare Policy:
  o Principles
  o Elasticity
  o 4 Year Revenue and Ridership Impact of Fares and Service Increases
  o Historical Fare Increases
  o Transit Fare Comparison (2014)
  o Fare Structure Comparison
  o Proposed Multi Year Fare Increases
  o Annual Impact of Fares and Service Increases

o Multi-Year Financial Summary - Service, Operating and Capital

o Staff Recommendations:
  1. Approve the 2015-2014 Ten Year Local Transit Strategy, including the following approvals for 2015 and 2016 to address the system deficiencies:
     a. $6,000,000 annualized ($5,700,000 to be funded from fare increases and $300,000 from the levy):
        (i) September 2015 – $800,000 ($2,000,000 annualized);
(ii) March 2016 – $1,500,000 ($2,000,000 annualized);

(iii) September 2016 - $800,000 ($2,000,000 annualized);

b. An additional 50 FTEs.

c. The addition of 25 buses to the fleet in 2015 at a capital cost of $15,600,000 to be funded as follows:

(i) $3,000,000 Development Charges;
(ii) $5,700,000 Transit Vehicle Replacement Reserve; and,
(iii) $6,900,000 Unfunded Capital to be requested from Metrolinx as part of recommendation 4.

d. Delay the retirement of 10 buses at a capital cost of $500,000 to be funded from the transit vehicle replacement reserve.

2. Approve new Service Standards for the objective implementation of service.

3. Approve the fare increases as detailed in this report, including the following fare increases aligned with service improvements:

a. 25 cents in September 2015;

b. 10 cents in September 2016, 2017 and 2018; and,

c. Annual fare increases of at least Consumer Price Index thereafter.

4. Develop a submission to Metrolinx for the unfunded capital requirements contained in the Ten Year Local Strategy.
The balance of the presentation included, but was not limited to, the following:

- **Transit Division:**
  - Transit Programs
  - Overview of Services
  - 2015 Key Deliverables
  - Organizational Chart
  - 2014 Accomplishments – Transit
  - 2015 Major Cost Drivers for Division

- **Operations Division:**
  - Overview of Services
  - 2015 Key Deliverables
  - Organizational Chart
  - 2015 Major Cost Drivers for Division
  - 2014 Accomplishments – Roads
  - Winter Control Program Approved Service Levels
  - Winter Control Program – Operating Budget History
  - 2014 Accomplishment –
  - Waste Collection
  - Services Provided – Waste Collection
  - 2014 Accomplishments – Waste Management
  - Recycling and Waste Disposal
  - Recycling Program Revenues
  - Business Programs
  - 2014 Accomplishments – Business Programs

- **Environmental Services Division:**
  - Overview of Services
  - Program Specific Information
  - 2014 Accomplishments – Forestry/Horticulture
  - 2013/2014 Forestry Tree Damage by Year
  - Forestry Services Provided and Key Facts
  - Horticulture Services Provided and Key Facts
  - 2014 Accomplishments – Parks/Cemeteries
  - Parks
  - Cemeteries
Corporate Assets and Strategic Planning Division:

- Overview
- Program Specific Information
- Major Cost Drivers
- Transportation Management
- Transportation Management Team Overview
- 2014 Accomplishments – Transportation Management
- 2015 Key Deliverables
- Transportation Management
- Facilities Management and Capital Programs
- Facilities Management and Capital Programs
- 2014 Accomplishments – Facilities Management and Capital Programs
- 2015 Key Deliverables
- Facilities Management and Capital Programs – Services Provided and Key Facts
- Overview of Services – Strategic Planning
- Strategic Planning – Team Overview
- Organizational Chart
- Landscape and Architectural Services – 2014 Key Accomplishments
- Policy and Programs – 2014 Key Accomplishments
- Waterfront Development – 2014 Key Accomplishments
- Landscape Architectural Services – 2015 Key Deliverables and Work Plan
- Policy and Programs – 2015 Key Deliverables
- Waterfront Development – 2015 Key Deliverables
- Strategic Planning – Services Provided and Key Facts
- Energy, Fleet and Traffic Overview
- Organizational Chart
- 2014 Accomplishments – Energy, Fleet and Traffic
- 2015 Key Deliverables – Energy, Fleet and Traffic
- Office of Energy Initiatives – Services Provided and Key Facts
- Traffic Operations and Engineering – Services Provided and Key Facts

Engineering Services Division:

- Overview
- Organizational Chart
- Program Specific Information
- 2014 Road Projects
- Asset Management – Services Provided, Key Facts and Accomplishments
- Design – Services Provided, Key Facts and Accomplishments

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The presentation, respecting the Public Works Departmental Budget and the Ten Year Local Transit Strategy, was received.

(e) MOTIONS (Item 9)

(i) Feasibility of Adjusting Hamilton Street Railway (HSR) Fares (Item 9.1)

The Notice of Motion, respecting the Feasibility of Adjusting Hamilton Street Railway (HSR) Fares, was TABLED to the February 10, 2015 General Issues Committee meeting.

(f) NOTICES OF MOTION (Item 10)

Councillor Collins introduced the following Notice of Motion:

(i) Addition of Hamilton Street Railway to the General Levy (Item 10.1)

WHEREAS, transportation and public transit continue to be significant and important public policy matters;

AND WHEREAS, public transit (known as HSR) in the City of Hamilton remains a priority for Council;

AND WHEREAS, public transit is currently apportioned to residents based on geographic area and service levels;

AND WHEREAS, Council has stated on numerous occasions, it supports a system-wide approach to public transit, which includes enhancing service levels;

THEREFORE BE IT RESOLVED:
(a) That City staff report back, as part of the 2016 Budget process, respecting the feasibility and impacts of adding HSR to the general levy; and,

(b) That the forthcoming report, respecting the feasibility and impacts of adding HSR to the general levy, align with the overall City Transit strategy.

The Rules of Order were waived to allow for the introduction of a motion respecting the Addition of Hamilton Street Railway (HRS) to the General Levy.

The Notice of Motion, respecting the Addition of Hamilton Street Railway to the General Levy, was TABLED to the February 10, 2015 General Issues Committee meeting.

(g) PRIVATE & CONFIDENTIAL (Item 12)

(i) Update regarding a Personnel Matter - CityHousing Hamilton (Item 12.1)

The General Issues Committee moved into Closed Session, at 2:55 p.m., pursuant to Section 8.1, Sub-section (b) of the City’s Procedural By-law 14-300, and Section 239, Sub-section (b) of the Ontario Municipal Act, 2001, as amended, as the subject matter pertains to personal matters about an identifiable individual, including City employees.

For disposition of this matter, refer to Item 3.

(h) ADJOURNMENT (Item 13)

There being no further business, the General Issues Committee adjourned at 3:24 p.m.

February 10, 2015 (15-004(c)):

(a) CHANGES TO THE AGENDA (Item 1)

There were no changes to the agenda.

The agenda for the February 10, 2015 General Issues Committee Budget meeting was approved, as presented.
(b) **DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

(c) **PRESENTATIONS (Item 7)**

(i) **Public Health Services (Item 7.1)**

Dr. Elizabeth Richardson, Medical Officer of Health, provided a PowerPoint presentation respecting the Public Health Services 2015 budget submission. The presentation included, but was not limited to, the following:

- Service Delivery Profiles
- 2014 Highlights
- 2015 Initiatives
- 2015 Preliminary Tax Operating Budget
- 2015 Gross – Net Departmental Budget
- 2015 Gross Expenditures $50,735,040
- 2015 Revenue Sources $50,735,040
- Additional Information

- 2015 Budget by Division:
  - Medical Officer of Health
  - Clinical and Preventative Services
  - Family Health
  - Health Protection
  - Planning and Business Improvement

The presentation, respecting the Public Health Services 2015 budget submission, was received.

(ii) **Planning & Economic Development Department (Item 7.2)**

Jason Thorne, General Manager of the Planning and Economic Development Department, provided a PowerPoint presentation respecting the Planning and Economic Development Department’s 2015 budget submission. The presentation included, but was not limited to, the following:

- Overview
- Service Delivery Profiles
- 2014 Highlights
2015 Initiatives
2015 Challenges
2015 Tax Operating Budget

2015 Net Operating Budget by Division

Growth Management
Planning
Building Services
Economic Development
Parking and By-law Services
Tourism and Culture
General Manager, Finance and Support Services

The presentation, respecting Planning and Economic Development Department’s 2015 budget submission, was received.

(iii) Corporate Financials (Item 7.3)

Mike Zegarac, General Manager of the Finance & Corporate Services Department, provided a PowerPoint presentation respecting the 2015 Corporate Financials budget submission. The presentation included, but was not limited to, the following:

Non-Departmental Budgets - Board and Agencies
2015 Net Operating Budget by Division
Extraordinary Budget Changes
Non-Program Revenues
2015 Net Operating Budget by Division

The presentation, respecting the 2015 Corporate Financials, was received.

(d) ADJOURNMENT (Item 13)

There being no further business, the General Issues Committee adjourned at 2:29 p.m.
February 13, 2015 (15-004(d)):

(a) **CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

(i) Added as Item 3.1 – Minutes of the January 27, GIC Budget Meeting

(ii) Added as Item 3.2 – Minutes of the January 28, 2015 GIC Budget Meeting

(iii) Added as Item 3.3 – Minutes of the January 30, 2015 GIC Meeting

(iv) Added as Item 10.1 – a Notice of Motion respecting a proposed Land Swap between the Owner of 236 Crestview Ave, Ancaster and the City of Hamilton

The agenda for the February 13, 2015 General Issues Committee Budget meeting was approved, as amended.

(b) **DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

(c) **APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)**

(i) January 27, 2015 (Item 3.1)

The Minutes of the January 27, 2015 meeting of the General Issues Committee were approved, as presented.

(ii) January 28, 2015 (Item 3.2)

That the Minutes of the January 28, 2015 meeting of the General Issues Committee were approved, as presented.

(iii) January 30, 2015 (Item 3.3)

The Minutes of the January 30, 2015 meeting of the General Issues Committee were approved, as presented.
(d) PRESENTATIONS (Item 7)

(i) Community & Emergency Services Department 2015 Budget Presentation (Item 7.1)

Gillian Hendry, Acting General Manager of the Community and Emergency Services Department, provided a PowerPoint presentation respecting the Community and Emergency Services Department’s 2015 Budget submission. The presentation included, but was not limited to, the following:

- Service Delivery Profiles
- 2014 Highlights
- 2015 Initiatives
- 2015 Challenges

- 2015 Preliminary Tax Operating Budget:
  - Overview
  - FTE Complement by Funding Source
  - Permanent Vacancies

- 2015 Net Operating Budget by Division:
  - 2015 Gross Expenditures $513,541,830
  - 2015 Revenue Sources $513,541,830
  - 2015 Gross – Net Departmental Budget
  - 2015 Major Cost Drivers

- 2015 Budget by Division:
  - Administration
  - Employment and Income Support
  - Benefit Eligibility
  - Children’s and Home Management Services
  - Housing Services
  - Macassa Lodge
  - Wentworth Lodge
  - Neighbourhood and Community Initiatives
  - Recreation
  - Hamilton Fire Department
  - Hamilton Paramedic Service

The presentation, respecting the Community and Emergency Services Department’s 2015 Budget presentation, was received.
A full copy of the presentation is available through the Office of the City Clerk or on the City's website at www.hamilton.ca.

(ii) **Corporate Services Department 2015 Budget Presentation (Item 7.2)**

Mike Zegarac, General Manager of the Finance & Corporate Services Department, provided a PowerPoint presentation respecting the Corporate Services Department’s 2015 Budget submission. The presentation included, but was not limited to, the following:

- Team Effort
- Employee Recognition
- Overview
- Net Vacancies
- 2014 Highlights
- 2015 Initiatives
- Service Delivery Profiles
- 2015 Preliminary Tax Operating Budget by Division
- 2015 Gross – Net Departmental Budget
- 2015 Challenges
- 2015 Budget by Division:
  - Corporate Services Administration
  - Finance, Administration and Revenue Generation
  - Financial Planning and Policy
  - Financial Services
  - Information Technology
  - Taxation
  - Customer Service, Access & Equity

The presentation, respecting the Corporate Services Department’s 2015 Budget presentation, was received.

A full copy of the presentation is available through the Office of the City Clerk or on the City’s website at www.hamilton.ca.

(iii) **City Manager’s Office 2015 Budget Presentation (Item 7.3)**

Chris Murray, City Manager, provided a PowerPoint presentation respecting the City Manager’s Office 2015 Budget presentation. The presentation included, but was not limited to, the following:

- Overview
- 2014 Highlights
- 2015 Initiatives
- Service Delivery Profiles
- 2015 Net Operating Budget by Division
- 2015 Gross – Net Departmental Budget
- 2015 Major Costs Drivers
- 2015 Challenge

- 2015 Budget by Division:
  - Overview
  - Administration
  - Audit Services
  - Office of the City Clerk
  - Human Resources
  - Legal Services

The presentation, respecting the City Manager’s Office 2015 Budget presentation, was received.

A full copy of the presentation is available through the Office of the City Clerk or on the City’s website at www.hamilton.ca.

(e) MOTIONS (Item 9)

Chief Simonds was directed to report to a future meeting of the General Issues Committee to advise why the City of Hamilton’s Fire Department does not perform ice rescues.

(f) NOTICES OF MOTION (Item 10)

Councillor L. Ferguson introduced the following Notice of Motion, which was put before the General Issues Committee as a Motion at their regular meeting of February 18, 2015:

(i) Land Swap – 236 Crestview Ave, Ancaster and City of Hamilton (Item 10.1)

That staff be directed to investigate the feasibility of a land swap with the property owner at 236 Crestview Avenue, Ancaster (referred to as Part 1 on the map attached hereto as Appendix “A”) with the City of Hamilton, for the property known as part of the Hemming Park Open Space (referred to as Part 2 on the map attached hereto as Appendix “A”), in the interest of providing public access to Hemming Park from Crestview Avenue and report back to General Issues Committee.

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(g) ADJOURNMENT (Item 13)

There being no further business, the General Issues Committee adjourned at 2:35 p.m.

February 24, 2015 (15-004(e)):

(a) CHANGES TO THE AGENDA (Item 1)

The Committee Clerk advised of the following changes to the agenda:

(i) Added Delegations:

3.9 Keanin Loomis, President and CEO, Hamilton Chamber of Commerce (no copy)
3.10 Kristina Heaton, Resident
3.11 Richard Gelder, Resident
3.12 Kathie Stonehouse, Resident
3.13 Cynthia Tuck, Resident
3.14 Larry Pomerantz, Hamilton Civic League
3.15 Svava Juliusson, Board Chair, Hamilton Artist Inc.
3.16 Edward Barey, Resident (no copy) This delegation withdrew just prior to the meeting.
3.17 Lindsay Godard, Resident
3.18 Sandy Leyland, Resident
3.19 Damin Starr, Resident
3.20 Brandon Curtas, Resident
3.21 Maureen Wilson, Resident This delegation withdrew just prior to the meeting.
3.22 David N. Smith, Resident
3.23 Don McLean, Resident
3.24 Biljana Vasilevksa, Resident
3.25 Marsha Duncan, Resident
3.26 Kenneth Jackson, Resident (no copy)
3.27 Adrian Mladenovic, Resident
3.28 Dave Barnett, Resident (no copy)
3.40 May Toth, Resident (no copy)

(ii) Added Written Submissions respecting the 2015 Budget:
3.29 Terry Bridle, Resident
3.30 David Hitchcock, Resident
3.31 Dina D’Ermo, Resident
3.32 Dennis Marten, Resident
3.33 Nancy Gray, Chair, Dundas Art and Craft Association
3.34 Deanna Bouchard, Resident
3.35 Maxine Borsellino, Resident
3.36 Brenda Ferguson, Board Chair, Culture for Kids in the Arts
3.37 James M. Bestor, Resident
3.38 Carm Martire, Resident
3.39 Kenneth Davies, Resident

The agenda for the February 24, 2015 General Issues Committee Budget meeting was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.
(c) PUBLIC HEARINGS / DELEGATIONS (Item 3)

Each of the speakers addressed Committee. Their comments included, but were not limited to, the following:

(i) Michelle Martin and Lisa Schumph, Salvation Army Lawson Ministries, respecting Community Access to Transportation, City-Funded Bus Training Program (Item 3.1)

- Community Access to Transportation:
  - July 24 2014, report to Council (TRN1307): Accessible Transportation Services (ATS) would submit a service enhancement request for consideration during the 2015 budget deliberations—$350,000 to provide bus training to 200 more individuals over the next two years.

- In 2011, the City of Hamilton provided $400,000 to a two-year training project for people with developmental disabilities, called Community Access to Transportation (CAT) with the following specific goals:
  - Independent travel • Diversion of trips from Accessible Transportation Services (DARTS) to conventional transit (HSR) • Sustainable training model

- In-kind contribution from agency partners:
  - Knowledgeable and qualified developmental services employees trained in (including but not limited to): First aid/CPR, crisis intervention, maintaining confidentiality and appropriate boundaries, providing positive behaviour support.

- The program is administered by Salvation Army Lawson Ministries Hamilton with developmental services agency partners from across Hamilton, including both HWDSB and HWCDSB

- Bus trainers come from partner agencies, and training hours for agency-based trainers are funded by the project. Agencies providing bus trainers include: Lawson Ministries, Christian Horizons, YWCA, Community Living, L’Arche, Woodview Autism Services, Rygiel and HWCDSB.
- 201 individuals began instruction; 151 have been successfully trained to navigate one or more bus routes and the Trainers have taught a total of 258 routes.

- Field Training task analysis example: Waiting at the Departure Bus Stop. Waits at the safest place on the sidewalk or side of the road if there is no sidewalk.

- Respects the personal space of others-arm’s length.

- Does not reveal personal information to others.

- Can point out natural supports in the area: businesses, neighbours known to person, other places nearby to get help if needed.

- Holds on to bags, personal possessions

- Classroom Training - 8 Classes on: pedestrian safety, waiting safely, getting on the bus safely, riding the bus safely, getting off the bus safely, basic route planning introduced.

- Field Training – one-on-one with an agency –based Field Trainer from one of our partner agencies, who will plan and ride a route from start to finish alongside trainee, fading out prompting, using a detailed task analysis to evaluate trainees.

- Since 2012, we have added some video segments to more thoroughly illustrate safety at railway crossings, how to use accessible buses with a wheelchair, etiquette around accessible buses for riders who do not use mobility devices, and around service animals.

- The Social Planning Research Council of Hamilton (SPRC) conducted a third-party evaluation of the CAT pilot program. They estimated potential net savings to the City from original project.

- CAT bus training helps our city meet its first strategic priority of being a prosperous and healthy community, by meeting the following corresponding strategic objectives:

  - Strategic Objective 1.4: Improve the City’s transportation system to support multi-modal mobility.
• Strategic Objective 1.5: Support the development and implementation of neighbourhood and city-wide strategies that will improve the health and well-being of residents.

• Strategic Objective 1.6: Enhance overall sustainability (financial, economic, social and environmental).

• ATS is now asking for $350,000 for 2 years, $50,000 dollars less than original project, and so we predict an even better rate of return as project moves forward.

• Ben, a training participant and transit rider, told Committee how he is able to take the B-Line, with the aid of the CAT program.

(ii) Scott Innes, respecting the 2015 Budget (Item 3.2)

• I am a recently retired professional engineer who has lived in Hamilton since 1959.

• 7 of the 15 Wards in the city do not feel served by the HSR and do not pay the transit levy.

• The B-Line will cost about $1 Billion of provincial taxpayer’s money and will only affect the lower city, east-west corridor. The interest cost alone on this project is $50,000,000 and if 2,000,000 new riders were added they would only add $4,000,000 in fare revenue. Clearly the cost is way out of proportion with the benefits.

• The HSR has a chance to be a key element in the success of the whole region. I would like to suggest the following seven ideas:

1. Running an express bus route along the LINC, picking up commuters at each interchange and at the Power Centre for Ancaster customers, driving down the shoulder of the 403, as they do in Mississauga, to the Aberdeen exit, adding and dropping off passengers in the Fortino’s plaza to access the Main and King Bus routes.

As well, the Go bus stop at King and Dundurn, re-entering the 403 from King Street, driving along the 403 shouter to the Aldershot Go Station. This should be done as a joint venture with Go Transit and the buses should be Wi Fi enabled so that commuters can work or surf the net while they commute.

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2. Use the GPS and wireless communication to properly space busses and have the service arrive when the customers need it.

3. Make the poorly used routes more cost effective by using mini buses and perhaps sub-contracting the low volume routes.

4. Services new business development around the airport as well as the new passenger airline by running an express route from the airport to the downtown Go Stations. This service can charge a premium – similar to the express service to Pearson.

5. Look at turning the bus trip up and down the Jolly Cut into a fuel efficient, speedy tourist and commuter experience by examining the cost and benefits of an overhead gondola service from downtown to a bus transfer point near Sam Lawrence Park.

6. Create a joint venture with McMaster University to develop, design and prove state-of-the-art technology like regenerative brakes or inductive charging of batteries.

7. Implement an HSR Methods Improvement Program that is charged with improving customer service and reducing costs every year.

I believe the HSR can be a major city builder. If some of its projects relieve care traffic congestion in the ex-urbs and drive the development of the city, then the 7 outer wards can rightly be expected to contribute their share with the regional transit levy because they are receiving value for their money.

(iii) Stephanie Vegh, Executive Director of the Hamilton Arts Council, respecting the 2015 Budget (Item 3.3)

- We are requesting approval of the additional funding required to ensure the new City Enrichment Fund program succeeds.

- As you know, a $500,000 increase in arts investment as well as the two hundred and fifty thousand dollars proposed for other City Enrichment Fund programs did not appear in this year’s budget without substantial effort and due process. These requests are the result of four years of community-engaged research and
development lead by a volunteer task force of the Arts Advisory Commission and reinforced by consultations with hundreds of stakeholders in the arts.

- City Council played a substantial role in this work by having heard and approved the multiple reports brought forward by the Arts Funding Task Force, and most crucially by unanimously approving the City Enrichment Fund last September. By adopting this new investment strategy, including its eight proposed arts funding streams, the City has shown its commitment to supporting the arts through a fair and transparent process that reflects best practices found across Canada.

- Council’s leadership was instrumental in bringing about these long overdue changes, and is even more critical now in ensuring that the City Enrichment Fund has adequate funding to serve Hamilton’s arts community. City staff have verified the Arts Funding Task Force’s research demonstrating that an additional one million dollars is the minimum amount required to deliver support through these new funding programs, and have created an attainable path for achieving that goal through a phased three-year approach, of which this initial five hundred thousand dollar request is a critical first step.

