General Issues Committee  
REPORT 11-013(c)  
10:00 a.m.  
Monday, June 6, 2011  
Council Chambers  
Hamilton City Hall  
71 Main Street West

Present:  
Deputy Mayor B. Johnson (Chair)  
Mayor B. Bratina  
Councillors B. Clark, C. Collins, J. Farr, L. Ferguson,  
T. Jackson, B. McHattie, S. Merulla, J. Partridge, Pearson,  
R. Powers

Absent with Regrets:  
Councillors S. Duvall, T. Whitehead – City Business  
Councillors B. Morelli, R. Pasuta – Personal

Also Present:  
C. Murray, City Manager  
R. Rossini, General Manager, Finance and Corporate  
Services  
G. Davis, General Manager, Public Works  
T. McCabe, General Manager, Planning & Economic  
Development  
J. A. Priel, General Manager, Social & Community Services  
G. McArthur, Director, Clinical & Preventive Services  
H. Hale Tomasik, Executive Director, Human Resources &  
Organizational Development  
C. Biggs, Co-ordinator, Committee Services/Council/Budgets

THE GENERAL ISSUES COMMITTEE PRESENTS REPORT 11-013(c) AND  
RESPECTFULLY RECOMMENDS:

1. Request from Donna Lee Macdonald, Hamilton Artists Inc., requesting waiver of $1,489 charged by the City for real estate assessment of 161 James Street North (Item 4.1)

That the delegation request from Donna Lee Macdonald, Hamilton Artists Inc., requesting waiver of $1,489 charged by the City for real estate assessment of 161 James Street North, be referred to the Audit, Finance & Administration Committee for appropriate action.

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2. Request from Sally Palmer, Social Justice Strategic Committee (SJSC), respecting Social Investment Strategy (Item 4.3)

That the delegation request from Sally Palmer, Social Justice Strategic Committee (SJSC), respecting Social Investment Strategy, be referred to the Emergency & Community Services Committee for appropriate action.

3. Presentation – Office of the Independent Police Review Director, respecting OIPRD Mandate, Outreach and Education Program (Item 6.1)

That the presentation by Gudelia Morency from the Office of the Independent Police Review Director, respecting OIPRD mandate, outreach and education program, be received.

4. James Dunn, Department of Health, Aging and Society, McMaster University, respecting Neighbourhood Development Strategy (Item 4.4)

That the presentation from James Dunn, Department of Health, Aging and Society, McMaster University, respecting Neighbourhood Development Strategy, be received.

5. Neighbourhood Development Strategy (CM11007) (City Wide) (Item 7.2)

(a) That the City of Hamilton’s Neighbourhood Development Strategy as outlined in Report CM10007 be approved;

(b) That the $2,000,000 earmarked to support the City’s Neighbourhood Development Strategy from the Unallocated Capital Levy Reserve - 108020 be utilized to support the implementation of the strategy outlined in this report (CM10007);

(c) That in keeping with Council’s reserve-use policy, staff be directed to seek Council’s approval for the use of the Unallocated Capital Levy Reserve funds either through the Budget Process or through a specific report to Council;

(d) That staff provide an information update to Council indicating which specific neighbourhoods will be engaged in neighbourhood development work in 2011;

(e) That $236,000 of Unallocated Capital Levy Reserve - 100820 be approved for use in 2011 for the following purposes:

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(i) $86,000 to support the collection of primary survey data across a number of neighbourhoods in support of the research and evaluation plan listed in the Analysis section of Report CM11007;

(ii) up to $150,000 in direct neighbourhood investment for projects and initiatives that support priority items identified through neighbourhood planning processes;

(f) That staff be directed to report back/present on the following issues in the Fall of 2011:

(i) matrix of tangible deliverables
(ii) governance structure policies
(iii) projected accumulated overall costs.

6. **Commercial Market Assessment Update for the Downtown Hamilton, International Village, Stoney Creek and Barton Village Business Improvement Areas (PED11091) (Wards 2, 3 and 9) (Item 7.1)**

(a) That the presentation from John Archer of Urban Marketing Collaborative respecting the Update of the Downtown Hamilton, International Village, Stoney Creek and Barton Village Business Improvement Areas’ Commercial Market Assessments, be received;

(b) That Report PED11091 and Appendix ‘A’ to Report PED11091 containing the Executive Summaries of the Commercial Market Assessment Updates for the Downtown Hamilton, International Village, Stoney Creek and Barton Village Business Improvement Areas be received.

