



Hamilton

2011 TAX OPERATING BUDGET Update

General Issues Committee

March 3, 2011



Draft 2011 Budget Submission (the starting point)

	Total Levy Change	
	\$	%
TOTAL CITY DEPARTMENTS	18,001,975	4.3%
Police	6,198,742	5.0%
Library	261,556	1.0%
Other Boards & Agencies	401,677	2.1%
TOTAL BOARDS & AGENCIES	6,861,975	4.0%
CAPITAL FINANCING	3,245,999	4.1%
TOTAL	28,109,949	4.2%
Total Average Residential Tax Impact		2.4%

Note – Excludes potential Council Referred and Staff Requested Enhancements

Reduction Process

- *Council directed staff to*
 - *That Council set a goal of 0% increase on the tax levy with no service cuts while utilizing attrition, departmental reorganizations and the elimination of annual gapping.*
- *City Manager has requested Council input.*
- *SMT continues to review the draft budget.*
- *Approximately \$6.4 million in reduction options have been or will be presented to Standing Committee process.*



Potential Reductions for Committee Review

		Potential Impact	
		Muni	Total
DRAFT 2011 Residential Tax Increase	\$ 28,100,000	2.7%	2.4%
OPTIONS / POTENTIAL MITIGATION			
Pending Program Change Options			
Community Services	(\$1,794,000)		
Corporate Services	(\$131,000)		
Planning & Economic Dev.	(\$39,000)		
City Manager	\$0		
Public Works	(\$2,980,000)		
Boards & Agencies	(\$10,000)		
Public Health	(\$125,000)		
Corporate Financials	(\$1,272,000)		
	<u>(\$6,351,000)</u>	-1.0%	-0.8%
"Potential" 2011 Total Residential Tax Impact	\$ 21,749,000	1.7%	1.6%

Note – Excludes potential Council Referred and Staff Requested Enhancements



Potential Updated Levies

	Total Levy Change	
	\$	%
TOTAL CITY DEPARTMENTS	11,660,975	2.8%
Police	6,198,742	5.0%
Library	261,556	1.0%
Other Boards & Agencies	391,677	2.0%
TOTAL BOARDS & AGENCIES	6,851,975	4.0%
CAPITAL FINANCING	3,245,999	4.1%
TOTAL	21,758,949	3.2%
Total Average Residential Tax Impact		1.6%

Note – Excludes potential Council Referred and Staff Requested Enhancements



Departmental Levies: Draft (current position) vs. Potential

	DRAFT CHANGE OVER 2010		POTENTIAL CHANGE OVER 2010	
	\$	%	\$	%
Legislative	(16,996)	-0.5%	(16,996)	-0.5%
City Manager	89,635	1.0%	89,635	1.0%
Planning & Economic Development	(91,219)	-0.5%	(130,219)	-0.8%
Corporate Services	(64,950)	-0.3%	(195,950)	-1.0%
Public Health Services	(409,771)	-3.8%	(534,771)	-4.9%
Community Service (inclusive of upload savings)	(17,946,158)	-11.6%	(19,740,158)	-12.7%
Public Works	5,529,368	3.1%	2,549,368	1.4%
Hamilton Emergency Services	3,231,754	3.7%	3,231,754	3.7%
Corporate Financials	6,686,219	243.0%	5,614,219	204.1%
Non Program Revenues	(784,213)	-2.4%	(984,213)	-3.0%
Provincial Funding/OMPF	21,778,305	84.5%	21,778,305	84.5%
TOTAL CITY DEPARTMENTS	18,001,975	4.3%	11,660,975	2.8%
Community Service (exclusive of upload savings)	3,853,842	2.5%	2,059,842	1.3%

Note – Excludes potential Council Referred and Staff Requested Enhancements

Residential Tax Impact by Levy

	Change (2011 over 2010)			
	DRAFT		POTENTIAL	
	\$	%	\$	%
Municipal Taxes				
City Departments	\$ 45	1.6%	\$ 18	0.6%
Boards & Agencies	\$ 17	0.6%	\$ 17	0.6%
Capital	\$ 14	0.5%	\$ 14	0.5%
Total Municipal Taxes	\$ 76	2.7%	\$ 49	1.7%
Education Taxes	\$ 4	0.7%	\$ 4	0.7%
Total	\$ 80	2.4%	\$ 53	1.6%

- **Excludes Council referred & requested enhancement items**
- **1% on Residential Tax Increase:**
 - MUNICIPAL ONLY = \$6.5M
 - “TOTAL” INCL EDUCATION = \$7.8M

Note – anomalies in totals due to rounding

Council Information Requests – Outstanding Items Task List

- *During Budget GIC and standing committee meetings, Council has been requesting additional information which has been recorded in committee minutes.*
- *Formal outstanding item tracking list identifying over 70 requests has been attached which identifies information requested and status (attached).*
- *A number of items have been completed through various communications.*

Council Information Requests – Outstanding Items Task List

- *Councillor's and their staff will have access to task list and responses through a link to the "S:" drive very shortly. An email will advise you and your AA of the link.*
- *Circulated items to date include:*
 - *Expanded Org Charts*
 - *Additional Analysis for Various Cost Accounts (attached)*
 - *Explanation of Account Roll-ups (attached)*
 - *Variance Reports : August/December 2007 – 2010*
 - *A number of program specific requests*

- Additional Standing Committee Dates for deferred meetings:
 - March 2 – E&CS
 - March 4 – AF&A
 - March TBD – Board of Health
- **Mar 24,25, 28 & 29** – Departmental Budget Deliberations (Standing Committees - continued)
- **Apr 7 & 8** – Budget Deliberations (GIC)
- **Apr 13** – Final Budget Approval (Council)