- Without this additional investment, the work of the last four years to rally the arts community and City Council around this new funding model will be seriously undermined, perhaps irreparably so. Many deserving arts organizations in all parts of our city have already submitted their applications to the new program in a spirit of good faith and hope that we simply cannot afford to ignore. If we cannot deliver on the minimum level of arts investment promised by the City Enrichment Fund, Hamilton will continue to fall far behind similar sized Canadian cities in its per capita investment in the arts and struggle to retain the creative culture it needs to succeed as a diverse and inviting city.

- As recently as just a week ago today, the National Post wrote the latest in a growing number of positive stories about Hamilton’s revival, this one focused on the Royal Connaught condo development and the flurry of home buying happening in our downtown. The conclusion of the article reads “The Royal Connaught aside, it would be an oversight not to credit Hamilton’s transformative energy to the city’s arts community; those behind the indie coffee shops, restaurants and music and arts scene on James Street North.”
• On every measure we use to call a city great, from the social and cultural to the purely economic, the arts deliver a huge return on even the most modest investment such as the one we’re discussing today. You could pour this $500,000 into market research and ad campaigns and still fail to generate a buzz as authentic and widespread as what the arts have generated for Hamilton by doing what comes naturally to all who work in the creative sector. So long as we’re still able to shed light on this city’s forgotten corners, push the boundaries of the possible and create experiences that connect people to their pride in this place, the arts will continue to be essential to our shared efforts to build a positive and progressive vision for Hamilton.

(iv) Rodrigo Narro Perez, Vice President (Education) for the McMaster Student’s Union and Jacob Brodka, Vice President (Administration) for the McMaster Student’s Union (MSU), respecting Comments from Full-time Undergraduates regarding the Bus Lane Closure and Light Rail Transit (Item 3.4)

• McMaster Student Union is a not-for-profit organization that represents all full-time undergraduate students (approximately 22,000) at McMaster University. We have 40 full-time staff, 200 plus part-time staff and hundreds of volunteers, over 30 services and business units and nearly 350 clubs, and generates more than $12,000,000 in annual revenue (2013/2014).

• Student Retention and City Engagement – MSU values the cultural, social and employment opportunities that Hamilton has to offer.

• Quality transit service is important to the McMaster student experience and student retention.

• Navigating around Hamilton by public transit is a difficult and counter-intuitive task for many students. When asked what was acting as a barrier to student involvement in the city, inefficient transit was specifically mentioned.

• All MSU members receive a 12 month HSR pass. At $138.75 for approximately 22,000 members equals $3,500,000 annually. HSR revenue at $48,000,000 means that MSU’s contribution to that annual revenue is 6.35%.

• High quality transit and reliable services encourages students to explore the city.
• Designation of the bus lane along King Street corridor increases the efficiency of transit and encourages increased transit usage by students.

• The MSU condemns the discontinuation of the bus lane and urges the City Council to reconsider its recent decision (to discontinue the Bus Only Lane).

• The MSU believes that implementing LRT will benefit all members of the MSU and the Hamilton community and LRT provides economical growth.

• With secure provincial funding, we continue to encourage Council to vote for implementing LRT to improve the city’s transit.

A copy of the presentation is available on the City’s website at www.hamilton.ca or in the Office of the City Clerk.

(v) Clair Loughheed, Executive Director, Dundas Valley School of Art (DVSA) respecting the 2015 Budget (Item 3.5)

• We are in support of the new City Enrichment Fund.

• DVSA was founded by volunteers in 1964 and we continue to serve 4,000 annually at the school and another 6,000 throughout the community.

• We offer classes in drawing, pottery, jewellery, art history, children’s programs, painting, photograph and much more.

• We work with a number of cultural groups throughout Dundas and the Hamilton area, as well as work with local service agencies to provide arts programs to underserved communities.

• DVSC wants to ensure students of all ages experience art in their schools and provides over 50 scholarships annually.

• We also provide tuition and help with materials and fees, when necessary.

• DVSA is a small business whose budget is designed to run as efficiently as possible. We receive an annual City grant annual of $26,000 which is approximately 2.4% of our annual budget.
• Our impact on local economy is approximately $1,600,000 dollars.

• However, costs have gone up since reopening and we are still trying to understand what our new, old building requires.

• Culture is the new manufacturing – attracting new businesses and residents to our city.

(vi) Tricia LeClair, Chair of the Arts Advisory Commission (AAC), respecting the 2015 Budget (Item 3.6)

• I am here, on behalf of the AAC, to advise you to support the additional $500,000 budget request for the Community Enrichment Fund.

• To-date, arts funding has not been effective.

• The AAC engaged in two events in past and were given the opportunity to provide you with a message from the arts community that the current funding is poor and not equitable.

• I am here to make sure we see that you support the arts community, but we need the rubber to hit the road.

• The AAC believes the $500,000 is a fair request. However, we would like to ease into a $1,000,000 over a 3 year period.

(vii) Tim Potocic, Supercrawl, Cultural Assets to Support the Community Enrichment Funding Request in the 2015 Budget (Item 3.7)

• I am here in support funding for the arts.

• The process has been long and hard at times, and the entire process has been over a 4 year period in the making.

• The increased funding request is before you for consideration and we urge you to approve that request.

• Continued improvement to the City Enrichment Fund is required.

• The community has grown and art is one of the economic pillars of Hamilton and deserves respect as an economic driver. Arts are one of the 4 pillars for the city – this is a call to action.

Council – April 8, 2015
• All hotels were sold out during the Supercrawl weekend and restaurants and other business in the area were also very busy that weekend.

(viii) **Craig Burley, respecting 2015 Budget Requests for Transit Projects and Aspects of the 10-Year Transit Improvement Plan (Item 3.8)**

• I have lived in the city for over 20 years and I have observed that there is a preference to transit. However, the level of ridership is down 2%.

• Page 39 of the 10-year Transit Plan shows it as a long term target.

• I would like to make a pitch on behalf of the city’s drivers. By 2021, service levels on main roads were to be improved and on the LINC and the Red Hill Valley Parkway. Now staff is saying by 2031.

• When we don’t make transit attractive – drivers don’t benefit.

• We need to focus on service improvements and on changes that were approved, but not made.

• You are condemning drivers to a poor level of service.

• I encourage you to match the fare box increases dollar for dollar for and use the money reinvestment into our road improvements and transit, and to ask the Province for real funding for both LRT and transit service improvements – this is doable.

• Make the service better so that people won’t want to drive.

(ix) **Keanin Loomis, President and CEO, Hamilton Chamber of Commerce (Item 3.9)**

• **Principle one:** The City of Hamilton tax levy remain competitive with comparative cities across the province.

• **Principle two:** The City of Hamilton facilitate policies and initiatives that help shift the commercial – residential tax base ratio towards commerce.

• **Principle three:** City of Hamilton prioritize meeting the intensification goals under the Province of Ontario Places to Grow Act.
• **Principle four:** The City of Hamilton prioritize enhancements that facilitate economic development and business support.

• **Principle five:** The City of Hamilton prioritize investments into projects that improve the quality of life for all residents. *Quality of life = economic development.*

• Recommendations:
  1. The City of Hamilton Operating budget approve enhancements requested by Planning and Economic Development division
  2. The City of Hamilton Operating budget approve enhancements requested by Planning and Economic Development division
  3. Fully Fund the Arts Program category created within the City Enrichment Fund for "Strategic Municipal Investment in the Arts"

• Chamber is in support of the arts community and the additional funding request for the Community Enrichment Fund.

A copy of the presentation is available on the City’s website at [www.hamilton.ca](http://www.hamilton.ca) or in the Office of the City Clerk.

(x) **Kristina Heaton, Resident (Item 3.10)**

• Upon retiring I jumped into community activities and discovered all the true elements existing, with poverty, crime and poor transit. Realistically out of approximately 1,000 people, only 26 voted for the bike lanes. Not an accurate representation of the city.

• Wilson Street westbound has no traffic - move mobility corridors from Cannon Street where all the congestion is occurring and develop this corridor to be 'people friendly'. We will be seeing the advent of more e-bikes, and there is a need for a dedicated pathway.

• Niagara-on-the-lake is using pedestrians and scooters on the same pathway.

• Atmospheric carbon levels have caused havoc with our climate, and we need to consider our part to change that.

Council – April 8, 2015
- I would like to see improvements in our overpass infrastructure along Burlington Street and, if possible, have a continuation of a road to go over the harbour. St. Catharines is a good example.

- Micro plastics, mussels, and many other toxic pollutants have compromised the health of our waterways and lands.

- Since we are on the elbow of the GTA horseshoe and an industrial port city, with some great work done in the environmental fields, we should do more in recycling efforts, thus creating more jobs.

- With the extremely high numbers of people that need specialized housing that is affordable, we need to designate how areas are developed. We cannot put the entire social services network, methadone clinics, health and dental bus, etc. working in the core, all serving people for free, and then expect it to be market driven for condo's.

- To blockade access to the waterfront and expect community children to play together in the streets makes no sense. The number of half way houses with pedophiles, etc. demonstrates the dangers. The roadways need to create smooth vehicular movements to mitigate levels of toxins.

- People love their vehicles and are usually in a hurry, so I would like to see more 'angle parking' to accommodate the lifestyles of today.

- Businesses need more parking spaces directly out front, not fifteen foot wide sidewalks.

- I’d like to see some of Hamilton’s heritage maintained, so we could supply merchants with awnings, to protect pedestrians and festival goers.

- Work with other levels of government to create work programs and volunteer opportunities for inmates, by paying them a small honorarium, using a real bank account, and teach them the values of money management.

- Many ex drug users are eager and willing to help work on projects to build their own housing in places that other people would not tackle. We need to enable these people to contribute more and feel self-worth.
Richard Gelder, Resident (Item 3.11)

- I am here in defence and promotion of public transit. Although not a regular user, I am passionate about public transit.

- I have lived in Ward 13 for 17 years and am employed as secondary school teacher.

- I firmly believe that the state of public transit is a barometer for how we are as a city.

- There are many who feel as I do, that we need a viable system of public transit as we aim to reach our mission as the best city in Canada to raise a child, promote innovation, engage citizens and provide diverse economic activities.

- Our system, as it stands, is reasonable. Indeed, there is room for improvement to public transit in our city.

- We are fortunate to have a blueprint for transit in the form of the 10-Year Transit Plan. Whether it’s enhanced rapid transit corridors, new busses, or working with Metrolinx and the province towards Light Rail Transit, the time to invest is now.

- It matters not only for those who have no choice but to take the bus, as a function of economic reality, but also in the creation of a vibrant and sustainable city.

- Because we are falling behind in Hamilton, car travel is still seen as the default option for getting to work and getting around the city. This in a world where finite resources are a reality and climate change constantly looms.

- I see this every day as I make my daily 4 kilometre bicycle commute westbound up Governor’s Road in Dundas. In the opposite direction is a mass of traffic, most of which is comprised of single occupant vehicles. Up close, I taste firsthand the fumes of a city crying out for better transit.

- And make no mistake; there is a need for transit even in Dundas.

- The morning busses are packed. Packed with people heading to jobs in the core. Packed with students heading out of Dundas towards programs of choice in high schools across the city. Packed with people making a difference in choosing a mode of transport other than the private vehicle.
• We have an aging population that needs to access medical appointments. We have those students whose school boards, on increasingly limited budgets, are insisting take public transit if they want equitable access to programs of choice, such as French immersion.

• We have people with disabilities for whom DARTS isn’t always the most available or even the best alternative.

• Yet, public transit in Hamilton, in particular, suffers from a stigma. At what point did using public transit become déclassé? It is a way of getting around in not only larger cities like Toronto and Vancouver, where gridlock is ever present, but cities similar in size to Hamilton. As an example, we are light years behind Ottawa, where light rail transit has been present for a decade and is being expanded as we speak.

• Why is there the perception that transit is for poorer, lower class people in the lower, urban part of the city?

• At what point did public transit become unsafe for young people? Why do parents go so far as to forbid their adolescent children from traveling to parts of our great city using public transit?

• This is completely foreign to my own experience growing up in Stoney Creek, where the King 1 and, later, the B-line, became my lifelines to the public golf course at the other end of the city, the athletic facilities where I trained at McMaster University and even the now-extinct downtown movie theatres.

• This is a backward vision for a city that fashions itself as ambitious. A failure to invest in transit infrastructure is the opposite of a city that is the best place in Canada to raise a child, promote innovation, engage citizens and provide diverse economic activities.

• Please embrace the 10 year plan, starting with the 2015 budget year.

• Enthusiastically seize every opportunity that the province and Metrolinx provide for modernizing public transit in Hamilton. Be the agents of progress that commuters in this city so desperately need and richly deserve.
(xii) Kathie Stonehouse, Resident (Item 3.12)

- I am a Transit user by choice and a new Hamiltonian.

- I had a car when I moved here and chose to sell it, as I often take the go train and am a frequent transit user.

- I encourage you to try to open your minds to take the bus line and know that there are people on the bus that matter.

(xiii) Cynthia Tuck, Resident (Item 3.13)

- Ms. Tuck was called upon twice throughout the meeting, but was not in attendance.

(xiv) Larry Pomerantz, Hamilton Civic League (Item 3.14)

- 2014 a survey was conducted – 80% of community feels safe.

- Last year the Chief of Police came forward asking for funding for tasers and training. Then he came to ask for a million dollars and the shortly later found that million in his existing budget.

- Later he still needed additional funding to taser training. If he already has tasers, he must have already had the funding for the training.

- Concerns over various police service budget – the salary contingency fund.

- I am asking for an external audit of the Police budget, to clarify the many irregularities in the 2015 Police budget, and am willing to pay for the external audit so there is no expense to the taxpayer.

(xv) Svava Júlíusson, Board Chair, Hamilton Artist Inc. (Item 3.15)

- We are asking members of council make a commitment to the future of Hamilton, by voting to adopt the $500,000 budget enhancement for the arts.

- I am a citizen of Hamilton, a practicing visual artist, and a consumer of what the arts community in Hamilton delivers and an active volunteer and serve as the Board Chair at Hamilton Artists Inc. (the “Inc.”)
• The Inc. has been in operation for forty years, and is one of the oldest artist-run centres in Canada. The Inc. is the cornerstone of contemporary art presentation in Hamilton, because of the tenacity and generosity of its artist members and the willingness of its highly professional staff, all throughout its history, to work for next to nothing. The same spirit of generosity is true for the many organizations represented here today, whose futures depend on an investment from the City by way of stable support and increased funding.

• The Inc. accomplishes all that it does, with two part-time staff members, who work for a salary that is at, or below the poverty line. They are educated professionals, who provide the administrative and artistic infrastructure, so that we can deliver support to artists at all stages of their careers by serving as the conduit through which artistic expression and research can engage an audience. One of the ways we provide that support is by paying a fee or honorarium to every exhibiting artist.

• The Inc. relies on support from public and private funders in order to fulfill its mandate and realize the exhibitions, projects and community events that are on the schedule up until 2017.

• The City of Hamilton has provided ongoing, operating support via the Community Partnership Program; and, leading up to 2011, assisted the organization to realize what is now a purpose-built facility, in a prime location at the heart of this city’s arts community.

• What we, at the Inc. and the arts community in Hamilton as a whole, need for you to vote in favour of the $500,000 budget increase for the arts.

• By saying yes to increased funding for the arts, you become the builders of a healthy and dynamic city and you will have laid the groundwork for a legacy that positions Hamilton as a world-class city of culture.

(xvi) Edward Barey, Resident (Item 3.16)

This delegation was withdrawn, prior to the meeting.

(xvii) Lindsay Godard, Resident (Item 3.17)

• I regularly use transit to go to and from work and I am here to speak to the 10-year Transit Strategy.

Council – April 8, 2015
• We need to invest money to improve the rider experience – presto, customer service, real time data, etc.

• The best way to improve the customer experience with HSR is to invest and improve the service.

• We have a great opportunity to improve the experience through better marketing, investment, amenities, etc., but you need to have the conversation with the customers in order to have a real improved customer experience.

• Please ensure that the riders are able to provide feedback.

• I do have a pet peeve with the busses. The decals that cover the back windows make it impossible, when sitting at back of bus, to look out so and can’t see your stop. I have missed my stop.

• People don’t want to sit at the back of the bus because you can’t see out the winders so they stand at the front; leaving the seats at the back empty while riders are standing. Maybe there is another way to use the decals – it is something to consider.

• While I understand the importance of the public health ads, why can’t we see also see ads for Soupfest, Supercrawl or Ancaster Fair – there should also be a way to show these items.

(xviii) Sandy Leyland, Resident (Item 3.18)

• I think that instead of spending 5.5 million to clear sidewalks I feel that the money could be spread out and shared among different sections.

• Transit: our bus service is very important to this city for all of us travel by bus, more are definably needed. There have been many times on different routes where I have seen people using wheel chairs, walkers or scooters this winter being left behind because the bus is full. This could be very dangerous for people with compromised immune systems having to wait long times for a bus, when you consider that several can go by full, or nearly so. The city could add $1 million to the $6 million to buy more buses and hire new drivers.

• EMS: these are the people who we count on to save our lives or of our loved ones; the city needs to have more staff for EMS. I feel that $1 million added to the $1.9 million would go a long way to help
ease the burden on the present staff. If this is done then our city’s population would be safer in that the chance of getting to the hospital on time would be better.

- Social Services: there is a real need for extra staff in part to work on and clear up the computer dysfunction as well there could be more case workers hired to ease the work load of the present staff. $1 million added to the $1.3 million can do nothing but make things better.

- The rest: $2.5 million is left and this is what I think should be done to help the city’s population that lives in deep poverty. This money could go a small ways to help make Hamilton a better place to raise a child.

- $1.5 million could be used to buy grocery food cards to be distributed among the people on government assistance buy food.

- $1 million could be used to fund bus tickets, for singles on OW to get to and from the Good to Go Food Box, as we all know they have the hardest time getting by, getting some decent free food is a great help.

(xix) Damin Starr, Resident (Item 3.19)

- I am an east end Hamilton resident and a father of 6 children; 2 with disabilities.

- 26 years ago joined I joined the Citizen’s Expressway Committee. The City was trying to build a north south corridor though the valley.

- It was clear at that time, that if we didn’t do something, traffic along Centennial Parkway and Kenilworth access, traffic would be chaos.

- What I see today on the east west corridor is very similar – communities that are impacted by traffic. The data shows that as growth happens in our community, mass transit is the only way to solve the upcoming east west traffic issue.

- It has to start where there is a need and where the economic benefits will show the most. That is right now and is in the lower city. This is strictly about need and it is an ongoing process.

- I encourage Council to look at the budget numbers, and to support HSR and to introduce it to new communities that are underserviced

Council – April 8, 2015
• I believe that the reports that are in place need to be supported and funded.

• We need your support for improved transit, for the dedicated bus lane to begin and move for an LRT system to be put into place in the lower city. That is only the beginning it would need to grow from there.

• The current Ontario government is in support of mass transit and Hamilton should be doing everything as a community and Council to obtain that funding.

(xx) Brandon Curtas, Resident (Item 3.20)

• I am an engineer by training and sometimes the decisions we make are often emotionless – sometimes we just look at the system as a whole.

• We shouldn’t be divided on this topic.

• I would like to see the transit area rating system gone.

• I ask that you make your decisions based on what is best for the city as a whole, not just on a ward by ward basis.

• Transit can create commerce and wealth.

• Dundas and Ancaster are crown jewels, Flamborough is a beautiful farming community – how will we see them if we cannot get to them.

• I would love to be ones who stay in Hamilton. At the end of the day, transit will be a key point in getting people to stay. It will provide residents to have more time to spend with their families.

• Think of transit as a system, not just as a specific line and think of the boundaries outside of your own wards.

(xxii) Maureen Wilson, Resident (Item 3.21)

This delegation was withdrawn prior to the meeting.
(xxii) **David N. Smith, Resident (Item 3.22)**

Mr. Smith was called upon twice throughout the meeting, but was not in attendance.

(xxiii) **Don McLean, Resident (Item 3.23)**

- I am concerned about transit fare increases and don’t know where people will find an extra $144 when they live on the margins. Wages aren’t going up that much even if you are employed. Fare hikes cover 95% of fixing HSR.
- We need to get the transit system in order, but the problem is our enormous infrastructure deficit.
- While there has been a 5.5% increase in the deficit budget, the discussion doesn’t seem to have gone to the point of how did we get into this mess.
- We need to think about why we are in this position and Council needs to ask staff to present an assessment as to how we got here.
- We have too much infrastructure per capita – we need to move towards infill rather than new development.

A copy of the presentation is available on the City’s website at [www.hamilton.ca](http://www.hamilton.ca) or in the Office of the City Clerk.

(xxiv) **Biljana Vasilevksa, Resident (Item 3.24)**

- What I find amazing about this city is that we have really amazing access to nature; conservation areas, the Bruce Trail. You can just step outside for a couple of minutes and be on the Bruce Trail.
- However, I don’t own a car and find it difficult to get to the conservation areas, although I do understand that it is more difficult in rural areas. I also find it difficult to get to built up areas of the city using public transit
- I have never been to a movie in the Meadowlands in Ancaster. There is a bus that goes there, but in order for me to plan return route home I have to figure out what time the show ends, and how close it is to the arrival of a bus home. They are only every 45 minutes. It is easier to take a cab, but once the cost of a taxi is varied in it is easier and
cheaper for me to go to Toronto. It is just as cost effective to get to Toronto to experience a film as it is for me to get to cinemas the Meadowlands or on the Stoney Creek mountain.

- I would like to see the Greek Tragedy that Redeemer students will be putting on in April, but I can’t because I can’t get there.

(xxv) Marsha Duncan, Resident (Item 3.25)

- I am a hardcore transit user.

- In the past, we went to our respective Councillors to get better transit. Councillor Murray Ferguson even rode the bus with me to see what it was like, and got me a sign to promote transit at Heritage Days.

- I live in Hamilton and work at McMaster University. I take the bus to and from work every day. Everything I do is along the route.

- I finally bought a car, but only to take the dog places or to take the shrub cuttings to the transfer station, but otherwise - I take the bus everywhere I go.

- Until we start thinking that public transit is a normal form of transportation we are already gridlocked.

(xxvi) Kenneth Jackson, Resident (3.26)

- We can’t pay for rapid transit or LRT all at once. Go to Denver Colorado, they have a great transit system that was not built all at one.

- LRT has helped economic development so please don’t turn down the funding.

- I drove down King Street and the signage looks awful. How do we improve streetscapes in the city – it is not attractive.

- The City should sit down with the arts community or the proprietors to see how we can improve our streetscapes.