7. **Gord McNulty, Director-at-Large, and Gerten Basom, Field Events Director, Hamilton Naturalists’ Club (HNC), respecting HNC position on the NGTA Corridor (Added as Item 4.5)**

That the presentation from Gord McNulty, Director-at-Large, and Gerten Basom, Field Events Director, Hamilton Naturalists’ Club (HNC), respecting HNC position on the NGTA Corridor, be received.

8. **Response to the NGTA Study Team’s request for comments on the Draft Multi-Model Transportation Development Strategy for the NGTA Corridor Planning and Environmental Assessment Study from Bill Lamond, President, Hamilton Naturalists’ Club (Item 8.2.1)**

That the correspondence from Bill Lamond, President, Hamilton Naturalists’ Club, in response to the NGTA Study Team’s request for comments on the Draft Multi-Model Transportation Development Strategy for the NGTA Corridor Planning and Environmental Assessment Study, be received.

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9. Niagara to GTA Corridor Planning and Environmental Assessment Study – Phase 1, Draft Transportation Development Strategy (PW05054(b)/PED10213(a)) (City Wide) (Item 8.2)

That further to the recommendations approved by Council on October 13, 2010 in approving Item 8 of Committee of the Whole Report 10-027 respecting Niagara to GTA Corridor Planning and EA Study Update, the General Manager of Public Works be authorized to forward correspondence to the Ministry of Transportation (MTO) with regard to the Niagara to GTA Corridor Planning and Environmental Assessment Study, Phase 1 - Draft Transportation Development Strategy Report and indicate:

(a) That based on previously identified economic impact analysis for the City of Hamilton and surrounding area including the endorsement of the Southern Ontario Gateway Council (SOGC), the Hamilton Chamber of Commerce, the Hamilton International Airport and the Hamilton Port Authority, that the construction of a Niagara to GTA multi-modal corridor be identified as the preferred option and that the Ministry of Transportation (MTO) be required to continue and accelerate their investigation, analysis and provision on an appropriate location for this corridor that excludes the Flamborough Wards 14 and 15 and North Burlington study areas;

(b) That the City of Hamilton supports the Study’s “Group 1” concept of optimizing the existing transportation network and encourages the MTO to accelerate the implementation of these concepts;

(c) That the City of Hamilton support the Study’s “Group 2” concept that New/Expanded Non-Road Infrastructure and encourage the MTO to accelerate the implementation of these concepts with specific emphasis on:

(i) GO Transit Lakeshore extension to downtown Hamilton
(ii) Port of Hamilton Infrastructure Development Strategy (including the Sea3 – container feeder service between Hamilton and Montreal) and the integration and utilization of Multi-modal Goods Movements infrastructure
(iii) Promoting the expansion of the existing taxiways and terminal at the Hamilton International Airport
(iv) A Hamilton-focused Inter-regional transit service
(v) Transit-supportive highway corridor improvements
(vi) Inter-regional Transit links between Hamilton an other Urban Centres

(d) That notwithstanding Highway 403 capacity issues through Hamilton, the City of Hamilton has concerns with the proposed widening of Highway 403 identified in “Group 3” with regard to potential impacts on the Niagara Escarpment and any improvements that would conflict with the City’s
current plans to provide Light Rail Transit (LRT) infrastructure across this corridor in the King Street and Main Street areas and the City of Hamilton is supportive of the short term operational improvements to Highway 403 by widening into the median and providing a third eastbound downbound lane from the Lincoln Alexander Parkway to Main Street and other methods as outlined in the NGTA presentation hand-out page 26, bullet 2 dated October 12, 2010; 

(e) That the City of Hamilton has concerns that the Study has not identified a direct transportation system connection to the Niagara area from the Airport Employment Growth District (AEGD) area; 

(f) That the MTO confirms the required right-of-way needs for Highway 6, adjacent to the AEGD, to ensure that the capacity of the road can be provided to accommodate the projected traffic and goods movement volumes on this stretch of road; 

(g) That the City of Hamilton continues to have concerns with transportation projections in the study that will result in the use and increasing congestion of roadways under the jurisdiction of the City without consideration for operational and maintenance costs that would be borne solely by the City as a result of this additional traffic. 