(xxvii) Adrian Mladenovic, Resident (Item 3.27)

Mr. Mladenovic was called upon twice throughout the meeting, but was not in attendance.
(xxviii) Dave Barnett, Resident (3.28)

- I have a broken ankle because sidewalks weren’t properly shovelled.
- People shovel sidewalks at all different times of the day so if you had a machine that went by and did them all at the same time it would be better.
- Older people can’t get around.
- It’s worthwhile to spend the money to buy equipment to clear the sidewalks.
- Also, don’t to put cameras in buses for bus assaults.
- I have investigated this thoroughly as I have been physically assaulted three times without provocation.
- Instead of putting cameras in buses, put into place a proper complaint process.

(xi) May Toth, Resident (Item 3.40)

- I have lived in Hamilton since the 1970s and live in Kirkendall area.
- I got locked into Kirkendall when the bridge over the railway was eliminated. Councillors have had talks with the Railway and noting became of it.
- My job required that I have a car. However, that changed recently due to an operation – I am unable to drive at the moment.
- With help of the doctor I got temporary DARTS transit for some of my needs. When the cast comes off, I’ll be able to drive again. We are told in order to keep healthy – you must exercise, but I can’t get to the recreation centre without a car.
- I can’t get to Fortino’s or Metro with the current available transit so I have to walk. If I go to Toronto, I take a taxi to the go station. I don’t think this is reasonable – there should be more transit.
- DARTS was very helpful, but it only got me to half the places I needed to go.
• One of the problems when using DARTS or having someone drive me, is that I live on a narrow street with huge mounds of snow on still the street where the City only cleared the middle of the road. There are several cars honking their horns while I get in and out of the vehicles. This has only happened since the mounds of snow.

• There are a few streets like that who might get the snow removed as they used to do rather than waiting until spring.

• My area is not walkable. There is no way to get over the railway. What happened in other communities that had the bridge over the railways removed? A study might be useful.

• Healthcare students and workers tend to work in a variety of places and don’t always stay in the university to get all their courses. They are out in the community interacting with patients. Please don’t take away all the parking. Healthcare workers cannot always get parking and sometimes have to cancel appointments.

The floor was opened to any non-registered speakers who wish to appear before the General Issues Committee today respecting the 2015 budget.

(xli)  Joey Coleman, Resident (Item 3.41)

• The 2012-2014 Vision Statement states that the City of Hamilton will implement open data.

• If it was such a high level goal, why is there is no funding for open data in the budget?

• Why was it put in the Vision Statement if we are now in 2015 and are not implementing it?

• We are waiting for the City to starting doing open data.

• People are spending their time in Waterloo, Toronto and Mississauga because they want to do build things and to move forward with open data.

• All of my high school friends have left Hamilton – one of them has a start up in Cambridge. Cambridge is friendlier for a start up.

• St. Catharines will be hosting the Open Data conference and I would like to see a City staff member there if we cannot implement open data as a staff position.
- Does the City need the Chief Information Officer or A Chief Technology Officer?

- I challenge Council to more civic engagement – challenge you to do it in other municipal centers and I challenge you to have at least one annual public delegation meeting to hear citizen concerns.

The presentations, respecting the 2015 Budget, were received.

(ii) **Added Written Submissions respecting the 2015 Budget:**

3.29 Terry Bridle, Resident
3.30 David Hitchcock, Resident
3.31 Dina D’Ermo, Resident
3.32 Dennis Marten, Resident
3.33 Nancy Gray, Chair, Dundas Art and Craft Association
3.34 Deanna Bouchard, Resident
3.35 Maxine Borsellino, Resident
3.36 Brenda Ferguson, Board Chair, Culture for Kids in the Arts
3.37 James M. Bestor, Resident
3.38 Carm Martire, Resident
3.39 Kenneth Davies, Resident

Items 3.29 to 3.39, the written submissions respecting the 2015 Budget, were received.

(d) **ADJOURNMENT (Item 13)**

There being no further business, the General Issues Committee adjourned at 6:59 p.m.
February 27, 2015 (15-004(f)):

(a) CHANGES TO THE AGENDA (Item 1)

The Committee Clerk advised of the following changes to the agenda:

(i) Added as Item 7.2 – 2015 Niagara Peninsula Conservation Authority Levy Apportionment Presentation. Staff has requested that Item 7.2 be moved up on the agenda to be presented before Item 7.1.

(ii) Added as Item 9.1 – a Motion respecting the Niagara Peninsula Conservation Authority’s Levy Apportionment (Tabled at the January 21, 2015 GIC budget meeting.) To keep all the items respecting this matter together, staff has also requested that Item 9.1 be addressed immediately following Item 7.2.

(iii) Added as Item 11.1 – Correspondence from the Niagara Peninsula Conservation Authority, dated February 26, 2015, respecting Municipal Levy Apportionments

Recommendation: Be received.

The agenda for the February 27, 2015 General Issues Committee Budget meeting was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) STAFF PRESENTATIONS (Item 7)

(i) 2015 Tax Budget Enhancements (Item 7.1)

Mike Zegarac, General Manager of Finance & Corporate Services, provided a PowerPoint presentation respecting the 2015 Tax Budget Enhancements. The presentation included, but was not limited to, the following:

- Process
- Recommended Enhancements
- Three Categories:

Council – April 8, 2015
• Legislated – required as a result of provincial legislation and for which the City has limited discretion.

• Fully Funded – fully funded from sources other than the tax levy, resulting in a net zero impact corporate-wide.

• Economic Growth – focused on stimulating, supporting or contributing to the City’s economic growth. This creates non-residential tax base and employment for the City.

• Other Priorities and Enhancements

The presentation, respecting the 2015 Tax Budget Enhancements, was received.

The following items were referred to the March 10, 2015 GIC Budget meeting for further consideration:

(i) A01 Compliance with changes in Provincial requirements for regulatory testing, monitoring, and repairing of well systems in the City’s rural areas. (O. Reg. 319/08) (Book 1 pg. 33)

(ii) A02 Continue Eligibility and Registration Program AODA (Council Referred PW03128(c)) (Book 1 pg. 34) (REVISED)

(iii) A03 Animal Services to provide Flamborough Community with animal control services at par with the rest of the City. (Book 1 pg. 37)

(iv) A04 Youth Business Development Officer within Small Business Development Center partially funded by Ministry of Economic Development and savings built into the budget. (Book 1 pg. 38)

(v) A05 Public Health Inspector Trainees – increased funding from Ministry of Health and Long Term Care. (NEW)

(vi) A06 For engineering services, replace external contractors with City Staff. (Book 1 pg. 39)

(vii) A07 HVAC maintenance for new facility - Tim Horton’s field. (Book 1 pg. 40)

Council – April 8, 2015
(viii) A08 Support increased demand for engineering services in the traffic corridor - to address inspection issues associated with road cut permit/restoration work; funding from permit revenues. (Book 1 pg. 41)

(ix) A09 Support work load increase for engineering services resulting from Special Infrastructure area rated project requirements. (Book 1 pg. 42)

(x) A10 Additional Administrative Clerk due to increasing POA workload. (Book 1 pg. 43)

(xi) A11 Additional Court Reporter due to increasing POA workload. (Book 1 pg. 44)

(xii) A12 Media buyer to consolidate City wide media purchase - to be funded from efficiencies. (Book 1 pg. 45)

(xiii) A13 Provide legal administrative support for Water & Waste Water environmental upgrades. (Book 1 pg. 46)

(xiv) A14 Provide legal services for Water & Waste Water environmental upgrades. (Book 1 pg. 47)

(xv) A15 To support the technology infrastructure for the City's new Tim Horton's Field. (Book 1 pg. 48)

(xvi) A16 Provide two new tax collection reminder notices immediately after the first due dates. (Book 1 pg. 49)

(xvii) A17 Engineering approval staff increase to enhance the ability to respond to and process applications for Site Plans and Plans of Subdivisions. (Book 1 pg. 53)

(xviii) A18 Open for Business Coordinator to ensure ongoing implementation of recommendations and coordinate high profile and Council initiated issues. (Book 1 pg. 54)

(xix) A19 Permanent Waterfront Office to manage implementation of Corporate Waterfront and West Harbour plan related to items other than infrastructure and construction. (Book 1 pg. 55)

(xx) A20 Global Hamilton Office Project Lead to support the "Global Hamilton Office" and the "Immigrant Attraction Action Plan". (Book 1 pg. 56)
(xxi) A21 Business Facilitators in Planning Division to promote City strategy for attracting and retaining businesses, promote residential, commercial, rural and greenfield developments. (Book 1 pg. 57)

(xxii) A23 Long Range Planning Office. (Book 1 pg. 59)

(xxiii) A26 Bed Bug/Pest Infestation Investigations - investigation, support and legislation enforcement of increasing number of bed bug, cockroach and rat complaints. (Book 1 pg. 62)

(xxiv) A27 Promote Air Quality through collection, analysis and communication of air quality data to support positive air quality and decision making. (Book 1 pg. 63)

(xxv) A29 Affordable Transit Pass Program to Permanent Funding (Council Referred CES14040(a)). (NEW)

(xxvi) A31 Road Network growth from Development to maintain service levels for additional 90km of roads introduced since 2009. (Book 1 pg. 66)

(xxvii) A32 Contract Lawyer position supporting Planning and Growth Management project. (Book 1 pg. 67)

(xxviii) B04 Provide permanent funding source and resources for Vital Services Program - Council Referred (PED10049(n)). (Book 1 pg. 76)

(xxix) B08 Licensing and Permit Officers (Mobile Response). (Book 1 pg. 80)

(xxx) B10 Collections Supervisor, Hamilton Municipal Parking System. (Book 1 pg. 82)

(xxxi) B15 Licensing By-law review and consolidation (Temp 2 years). (Book 1 pg. 87)

(xxpii) B18 Age Friendly City - Hamilton Municipal Senior of the Year Award ceremony. Council referred- CS13023(b). (Book 1 pg. 90)

(xxqiiii) B19 Age Friendly City - development and implementation of Age-Friendly City plan. This resource is in conjunction with Seniors Award event. (Book 1 pg. 91)
(xxxiv) B20 Establish regular transfers to capital reserves to sustain infrastructure for Lodges. (Book 1 pg. 92)

(xxxv) B21 Recreation Support Staff - support 1:1 staffing for children and adults with special needs. (Book 1 pg. 93)

(xxxvi) B22 Seniors Recreation facilities - Supervisor of Seniors Services. (Book 1 pg. 94)

(xxxvii) B23 Housing Administration Officer - continuance of existing position to meet Housing Services Act obligations. (Book 1 pg. 95)

(xxxviii) B24 Additional Ambulances - to manage response volumes and improve response times. Additional supervisor to assist in managing hospital offload delays and front line supervision. (Book 1 pg. 96)

(xxxix) B25 Provide recreational programming for the Winona community. (Book 1 pg. 97)

(xl) B26 Provide recreational programs at Tim Horton’s field. (Book 1 pg. 98)

(xli) B31 Operating costs for new acquisition: 255 Winona Road - Council Referred GiC 14-016. (Book 1 pg. 103) (REVISED)

(xlii) B33 Fund the Arts Program category created within the City Enrichment Fund for “Strategic Municipal Investment in the Arts” - Council Referred (FCS14024(b)). (Book 1 pg. 105)

(xliii) B34 To fund the annual shortfall for the Event Road Closure Services for special event programs - Council Referred (FCS14024(b)). (Book 1 pg. 106)

(xliv) B36 Provide ongoing funding source for 91st Highlanders Athletic Association Indoor Games - Council Referred (FCS14024(b)). (Book 1 pg. 108)

(vlv) B37 Adequately fund the Communities, Culture & Heritage, Community Services, Sports & Active Lifestyles and Agriculture & Environment programs - Council Referred (FCS14024(b)). (Book 1 pg. 109)
The following items were removed from consideration during the 2015 budget process:

i. A22 Human Resources to promote workforce planning and talent management. (Book 1 pg. 58) *2016 additional net impact of $50,000. (REVISED)

ii. A24 Festival Inspections - funding has not been provided as expectations for number and approach to festivals has increased significantly over past several years. (Book 1 pg. 60) *2016 additional net impact of $22,990.

iii. A25 Develop action plan to address impact of climate change and extreme weather. (Book 1 pg. 61) *2016 additional net impact of $96,200.

iv. A28 Community Health Educator/Navigator Team (CHEN) - empowering vulnerable individuals to make healthier living choices. (Book 1 pg. 64) *2016 additional net impact of $48,460.

v. B01 Additional resources required to sustain current service levels for One Stop Business Centre at City Hall and MLE counter at City Centre. Council Referred (PED14136). (Book 1 pg. 73)

vi. B02 Enforcement of new Woodlot Conservation by-law. Council Referred (PED02229(e)). (Book 1 pg. 74) *2016 additional net impact of $30,400.

vii. B05 Municipal Law Enforcement Policy Advisor. (Book 1 pg. 77) *2016 additional net impact of $28,100

viii. B06 Head Curator - Supervisory position. (Book 1 pg. 78) *2016 additional net impact of $27,200

ix. B07 License Facilitator - One Stop. (Book 1 pg. 79)

x. B09 Public Art Program Coordinator. (Book 1 pg. 81) *2016 additional net impact of $22,200

xi. B11 Additional part-time hours for programming and visitor services. (Book 1 pg. 83)

xii. B12 Supervisor One Stop. (Book 1 pg. 84) *2016 additional net impact of $30,750

Council – April 8, 2015
xiii. B13 Culture Projects Specialist. (Book 1 pg. 85) *2016 additional net impact of $22,800

xiv. B14 Councillor Contact. (Book 1 pg. 86) *2016 additional net impact of $27,300

xv. B16 Parking Analyst/Advisor. (Book 1 pg. 88) *2016 additional net impact of $26,135

xvi. B27 Tim Hortons Field Capital Renewal Program - Council Referred. (Book 1 pg. 99)

xvii. B29 Sidewalk Snow Clearing - clear snow from all City sidewalks and apply de-icing materials to achieve bare pavement - Council Referred. (Book 1 pg. 101)

xviii. B30 Sidewalk Windrow Removal - clear windrows at all sidewalk ramps at all City intersections - Council Referred. (Book 1 pg. 102)

xix. B32 Binbrook TransCab - Continue TransCab service to Binbrook on an ongoing basis after the pilot project concludes in June 2015 - Council Referred (PW13058(a)). (Book 1 pg. 104)

xx. B35 External hosting services and support of City website. (Book 1 pg. 107)

xxi. B38 External hosting services and support of City website. (Book 1 pg. 107)

The following item was referred to the March 6, 2015 General Issues Committee for further consideration:

A30 10 Year Local Transit Strategy - budgets to be determined. (Book 1 pg. 65)

The following item was removed from consideration during the 2015 operating budget process:

B03 Provide new enforcement service for noise complaints at nights Thursday to Saturday. Council Referred (PED14254). (Book 1 pg. 75) *2016 additional net impact of $47,400

Council – April 8, 2015
Staff was directed to continue with the pilot project, respecting new enforcement services for noise complaints on Thursday to Saturday nights, to be funded through the Tax Stabilization Reserve, and report back with the results of that pilot project; including measurable and tangible results, to the General Issues Committee in December 2015.

The following item was removed from consideration during the 2015 budget process:

B17 Animal Services Project Manager (Temp - 2 Years). (Book 1 pg. 89)*2016 additional net impact of $27,300

Staff was directed to report back to the General Issues Committee with an alternate funding source for the Animal Services Project Manager.

The following item was removed from consideration during the 2015 budget process:

B28 Continue Travel Training Pilot Project as originally outlined in PW11025 and information update TRN1307a. (Book 1 pg. 100)

Staff was directed to report back to the General Issues Committee respecting an alternate funding source for the continuation of the Travel Training Pilot Project.

Councillors B. Johnson and L. Ferguson wish to be recorded as OPPOSED to the following item being referred to the March 10, 2015 GIC Budget meeting for further consideration:

A21 Business Facilitators in Planning Division to promote City strategy for attracting and retaining businesses, promote residential, commercial, rural and greenfield developments. (Book 1 pg. 57)

Councillors L. Ferguson, B. Johnson and T. Whitehead wished to be recorded as OPPOSED to the following item being referred to the March 10, 2015 GIC Budget meeting for further consideration:

A23 Long Range Planning Office. (Book 1 pg. 59)
Mayor F. Eisenberger and Councillors M. Green, A. VanderBeek and S. Merulla wished to be recorded as OPPOSED to the following item being removed from consideration during the 2015 budget process:

A25 Develop action plan to address impact of climate change and extreme weather. (Book 1 pg. 61)
*2016 additional net impact of $96,200.

Councillor B. Johnson wished to be recorded as OPPOSED to the following item being removed from consideration during the 2015 budget process:

A27 Promote Air Quality through collection, analysis and communication of air quality data to support positive air quality and decision making. (Book 1 pg. 63)

Councillor T. Whitehead wished to be recorded as OPPOSED to the following item being removed from consideration during the 2015 budget process:

B01 Additional resources required to sustain current service levels for One Stop Business Centre at City Hall and MLE counter at City Centre. Council Referred (PED14136). (Book 1 pg. 73)

Councillors J. Farr, M. Green and M. Pearson wished to be recorded as OPPOSED to the following item being removed from consideration during the 2015 budget process:

B07 License Facilitator - One Stop. (Book 1 pg. 79)

Councillor J. Farr wished to be recorded as OPPOSED to the following item being removed from consideration during the 2015 budget process:

B13 Culture Projects Specialist. (Book 1 pg. 85)
*2016 additional net impact of $22,800

Councillors C. Collins and J. Partridge wished to be recorded as OPPOSED to the following item being referred to the March 10, 2015 GIC Budget meeting for further consideration:

B37 Adequately fund the Communities, Culture & Heritage, Community Services, Sports & Active Lifestyles and Agriculture &
Environment programs - Council Referred (FCS14024(b)). (Book 1 pg. 109)

Councillors B. Johnson and T. Jackson wished to be recorded as OPPOSED to the following item being removed from consideration during the 2015 budget process:

B13 Culture Projects Specialist. (Book 1 pg. 85)
*2016 additional net impact of $22,800

(ii) 2015 Niagara Peninsula Conservation Authority Levy Apportionment Presentation (Item 7.2)

Mike Zegarac, General Manager of Finance & Corporate Services, provided a PowerPoint presentation respecting the 2015 Niagara Peninsula Conservation Authority’s (NPCA) Levy Apportionment. The presentation included, but was not limited to, the following:

Background:

• On January 23, 2015, staff provided Council with a report and presentation highlighting a significant apportionment issue related to the NPCA.

• The NPCA had advised that it was not recognizing the apportionment agreement approved by the NPCA Board in 2004 and in use up until 2014.

• In the absence of a new agreement between NPCA, Hamilton, Region of Niagara and Haldimand, the NPCA would use the provincial formula resulting in a significant shift to the City of Hamilton.

• Staff focused discussions with Region of Niagara staff to try and resolve the issue; however, little progress has been made to date. Key is Hamilton’s assertion that the existing agreement should be used for 2015.

2015 Niagara Peninsula Conservation Authority’s Apportionment:

• On February 19, 2015, the NPCA Board approved their levies for 2015.

• On February 25, 2015, the City received official notice of the 2015 levy.

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• NPCA staff have confirmed that the apportionment is based on the provincial formula and increases Hamilton’s apportionment share from about 4% to about 20%.

• The change in apportionment method increases the City of Hamilton’s levy by about $945,000.

• In total, accounting for other changes made by the NPCA, the City of Hamilton’s levy is increasing from $513,470 in 2014 to $1,317,020 in 2015. An increase of $803,550 (pending official notification from NPCA).

Next Steps:

• City’s position is that the 2004 agreement is valid and the City should appeal the apportionment.

• City staff recognizes that the agreement is due for review and recommends that this occur for the 2016 apportionments.

• The review must include all four conservation authorities.

• The conservation authorities and municipalities should lobby the Province for an update to Regulation 670/00 to ensure that the apportionment formula uses assessments that reflect properties within the watershed of a conservation authority.

Appeal Process:

• The City has 30 days from receiving notice of the levy to commence an appeal to the Commissioner of Mining and Lands.

• The NPCA and participating municipalities may engage in a mediation led by the office of the Commissioner.

• Failing a resolution, a hearing will be held before the Commissioner.

• The decision of the Commissioner is final.

• The Conservation Authorities Act requires a municipality to comply with the levy pending the appeal.

The presentation, respecting the Niagara Peninsula Conservation Authority’s 2015 Levy Apportionment, was received.

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MOTIONS (Item 9)

The motion, respecting the Niagara Peninsula Conservation Authority’s Levy Apportionment, was lifted from the TABLE.

The motion respecting the Niagara Peninsula Conservation Authority’s Levy Apportionment, was deleted in its entirety and replaced with the following in lieu thereof:

**Niagara Peninsula Conservation Authority’s Levy Apportionment (Item 9.1)**

That staff be directed to prepare and move forward with the appeal process to the Commissioner of Mining and lands with respect to the Niagara Peninsula Conservation Authority’s Levy Apportionment, in the event that the Niagara Peninsula Conservation Authority approves a 2015 Levy Apportionment in excess of the one from 2014.

WHEREAS, since 2004, the Conservation Authorities of Hamilton, Halton, Grand River and Niagara Peninsula and their respective participating municipalities have operated under an agreed upon levy apportionment;

AND WHEREAS, the City of Hamilton had no prior warning during its budget deliberations that the Niagara Peninsula Conservation Authority was planning to change the levy apportionment among its participating municipalities;

AND WHEREAS, the City of Hamilton attempted to resolve its dispute with the Niagara Peninsula Conservation Authority and the participating municipalities prior to the finalization of its budget without success;

AND WHEREAS, the Niagara Peninsula Conservation Authority has approved a 2015 levy apportionment in excess of the one from 2014;

AND WHEREAS, a payment of $1.2M to the Niagara Peninsula Conservation Authority constitutes an onerous amount on the municipal levy and does not comply with the levy apportionment which had been agreed to by the parties;

AND WHEREAS Council favours fair and rational funding for conservation;

THEREFORE BE IT RESOLVED:

(a) That the City maintain its position that an agreement continues to subsist, among the Niagara Peninsula Conservation Authority, City of Hamilton, Niagara Region and Haldimand County regarding the levy apportionment pursuant to Ontario Regulation 670/00 under the Conservation Authorities Act; and make its levy payment accordingly.
(b) That staff be directed to prepare and move forward with the appeal process to the Commissioner of Mining and Lands with respect to the Niagara Peninsula Conservation Authority’s levy apportionment;

(c) That any levy payment which the City is required to make pursuant to the Conservation Authorities Act pending the appeal shall be made under protest;

(c) That a Councillor Brenda Johnson and staff be directed to continue to engage the Niagara Peninsula Conservation Authority, Niagara Region and Haldimand County for the purposes of exploring a resolution to the levy apportionment dispute, which (i) honours the subsistence of the agreement for 2015, (ii) acknowledges the need for a new agreement beyond 2015, and (iii) reflects a fair representation on the Niagara Peninsula Conservation Authority board;

(d) That the Niagara Peninsula Conservation Authority be required to provide detailed documentation of actual capital spending including, but not limited to, Binbrook Conservation Authority and Binbrook Tract supporting the special benefitting amounts levied against the City of Hamilton from 2005 to 2014, inclusive; and,

(e) That the City request the Province of Ontario to use any and all available powers pursuant to legislation, contract or otherwise, to intervene in and assume control over the administration of the Niagara Peninsula Conservation Authority.