FOR THE INFORMATION OF COUNCIL: 

(a) CHANGES TO THE AGENDA (Item 1) 

The Clerk advised of the following changes: 

ADDED DELEGATION REQUESTS 

For Today’s Meeting 

4.4 James Dunn, Department of Health, Aging and Society, McMaster University, respecting Neighbourhood Development Strategy (Added as Item 4.4) (Reference: Item 7.2 on agenda) 

4.5 Gord McNulty, Director-at-Large, and Gerten Basom, Field Events Director, Hamilton Naturalists’ Club (HNC), respecting HNC position on the NGTA Corridor (Added as Item 4.5) (Reference: Item 8.2 on agenda) 

ITEMS WITHDRAWN 

6.2 Delegation Request – Belma Diamante, Canadian Ballet Youth Ensemble, respecting HECFI costs 

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10.1 Notice of Motion – One-time Funding for Repairs to Veevers Estate

REVISED RECOMMENDATION

8.2 Niagara to GTA Corridor Planning and Environmental Assessment Study – Phase 1, Draft Transportation Development Strategy (attached)

ADDED PRIVATE & CONFIDENTIAL

12.1 Strike Protocol Agreement (Added as Item 12.1) (no copy)

On a motion, the agenda was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 2)

None

(c) PRIVATE & CONFIDENTIAL

On a motion, the rules of order were waived to move Item 12.1 up on the agenda.

On a motion, the Committee moved into Closed Session at 1:09 p.m. pursuant to sub-section 8.1(d) of the City’s Procedural By-law and the Municipal Act as the subject matter deals with labour relations or employee negotiations respecting Strike Protocol Agreement.

On a motion, the Committee reconvene in Open Session at 1:09 p.m.

(i) Strike Protocol Agreement (Item 12.1)

No action to be reported.

(d) PRIVACY OF CLOSED SESSION MEETINGS (New Business) (No Copy)

Councillor Ferguson raised the concern that there are significant problems hearing in the Council Chamber when the microphones are not used during closed session meetings because of noise created outside the Council Chamber. He also indicated that the system within the Council Chamber is designed so that all off-site audio and video communications are suspended once the “In Camera” mode is activated. Also, the design of the glass door entrance into the Chamber and the ability of the public to access the stairs to the public gallery prevent the use of the microphone equipment.

On a motion, staff was directed to investigate ways to sound proof the doors to the Council Chamber so that the microphones can be used during closed session meetings and report back to the General Issues Committee.

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(e) DELEGATION REQUESTS

(i) Request from Craig Foye, Lawyer, Hamilton Community Legal Clinic, respecting critical need for evidence-based provincial social assistance rates and previously-proposed legislation to create the Ontario Social Assistance Rates Board (Item 4.2)

On a motion, the delegation request from Craig Foye, Lawyer, Hamilton Community Legal Clinic, respecting critical need for evidence-based provincial social assistance rates and previously-proposed legislation to create the Ontario Social Assistance Rates Board, to present at the July 4, 2011 General Issues Committee meeting, was approved.

(ii) James Dunn, Department of Health, Aging and Society, McMaster University, respecting Neighbourhood Development Strategy (Added as Item 4.4) (Reference: Item 7.2 on agenda)

(iii) Gord McNulty, Director-at-Large, and Gerten Basom, Field Events Director, Hamilton Naturalists’ Club (HNC), respecting HNC position on the NGTA Corridor (Added as Item 4.5) (Reference: Item 8.2 on agenda)

On a motion, the Rules of Order were waived to allow the opportunity for the following to address the General Issues Committee at today’s meeting:

(aa) James Dunn, Department of Health, Aging and Society, McMaster University, respecting Neighbourhood Development Strategy (Item 4.4)

(bb) Gord McNulty, Director-at-Large, and Gerten Basom, Field Events Director, Hamilton Naturalists’ Club (HNC), respecting HNC