The above motion CARRIED, as amended, on the following Standing Recorded Vote:

Total: 15
Absent: T. Whitehead
Total: 1

The above motion was forwarded separately to Council for consideration at its meeting of March 11, 2015.

(e) ADJOURNMENT (Item 13)

There being no further business, the General Issues Committee adjourned at 5:08 p.m.
March 6, 2015 (15-004(g)):

(a) CHANGES TO THE AGENDA (Item 1)

The Committee Clerk advised of the following changes to the agenda:

(i) That Item 3.5 – the Minutes of the February 27, 2015 meeting of the General Issues Committee, be TABLED.

(ii) Staff has requested that Item 7.1, the presentation respecting the 2015 Tax Budget Update, be heard before Item 5.1, as that presentation also addresses that matter.

The agenda for the March 6, 2015 General Issues Committee Budget meeting was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)

(i) February 6, 2015 (Item 3.1)

The Minutes of the February 6, 2015 General Issues Committee budget meeting were approved, as presented.

(ii) February 10, 2015 (Item 3.2)

The Minutes of the February 10, 2015 General Issues Committee budget meeting were approved, as presented.

(iii) February 13, 2015 (Item 3.3)

The Minutes of the February 13, 2015 General Issues Committee budget meeting were approved, as presented.

(iv) February 24, 2015 (Item 3.4)

The Minutes of the February 24, 2015 General Issues Committee budget meeting were approved, as presented.

Council – April 8, 2015
February 27, 2015 (Item 3.5)

The Minutes of the February 27, 2015 General Issues Committee budget meeting, were TABLED to the next GIC meeting.

PRESENTATIONS (Item 7)

2015 Tax Budget Update (Item 7.1)

Mike Zegarac, General Manager of Finance & Corporate Services provided a PowerPoint presentation respecting the 2015 Tax Budget Update. The presentation included, but was not limited to, the following:

Assessment Growth:

- Final 2014 net growth = 1.3% or $9.7M in tax revenue:
  - Includes both new construction / supplementary taxes (increase in assessment) and write-offs/successful appeals (decrease in assessment).

- The net growth is comprised of 1.7% assessment increases offset by -0.4% in assessment decreases.

- Assessment growth is the result of the strong permit activity.

- 2014 Assessment Growth by Property Class

- 2014 Assessment Growth Increases:
  - Growth is primarily driven by the Residential property class (1.0%).
  - Growth of 0.2% in the Industrial property class is a significant change from previous years: -0.4% in 2013 and 0.0% in 2012.
  - Maple Leaf Foods is the most significant component of the industrial growth with assessment increase of $35 million and additional $1.4 million in tax revenue.
  - Commercial developments include Mountain Plaza Mall, Navistar, Homewood Suites by Hilton, Gateway Ice Centre, Centre Mall and Eastgate Mall.
• **2014 Assessment Growth Decreases:**
  
  • Decreases are primarily due to successful appeals in the non residential property classes
  
  • Examples of large appeals in 2014 include ArcelorMittal Dofasco, the Robert Thomson Building and the Good Shepperd Centre.
  
  • Multi-Residential properties converted to condominiums are also a contributing factor of reduced tax revenue.

**Budget Update:**

• **Recommended Enhancements (Appendix “A” to FCS15010):**
  
  • 28 Recommended Enhancements remain for consideration in the 2015 budget process.
  
  • 7 Recommended Enhancements were removed or revised; an additional 2 have been added by Standing Committees.
  
  • Total change since submission = -$1,059,360 and -4.8 FTEs.
  
  • Remaining represents $5,318,970 gross, $3,421,380 net, 46.25 FTEs.
  
  • Recommended Enhancements referred to March 10, 2015 meeting of the General Issues Committee represents a tax impact of 0.5%.

• **Enhancements – Other Priorities (Appendix “B” to FCS15010) (In addition to recommended enhancements.):**
  
  • 18 Enhancements – Other Priorities submitted to the 2015 budget process remain for consideration.
  
  • 20 Enhancements – Other Priorities were removed or revised; Total reduction since submission = -$9,651,900 and -13.0 FTEs.
  
  • Remaining represents $4,534,790 gross, $3,384,410 net, 42.66 FTEs.
  
  • Items not included in the draft budget pending Council’s consideration.

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• If all approved, would increase total tax impact by an additional 0.5%.

Additional Information:

• Staff have committed to posting previous Committee reports relating to remaining Council referred items.

• Departments will be providing additional supporting reports as requested at the February 27, 2015 General Issues Committee, which are available on the S Drive: S:\Councillor Information\Committee Request\2015 Requests\Outstanding Committee Requests - 2015.xlsx

• Twelve reports are now available for review.

• 2015 Budget Amendments to-date:
  • As approved at the February 19, 2015 Board of Health:
    • One-time Smoke-Free Ontario Strategy - $45k gross, $0 net.
    • Seniors’ Oral Health - $251k gross, $0 net.

• As approved at the February 23, 2015 Emergency & Community Services Committee:
  • Ontario Works Temporary Staff – 50% subsidy/50% reserve, $0 net.

• As approved at the February 27, 2015 General Issues Committee:
  • Planning & Economic Development: Human Resources enhancement removed -$76k net.
  • Public Health Services - Festival Inspections enhancement removed -$23k net.
  • Public Health Services Action Plan for climate change/extreme weather -$96k net.
  • Public Health Services: Community Health Educator/Navigator team -$97k net.
- Recommended Budget Amendments
- 2015 Municipal Preliminary Impact for the Average Residential Tax Bill
- Reducing the Tax Impact
- 2014 Year-End Forecast
- Major City variances include:
  - Hamilton Utilities Corporation Dividend $4.1M
  - Ice Storm Grant $1.4M
  - Social Housing $1.3M
  - Recycling Revenues $1.2M
  - Winter Activities ($8.8M)
- The final variance report to Committee is expected in Mid-April.
- Process Dates:
  - March 10, 2015 – Recommendation Report
  - March 24 and March 26, 2015 – Continue Deliberations
  - April 8, 2015 – Council Approval
  - April – Tax Policies (April 22, 2015 Council)

The presentation, respecting the 2015 Tax Budget Update, was received.

A full copy of the presentation is available on the City’s website at www.hamilton.ca or through the Office of the City Clerk.
NOTE: The following item was put before Council for consideration, in the form of a separate motion, on March 11, 2015:

(e) Ten Year (2015-2024) Local Transit Strategy (PW14015(a)) (City Wide) (Item 8.1)

(a) That the Ten Year (2015 to 2024) Local Transit Strategy, as outlined in Report PW14015(a) be approved, including the following approvals for 2015 and 2016 to address system deficiencies:

(i) $6M dollars annualized to be phased in over two years;

(ii) An additional 50 FTEs with recruitment to be phased in over two years;

(iii) The addition of 25 buses to the fleet in 2015 at a capital cost of $15.6M to be funded as follows:

(1) $3M from development charges;

(2) $5.7M from transit vehicle replacement reserve;

(3) $6.9M unfunded capital to be requested from Metrolinx as part of recommendation (d) in Report PW14015(a);

(iv) Delay the retirement of 10 buses at a capital cost of $0.5M to be funded from the transit vehicle replacement reserve; and,

(b) That the base fare increases, as outlined in Report PW14015(a) be approved, including the following:

(i) 15 cents in September, 2015 and 15 cents in September, 2016 to align with the service improvements in recommendation (a) of Report PW14015(a);

(ii) 10 cents in September, 2017 and 2018, also to align with service improvements;

(iii) Annual fare increases of at least the consumer price index thereafter;

(iv) That the Seniors Monthly Transit Pass be increased by $3.00 each year until it reaches $50.50 per month;

(v) That, in future years, the fare be adjusted by the Cost of Living Index;
(vi) That the free Golden Age Pass be maintained for those 80 and older; and,

(vii) That any senior in hardship would be encouraged to apply to our Existing Affordable Transit Pass Program if necessary;

(c) That new Service Standards, as outlined in Report PW14015(a) be approved for the objective implementation of service;

(d) That the City Manager be directed to develop an updated submission to Metrolinx further to what has already been submitted to the Province of Ontario in the Rapid Ready report for the unfunded capital requirements contained in the Ten Year Local Transit Strategy;

(e) That the Outstanding Business List item related to Transit on the Hamilton Mountain be identified as complete and removed from the list; and,

(f) That the Outstanding Business List item related to HSR Low Performing Routes be identified as complete and removed from the list.

The above motion CARRIED, as amended, on the following Standing Recorded Votes:

Sub-section (a):

Yeas: Eisenberger, Whitehead, Duvall, Jackson, Collins, Merulla, Green, Farr, A. Johnson, Conley, Pearson, B. Johnson, Ferguson, VanderBeek, Partridge
Total: 15
Absent: Pasuta
Total: 1

Sub-section (b), as amended:

Yeas: Eisenberger, Whitehead, Duvall, Jackson, Collins, Merulla, Green, Farr, A. Johnson, Conley, Ferguson, VanderBeek, Partridge
Total: 13
Nays: Pearson, B. Johnson
Total: 2
Absent: Pasuta
Total: 1
Sub-section (c):

Yeas: Eisenberger, Whitehead, Duvall, Jackson, Collins, Merulla, Green, Farr, A. Johnson, Conley, Pearson, B. Johnson, Ferguson, VanderBeek, Partridge

Total: 15
Absent: Pasuta
Total: 1

Sub-section (d):

Yeas: Whitehead, Duvall, Jackson, Collins, Merulla, Conley, Pearson, B. Johnson, Ferguson, VanderBeek, Partridge

Total: 11
Nays: Eisenberger, Green, Farr, A. Johnson
Total: 4
Absent: Pasuta
Total: 1

Sub-section (e):

Yeas: Eisenberger, Whitehead, Duvall, Jackson, Collins, Merulla, Green, Farr, A. Johnson, Conley, Pearson, B. Johnson, Ferguson, VanderBeek, Partridge

Total: 15
Absent: Pasuta
Total: 1

Sub-section (f):

Yeas: Eisenberger, Whitehead, Duvall, Jackson, Collins, Merulla, Green, Farr, A. Johnson, Conley, Pearson, B. Johnson, Ferguson, VanderBeek, Partridge

Total: 15
Absent: Pasuta
Total: 1

Sub-section (d) of Report PW14015(a), respecting the Ten Year (2015-2024) Local Transit Strategy, was deleted in its entirety and replaced with the following in lieu thereof:
(d) That the City Manager be directed to develop an updated submission to Metrolinx further to what has already been submitted to the Province of Ontario in the Rapid Ready report for the unfunded capital requirements contained in the Ten Year Local Transit Strategy;

(d) That the City Manager be directed to update pages 43 and 44 of Appendix “A” to Report PW13014, respecting Rapid Ready – Expanding Mobility Choices in Hamilton, already submitted to the Province of Ontario, with the unfunded capital requirements indentified in the Ten Year Local Transit Strategy.

The above motion was DEFEATED on the following Standing Recorded vote:

Yeas: Eisenberger, Green, Farr, A. Johnson
Total: 4
Nays: Whitehead, Duvall, Jackson, Collins, Merulla, Conley, Pearson, B. Johnson, Ferguson, VanderBeek, Partridge
Total: 11
Absent: Pasuta
Total: 1

Sub-section (b) of Report PW14015(a), respecting the Ten Year (2015-2024) Local Transit Strategy, was amended by adding sub-sections (iv) through (vii), to read as follows:

(b) That the base fare increases, as outlined in Report PW14015(a) be approved, including the following:

(i) 15 cents in September, 2015 and 15 cents in September, 2016 to align with the service improvements in recommendation (a) of Report PW14015(a);

(ii) 10 cents in September, 2017 and 2018, also to align with service improvements;

(iii) Annual fare increases of at least the consumer price index thereafter;

(iv) That the Seniors Monthly Transit Pass be increased by $3.00 each year until it reaches $50.50 per month;

(v) That, in future years, the fare be adjusted by the Cost of Living Index;

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(vi) That the free Golden Age Pass be maintained for those 80 and older; and,

(vii) That any senior in hardship would be encouraged to apply to our Existing Affordable Transit Pass Program if necessary;

Councillors Conley and Pearson wished to be recorded as OPPOSED to the above motion.

(f) MOTIONS (Item 9)

NOTE: The following item was put before Council for consideration, in the form of a separate motion, on March 11, 2015:

(i) A Citizen’s Panel to Study and Report on Transit Options (Item 9.1)

WHEREAS, the City of Hamilton is committed to enhanced citizen engagement;

WHEREAS, investments in public transit will both move people and build community;

THEREFORE BE IT RESOLVED:

(a) That Council establish a meaningful community dialogue with the people of Hamilton to discuss all higher order transit options outlined in the 10 Year Transit Plan, the Rapid Ready Report and the Transportation Master Plan along with any and all other documents related to transit in the City of Hamilton;

(b) That Council establish a transit community engagement process based on the Citizen Forum Model of randomly selected citizens;

(c) That staff be directed to develop the terms of reference, including and not limited to: an independent steering committee, project team, reporting mechanism, schedule, estimated cost and report back to the General Issues Committee by March 30, 2015;

(d) That membership composition be based on 1 person from each ward for a total of 15 members, and employ the same method as the Citizen’s Forum on Area Rating selection process;

(e) That, once individual citizens are selected, the list be presented to the General Issues Committee for consideration no later than May 6, 2015.
The above motion CARRIED, as amended, on the following Standing Recorded vote:

Yeas: Eisenberger, Whitehead, Duvall, Jackson, Collins, Merulla, Green, Farr, A. Johnson, L. Ferguson
Total: 10
Nays: Conley, Pearson, B. Johnson, VanderBeek, Partridge
Total: 5
Absent: R. Pastua
Total: 1

(ii) New Service Standards – 10 Year Local Transit Strategy (Item 9.2)

That the New Service Standards, outlined in the 10 Year Local Transit Strategy, recommendations (c) and (d) of Report PW14051(a), be referred to the transit community engagement process.

Councillors Pearson and Ferguson wished to be recorded as OPPOSED to the motion above.

(iii) Potential Revised Capital, Operating and Financing Plan (Item 9.3)

In the event that the City of Hamilton does not receive the entire $302,000,000 funding request from the Province with respect to transit, staff was directed to report to the General Issues Committee with a revised capital, operating and financing plan.

NOTE: The following item was put before Council for consideration, in the form of a separate motion, on March 11, 2015:

(iv) Construction of the Confederation GO Station (Item 9.4)

WHEREAS, the expansion of GO train service in Hamilton to the Confederation Station is an integral part of the City’s long-term transit strategy;

AND WHEREAS, the Province of Ontario has reaffirmed their focus and priority on Regional Express Rail (RER) and GO electrification;

AND WHEREAS, the Province of Ontario has purchased property within the vicinity of a proposed GO station at Confederation Park;
AND WHEREAS, Metrolinx has informed the City that as an interim measure a park and ride and GO bus terminal will be constructed until train service is operational;

AND WHEREAS, Metrolinx has indicated that construction is scheduled to begin in the Spring of 2016 for the park and ride and GO bus terminal;

THEREFORE BE IT RESOLVED:

(a) That the City of Hamilton request that the Province of Ontario move the construction of the Confederation GO station to its 10 year capital plan;

(b) That staff be directed to study the feasibility of additional land purchase within the vicinity in partnership with the Province of Ontario and Metrolinx; and,

(c) That staff be directed to begin examining the required design work and planning of a GO station on Centennial Parkway in consultation with the Province of Ontario and Metrolinx.

(d) That staff be directed to request that the Province of Ontario also include in the 10 year capital plan a rail/rail grade separation in the vicinity of the Hamilton Junction to facilitate increased GO commuter train service to Hamilton as part of the Regional Express Rail initiative.

NOTICES OF MOTION (Item 10)

Councillor Collins introduced the following Notice of Motion:

(i) Construction of the Confederation GO Station (Item 10.1)

WHEREAS, the expansion of GO train service in Hamilton to the Confederation Station is an integral part of the City’s long-term transit strategy;

AND WHEREAS, the Province of Ontario has reaffirmed their focus and priority on Regional Express Rail (RER) and GO electrification;

AND WHEREAS, the Province of Ontario has purchased property within the vicinity of a proposed GO station at Confederation Park;

AND WHEREAS, Metrolinx has informed the City that as an interim measure a park and ride and GO bus terminal will be constructed until train service is operational;

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AND WHEREAS, Metrolinx has indicated that construction is scheduled to begin in the Spring of 2016 for the park and ride and GO bus terminal;

THEREFORE BE IT RESOLVED:

(a) That the City of Hamilton request that the Province of Ontario move the construction of the Confederation GO station to its 10 year capital plan;

(b) That staff be directed to study the feasibility of additional land purchase within the vicinity in partnership with the Province of Ontario and Metrolinx; and,

(c) That staff be directed to begin examining the required design work and planning of a GO station on Centennial Parkway in consultation with the Province of Ontario and Metrolinx.

(d) That staff be directed to request that the Province of Ontario also include in the 10 year capital plan a rail/rail grade separation in the vicinity of the Hamilton Junction to facilitate increased GO commuter train service to Hamilton as part of the Regional Express Rail initiative.

The Rules of Order were waived in allow for the introduction of a motion respecting the Construction of the Confederation GO Station.

(h) PRIVATE & CONFIDENTIAL (Item 12)

(i) Closed Session Minutes – February 6, 2015 (Item 12.1)

As the General Issues Committee determined that no discussion, respecting the Closed Session Minutes of February 6, 2015, meeting of the General Issues Committee was required, the Minutes were approved in Open Session, as shown below:

(a) The Closed Session Minutes of the February 6, 2015, meeting of the General Issues Committee were approved, as presented.

(b) The Closed Session Minutes of the February 6, 2015 meeting of the General Issues Committee will remain confidential and restricted from public disclosure.
(i) **ADJOURNMENT (Item 13)**

There being no further business, the General Issues Committee adjourned at 5:02 p.m.

**March 10, 2015 (15-004(h))**: 

(a) **CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

(i) Added as Item 3.1 – Minutes of the February 27, 2015 General Issues Committee meeting.

(ii) Item 8.5 – Report PED14193, respecting the Hamilton Veteran's Committee 2015 Budget Submission. This report has a typographical error in recommendation (b) – the dollar amount of $2,000, should read $5,000.

The agenda for the March 10, 2015 General Issues Committee Budget meeting was approved, as amended.

(b) **DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

(c) **APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)**

(i) **February 27, 2015 (Item 3.1)**

The Minutes of the February 27, 2014 General Issues Committee budget meeting were approved, as presented.

(d) **PRESENTATIONS (Item 7)**

(i) **2015 Tax Budget Update**

Mike Zegarac, General Manager of Finance & Corporate Services provided a PowerPoint presentation respecting the 2015 Tax Budget Update. The presentation included, but was not limited to, the following:
Recommended Budget Amendments (Presented on March 6, 2015)

Recommended Budget Amendments (Proposed on March 10, 2015)

Recommended Enhancements (Appendix “A” to Report FCS15010) – Included in the Preliminary Budget

Enhancements – Other Priorities (Appendix “B” to FCS15010) – Not included in the Preliminary Budget

2015 Municipal Preliminary Impact for the Average Residential Tax Bill

Reducing the Tax Impact

Process Dates

Legislated Enhancements

Fully Funded Enhancements

Economic Growth Enhancements

  Amendments were noted to the following:

  A18 – Open for Business Coordinator

  A20 – Global Hamilton Office Project Lead – reduced to Part Time

  A21 – Business Facilitators

Enhancements – Other Priorities

  Amendments were noted to the following:

  B24 – Additional Ambulances

  B25 – Recreational Programming for Winona Community

  B26 – Recreational Programs at Tim Horton’s Field

The presentation, respecting the 2015 Tax Budget Update, was received.

Council – April 8, 2015
A full copy of the presentation is available on the City's website at www.hamilton.ca or through the Office of the City Clerk.

(e) 2015 Tax Supported Operating Budget – Recommendations (FCS15010) (City Wide) (Item 8.9)

The following items, as amended, were referred to the March 24, 2015 GIC budget meeting for further consideration:

(i) A01 Compliance with changes in Provincial requirements for regulatory testing, monitoring, and repairing of well systems in the City's rural areas. (O. Reg. 319/08) (Book 1 pg. 33)

(ii) A02 Continue Eligibility and Registration Program AODA (Council Referred PW03128(c)) (Book 1 pg. 34) (REVISED)

(iii) A03 Animal Services to provide Flamborough Community with animal control services at par with the rest of the City. (Book 1 pg. 37)

(iv) A04 Youth Business Development Officer within Small Business Development Center partially funded by Ministry of Economic Development and savings built into the budget. (Book 1 pg. 38)

(v) A05 Public Health Inspector Trainees – increased funding from Ministry of Health and Long Term Care. (NEW)

(vi) A06 For engineering services, replace external contractors with City Staff. (Book 1 pg. 39)

(vii) A07 HVAC maintenance for new facility - Tim Horton’s field. (Book 1 pg. 40)

(viii) A08 Support increased demand for engineering services in the traffic corridor - to address inspection issues associated with road cut permit/restoration work; funding from permit revenues. (Book 1 pg. 41)

(ix) A09 Support work load increase for engineering services resulting from Special Infrastructure area rated project requirements. (Book 1 pg. 42)

(x) A10 Additional Administrative Clerk due to increasing POA workload. (Book 1 pg. 43)
<p>| | |</p>
<table>
<thead>
<tr>
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</thead>
<tbody>
<tr>
<td>A11</td>
<td>Additional Court Reporter due to increasing POA workload. (Book 1 pg. 44)</td>
</tr>
<tr>
<td>A12</td>
<td>Media buyer to consolidate City wide media purchase - to be funded from efficiencies. (Book 1 pg. 45)</td>
</tr>
<tr>
<td>A13</td>
<td>Provide legal administrative support for Water &amp; Waste Water environmental upgrades. (Book 1 pg. 46)</td>
</tr>
<tr>
<td>A14</td>
<td>Provide legal services for Water &amp; Waste Water environmental upgrades. (Book 1 pg. 47)</td>
</tr>
<tr>
<td>A15</td>
<td>To support the technology infrastructure for the City’s new Tim Horton’s Field. (Book 1 pg. 48)</td>
</tr>
<tr>
<td>A16</td>
<td>Provide two new tax collection reminder notices immediately after the first due dates. (Book 1 pg. 49)</td>
</tr>
<tr>
<td>A17</td>
<td>Engineering approval staff increase to enhance the ability to respond to and process applications for Site Plans and Plans of Subdivisions. (Book 1 pg. 53)</td>
</tr>
<tr>
<td>A18</td>
<td>Open for Business Coordinator to ensure ongoing implementation of recommendations and coordinate high profile and Council initiated issues. (Book 1 pg. 54) AS AMENDED</td>
</tr>
<tr>
<td>A20</td>
<td>Global Hamilton Office Project Lead to support the &quot;Global Hamilton Office&quot; and the &quot;Immigrant Attraction Action Plan&quot;. (Book 1 pg. 56) AS AMENDED</td>
</tr>
<tr>
<td>A21</td>
<td>Business Facilitators in Planning Division to promote City strategy for attracting and retaining businesses, promote residential, commercial, rural and greenfield developments. (Book 1 pg. 57) AS AMENDED</td>
</tr>
<tr>
<td>A26</td>
<td>Bed Bug/Pest Infestation Investigations - investigation, support and legislation enforcement of increasing number of bed bug, cockroach and rat complaints. (Book 1 pg. 62)</td>
</tr>
<tr>
<td>A27</td>
<td>Promote Air Quality through collection, analysis and communication of air quality data to support positive air quality and decision making. (Book 1 pg. 63) AS AMENDED</td>
</tr>
<tr>
<td>A29</td>
<td>Affordable Transit Pass Program to Permanent Funding (Council Referred CES14040(a)). (NEW)</td>
</tr>
</tbody>
</table>
(xxvi) A31 Road Network growth from Development to maintain service levels for additional 90km of roads introduced since 2009. (Book 1 pg. 66)

(xxvii) A32 Contract Lawyer position supporting Planning and Growth Management project. (Book 1 pg. 67)

(xxviii) B04 Provide permanent funding source and resources for Vital Services Program - Council Referred (PED10049(n)). (Book 1 pg. 76)

(xxix) B08 Licensing and Permit Officers (Mobile Response). (Book 1 pg. 80)

(xxx) B10 Collections Supervisor, Hamilton Municipal Parking System. (Book 1 pg. 82)

(xxxi) B15 Licensing By-law review and consolidation (Temp 2 years). (Book 1 pg. 87)

(xxxii) B18 Age Friendly City - Hamilton Municipal Senior of the Year Award ceremony. Council referred- CS13023(b). (Book 1 pg. 90)

(xxxiii) B19 Age Friendly City - development and implementation of Age-Friendly City plan. This resource is in conjunction with Seniors Award event. (Book 1 pg. 91)

(xxxiv) B20 Establish regular transfers to capital reserves to sustain infrastructure for Lodges. (Book 1 pg. 92)

(xxxv) B21 Recreation Support Staff - support 1:1 staffing for children and adults with special needs. (Book 1 pg. 93)

(xxxvi) B23 Housing Administration Officer - continuance of existing position to meet Housing Services Act obligations. (Book 1 pg. 95)

(xxxvii) B24 Additional Ambulances - to manage response volumes and improve response times. Additional supervisor to assist in managing hospital offload delays and front line supervision. (Book 1 pg. 96) AS AMENDED

(xxxviii) B25 Provide recreational programming for the Winona community. (Book 1 pg. 97) AS AMENDED
(xli) B26 Provide recreational programs at Tim Hortons field. (Book 1 pg. 98) AS AMENDED

(xlii) B31 Operating costs for new acquisition: 255 Winona Road - Council Referred GIC 14-016. (Book 1 pg. 103) (REVISED)

(xliii) B33 Fund the Arts Program category created within the City Enrichment Fund for "Strategic Municipal Investment in the Arts" - Council Referred (FCS14024(b)). (Book 1 pg. 105)

(xliii) B34 To fund the annual shortfall for the Event Road Closure Services for special event programs - Council Referred (FCS14024(b)). (Book 1 pg. 106)

(xliv) B36 Provide ongoing funding source for 91st Highlanders Athletic Association Indoor Games - Council Referred (FCS14024(b)). (Book 1 pg. 108)

(vlv) B37 Adequately fund the Communities, Culture & Heritage, Community Services, Sports & Active Lifestyles and Agriculture & Environment programs - Council Referred (FCS14024(b)). (Book 1 pg. 109)

Staff was directed to provide further information respecting Item A02 below, prior to the March 24, 2015 meeting, to determine if the program can be phased in with $400,000 for 2015 and the balance to be considered during the 2016 budget process; and, alternatively, what the impact would be if the entire program was referred to the 2016 budget process for consideration:

A02 Continue Eligibility and Registration Program AODA (Council Referred PW03128(c)) (Book 1 pg. 34) (REVISED)

Councillor Collins wished to be recorded as OPPOSED the Items A03 to A16 (below) being referred to the March 24, 2015 GIC budget meeting for further consideration:

A03 Animal Services to provide Flamborough Community with animal control services at par with the rest of the City. (Book 1 pg. 37)

A04 Youth Business Development Officer within Small Business Development Center partially funded by Ministry of Economic Development and savings built into the budget. (Book 1 pg. 38)

A05 Public Health Inspector Trainees – increased funding from Ministry of Health and Long Term Care. (NEW)

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A06 For engineering services, replace external contractors with City Staff. (Book 1 pg. 39)

A07 HVAC maintenance for new facility - Tim Horton’s field. (Book 1 pg. 40)

A08 Support increased demand for engineering services in the traffic corridor - to address inspection issues associated with road cut permit/restoration work; funding from permit revenues. (Book 1 pg. 41)

A09 Support work load increase for engineering services resulting from Special Infrastructure area rated project requirements. (Book 1 pg. 42)

A10 Additional Administrative Clerk due to increasing POA workload. (Book 1 pg. 43)

A11 Additional Court Reporter due to increasing POA workload. (Book 1 pg. 44)

A12 Media buyer to consolidate City wide media purchase - to be funded from efficiencies. (Book 1 pg. 45)

A13 Provide legal administrative support for Water & Waste Water environmental upgrades. (Book 1 pg. 46)

A14 Provide legal services for Water & Waste Water environmental upgrades. (Book 1 pg. 47)

A15 To support the technology infrastructure for the City’s new Tim Horton’s Field. (Book 1 pg. 48)

A16 Provide two new tax collection reminder notices immediately after the first due dates. (Book 1 pg. 49)

Councillors B. Johnson and L. Ferguson wished to be recorded as OPPOSED to Item A17 (below) being referred to the March 24, 2015 GIC budget meeting for further consideration:

A17 Engineering approval staff increase to enhance the ability to respond to and process applications for Site Plans and Plans of Subdivisions. (Book 1 pg. 53)
Councillors B. Johnson and L. Ferguson wished to be recorded as OPPOSED to Item A18 (below) being referred to the March 24, 2015 GIC budget meeting for further consideration:

A18 Open for Business Coordinator to ensure ongoing implementation of recommendations and coordinate high profile and Council initiated issues. (Book 1 pg. 54) AS AMENDED

For 2015, 1 FTE was funded from the capital reserve, for the following:

A19 Permanent Waterfront Office to manage implementation of Corporate Waterfront and West Harbour plan related to items other than infrastructure and construction. (Book 1 pg. 55)

The following item (2 FTEs) was referred to 2016 capital budget process for consideration:

A19 Permanent Waterfront Office to manage implementation of Corporate Waterfront and West Harbour plan related to items other than infrastructure and construction. (Book 1 pg. 55)

Councillor B. Johnson wished to be recorded as OPPOSED to Item A20 (below) being referred to the March 24, 2015 GIC budget meeting for further consideration:

A20 Global Hamilton Office Project Lead to support the "Global Hamilton Office" and the "Immigrant Attraction Action Plan". (Book 1 pg. 56) AS AMENDED

Councillors B. Johnson and L. Ferguson wished to be recorded as OPPOSED to Item A21 (below) being referred to the March 24, 2015 GIC budget meeting for further consideration:

A21 Business Facilitators in Planning Division to promote City strategy for attracting and retaining businesses, promote residential, commercial, rural and greenfield developments. (Book 1 pg. 57) AS AMENDED

The following item will continue to be funded through capital funding for 2015:

A23 Long Range Planning Office. (Book 1 pg. 59)
Staff was directed to bring the following item forward to the 2016 Operating Budget process for consideration:

A23 Long Range Planning Office. (Book 1 pg. 59)

Councillor B. Johnson wished to be recorded as OPPOSED to Item A32 (below) being referred to the March 24, 2015 GIC budget meeting for further consideration:

A32 Contract Lawyer position supporting Planning and Growth Management project. (Book 1 pg. 67)

Councillor B. Johnson wished to be recorded as OPPOSED to Item B08 (below) being referred to the March 24, 2015 GIC budget meeting for further consideration:

B08 Licensing and Permit Officers (Mobile Response). (Book 1 pg. 80)

The following item was removed from consideration during the 2015 budget process:

B22 Seniors Recreation facilities - Supervisor of Seniors Services. (Book 1 pg. 94)

Staff was directed to provide additional information as to what position entails and what the workload is with respect to the following:

B23 Housing Administration Officer - continuance of existing position to meet Housing Services Act obligations. (Book 1 pg. 95)

Staff was directed to provide additional information (for Item B24 below), respecting a two and three year phase in implementation plan, which is to also include a phase in plan for the capital request for the purchase of additional ambulances:

B24 Additional Ambulances - to manage response volumes and improve response times. Additional supervisor to assist in managing hospital offload delays and front line supervision. (Book 1 pg. 96)
Councillors L. Ferguson and J. Partridge wished to be recorded as OPPOSED to Item B33 (below) being referred to the March 24, 2015 GIC budget meeting for further consideration:

B33 Fund the Arts Program category created within the City Enrichment Fund for "Strategic Municipal Investment in the Arts" - Council Referred (FCS14024(b)). (Book 1 pg. 105)

Report FCS15010, respecting the 2015 Tax Supported Operating Budget Recommendations, as amended, was TABLED to the March 24, 2015 General Issues Committee budget meeting.

(f) ADJOURNMENT (Item 13)

There being no further business, the General Issues Committee adjourned at 2:53 p.m.

March 24, 2015 (15-004(i)):

(a) CHANGES TO THE AGENDA (Item 1)

The Committee Clerk advised of the following change to the agenda:

(i) Added as Item 8.2 – Report FCS15033, respecting the 2015 Budget Submissions for various Advisory Committees

The agenda for the March 24, 2015 General Issues Committee Budget meeting was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)

(i) March 6, 2015 (Item 3.1)

The Minutes of the March 6, 2015 General Issues Committee budget meeting were approved, as presented.
(ii) March 10, 2015 (Item 3.2)

The Minutes of the March 10, 2015 General Issues Committee budget meeting were approved, as presented.

(d) PRESENTATIONS (Item 7)

(i) 2015 Preliminary Tax Operating Budget Update (Item 7.1)

Mike Zegarac, General Manager of Finance & Corporate Services provided a PowerPoint presentation respecting the 2015 Tax Budget Update. The presentation included, but was not limited to, the following:

- Recommended Budget Amendments (March 24, 2015)
- Recommended Social Housing Reserve
  - Staff will be recommending the creation of a Social Housing Stabilization Reserve to be funded by the transfer of $1.28 M surplus from Housing Services 2014 operations.
  - 2015 preliminary budget is able to be amended by -$1.28 M with zero impact on services.
- Recommended Enhancements (Appendix “A” to Report FCS15010)
- 2015 Total Preliminary Impact for the Average Residential tax Bill
- Enhancements – Other Priorities (Appendix “B” to FCS15010)
- Reducing the Tax Impact
- Tabled Capital Budget Amendments
- Process Dates
- Recommended Enhancements
- Legislated Enhancements
- Fully Funded Enhancements
- Economic Growth Enhancements
o Enhancements – Other Priorities

The presentation, respecting the 2015 Tax Budget Update, was received.

A full copy of the presentation is available on the City’s website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

(e) 2015 Tax Supported Operating Budget – Recommendations (FCS15010) (City Wide) (Item 8.9)

The following items, as amended, were approved:

i. A01 Compliance with changes in Provincial requirements for regulatory testing, monitoring, and repairing of well systems in the City's rural areas. (O. Reg. 319/08) (Book 1 pg. 33)

ii. A02 Continue Eligibility and Registration Program AODA (Council Referred PW03128(c)) (Book 1 pg. 34) (REVISED)

iii. A03 Animal Services to provide Flamborough Community with animal control services at par with the rest of the City. (Book 1 pg. 37)

iv. A04 Youth Business Development Officer within Small Business Development Center partially funded by Ministry of Economic Development and savings built into the budget. (Book 1 pg. 38)

v. A05 Public Health Inspector Trainees – increased funding from Ministry of Health and Long Term Care.

vi. A06 For engineering services, replace external contractors with City Staff. (Book 1 pg. 39)

vii. A07 HVAC maintenance for new facility - Tim Horton’s field. (Book 1 pg. 40)

viii. A08 Support increased demand for engineering services in the traffic corridor - to address inspection issues associated with road cut permit/restoration work; funding from permit revenues. (Book 1 pg. 41)

ix. A09 Support work load increase for engineering services resulting from Special Infrastructure area rated project requirements. (Book 1 pg. 42)
x. A10 Additional Administrative Clerk due to increasing POA workload. (Book 1 pg. 43)

xi. A11 Additional Court Reporter due to increasing POA workload. (Book 1 pg. 44)

xii. A12 Media buyer to consolidate City wide media purchase - to be funded from efficiencies. (Book 1 pg. 45)

xiii. A13 Provide legal administrative support for Water & Waste Water environmental upgrades. (Book 1 pg. 46)

xiv. A14 Provide legal services for Water & Waste Water environmental upgrades. (Book 1 pg. 47)

xv. A15 To support the technology infrastructure for the City’s new Tim Hortons Field. (Book 1 pg. 48)

xvi. A16 Provide two new tax collection reminder notices immediately after the first due dates. (Book 1 pg. 49)

xvii. A17 Engineering approval staff be increased to enhance the ability to respond to and process applications for Site Plans and Plans of Subdivisions. (Book 1 pg. 53)

xviii. A18 Open for Business Coordinator to ensure ongoing implementation of recommendations and coordinate high profile and Council initiated issues. (Book 1 pg. 54)

xix. A20 Global Hamilton Office Project Lead to support the “Global Hamilton Office” and the “Immigrant Attraction Action Plan”. (Book 1 pg. 56)

xx. A21 Business Facilitators in Planning Division to promote City strategy for attracting and retaining businesses, promote residential, commercial, rural and greenfield developments. (Book 1 pg. 57) AS AMENDED

xxi. A26 Bed Bug/Pest Infestation Investigations - investigation, support and legislation enforcement of increasing number of bed bug, cockroach and rat complaints. (Book 1 pg. 62)

xxii. A27 Promote Air Quality through collection, analysis and communication of air quality data to support positive air quality and decision making. (Book 1 pg. 63) AS AMENDED
xxiii. A29 Affordable Transit Pass Program to Permanent Funding (Council Referred CES14040(a)).

xxiv. A31 Road Network growth from Development to maintain service levels for additional 90km of roads introduced since 2009. (Book 1 pg. 66) AS AMENDED

xxv. A32 Contract Lawyer position supporting Planning and Growth Management project. (Book 1 pg. 67)

xxvi. B24 Additional Ambulances - to manage response volumes and improve response times. Additional supervisor to assist in managing hospital offload delays and front line supervision. (Book 1 pg. 96) AS AMENDED

xxvii. B31 Operating costs for new acquisition: 255 Winona Road - Council Referred GIC 14-016. (Book 1 pg. 103)

xxviii. B33 Fund the Arts Program category created within the City Enrichment Fund for "Strategic Municipal Investment in the Arts" - Council Referred (FCS14024(b)). (Book 1 pg. 105)

Councillor Whitehead wished to be recorded as OPPOSED to the following Items:

(i) A01 Compliance with changes in Provincial requirements for regulatory testing, monitoring, and repairing of well systems in the City’s rural areas. (O. Reg. 319/08) (Book 1 pg. 33)

(ii) A13 Provide legal administrative support for Water & Waste Water environmental upgrades. (Book 1 pg. 46)

(iii) A14 Provide legal services for Water & Waste Water environmental upgrades. (Book 1 pg. 47)

Councillor Collins wished to be recorded as OPPOSED to the following Item:

(i) A09 Support work load increase for engineering services resulting from Special Infrastructure area rated project requirements. (Book 1 pg. 42)
Item A21, respecting Business Facilitators in the Planning Division, was amended by reducing the 3.0 FTEs in the 2015 budget process to 2.0 FTEs, as follows:

(i) 1 FTE for the Urban Area;
(ii) 1 FTE for the Rural Area; and,
(iii) 1 FTE to be brought forward to the 2016 budget process.

Mayor Eisenberger and Councillors Farr, VanderBeek, A. Johnson and Merulla wished to be recorded as OPPOSED to the following Item, as amended:

A21 Business Facilitators in Planning Division to promote City strategy for attracting and retaining businesses, promote residential, commercial, rural and greenfield developments. (Book 1 pg. 57)

Councillor B. Johnson wished to be recorded as OPPOSED to the following Items:

A17 Engineering approval staff be increased to enhance the ability to respond to and process applications for Site Plans and Plans of Subdivisions. (Book 1 pg. 53)

A18 Open for Business Coordinator to ensure ongoing implementation of recommendations and coordinate high profile and Council initiated issues. (Book 1 pg. 54)

A20 Global Hamilton Office Project Lead to support the "Global Hamilton Office" and the "Immigrant Attraction Action Plan". (Book 1 pg. 56)

The Air Quality Initiative Team was directed to provide a report and presentation to the Board of Health on the status of air quality in Hamilton at the same meeting as the Clean Air Hamilton presentation, prior to June 2015.

Item A27, respecting the Promotion of Air Quality through collection, analysis and communication of air quality data to support positive air quality and decision making, was amended by reducing the 3.5 FTEs in the 2015 budget process to 2.0 FTEs.
Item A27 above CARRIED, as amended, on the following Standing Recorded vote:

Yeas: Eisenberger, Whitehead, Duvall, Jackson, Merulla, Green, A. Johnson, VanderBeek, Pasuta
Total: 9
Nays: Conley, Pearson, B. Johnson
Total: 3
Absent: Ferguson, Collins, Farr, Partridge
Total: 4

Item A31, respecting Road Network growth from Development to maintain service levels for additional 90km of roads introduced since 2009, was amended by reducing the 8.0 FTEs in the 2015 budget process to 3.0 FTEs, as follows:

(i) 2.0 FTEs – After Hours
(ii) 1.0 FTE – East District

Staff was directed to report back to the General Issues Committee with respect to the financial impact assuming a May 1, 2015 hiring date for the 3 FTEs.

Councillors Whitehead and B. Johnson wished to be recorded as OPPOSED to the following Item:

A32 Contract Lawyer position supporting Planning and Growth Management project. (Book 1 pg. 67)

Item B24, respecting Additional Ambulances - to manage response volumes and improve response times and additional Supervisor to assist in managing hospital offload delays and front line supervision, was amended to reflect a 2 year phase in, as follows:

<table>
<thead>
<tr>
<th>B24 - Option 1 Phased in over 2 years</th>
<th>2015 (Phases 1&amp;2)</th>
<th>2016 (Phase 3)</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cumulative Gross Costs</td>
<td>963,729</td>
<td>3,281,636</td>
<td>3,570,955</td>
<td>3,570,955</td>
</tr>
<tr>
<td>50 % Subsidy</td>
<td>(481,864)</td>
<td>(1,640,818)</td>
<td>(1,785,478)</td>
<td></td>
</tr>
<tr>
<td>Funded from Reserve</td>
<td>(481,864)</td>
<td>(1,158,954)</td>
<td>(144,660)</td>
<td></td>
</tr>
<tr>
<td>Cumulative Net Levy</td>
<td>481,864</td>
<td>1,640,818</td>
<td>1,785,478</td>
<td>1,785,478</td>
</tr>
<tr>
<td>Increase in Net Levy</td>
<td>481,864</td>
<td>1,158,954</td>
<td>144,660</td>
<td></td>
</tr>
<tr>
<td>Capital</td>
<td>762,534</td>
<td>508,356</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

Council – April 8, 2015
Staff was directed to report back to the Emergency & Community Services Committee in six months with options on how to phase in the implementation of the additional ambulances and staffing over the two year period.

Item B25, as shown below, was removed from consideration during the 2015 budget process:

(i)  B25  Provide recreational programming for the Winona community.  
     (Book 1 pg. 97)

Staff was directed to proceed with hiring of additional, temporary staff to provide recreational programming for the Winona community to first be funded from the existing Departmental operating budget; and then overrun be funded from the Tax Stabilization Reserve.

B33 Fund the Arts Program category created within the City Enrichment Fund for "Strategic Municipal Investment in the Arts" - Council Referred (FCS14024(b)). (Book 1 pg. 105)

Item B33 above CARRIED on the following Standing Recorded Vote:

Yeas: Eisenberger, Whitehead, Duvall, Jackson, Collins, Merulla, Farr, Green, A. Johnson, Conley, Pearson, B. Johnson, VanderBeek, Partridge

Total: 14
Absent: Ferguson, Pasuta
Total: 2

The balance of the March 24, 2015 General Issues Committee agenda was TABLED to the March 26, 2015 GIC budget meeting.

(f) Proposed Additional FTEs (Item 8.1)

This matter remained TABLED.

(g) 2015 Budget Submissions - Volunteer Advisory Committees (FCS15033) (City Wide) (Item 8.2)

This matter was TABLED.

Council – April 8, 2015
(h) **ADJOURNMENT (Item 13)**

There being no further business, the General Issues Committee adjourned at 3:04 p.m.

**March 26, 2015 (15-005(j))**:

(a) **CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised of the following change to the agenda:

(i) Added as Item 3.1 - Minutes of the March 24, 2015 GIC Meeting

The agenda for the March 26, 2015 General Issues Committee Budget meeting was approved, as amended.

(b) **DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

(c) **APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)**

(i) **March 24, 2015 (Item 3.1)**

The Minutes of the March 24, 2015 General Issues Committee budget meeting were approved, as presented.

(d) **PRESENTATIONS (Item 7)**

(i) **2015 Preliminary Tax Operating Budget Update**

Mike Zegarac, General Manager of Finance & Corporate Services provided a PowerPoint presentation respecting the 2015 Tax Budget Update. The presentation included, but was not limited to, the following:

- Recommended Budget Amendments (March 26, 2015)
- Additional Ambulance – Capital Funding
- GIC Approved Enhancements

Council – April 8, 2015
The presentation, respecting the 2015 Tax Budget Update, was received.