(f) PUBLIC DELEGATIONS

(i) Gudelia Morency, Office of the Independent Police Review Director, respecting OIPRD Mandate, Outreach and Education Program (Item 6.1) (Outstanding from May 9 GIC agenda)

Gudelia Morency from the Office of the Independent Police Review Director appeared before the Committee to provide information with respect to the role and function of the OIPRD, with the assistance of a power point presentation. Her comments included, but were not limited to, the following:

- The OIPRD is an arms-length agency of the Ontario Ministry of of the Attorney General and is staffed entirely by civilians
- Means that decisions are independent; OIPRD is separate from the government, the police and the community

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• OIPRD provides an objective, impartial office to accept, process and oversee the investigations of public complaints against Ontario’s police; also investigate complaints in some cases
• OIPRD makes sure that public complaints against police in Ontario are dealt with in a manner that is transparent, fair, efficient and effective
• OIPRD and police follow the same standards and procedures to ensure consistent public complaints system throughout the Province
• Outline of the complaints process i.e., form to be completed, where and how complaints can be filed, etc.

Ms. Gudelia requested that she be provided an opportunity at a future meeting to provide a further presentation with more detailed information.

(ii) Belma Diamante, Canadian Ballet Youth Ensemble, respecting HECFl costs (Item 6.2)

Item withdrawn.

(g) PUBLIC DELEGATIONS

(i) James Dunn, Department of Health, Aging and Society, McMaster University, respecting Neighbourhood Development Strategy

James Dunn from the Department of Health, Aging and Society, McMaster University, appeared before the Committee to speak in support of the Neighbourhood Development Strategy.

Dr. Dunn’s comments included, but were not limited to, the following:

• Purpose of research is intervention in housing and how neighbourhoods affect health
• Potential opportunity to partner with the City of Hamilton
• Neighbourhood Development Strategy is very well justified; thoughtful initiatives
• Expect to be in a position to develop best practices
• Will be synergistic with policy development

On a motion, the Rules of Order were waived to allow Item 7.2 on the agenda to be considered in conjunction with the presentation.

(ii) Neighbourhood Development Strategy (CM11007) (City Wide) (Item 7.2)

Paul Johnson, Director of Neighbourhood Strategies, provided a power point presentation entitled, “Getting Started on the Neighbourhood Development Strategy – Planning to Action”, which outlined the following:
- How did we get here; why a Neighbourhood Development Strategy
- What is included in the Neighbourhood Development Strategy
- What was learned from successful neighbourhood development approaches in other cities
- Neighbourhood Development activities, priority area
- Working in the Priority Area
- What will happen in selected Neighbourhoods
- Focusing on assets and strengths
- The Old Model: A Needs Map
- ABCD in Action: An Asset Map
- Translating assets and strengths into plans for the future
- Working together as City staff: the Technical Support Team
- A roadmap for success
- What are the anticipated results
- Investing in Neighbourhoods
- Measuring outcomes
- A framework for measuring change over time
- Aligning resources to deliver results
- Doing our work more strategically – Neighbourhood Office; Management level committee; Operational level committee
- Working with our community partners
- Overview of roles and responsibilities – relationships – City Council, Community, Civic Administration
- Conclusion

Comments of the Committee included, but were not limited to, the following:

- Would like to have Council members participate in key performance indicators established as part of the plan
- Would like better understanding of governance structure in terms of leaders to the table and more formalized in terms of governance of grass roots sector (i.e., neighbourhood organizations)
- Not losing fact that there are areas in suburban areas that have significant challenges (invisible minority) – not to lose sight of those issues
- Ensure that duplicate organizations are not created; will be using existing groups i.e., Neighbourhood Associations, business associations, etc.; piece in return is to plan more holistically
- Social determinants of health will be included in a more holistic focus, as will social efficacy
- Key intent of this exercise is to address Neighbourhood inequities as discussed most recently in the Code Red series; in order to address inequities, have to address lower gradient
• Need better understanding/indication of Neighbourhoods that are in distress
• Staff will be reporting back with more tangibles/goals during late 2011-2012; but would like shorter period goals (tangible)
• Plan will have short, intermediate and long-term goals
• Caution is to not get bogged down in the process; stay on target and focused
• Require “action”; report back with timelines and tangibles
• Concerns about some of the parameters that have been set; pockets of poverty in various areas of the City

On a motion, the following was added as sub-section (f):

(f) That staff be directed to report back/present on the following in the Fall of 2011:

(i) matrix of tangible deliverables;
(ii) governance structure policies;
(iii) projected accumulated overall cost.