A full copy of the presentation is available on the City’s website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**2015 Tax Supported Operating Budget – Recommendations (FCS15010) (City Wide) (Item 7.1)**

The following items were approved, as amended:

i. **B04** Provide permanent funding source and resources for Vital Services Program - Council Referred (PED10049(n)). (Book 1 pg. 76)

ii. **B08** Licensing and Permit Officers (Mobile Response). (Book 1 pg. 80)

iii. **B10** Collections Supervisor, Hamilton Municipal Parking System. (Book 1 pg. 82)

iv. **B15** Licensing By-law review and consolidation (Temp 2 years). (Book 1 pg. 87)

v. **B18** Age Friendly City - Hamilton Municipal Senior of the Year Award ceremony. Council referred- CS13023(b). (Book 1 pg. 90)

vi. **B19** Age Friendly City - development and implementation of Age-Friendly City plan. This resource is in conjunction with Seniors Award event. (Book 1 pg. 91)
vii. B20 Establish regular transfers to capital reserves to sustain infrastructure for Lodges. (Book 1 pg. 92)

viii. B21 Recreation Support Staff - support 1:1 staffing for children and adults with special needs. (Book 1 pg. 93)

ix. B23 Housing Administration Officer - continuance of existing position to meet Housing Services Act obligations. (Book 1 pg. 95)

x. B26 Provide recreational programs at Tim Horton’s field. (Book 1 pg. 98) AS AMENDED

xi. B34 To fund the annual shortfall for the Event Road Closure Services for special event programs - Council Referred (FCS14024(b)). (Book 1 pg. 106)

xii. B36 Provide ongoing funding source for 91st Highlanders Athletic Association Indoor Games - Council Referred (FCS14024(b)). (Book 1 pg. 108)

xiii. B37 Adequately fund the Communities, Culture & Heritage, Community Services, Sports & Active Lifestyles and Agriculture & Environment programs - Council Referred (FCS14024(b)). (Book 1 pg. 109)

(f) Proposed Additional FTEs (Item 8.1)

The Item, respecting the proposed additional FTE’s, was lifted from the TABLE.

For disposition of this matter, refer to Item 17.

(g) 2015 Budget Submissions - Volunteer Advisory Committees (FCS15033) (City Wide) (Item 8.2)

The Item, respecting the 2015 Budget Submissions - Volunteer Advisory Committees, was lifted from the TABLE.

For disposition of this matter, refer to Item 18.
(h) ADJOURNMENT (Item 13)

There being no further business, the General Issues Committee adjourned at 10:09 a.m.

Respectfully submitted,

Councillor R. Pasuta, Deputy Mayor (January)
Chair, General Issues Committee

Councillor S. Duvall, Deputy Mayor (February)
Chair General Issues Committee

Councillor J. Farr, Deputy Mayor (March)
Chair General Issues Committee

Stephanie Paparella
Legislative Coordinator
Office of the City Clerk
CITY OF HAMILTON

2015

VOLUNTEER COMMITTEES

BUDGET SUBMISSION

Hamilton Cycling Committee (HCyC)
Part A: General Information

Volunteer Committee Members:

<table>
<thead>
<tr>
<th>Member</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Robert Brown</td>
<td>Andrea Kita</td>
</tr>
<tr>
<td>Brian Chewter</td>
<td>Pauline McKinley</td>
</tr>
<tr>
<td>Robert Corsini</td>
<td>Marc Risdale</td>
</tr>
<tr>
<td>Marisa Di Censo</td>
<td>Tyler Shepherd</td>
</tr>
<tr>
<td>Jordan Fysh</td>
<td>Roger Tupper</td>
</tr>
<tr>
<td>Sharon Gibbons</td>
<td>Brad Tyleman</td>
</tr>
</tbody>
</table>

Mandate:

The purpose of the Hamilton Cycling Committee (HCyC) is to advise the City Government on all matters related to cycling, to monitor implementation of the Hamilton Cycling Master Plan, to encourage and participate in planning for bicycling facilities, to encourage citizens to cycle instead of drive, to educate the public on the benefits and necessities of cycling, and to integrate the work of neighbouring municipal bicycle committees.

Part B: Strategic Planning

Strategic Objectives:

The Committee’s goals are:
- Review progress in implementing the City of Hamilton Bicycle Master Plan and to take action to influence progress if necessary;
- Ensure community input on specific details associated with implementing the Master Plan;
- Ensure that cycling needs are emphasized in all transportation related decisions;
- Encourage legislation and policy changes that are supportive of cycling;
- Promote cycling for transportation and recreation through relevant events;
- Educate the public on the benefits, necessities and safety aspects of cycling;
- Assist in establishing secure, adequate bicycle parking facilities;
- Represent the cycling community at City of Hamilton sponsored functions/events;
- Encourage the formation of, and liaise with other municipal cycling committees; and
- Foster a mutual respect between cyclists and other road users.
### ALIGNMENT WITH CORPORATE GOALS:

Please check off which Council approved Strategic Commitments your Volunteer Committee supports

<table>
<thead>
<tr>
<th>Strategic Commitment</th>
<th>☑</th>
<th>Strategic Commitment</th>
<th>☑</th>
</tr>
</thead>
<tbody>
<tr>
<td>1) A City of Growth and Opportunity</td>
<td>☑</td>
<td>4) A City Where People Come First</td>
<td>☑</td>
</tr>
<tr>
<td>2) A Great City in Which to Live</td>
<td>☑</td>
<td>5) A City that Spends Wisely and Invests Strategically</td>
<td>☑</td>
</tr>
<tr>
<td>3) A Healthy, Safe and Green City</td>
<td>☑</td>
<td>6) A City of Choice for High Performance Public Servants</td>
<td>☑</td>
</tr>
</tbody>
</table>

### PART C: Budget Request

#### INCIDENTAL COSTS:

- **Meeting expenses**: $1000

  **SUB TOTAL**: $1000.00

#### SPECIAL EVENT/PROJECT COSTS:

- Promotional materials - including "Share the Road" car magnets: $2000
- Educational advertising: “Share the Road” safety message (banner, media): $4250
- Financial support for Open Streets Hamilton (cycling/pedestrian street festival): $1000
- Participate in the Toronto International Bike Show: $1400
- Reprinting the 10 Cycling Routes pamphlet “Cycling Hamilton – Waterfalls & Vistas”: $2350

  **SUB TOTAL**: $11,000.00

### TOTAL COSTS

[$12,000.00]

Funding from Volunteer Committee Reserve (only available to Volunteer Committees with reserve balances): [$3,000.00]

### TOTAL 2015 BUDGET REQUEST (net of reserve funding)

[$9,000.00]

### PREVIOUS YEAR (2014) APPROVED BUDGET (2014 Request $9,000.00)

[$9,000.00]
CERTIFICATION:

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

Representative’s Name: Andrea Kita

Signature:  

Date: November 7, 2014

Telephone #: 
CITY OF HAMILTON

2015

VOLUNTEER COMMITTEES

BUDGET SUBMISSION

KEEP HAMILTON CLEAN & GREEN
PART A: General Information

VOLUNTEER COMMITTEE MEMBERS:

<table>
<thead>
<tr>
<th>Name</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Larry Husack (Chair)</td>
<td>Marisa Di Censo – HWCDSB Rep</td>
</tr>
<tr>
<td>John Hawker (Vice Chair)</td>
<td>Aaron Puley – HWDSB Rep</td>
</tr>
<tr>
<td>Krysta Boyer</td>
<td>Allyson Wenzowski – Business Rep</td>
</tr>
<tr>
<td>Shane Ormerod</td>
<td>Adrian Hucal – Youth Rep</td>
</tr>
<tr>
<td>Ron Speranzini</td>
<td>Clr. Chad Collins – Council Rep</td>
</tr>
<tr>
<td>Bruce Thomson</td>
<td>Clr. Tom Jackson – Council Rep</td>
</tr>
<tr>
<td>Phil Homerski (Staff Liaison)</td>
<td></td>
</tr>
</tbody>
</table>

MANDATE:

Reporting through the Public Works Committee, the Keep Hamilton Clean & Green (KHCG) committee will provide input and advice to staff and Council on engaging citizens to take greater responsibility for improving our community environments. The KHCG’s primary focus is on effecting behaviours and attitudes conducive to a clean, healthy and safe community through leadership and action.

The committee will provide input and guidance to City staff, Council and other stakeholders on community involvement, private sector involvement and identification of resources to sustain Clean & Green Hamilton programs and initiatives that aim to beautify our community, promote environmental stewardship and prevent litter, illegal dumping and graffiti.

PART B: Strategic Planning

STRATEGIC OBJECTIVES:

**Litter**
- Lead the development and marketing of a coordinated cigarette litter prevention program.
- Lead the development and marketing of a collaborative roadside litter prevention program.
- Administer Keep America Beautiful’s Community Appearance Index survey in 2015.
- Support and promote City and community litter remediation and prevention initiatives.

**Illegal Dumping**
- Support the development of educational and communications tools to prevent illegal dumping.

**Graffiti**
- Support stakeholder engagement strategies and victim assistance initiatives identified through Hamilton’s graffiti management program.

**Beautification**
- Recognize volunteer contributions to beautification initiatives and projects that support the Clean & Green Hamilton Strategy.
- In coordination with the office of Neighbourhood and Community Initiatives, support neighbourhood beautification and greening initiatives as needed.
- Support and encourage community participation in TO2015 Pan Am Games beautification initiatives.

**Environmental Stewardship**
- Support and promote the engagement of citizen volunteers in programs and initiatives that encourage ecological integrity and minimize human impact on natural habitats and ecosystems on public and private properties.
ALIGNMENT WITH CORPORATE GOALS:

<table>
<thead>
<tr>
<th></th>
<th>1) A City of Growth and Opportunity</th>
<th>2) A Great City in Which to Live</th>
<th>3) A Healthy, Safe and Green City</th>
<th>4) A City Where People Come First</th>
<th>5) A City that Spends Wisely and Invests Strategically</th>
<th>6) A City of Choice for High Performance Public Servants</th>
</tr>
</thead>
<tbody>
<tr>
<td>INCIDENTAL COSTS:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Meeting refreshments</td>
<td>$850</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Keep America Beautiful Network Service Fee</td>
<td>400</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SUB TOTAL</td>
<td>$1,250</td>
<td></td>
<td></td>
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<td></td>
<td></td>
</tr>
<tr>
<td>SPECIAL EVENT/PROJECT COSTS:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Litter prevention and citizen engagement initiatives.</td>
<td>5,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Illegal dumping prevention and public education initiatives.</td>
<td>1,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Graffiti prevention and victim assistance initiatives.</td>
<td>5,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Beautification and greening volunteer recognition and neighbourhood initiatives.</td>
<td>5,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Environmental stewardship citizen engagement.</td>
<td>1,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SUB TOTAL</td>
<td>$17,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOTAL COSTS</td>
<td>$18,250</td>
<td></td>
<td></td>
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<td></td>
<td></td>
</tr>
</tbody>
</table>

Funding from Volunteer Committee Reserve (only available to Volunteer Committees with reserve balances) | $0

TOTAL 2015 BUDGET REQUEST (net of reserve funding) | $18,250
PREVIOUS YEAR (2014) APPROVED BUDGET (2014 Request $28,800) | $28,800
CERTIFICATION:

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

Representative’s Name: Larry Husack

Signature: ________________________________

Date: 21 August 2014

Telephone #: ________________________________
CITY OF HAMILTON

2015

VOLUNTEER COMMITTEES

BUDGET SUBMISSION

Hamilton Historical Board
### PART A: General Information

**VOLUNTEER COMMITTEE MEMBERS:**

<table>
<thead>
<tr>
<th>Member</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dr. Mary Anderson</td>
<td>Robert D. Hamilton, Chair</td>
</tr>
<tr>
<td>Christine Lei</td>
<td>Robin McKee, Vice Chair</td>
</tr>
<tr>
<td>Carolyn McCann</td>
<td>Robert Williamson</td>
</tr>
<tr>
<td>Susanne Noordyk</td>
<td>Pat Saunders</td>
</tr>
<tr>
<td>John Nixon</td>
<td>Rev. Kevin McLeod</td>
</tr>
<tr>
<td>Councillor Russ Powers</td>
<td></td>
</tr>
</tbody>
</table>

**MANDATE:**

The mandate of the Hamilton Historical Board is to advise City Council on heritage matters and to promote the awareness and appreciation of Hamilton’s heritage and history.
### STRATEGIC OBJECTIVES:

1. To advise and make recommendations, to City Council through the Planning Committee, on matters pertaining to the evaluation, acquisition, development, operation, maintenance and disposition of City museums, their grounds, structures and collections. The provincial Ministry of Culture requires a separate board to oversee the operation of Museums in order to meet qualifications to receive operating grants.

2. To advise and make recommendations, to City Council through the Planning Committee, on matters concerning all of the communities that comprise Hamilton’s prehistoric and historic heritage. To promote public appreciation of the history and heritage of all of the communities that comprises Hamilton.

3. To commemorate and celebrate events, individuals, structures and properties of enduring historical significance and interest in the city.

4. To foster special projects designed to further public awareness of and enjoyment in the prehistoric and historic heritage of Hamilton and its people.

5. To promote broader understanding of the underlying principles and the necessity of heritage conservation by initiating and encouraging special projects.

6. To encourage the collection, protection and preservation of Hamilton’s heritage in all forms.

7. To liaise with other public and private groups and agencies in order to formulate coordinated responses concerning heritage issues and to operate joint programs.

8. To facilitate the appreciation of Hamilton’s history and heritage among the young people in the community.

### How they will be achieved:

1. Advise on distribution of public funds to the heritage organizations through the City of Hamilton Community Partnership Program.


3. Advise Council on achievements by individuals and organization that conserve and/or promote Hamilton heritage.

4. Act as an informal liaison between heritage organizations and institutions.

5. Heritage Plaquing.

6. Special events and promotions.

7. Oversee development of Hamilton Civic Museums.

8. Monitor grounds use for Historic Parks.

### Who will benefit:

**Audience**

1. Council

2. Local heritage community, heritage organizations and institutions

3. Primary & Secondary Schools of Hamilton

4. Citizens of Hamilton

**Client Benefits/Impacts**

1. Enriching the quality of life for the people of Hamilton through promotion of our collective heritage.

2. Recognition of excellence in local heritage conservation and promotion.

3. Advocacy body for heritage related issues.

4. Improved access to the local history.

All citizens of Hamilton will benefit from the role of the Hamilton Historical Board.
### ALIGNMENT WITH CORPORATE GOALS:

<table>
<thead>
<tr>
<th>1) A City of Growth and Opportunity</th>
<th>4) A City Where People Come First</th>
<th>X</th>
</tr>
</thead>
<tbody>
<tr>
<td>2) A Great City in Which to Live</td>
<td>5) A City that Spends Wisely and Invests Strategically</td>
<td>X</td>
</tr>
<tr>
<td>3) A Healthy, Safe and Green City</td>
<td>6) A City of Choice for High Performance Public Servants</td>
<td></td>
</tr>
</tbody>
</table>

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### PART C: Budget Request

#### INCIDENTAL COSTS:

<table>
<thead>
<tr>
<th>Incidental Costs:</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Refreshments for Committee Meetings</td>
<td>$1300.00</td>
</tr>
<tr>
<td>Parking for Committee Meetings</td>
<td>$700.00</td>
</tr>
<tr>
<td>Supplies, mailings, printing, etc.</td>
<td>$500.00</td>
</tr>
</tbody>
</table>

Sub Total: $2500.00

#### SPECIAL EVENT/PROJECT COSTS:

<table>
<thead>
<tr>
<th>SPECIAL EVENT/PROJECT COSTS</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>HHB Publication: HistoriCITY (3 issues @ ~2500ea)</td>
<td>$6500.00</td>
</tr>
<tr>
<td>Maintenance, Updating of HHB Website</td>
<td>$500.00</td>
</tr>
<tr>
<td>Educational Outreach</td>
<td>$500.00</td>
</tr>
<tr>
<td>Annual Heritage Day / Event Program / Promotion</td>
<td>$1500.00</td>
</tr>
<tr>
<td>2014 Year-long Heritage Celebration Event</td>
<td>$750.00</td>
</tr>
<tr>
<td>George Hamilton Day Event</td>
<td>$1100.00</td>
</tr>
<tr>
<td>Heritage Awards Program (Bailey, Secondary Student)</td>
<td>$1000.00</td>
</tr>
</tbody>
</table>

**TOTAL COSTS** $14,350.00

**TOTAL 2015 BUDGET REQUEST (net of reserve funding)** $14,350.00

**PREVIOUS YEAR (2014) APPROVED BUDGET (2014 Request $16,710.00)** $16,710.00
CERTIFICATION:

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

Representative’s Name: Rob Hamilton – Chair, HHB

Signature: 

Date: 
CITY OF HAMILTON

2015

VOLUNTEER COMMITTEES

BUDGET SUBMISSION

ARTS ADVISORY COMMISSION
PART A: General Information

VOLUNTEER COMMITTEE MEMBERS:

<table>
<thead>
<tr>
<th>Diane Beatty-Wearing</th>
<th>Colina Maxwell</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tobi Bruce</td>
<td>Josefa Radman</td>
</tr>
<tr>
<td>Laura Kappel</td>
<td>Donna Reid</td>
</tr>
<tr>
<td>Tricia LeClair</td>
<td>Tony Vieira</td>
</tr>
<tr>
<td>Karen Logan</td>
<td></td>
</tr>
</tbody>
</table>

MANDATE:

- To recommend activities for the stabilization and strengthening of the arts community;
- To inform Council of issues and achievements in the Hamilton arts community;
- To liaise with and act as a point of contact for members of the arts community regarding issues affecting the arts community;
- To monitor and assist with the implementation of the Public Art Program;
- To monitor and assist with the implementation of the Arts Awards Program; and,
- To monitor and assist with the implementation of the Community Partnership Program (CPP), Culture Stream.

PART B: Strategic Planning

STRATEGIC OBJECTIVES:

In 2015, the Arts Advisory Commission will focus its efforts in two primary areas.

1) It will continue to support the implementation of the recommendations of its Arts Funding Task Force, presented to Council as recommended changes to the Community Partnership Program. Approval of the Arts Investment stream of the new City Enrichment Fund, and the associated budget enhancement to be considered as part of the 2015 budget cycle, will be of significant importance to the AAC.

2) With the Council term ending in 2014, the AAC will plan for a change in membership in Q2 2015. A work plan transition plan, including orientation for new members, will take place over several months.

In addition, the AAC will continue to fulfil its on-going responsibilities with regards to the City of Hamilton Arts Awards, the Public Art Program and to deal with relevant issues as they arise.
### ALIGNMENT WITH CORPORATE GOALS:

<table>
<thead>
<tr>
<th>Please check off which Council approved Strategic Commitments your Volunteer Committee supports</th>
</tr>
</thead>
<tbody>
<tr>
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<tr>
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</tr>
</tbody>
</table>

### PART C: Budget Request

#### INCIDENTAL COSTS:

| Refreshments for Committee Meetings (12 regular AAC meetings) | $1,750 |
| Off-site Meetings | $200 |
| Refreshments for Training Sessions and Sub-Committees | $500 |
| Binders, office supplies, printing, etc. | $500 |
| Printing costs for reports, etc. | $550 |

**SUB TOTAL** $3,500

#### SPECIAL EVENT/PROJECT COSTS:

| Community Engagement Strategy | $2,500 |
| Annual arts community consultation | $3,000 |

**SUB TOTAL** $5,500

#### TOTAL COSTS

$9,000

Funding from Volunteer Committee Reserve (only available to Volunteer Committees with reserve balances) $0

**TOTAL 2015 BUDGET REQUEST (net of reserve funding)** $9,000

**PREVIOUS YEAR (2014) APPROVED BUDGET (2014 Request $9,000)** $9,000
CERTIFICATION:

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

Representative’s Name: ____________________________________________________________

Signature:  ______________________________________________________________________

Date:  ______________________________________________________________________
CITY OF HAMILTON

2015

VOLUNTEER COMMITTEES

BUDGET SUBMISSION

HAMILTON VETERANS COMMITTEE
PART A: General Information

VOLUNTEER COMMITTEE MEMBERS:

<table>
<thead>
<tr>
<th>Name</th>
<th>Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>Robert Fyfe, Chair</td>
<td>Harry McEwen</td>
</tr>
<tr>
<td>Gerry Rattray, Vice-Chair</td>
<td>David Steckham</td>
</tr>
<tr>
<td>William Eisan</td>
<td>Art Tompkins</td>
</tr>
<tr>
<td>Councillor Sam Merulla</td>
<td>Councillor Robert Pasuta</td>
</tr>
<tr>
<td>Resource: Fern Viola</td>
<td>Resource: Geordie Elms</td>
</tr>
</tbody>
</table>

MANDATE:

“Provide the Volunteer Committee’s mandate”

Revised mandate approved at Council May 14, 2014.

Reporting to Council, through the Emergency and Community Services Committee, the Hamilton Veterans Committee oversees the planning and delivery of military remembrance and commemoration activities on behalf of the City of Hamilton. When directed by Council, the Committee will provide input on projects and issues that are of concern to Hamilton Veterans.
PART B: Strategic Planning

STRATEGIC OBJECTIVES:

“Indicate the Volunteer Committee’s goals and objectives, how they will be achieved and who will benefit”

Goals and objectives:
Act as liaison for the veterans of the City of Hamilton on all matters that fall within Council’s jurisdiction.


Administer all other matters directly relating to or of concern to City of Hamilton Veterans.

How they will be achieved:
Co-ordinate the remembrances for significant anniversaries such as Decoration Day, East Hamilton Decoration Day, Remembrance Day, D Day, VE Day including the parades and Memorial Services.

Administer all other matters directly relating to or of concern to City of Hamilton Veterans that fall within Council’s jurisdiction.

Oversee the criteria for burial of Veterans in the Field of Honour – Woodland Cemetery.

Veterans Committee advises on the use and care of the Cenotaph – Gore Park including but not limited to the placement of wreaths.

Who will benefit:
All citizens of the City of Hamilton as well as Veterans. Upward of 1,000 people have attended the Remembrance Day Service and Parade at Gore Park.

All residents of Hamilton will have the opportunity to show respect for the Veterans’ service to our country.