The Amendment CARRIED.
The Main Motion, as amended, CARRIED.

(iii) Gord McNulty, Director-at-Large, and Gerten Basom, Field Events Director, Hamilton Naturalists’ Club (HNC), respecting HNC position on the NGTA Corridor (Item 4.5)

Gord McNulty, Director-at-Large, and Gerten Basom, Field Events Director, appeared before the Committee to speak on behalf of Bill Lamond, President of the Hamilton Naturalists’ Club with respect to the NGTA Corridor Planning and Environmental Assessment Study.

In addition to the correspondence submitted in the agenda (Item 8.2.1), Mr. McNulty submitted additional correspondence indicating that the City should focus on alternatives to major highway infrastructure, especially rail and transit, as the most environmentally sustainable way to meet the area’s long-term transportation needs and stated that the HNC is opposed to a Mid-Pen highway from Niagara to the GTA based on the findings of the NGTA Study Team that improvements to the SEW and additional HOV lanes will be able to address anticipated growth in traffic.

Mr. McNulty submitted a copy of his comments to the City Clerk for the public record.

On a motion, the Rules of Order were waived to allow Item 8.2 on the agenda to be considered in conjunction with the presentation.
(iv) Niagara to GTA Corridor Planning and Environmental Assessment Study - Phase 1, Draft Transportation Development Strategy (PW05054b/PED10213a) (City Wide) (Item 8.2)

On a motion, sub-section (a) of Report PW05054b/PED10213a was deleted in its entirety and replaced with the following in lieu thereof:

(a) That based on previously identified economic impact analysis for the City of Hamilton and surrounding area including the endorsement of the Southern Ontario Gateway Council (SOGC), the Hamilton Chamber of Commerce, the Hamilton International Airport and the Hamilton Port Authority, that the construction of a Niagara to GTA multi-modal corridor be identified as the preferred option and that the Ministry of Transportation (MTO) be required to continue and accelerate their investigation, analysis and provision on an appropriate location for this corridor that excludes, the Flamborough Ward 14 & 15 and North Burlington study areas.

The Amendment to Sub-section (a) CARRIED on the following recorded vote:

Yeas: Johnson, Partridge, Pearson, Clark, Ferguson, Jackson
Total Yeas: 6
Nays" Collins, Merulla, Farr
Total Nays: 3
Absent: Bratina, Powers, Whitehead, Duvall, McHattie, Morelli, Pasuta
Total Absent: 7

On a motion, Sub-section (d) of Report PW05054b/PED10213a was amended by adding the following between the words, “median” and “and”,

"and providing a third eastbound downbound lane from the Lincoln Alexander Parkway to Main Street…”.

The Amendment to Sub-section (d) CARRIED.
The Main Motion, as amended, CARRIED.

(h) STAFF PRESENTATIONS

(i) Commercial Market Assessment Update for the Downtown Hamilton, International Village, Stoney Creek and Barton Village Business Improvement Areas (PED11091) (Wards 2, 3 and 9) (Item 7.1)

Glen Norton, Acting Manager, Downtown and Community Renewal, introduced John Archer from Urban Marketing Collaborative who provided
an update on the four Hamilton B.I.A. Commercial Market Assessments, with the aid of a power point presentation which included the following:

- Agenda – Review of Updates from 2005 for Downtown Stoney Creek, Barton Village, International Village and Downtown Hamilton BIA’s
- BIA Updates – Purpose and Methodology
- Key findings, retail audit, improvements and photos and vision and key action items for each of the four BIA’s
- Summary included: organization – hired staff, committees, developed vision; retail mix – made positive strides but more work to be done; economic benefits of City incentives; focus on marketing; some want to begin to develop recruitment

There being no further business, the Committee adjourned at 5:00 p.m.

Respectfully submitted

Councillor B. Johnson, Deputy Mayor
General Issues Committee

Carolyn Biggs, Co-ordinator
Committee Services/Council/Budgets
June 6, 2011