ALIGNMENT WITH CORPORATE GOALS:

Please check off which Council approved Strategic Commitments your Volunteer Committee supports

<table>
<thead>
<tr>
<th>1) A City of Growth and Opportunity</th>
<th>4) A City Where People Come First</th>
</tr>
</thead>
<tbody>
<tr>
<td>X</td>
<td>X</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>2) A Great City in Which to Live</th>
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</thead>
<tbody>
<tr>
<td>X</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>3) A Healthy, Safe and Green City</th>
<th>6) A City of Choice for High Performance Public Servants</th>
</tr>
</thead>
</table>
### PART C: Budget Request

#### INCIDENTAL COSTS:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Meeting costs (postage, printing, parking)</td>
<td>1,550</td>
</tr>
<tr>
<td>Includes: 12 monthly meetings, 4 event planning meetings, 1 meeting with all Veterans organizations for Hamilton Remembrance Day. Name tags and armbands</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>SUB TOTAL</strong></td>
<td><strong>$1,550</strong></td>
</tr>
</tbody>
</table>

#### SPECIAL EVENT/PROJECT COSTS:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hamilton (Gore Park Cenotaph) – 2 ceremonies (Nov 11 and closest Sunday)</td>
<td>16,150</td>
</tr>
<tr>
<td>Remembrance Day Ceremonies - Ancaster, Dundas, Glanbrook, Stoney Creek</td>
<td>1,950</td>
</tr>
<tr>
<td>Decoration Day, East Hamilton Decoration Day</td>
<td>3,000</td>
</tr>
<tr>
<td>Dieppe Veterans Memorial Service</td>
<td>2,150</td>
</tr>
<tr>
<td>Communications (print ads and poster)</td>
<td>2,200</td>
</tr>
<tr>
<td><strong>SUB TOTAL</strong></td>
<td><strong>$25,450</strong></td>
</tr>
</tbody>
</table>

#### TOTAL COSTS

**$27,000**

#### Funding from Volunteer Committee Reserve (only available to Volunteer Committees with reserve balances)

**$0**

#### TOTAL 2015 BUDGET REQUEST (net of reserve funding)

**$27,000**

#### PREVIOUS YEAR (2014) APPROVED BUDGET (2014 Request $25,000)

**$25,000**
CERTIFICATION:

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

Representative’s Name: Robert Fyfe, Chair

Signature:  

Date: 12 August 2014
CITY OF HAMILTON

2015

VOLUNTEER COMMITTEES

BUDGET SUBMISSION

TENANT ADVISORY COMMITTEE
**PART A: General Information**

**VOLUNTEER COMMITTEE MEMBERS:**

<table>
<thead>
<tr>
<th>Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>Connie Bellamy (Chair)</td>
</tr>
<tr>
<td>Andy Cranbury</td>
</tr>
<tr>
<td>John Hawker</td>
</tr>
<tr>
<td>Laura Ryan</td>
</tr>
<tr>
<td>Larry Husack</td>
</tr>
<tr>
<td>Marie Frances Raftis</td>
</tr>
<tr>
<td>Don Britton</td>
</tr>
</tbody>
</table>

**MANDATE:**

To provide information, advice, and recommendations to the City of Hamilton about tenant issues and policies that improve the overall well-being of tenants in Hamilton.

**PART B: Strategic Planning**

**STRATEGIC OBJECTIVES:**

1. To identify systemic and policy issues facing tenants and provide advice and recommendations to the City regarding these matters.

2. To advocate for and provide recommendations to the City on policy issues affecting tenants that require further action with the municipal, provincial and federal governments.

3. To develop strategies for information dissemination and education to tenants regarding tenant issues including legal rights and obligations of tenants.
ALIGNMENT WITH CORPORATE GOALS:

<table>
<thead>
<tr>
<th>Please check off which Council approved Strategic Commitments your Volunteer Committee supports</th>
</tr>
</thead>
<tbody>
<tr>
<td>1) A City of Growth and Opportunity</td>
</tr>
<tr>
<td>2) A Great City in Which to Live</td>
</tr>
<tr>
<td>3) A Healthy, Safe and Green City</td>
</tr>
</tbody>
</table>

PART C: Budget Request

INCIDENTAL COSTS:

<table>
<thead>
<tr>
<th>Meeting costs (10) – meeting room, refreshments, photocopying, printing, parking, transportation</th>
<th>$300.00</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>SUB TOTAL</th>
<th>$300.00</th>
</tr>
</thead>
</table>

SPECIAL EVENT/PROJECT COSTS:

<table>
<thead>
<tr>
<th>Supporting community events that promote information to tenants – meeting room rentals, refreshments, printing, photocopying, transportation costs</th>
<th>$200.00</th>
</tr>
</thead>
<tbody>
<tr>
<td>Registration costs for community forums/events relating to tenant issues and affordable housing</td>
<td>$500.00</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>SUB TOTAL</th>
<th>$700.00</th>
</tr>
</thead>
</table>

TOTAL COSTS | $1000.00 |

Funding from Volunteer Committee Reserve (only available to Volunteer Committees with reserve balances) | $0 |

TOTAL 2015 BUDGET REQUEST (net of reserve funding) | $1000.00 |

PREVIOUS YEAR (2014) APPROVED BUDGET (2013 Request $1000.00) | $1000.00 |
CERTIFICATION:

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

Representative’s Name:  Connie Bellamy, CHAIR

Signature:  

Date:  

Telephone #:  

CITY OF HAMILTON

2015

VOLUNTEER COMMITTEES

BUDGET SUBMISSION

FOOD AND SHELTER ADVISORY COMMITTEE
### VOLUNTEER COMMITTEE MEMBERS:

<table>
<thead>
<tr>
<th>Member Name (Position)</th>
<th>Representative (Affiliation)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Medora Uppal (Chair and Woman Abuse Working Group Representative)</td>
<td>Amanda DiFalco (City of Hamilton)</td>
</tr>
<tr>
<td>Larry Huibers (Affordable Housing Flagship and Housing &amp; Homelessness Planning Group Representative)</td>
<td>Michele Attard (City of Hamilton)</td>
</tr>
<tr>
<td>Don Jaffray (Social Planning and Research Council of Hamilton)</td>
<td>Carolin Anderson (City of Hamilton)</td>
</tr>
<tr>
<td>Denise Arkell (Emergency Food Action Committee Representative)</td>
<td>Mara Fortino (Service Canada)</td>
</tr>
<tr>
<td>Laura Workman (Urban Aboriginal Community Representative)</td>
<td></td>
</tr>
<tr>
<td>Carol Cowan (Hamilton Emergency Shelter Integration and Coordination Committee Representative)</td>
<td></td>
</tr>
<tr>
<td>Loretta Hill Finamore (Street Youth Planning Collaborative Representative)</td>
<td></td>
</tr>
<tr>
<td>Karen Efron (Addiction and Mental Health Coalition Representative)</td>
<td></td>
</tr>
</tbody>
</table>

### MANDATE:

- To identify the urgent needs of citizens within the community for whom barriers exist to obtaining income security; sufficient nutritious food; and, access to safe, accessible and affordable shelter, with adequate supports.

- To provide information regarding urgent community needs and recommendations toward their resolution to the Emergency & Community Services Committee.

- Where appropriate, agency members will take immediate and specialized action to address these issues.

- To provide an opportunity for Food and Shelter Advisory Committee members to liaise and collaborate with other levels of government, other committees, citizens, and agencies regarding responses and recommendations for emergency food supports and shelter needs.
PART B: Strategic Planning

STRATEGIC OBJECTIVES:

1. To ensure that issues, specific to people who are homeless or at risk of becoming homeless, are brought forward and recommendations are provided to the Emergency & Community Services Committee in a timely manner.

2. To ensure that issues, specific to people who are experiencing hunger, are brought forward and recommendations are provided to the Emergency & Community Services Committee in a timely manner.

3. To assist with the coordination and implementation of Council approved recommendations.

4. To collaborate and devise innovative, preventative measures to assist in addressing homelessness or hunger issues within the community and to provide those recommendations to the Emergency & Community Services Committee.

5. To identify emerging trends, potential gaps and best practices in food or emergency shelter service needs.

6. To educate the community about urgent food and shelter needs through regular reporting to the Emergency & Community Services Committee.

7. To respond in a timely manner to requests for advice from city staff and the Emergency & Community Services Committee.

8. Recognizing the significant relationship emergency food and shelter have with other components of the housing continuum, it is important for FSAC to liaise and collaborate with other committees doing work in the areas of homelessness and affordable housing (such as the Affordable Housing Flagship) and to keep apprised of relevant programs and initiatives.

ALIGNMENT WITH CORPORATE GOALS:

Please check off which Council approved Strategic Commitments your Volunteer Committee supports

| 1) A City of Growth and Opportunity | x | 4) A City Where People Come First | x |
| 2) A Great City in Which to Live | x | 5) A City that Spends Wisely and Invests Strategically |
| 3) A Healthy, Safe and Green City | x | 6) A City of Choice for High Performance Public Servants |
## PART C: Budget Request

### INCIDENTAL COSTS:

<table>
<thead>
<tr>
<th>Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Room rental, equipment, refreshments, parking and any other transportation support members may require for 6 - 8 meetings (may use Committee Reserve for additional incidental costs as needed).</td>
<td>$100.00</td>
</tr>
</tbody>
</table>

**SUB TOTAL**  
$100.00

### SPECIAL EVENT/PROJECT COSTS:

<table>
<thead>
<tr>
<th>Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>N/A</td>
<td></td>
</tr>
</tbody>
</table>

**SUB TOTAL**  
$0.00

### TOTAL COSTS

**TOTAL COSTS**  
$100.00

<table>
<thead>
<tr>
<th>Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding from Volunteer Committee Reserve (only available to Volunteer Committees with reserve balances)</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

**TOTAL 2014 BUDGET REQUEST (net of reserve funding)**  
$100.00

**PREVIOUS YEAR (2013) APPROVED BUDGET (2013 Request $)**  
$500.00
CERTIFICATION:

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Representative’s Name: _____________________________________________

Signature: _________________________________________________________

Date: _____________________________________________________________

Telephone #: _____________________________________________________
### PART A: General Information

#### VOLUNTEER COMMITTEE MEMBERS:

<table>
<thead>
<tr>
<th>Member Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>Camilo Sanchez Galindo</td>
</tr>
<tr>
<td>Daniel Sanchez Galindo</td>
</tr>
<tr>
<td>Don Mahleka</td>
</tr>
<tr>
<td>Jackson Virgin-Holland</td>
</tr>
<tr>
<td>Lauren Hansen</td>
</tr>
<tr>
<td>Marten Kass</td>
</tr>
<tr>
<td>Nashwa Khan</td>
</tr>
</tbody>
</table>

#### MANDATE:

The Hamilton Youth Advisory Committee (HYAC) is comprised of a diverse group of young leaders 14 to 24 years of age who are passionate about making a difference in their community. HYAC’s mandate is to ensure that youth are involved in the decisions made within the City of Hamilton and the community that affect their lives and the lives of their families and friends. HYAC provides a youth perspective on local issues and advises Council and staff through the Emergency and Community Services Committee.

Addressing issues facing youth, enhancing opportunities for youth and providing a youth voice are the goals of the committee. In addition to fostering positive collaborative relationships between youth and adults and by supporting youth oriented events and programs, HYAC aims to continue to lead by example with integrity, respect and innovation.
PART B: Strategic Planning

Goals of the HYAC Committee

- To provide direct input into municipal government decision making processes on issues affecting youth.
- To advocate within the municipal government on behalf of youth.
- To develop and maintain effective communications with youth and youth-serving organizations.
- To cultivate and maintain sustainable youth-friendly community partnerships.
- To promote and recognize the abilities and contributions of youth in their communities.
- To foster initiatives for and by youth.
- To ensure diversity in the committee’s membership, the selection process considers a number of factors including, but not limited to, geography, gender, culture, ethnicity, sexual orientation and ability.

How will the goals be achieved? The HYAC Committee will achieve its goals through:

- Building positive relationships and communicating with the Mayor and Council through face-to-face meetings, submitting and presenting reports, increasing their awareness of youth related issues and concerns.
- Networking with other youth-serving groups and organizations, supporting them in their work and developing opportunities for collaboration and partnership.
- Recruiting of committee members from all areas of the community; working to improve channels of communication and information.
- Maintaining an up-to-date and youth-friendly website and other social media as identified.

Who will Benefit

- Youth of Hamilton
- City of Hamilton Council and Staff
- Residents of Hamilton

ALIGNMENT WITH CORPORATE GOALS:

Please check off which Council approved Strategic Commitments your Volunteer Committee supports

<table>
<thead>
<tr>
<th>1) A City of Growth and Opportunity</th>
<th>X</th>
<th>4) A City Where People Come First</th>
<th>X</th>
</tr>
</thead>
<tbody>
<tr>
<td>2) A Great City in Which to Live</td>
<td>X</td>
<td>5) A City that Spends Wisely and Invests Strategically</td>
<td></td>
</tr>
<tr>
<td>3) A Healthy, Safe and Green City</td>
<td>X</td>
<td>6) A City of Choice for High Performance Public Servants</td>
<td></td>
</tr>
</tbody>
</table>
## PART C: Budget Request

### INCIDENTAL COSTS:

<table>
<thead>
<tr>
<th>Item</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Meeting/training expenses (refreshments, bus tickets, cab vouchers etc.)</td>
<td>900.00</td>
</tr>
<tr>
<td>Communication (website maintenance/updates, domain name(s) fees etc.)</td>
<td>1,200.00</td>
</tr>
<tr>
<td>Promotional Items</td>
<td>1,390.00</td>
</tr>
<tr>
<td>Administrative expenses (printing, miscellaneous)</td>
<td>200.00</td>
</tr>
<tr>
<td>Volunteer Recognition</td>
<td>200.00</td>
</tr>
</tbody>
</table>

**SUB TOTAL** $3,890

### SPECIAL EVENT/PROJECT COSTS:

<table>
<thead>
<tr>
<th>Item</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Youth Week Hamilton 2015 (honorariums, refreshments etc.)</td>
<td>600.00</td>
</tr>
<tr>
<td>Youth Week Hamilton Promotional Items (T-shirts)</td>
<td>1,900.00</td>
</tr>
<tr>
<td>Collaborative opportunities with other youth groups (e.g. Leadership Quest)</td>
<td></td>
</tr>
</tbody>
</table>

**SUB TOTAL** $2,500

**TOTAL COSTS** $6,390

<table>
<thead>
<tr>
<th>Item</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding from Volunteer Committee Reserve ( only available to Volunteer Committees with reserve balances)</td>
<td>2,500.00</td>
</tr>
</tbody>
</table>

**TOTAL 2014 BUDGET REQUEST (net of reserve funding)** $3,890

**PREVIOUS YEAR (2014) APPROVED BUDGET (2014 Request $)** $3,890
CERTIFICATION:

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Representative’s Name: ____________________________________________

Signature: _______________________________________________________

Date: _____________________________________________________________

Telephone # : ___________________________________________________
<table>
<thead>
<tr>
<th>INITIATIVE - LEGISLATED</th>
<th>2015 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>GROSS IMPACT</td>
</tr>
<tr>
<td>PUBLIC WORKS</td>
<td></td>
</tr>
<tr>
<td>A01</td>
<td></td>
</tr>
<tr>
<td>Compliance with changes in Provincial requirements for regulatory testing, monitoring, and repairing of well systems in the City’s rural areas (O. Reg. 319/08).</td>
<td>$135,000</td>
</tr>
<tr>
<td>A02</td>
<td></td>
</tr>
<tr>
<td>Continue Eligibility and Registration program AODA for Accessible Transportation Services (Council Referred PW03128(c)). (REVISED)</td>
<td>$890,000</td>
</tr>
<tr>
<td></td>
<td>$1,025,000</td>
</tr>
<tr>
<td>Total Legislated Enhancements</td>
<td>$1,025,000</td>
</tr>
<tr>
<td>INITIATIVE - FULLY FUNDED</td>
<td></td>
</tr>
<tr>
<td>------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>---</td>
</tr>
<tr>
<td>PLANNING &amp; ECONOMIC DEVELOPMENT</td>
<td>2015 Budget</td>
</tr>
<tr>
<td><strong>A03</strong> Animal Services to provide Flamborough Community with animal control services at par with the rest of the City.</td>
<td>$ 0</td>
</tr>
<tr>
<td><strong>A04</strong> Youth Business Development Officer within Small Business Development Center partially funded by Ministry of Economic Development and savings built into the budget.</td>
<td>$ 95,000</td>
</tr>
<tr>
<td><strong>Total PLANNING &amp; ECONOMIC DEVELOPMENT</strong></td>
<td>$ 95,000</td>
</tr>
<tr>
<td>PUBLIC HEALTH SERVICES</td>
<td></td>
</tr>
<tr>
<td><strong>A05</strong> Public Health Inspector Trainees – increased funding from Ministry of Health and Long Term Care.</td>
<td>$ 4,000</td>
</tr>
<tr>
<td><strong>Sub Total PUBLIC HEALTH SERVICES</strong></td>
<td>$ 4,000</td>
</tr>
<tr>
<td>INITIATIVE - FULLY FUNDED</td>
<td>2015 Budget</td>
</tr>
<tr>
<td>--------------------------</td>
<td>-------------</td>
</tr>
<tr>
<td></td>
<td>GROSS IMPACT</td>
</tr>
<tr>
<td>PUBLIC WORKS</td>
<td></td>
</tr>
<tr>
<td>A06 Replace external contractors providing engineering services with City Staff.</td>
<td>$406,560</td>
</tr>
<tr>
<td>A07 HVAC maintenance for new facility - Tim Hortons field.</td>
<td>$92,220</td>
</tr>
<tr>
<td>A08 Support increased demand for engineering services in the traffic corridor - to address inspection issues associated with road cut permit/restoration work; funding from permit revenues</td>
<td>$328,620</td>
</tr>
<tr>
<td>A09 Support work load increase for engineering services resulting from Special Infrastructure area rated project requirements.</td>
<td>$445,000</td>
</tr>
<tr>
<td>Sub Total PUBLIC WORKS</td>
<td>$1,272,400</td>
</tr>
<tr>
<td>Initiative</td>
<td>Description</td>
</tr>
<tr>
<td>------------</td>
<td>-----------------------------------------------------------------------------</td>
</tr>
<tr>
<td>A10</td>
<td>Additional Admin Clerk due to increasing POA workload</td>
</tr>
<tr>
<td>A11</td>
<td>Additional Court Reporter due to increasing POA workload</td>
</tr>
<tr>
<td>A12</td>
<td>Media buyer to consolidate City wide media purchase - to be funded from efficiencies.</td>
</tr>
<tr>
<td>A13</td>
<td>Provide legal administrative support for Water &amp; Waste Water environmental upgrades.</td>
</tr>
<tr>
<td>A14</td>
<td>Provide legal services for Water &amp; Waste Water environmental upgrades.</td>
</tr>
<tr>
<td>Sub Total CITY MANAGER</td>
<td></td>
</tr>
<tr>
<td>A15</td>
<td>To support the technology infrastructure for the City’s new Tim Hortons Field.</td>
</tr>
<tr>
<td>A16</td>
<td>Provide two new tax collection reminder notices immediately after the first due dates. (REVISED)</td>
</tr>
<tr>
<td>Sub Total CORPORATE SERVICES</td>
<td></td>
</tr>
<tr>
<td>Total Fully Funded Enhancements</td>
<td></td>
</tr>
<tr>
<td>INITIATIVE - GROWTH</td>
<td>2015 Budget</td>
</tr>
<tr>
<td>---------------------</td>
<td>-------------</td>
</tr>
<tr>
<td><strong>PLANNING &amp; ECONOMIC DEVELOPMENT</strong></td>
<td></td>
</tr>
<tr>
<td>A17 Engineering approval staff increase to enhance the ability to respond to and process applications for Site Plans and Plans of Subdivisions.</td>
<td></td>
</tr>
<tr>
<td>A18 Open for Business Coordinator to ensure ongoing implementation of recommendations and coordinate high profile and Council initiated issues. (REVISED)</td>
<td></td>
</tr>
<tr>
<td>A19 Waterfront Office to manage implementation of Corporate Waterfront and West Harbour plan related to items other than infrastructure and construction, to be funded from the Capital Reserve. (REVISED)</td>
<td></td>
</tr>
<tr>
<td>A20 Global Hamilton Office Project Lead to support the &quot;Global Hamilton Office&quot; and the &quot;Immigrant Attraction Action Plan&quot;. (REVISED)</td>
<td></td>
</tr>
<tr>
<td>A21 Business Facilitators in Planning Division to promote City strategy for attracting and retaining businesses, promote residential, commercial, rural and greenfield developments. (REVISED)</td>
<td></td>
</tr>
<tr>
<td>A23 Long Range Planning Office, to be funded through Capital for 2015. (REVISED)</td>
<td></td>
</tr>
<tr>
<td>Sub Total PLANNING &amp; ECONOMIC DEVELOPMENT</td>
<td></td>
</tr>
<tr>
<td>INITIATIVE - GROWTH</td>
<td>2015 Budget</td>
</tr>
<tr>
<td>---------------------</td>
<td>-------------</td>
</tr>
<tr>
<td></td>
<td>GROSS IMPACT</td>
</tr>
<tr>
<td><strong>PUBLIC HEALTH SERVICES</strong></td>
<td></td>
</tr>
<tr>
<td>A26 Bed Bug/Pest Infestation Investigations - investigation, support and legislation enforcement of increasing number of bed bug, cockroach and rat complaints</td>
<td>$22,980</td>
</tr>
<tr>
<td>A27 Promote Air Quality through collection, analysis and communication of air quality data to support positive air quality and decision making. <em>(REVISED)</em></td>
<td>$100,560</td>
</tr>
<tr>
<td><strong>Sub Total PUBLIC HEALTH SERVICES</strong></td>
<td>$123,540</td>
</tr>
<tr>
<td><strong>COMMUNITY &amp; EMERGENCY SERVICES</strong></td>
<td></td>
</tr>
<tr>
<td>A29 Provide permanent funding to Affordable Transit Pass Program (Council Referred CES14040(a)) <em>(NEW)</em></td>
<td>$192,740</td>
</tr>
<tr>
<td><strong>Sub Total COMMUNITY &amp; EMERGENCY SERVICES</strong></td>
<td>$192,740</td>
</tr>
<tr>
<td>INITIATIVE - GROWTH</td>
<td>2015 Budget</td>
</tr>
<tr>
<td>---------------------</td>
<td>-------------</td>
</tr>
<tr>
<td></td>
<td>GROSS IMPACT</td>
</tr>
<tr>
<td>PUBLIC WORKS</td>
<td></td>
</tr>
<tr>
<td>A30</td>
<td>$1,245,000</td>
</tr>
<tr>
<td>A31</td>
<td>$145,260</td>
</tr>
<tr>
<td>Sub Total PUBLIC WORKS</td>
<td>$1,390,260</td>
</tr>
<tr>
<td>CITY MANAGER</td>
<td></td>
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<tr>
<td>A32</td>
<td>$65,660</td>
</tr>
<tr>
<td>Sub Total CITY MANAGER</td>
<td>$65,660</td>
</tr>
<tr>
<td>Total Growth Related Enhancements</td>
<td>$2,834,500</td>
</tr>
</tbody>
</table>
### 2015 Budget

<table>
<thead>
<tr>
<th>INITIATIVE</th>
<th>GROSS IMPACT</th>
<th>NET IMPACT</th>
<th>FTE Impact</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Legislated Enhancements</td>
<td>$ 1,025,000</td>
<td>$ 1,025,000</td>
<td>1.00</td>
</tr>
<tr>
<td>Total Fully Funded Enhancements</td>
<td>$ 1,863,430</td>
<td>$ 0</td>
<td>19.75</td>
</tr>
<tr>
<td>Total Growth Related Enhancements</td>
<td>$ 2,834,500</td>
<td>$ 965,960</td>
<td>66.60</td>
</tr>
<tr>
<td><strong>TOTAL RECOMMENDED ENHANCEMENTS</strong></td>
<td>$ 5,722,930</td>
<td>$ 1,990,960</td>
<td>87.35</td>
</tr>
</tbody>
</table>
## INITIATIVE

### PLANNING & EC DEV

<table>
<thead>
<tr>
<th>B04</th>
<th>Provide permanent funding source and resources for Vital Services Program - Council Referred (PED10049(n)).</th>
<th>$30,000</th>
<th>$30,000</th>
<th>1.00</th>
</tr>
</thead>
<tbody>
<tr>
<td>B08</td>
<td>Licensing and Permit Officers (Mobile Response). <em>(REVISED)</em></td>
<td>$73,500</td>
<td>$73,500</td>
<td>1.00</td>
</tr>
<tr>
<td>B10</td>
<td>Collections Supervisor for Hamilton Municipal Parking System.</td>
<td>$71,580</td>
<td>$71,580</td>
<td>1.00</td>
</tr>
<tr>
<td>B15</td>
<td>Licencing By-law review and consolidation, funded from Tax Stabilization Reserve (Temp 2 years). <em>(REVISED)</em></td>
<td>$103,500</td>
<td>$0</td>
<td>1.00</td>
</tr>
</tbody>
</table>

**Sub Total PLANNING & EC DEV**

|                                                      | $278,580 | $175,080 | 4.00 |

### 2015 Budget Impact

- **GROSS IMPACT**
- **NET IMPACT**
- **FTE Impact**
## INITIATIVE

<table>
<thead>
<tr>
<th>COMMUNITY &amp; EMERGENCY SERVICES</th>
<th>2015 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>GROSS IMPACT</td>
</tr>
<tr>
<td>B18 Age Friendly City - Hamilton Municipal Senior of the Year Award ceremony. Council referred-CS13023(b).</td>
<td>$ 33,500</td>
</tr>
<tr>
<td>B19 Age Friendly City - development and implementation of Age-Friendly City plan. This resource is in conjunction with Seniors Award event.</td>
<td>$ 33,500</td>
</tr>
<tr>
<td>B20 Establish regular transfers to capital reserves to sustain infrastructure for Lodges.</td>
<td>$ 500,000</td>
</tr>
<tr>
<td>B21 Recreation Support Staff - support 1:1 staffing for children and adults with special needs.</td>
<td>$ 8,580</td>
</tr>
<tr>
<td>B23 Housing Administration Officer - continuance of existing position to meet Housing Services Act obligations.</td>
<td>$ 55,080</td>
</tr>
<tr>
<td>B24 Additional Ambulances - to manage response volumes and improve response times. Additional supervisor to assist in managing hospital offload delays and front line supervision. <strong>REVISED</strong></td>
<td>$ 963,730</td>
</tr>
<tr>
<td>B26 Provide recreational programs at Tim Hortons field. <strong>REVISED</strong></td>
<td>$ 34,770</td>
</tr>
<tr>
<td><strong>Sub Total COMMUNITY &amp; EMERGENCY SERVICES</strong></td>
<td>$ 1,629,160</td>
</tr>
<tr>
<td>PUBLIC WORKS</td>
<td></td>
</tr>
<tr>
<td>B31 Operating costs for new acquisition: 255 Winona Road - Council Referred GIC 14-016 <strong>REVISED</strong></td>
<td>$ 98,000</td>
</tr>
<tr>
<td><strong>Sub Total PUBLIC WORKS</strong></td>
<td>$ 98,000</td>
</tr>
<tr>
<td>INITIATIVE</td>
<td>2015 Budget</td>
</tr>
<tr>
<td>------------</td>
<td>-------------</td>
</tr>
<tr>
<td></td>
<td>GROSS IMPACT</td>
</tr>
<tr>
<td><strong>CORPORATE SERVICES</strong></td>
<td></td>
</tr>
<tr>
<td>B33 Fund the Arts Program category created within the City Enrichment Fund for &quot;Strategic Municipal Investment in the Arts&quot; - Council Referred (FCS14024(b))</td>
<td>$500,000</td>
</tr>
<tr>
<td>B34 To fund the annual shortfall for the Event Road Closure Services for special event programs - Council Referred (FCS14024(b) -City Enrichment Fund), funded from CEF Reserve. <em>(REVISED)</em></td>
<td>$64,000</td>
</tr>
<tr>
<td>B36 Provide ongoing funding source for 91st Highlanders Athletic Association Indoor Games - Council Referred (FCS14024(b)-City Enrichment Fund), funded from CEF Reserve. <em>(REVISED)</em></td>
<td>$32,500</td>
</tr>
<tr>
<td>B37 Adequately fund the Communities, Culture &amp; Heritage, Community Services, Sports &amp; Active Lifestyles and Agriculture &amp; Environment programs - Council Referred (FCS14024(b)-City Enrichment Fund)</td>
<td>$250,000</td>
</tr>
<tr>
<td><strong>Sub Total CORPORATE SERVICES</strong></td>
<td>$846,500</td>
</tr>
<tr>
<td><strong>CAPITAL FINANCING</strong></td>
<td></td>
</tr>
<tr>
<td>B38 Fund Land Ambulances for 2015 &amp; 2016 Phased In ambulance requirement, increase to Capital Levy. <em>(NEW)</em></td>
<td>$765,000</td>
</tr>
<tr>
<td><strong>Sub Total CAPITAL FINANCING</strong></td>
<td>$765,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$3,617,240</td>
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</table>
# 2015 Boards and Agencies Operating Budget

<table>
<thead>
<tr>
<th>#</th>
<th>Board/Agency</th>
<th>2015 NET Preliminary Budget $</th>
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</thead>
<tbody>
<tr>
<td></td>
<td><strong>City Boards:</strong></td>
<td></td>
</tr>
<tr>
<td>1</td>
<td>Hamilton Police Services</td>
<td>148,147,970</td>
</tr>
<tr>
<td>2</td>
<td>Hamilton Public Library</td>
<td>28,513,730</td>
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<tr>
<td></td>
<td><strong>Subtotal</strong></td>
<td>176,661,700</td>
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<tr>
<td></td>
<td><strong>Conservation Authorities:</strong></td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Niagara Peninsula Conservation Authority</td>
<td>534,010</td>
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<tr>
<td>4</td>
<td>Grand River Conservation Authority</td>
<td>251,180</td>
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<tr>
<td>5</td>
<td>Conservation Halton</td>
<td>183,030</td>
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<tr>
<td>6</td>
<td>Hamilton Conservation Authority</td>
<td>3,638,400</td>
</tr>
<tr>
<td>7</td>
<td>HCA: Contracted Services - Westfield Village</td>
<td>557,500</td>
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<tr>
<td></td>
<td><strong>Subtotal</strong></td>
<td>5,164,120</td>
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<tr>
<td></td>
<td><strong>Grants:</strong></td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>Royal Botanical Gardens</td>
<td>599,210</td>
</tr>
<tr>
<td>9</td>
<td>Hamilton Beach Rescue Unit Inc.</td>
<td>126,810</td>
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<tr>
<td></td>
<td><strong>Subtotal</strong></td>
<td>726,020</td>
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<tr>
<td></td>
<td><strong>Other Items:</strong></td>
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<tr>
<td>10</td>
<td>MPAC</td>
<td>6,227,680</td>
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<tr>
<td>11</td>
<td>City Enrichment Fund</td>
<td>4,582,620</td>
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<td></td>
<td><strong>Subtotal</strong></td>
<td>10,810,300</td>
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<tr>
<td></td>
<td><strong>Total for All Boards and Agencies</strong></td>
<td>193,362,130</td>
</tr>
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</table>

Note - anomalies in totals due to rounding.
## CITY OF HAMILTON

### 2015 TAX SUPPORTED OPERATING BUDGET AMENDMENTS

<table>
<thead>
<tr>
<th>Department</th>
<th>Description</th>
<th>FTE</th>
<th>Preliminary Budget</th>
<th>Net Levy Adjustment</th>
<th>Levy Increase</th>
<th>Recommended Amending Levy Impact Preliminary Budget</th>
<th>Residential Impact</th>
<th>Total Impact</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>D1</strong></td>
<td>PHS</td>
<td>One-Time Smoke-Free Ontario Strategy ($45k gross)</td>
<td>1.00</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td><strong>D2</strong></td>
<td>PHS</td>
<td>Seniors' Oral Health ($251k gross)</td>
<td>0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
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<tr>
<td><strong>D3</strong></td>
<td>CESD</td>
<td>Ontario Works temporary staff be maintained until April 30, 2016 (50% subsidy, 50% from reserve)</td>
<td>20.00</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td><strong>A2</strong></td>
<td>PED</td>
<td>Human Resources to promote workforce planning &amp; talent management (removed)</td>
<td>-1.00</td>
<td>$76,000</td>
<td>$0</td>
<td>$76,000</td>
<td>$76,000</td>
<td>$76,000</td>
</tr>
<tr>
<td><strong>A24</strong></td>
<td>PHS</td>
<td>Festival Inspections (removed)</td>
<td>-0.50</td>
<td>$22,990</td>
<td>$0</td>
<td>$22,990</td>
<td>$22,990</td>
<td>$22,990</td>
</tr>
<tr>
<td><strong>A25</strong></td>
<td>PHS</td>
<td>Develop action plan to address impact of climate change and extreme weather (removed)</td>
<td>-2.00</td>
<td>$96,210</td>
<td>$0</td>
<td>$96,210</td>
<td>$96,210</td>
<td>$96,210</td>
</tr>
<tr>
<td><strong>A28</strong></td>
<td>PHS</td>
<td>Community Health Education Navigator team (CHEN) (removed)</td>
<td>-2.80</td>
<td>$87,080</td>
<td>$0</td>
<td>$87,080</td>
<td>$87,080</td>
<td>$87,080</td>
</tr>
<tr>
<td><strong>A30</strong></td>
<td>PED</td>
<td>PW - 10 Year Local Transit Strategy - 2015 ($1.245m gross)</td>
<td>50.00</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td><strong>A19</strong></td>
<td>PED</td>
<td>Permanent Waterfront Office 1 FTE be funded from the capital reserve ($109,500 gross)</td>
<td>-1.00</td>
<td>$219,000</td>
<td>$0</td>
<td>$219,000</td>
<td>$219,000</td>
<td>$219,000</td>
</tr>
<tr>
<td><strong>A23</strong></td>
<td>PED</td>
<td>Long Range Planning Office to be funded through capital for 2015</td>
<td>$338,000</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td><strong>D5</strong></td>
<td>Legislative</td>
<td>Hamilton Historical Board ($2,360 gross)</td>
<td>$10</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td><strong>D6</strong></td>
<td>Legislative</td>
<td>Hamilton Veterans Committee (gross $5k)</td>
<td>$5,000</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td><strong>D7</strong></td>
<td>Legislative</td>
<td>Food &amp; Shelter Advisory Committee (-$400 gross)</td>
<td>($400)</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
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<td>$0</td>
</tr>
<tr>
<td><strong>D9</strong></td>
<td>Legislative</td>
<td>Hamilton Cycling Committee - One Time Add1 ($2k gross funded from reserve)</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
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<tr>
<td><strong>A29</strong></td>
<td>PED</td>
<td>Affordable Transit Pass Program to Permanent Funding (Council Referred CES14040(a)) ($192,740 gross)</td>
<td>1.50</td>
<td>$158,580</td>
<td>$0</td>
<td>$158,580</td>
<td>$158,580</td>
<td>$158,580</td>
</tr>
<tr>
<td><strong>A32</strong></td>
<td>PED</td>
<td>PW - Continue Eligibility and Registration program Transit (ATS/DARTS) AODA (Council Referred PW03128(c)) (revised)</td>
<td>$65,650</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td><strong>A34</strong></td>
<td>PED</td>
<td>Lawyer position supporting Planning &amp; Growth Mgmt (removed)</td>
<td>$65,650</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td><strong>A18</strong></td>
<td>PED</td>
<td>Business Coordinator, reduced by savings in Building</td>
<td>$40,250</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
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<tr>
<td><strong>A20</strong></td>
<td>PED</td>
<td>Global Hamilton Office Project Lead, reduced position to part time ($47,200 gross)</td>
<td>-0.40</td>
<td>$47,200</td>
<td>$0</td>
<td>$47,200</td>
<td>$47,200</td>
<td>$47,200</td>
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<tr>
<td><strong>A21</strong></td>
<td>PED</td>
<td>Business Facilitators in Planning Division, reduced by savings in Building</td>
<td>$120,750</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td><strong>A21</strong></td>
<td>PED</td>
<td>Business Facilitators in Planning Division, reduced FTE (-$62,500 gross)</td>
<td>-1.00</td>
<td>$62,500</td>
<td>$0</td>
<td>$62,500</td>
<td>$62,500</td>
<td>$62,500</td>
</tr>
<tr>
<td><strong>A27</strong></td>
<td>PED</td>
<td>Ontario Air Quality, reduced FTE (-$67,100)</td>
<td>-1.50</td>
<td>$67,100</td>
<td>$0</td>
<td>$67,100</td>
<td>$67,100</td>
<td>$67,100</td>
</tr>
<tr>
<td><strong>A31</strong></td>
<td>PED</td>
<td>PW-Road Network Growth, reduced FTE</td>
<td>($534,740)</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td><strong>B31</strong></td>
<td>PED</td>
<td>PW - Operating Costs for 255 Winona Rd ($98k gross)</td>
<td>$99,000</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
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<tr>
<td><strong>B33</strong></td>
<td>PED</td>
<td>Corp Serv - Arts Program - Strategic Municipal Investment in the Arts</td>
<td>$550,000</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
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<tr>
<td><strong>B24</strong></td>
<td>CESD</td>
<td>Additional Ambulances ($963,730 gross)</td>
<td>21.00</td>
<td>$481,860</td>
<td>$0</td>
<td>$481,860</td>
<td>$481,860</td>
<td>$481,860</td>
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<tr>
<td><strong>B04</strong></td>
<td>PED</td>
<td>Vital Services ($30k gross)</td>
<td>1.00</td>
<td>$30,000</td>
<td>$0</td>
<td>$30,000</td>
<td>$30,000</td>
<td>$30,000</td>
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<tr>
<td><strong>B08</strong></td>
<td>PED</td>
<td>Licensing &amp; Permit Officers ($73.5k gross)</td>
<td>1.00</td>
<td>$73,500</td>
<td>$0</td>
<td>$73,500</td>
<td>$73,500</td>
<td>$73,500</td>
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<tr>
<td><strong>B10</strong></td>
<td>PED</td>
<td>Collections Supervisor (71.58k gross)</td>
<td>1.00</td>
<td>$71,580</td>
<td>$0</td>
<td>$71,580</td>
<td>$71,580</td>
<td>$71,580</td>
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<tr>
<td><strong>B15</strong></td>
<td>PED</td>
<td>Licensing By-law review funded from Tax Stabilization Reserve ($103.5k gross)</td>
<td>1.00</td>
<td>$103.5000</td>
<td>$0</td>
<td>$103.5000</td>
<td>$103.5000</td>
<td>$103.5000</td>
</tr>
<tr>
<td><strong>B18</strong></td>
<td>CESD</td>
<td>Age-Friendly City - Hamilton Municipal Senior of the Year Award Ceremony ($33.5k gross)</td>
<td>0.50</td>
<td>$33,500</td>
<td>$0</td>
<td>$33,500</td>
<td>$33,500</td>
<td>$33,500</td>
</tr>
<tr>
<td><strong>B19</strong></td>
<td>CESD</td>
<td>Age-Friendly City - Develop and implement Age-Friendly City Plan ($33.5k gross)</td>
<td>0.50</td>
<td>$33,500</td>
<td>$0</td>
<td>$33,500</td>
<td>$33,500</td>
<td>$33,500</td>
</tr>
<tr>
<td><strong>B20</strong></td>
<td>CESD</td>
<td>Transfer to capital reserves to sustain infrastructure for Lodges ($500k)</td>
<td>$500,000</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td><strong>B21</strong></td>
<td>CESD</td>
<td>Recreation Support Staff - 1.1 FTE for children/adolescents with special needs ($8,580 gross)</td>
<td>0.30</td>
<td>$8,580</td>
<td>$0</td>
<td>$8,580</td>
<td>$8,580</td>
<td>$8,580</td>
</tr>
<tr>
<td><strong>B23</strong></td>
<td>CESD</td>
<td>Housing Administrative Officer ($55,080 gross)</td>
<td>0.50</td>
<td>$55,080</td>
<td>$0</td>
<td>$55,080</td>
<td>$55,080</td>
<td>$55,080</td>
</tr>
<tr>
<td><strong>B26</strong></td>
<td>CESD</td>
<td>Recreational programing at Tim Hortons field ($34,770 gross)</td>
<td>1.55</td>
<td>$34,770</td>
<td>$0</td>
<td>$34,770</td>
<td>$34,770</td>
<td>$34,770</td>
</tr>
<tr>
<td><strong>B34</strong></td>
<td>CESD</td>
<td>Corp Serv - Special Events - Road Closure Services ($64k gross)</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
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<td>$0</td>
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<tr>
<td><strong>B36</strong></td>
<td>CESD</td>
<td>Highlanders Athletics Association Indoor Games ($32.5k gross)</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td><strong>B37</strong></td>
<td>CESD</td>
<td>Corp Serv - City Enrichment Fund ($250k gross)</td>
<td>$250,000</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td><strong>B38</strong></td>
<td>CESD</td>
<td>Capital Fund-Capital Requirement for Ambulances</td>
<td>765,000</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
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<tr>
<td><strong>D10</strong></td>
<td>Corp Fin</td>
<td>Parkland Purchases</td>
<td>($169,650)</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td><strong>D11</strong></td>
<td>PW</td>
<td>Additional Transit revenues from growth</td>
<td>($330,000)</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td><strong>D12</strong></td>
<td>PW</td>
<td>Reduction in fuel costs</td>
<td>($1,480,000)</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
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<tr>
<td><strong>D13</strong></td>
<td>B&amp;A</td>
<td>C10 - Other Agencies (MPAC Assessment Services)</td>
<td>($62,860)</td>
<td>$0</td>
<td>$0</td>
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<td>$0</td>
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<tr>
<td><strong>D14</strong></td>
<td>CESD</td>
<td>Benefit Eligibility - Special Supports CW Dental ($300k gross)</td>
<td>($300,000)</td>
<td>$0</td>
<td>$0</td>
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<td>$0</td>
</tr>
<tr>
<td><strong>D15</strong></td>
<td>CESD</td>
<td>Benefit Eligibility - Special Supports Low Income Dental ($136k gross)</td>
<td>($136,000)</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
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<td>$0</td>
</tr>
<tr>
<td><strong>D16</strong></td>
<td>Corp Fin</td>
<td>Risk Management - align budget with approved 2015 Premiums</td>
<td>($470,000)</td>
<td>$0</td>
<td>$0</td>
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<td>$0</td>
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<tr>
<td><strong>D17</strong></td>
<td>PW</td>
<td>Recycling Program Revenues</td>
<td>($500,000)</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
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<tr>
<td><strong>D18</strong></td>
<td>CESD</td>
<td>Social Housing</td>
<td>($1,282,600)</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
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</table>

**AVERAGE RESIDENTIAL TOTAL TAX IMPACT**

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<tr>
<th>Amenity</th>
<th>Impact</th>
<th>Net Levy Adjustment</th>
<th>Levy Increase</th>
<th>Recommended Amending Levy Impact Preliminary Budget</th>
<th>Residential Impact</th>
<th>Total Impact</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
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<td></td>
<td></td>
<td></td>
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</tbody>
</table>

Note: anomalies in totals due to rounding.
STAFF COMPLEMENT CHANGE

Complement Transfer to another division or department (1)

<table>
<thead>
<tr>
<th>ITEM #</th>
<th>Transfer From</th>
<th>Transfer To</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Department</td>
<td>Division</td>
</tr>
<tr>
<td>1.1</td>
<td>Community &amp; Emergency Services</td>
<td>Recreation</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Explanation:  To create a fulltime Student Recruiter in HR and a Business Change and Process Specialist position residing in the City Manager's Office.</td>
<td></td>
</tr>
<tr>
<td>1.2</td>
<td>Community &amp; Emergency Services</td>
<td>Administration</td>
</tr>
<tr>
<td></td>
<td>Explanation:  Realignment of resources to ensure high priority areas in the department and the corporation are able to deliver on their work plans while at the same time respect Council's tax target of 0%. The City's ten year housing action plan is both a corporate and department priority and this position is needed for effective implementation of that plan.</td>
<td></td>
</tr>
<tr>
<td>1.3</td>
<td>Community &amp; Emergency Services</td>
<td>Recreation</td>
</tr>
<tr>
<td></td>
<td>Explanation:  Project Manager FTE originally from a previous departmental re-org however not required in Recreation. Housing Senior Project Manager is required to coordinate the implementation of the City's 10-year Housing and Homelessness Action Plan. Costs are covered 100% with provincial funding through the Investment in Affordable Housing (IAH) and Community Homelessness Prevention Initiatives (CHPI) for this full time permanent position.</td>
<td></td>
</tr>
<tr>
<td>1.4</td>
<td>Community &amp; Emergency Services</td>
<td>Recreation</td>
</tr>
<tr>
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<tr>
<td></td>
<td>Explanation:  Vehicle Station Attendants keep vehicle cleaning and readiness back on track and current. This is a follow up to the MOHLTC review and standards requirements. Increased schedulers provide more consistent scheduling to ensure shifts are filled as per internal auditor recommendations.</td>
<td></td>
</tr>
</tbody>
</table>

Note - Complement transfers include the transfer of corresponding budget.

(1) - All other budgeted complement changes that require Council approval per Budgeted Complement Control Policy must be done through either separate report or the budget process (i.e. Increasing/decreasing budgeted complement).

(2) - If a position is changing, the impact of the change is within 1 pay band unless specified.