FCM's 70th
Annual Conference
and Municipal Expo™

Calgary, Alberta ▼ June 1–4, 2007
Calgary TELUS Convention Centre

Preliminary Conference Program and Registration Information
On behalf of the people of Calgary and Members of Council, I invite you to come experience the energy and hospitality of Calgary at FCM's 70th Annual Conference and Municipal Expo™.

From humble beginnings as a frontier settlement established just 130 years ago, Calgary has become Canada's city of opportunity, a friendly, clean and safe community that's the fastest-growing urban centre in the nation. Ours is a dynamic, cosmopolitan community, an economic powerhouse that's truly the Heart of the New West.

You'll find much here to explore and enjoy. Our varied arts, heritage, cultural and entertainment offerings are world-class and welcoming. And our 'three R's' — restaurants, retail and recreation facilities — are among the finest in the country.

As a community, we're known for our entrepreneurial attitude, our innovation, and the eagerness with which we welcome new ideas. Willing to try new approaches to the challenges facing big cities today, we are recognized as a global leader in many of our municipal operations.

The conference theme, Leading Change, along with the sessions and speakers, will be of interest to you in your role as an elected representative. In keeping with this theme, the study tours will showcase the many ways The City of Calgary has itself been a leader in responding to challenges and changing the way municipal services are delivered.

Please set aside June 1-4, 2007, and plan to join us in Calgary. I look forward to personally welcoming you.

Dave Bronconnier
Mayor of Calgary

----------------------------------------
Invitation from Calgary ..................3 Study Tour Program .....................10-12
Destination Calgary ....................4 Registration Form .......................18
Conference Information .................5 Companions' Program .................13-15
Conference Program
Day 1 ..................................6 & 7 Registration Form .......................18
Day 2 ..................................7 Hotel Reservation Form ...............16
Day 3 ..................................8 Conference Registration Form ......17
Day 4 ..................................9 Calgary Downtown Map ...............19
Come visit us and explore Calgary,
Heart of the New West™

The City of Calgary, nestled into a natural prairie bowl where the sparkling waters of the Elbow and Bow rivers meet, was the heart of Canada’s western frontier 130 years ago. Now home to one million people, Calgary has built upon its legendary western roots and pioneering spirit to become today’s innovative and energetic city. Calgary’s deep and varied historical past includes dinosaurs, aboriginal culture, ranching, agriculture, and oil and gas. Protected by the majestic Canadian Rockies, Calgary is a city with a multinational flair.

Innovative, vibrant, energetic, and proud, Calgary is a business hub that also celebrates arts, culture, sports, sightseeing, and beautiful natural surroundings. While known for the pristine wilderness of the nearby Rockies, the city’s cosmopolitan core is being discovered by more and more people. You will find a wealth of cultural attractions, festivals, parks and city pathways, live performances, shopping, specialty boutiques, and trendy night spots.

Calgary is proud of its diversity, demonstrated in the stunning Chinese Cultural Centre and by some 6,000 restaurants. From Malaysia to Greece, and from Thailand to South Africa, there’s a taste adventure for every palate. The city centre may feature the glass and steel of progress, but Calgary still values the cornerstones of its heritage. Museums and historical sites preserve the city’s western heritage with imagination and flair, providing a taste of the Old West.

Visitors to Calgary will find a warm welcome and a special brand of the legendary western hospitality.

Tourism Calgary
www.tourismcalgary.com
Calgary: enjoy it, explore it, and feel the energy

You'll sense a high-energy attitude the moment you arrive. Calgary feels good: thriving, cosmopolitan, enthusiastic, and welcoming.

It's growing, too: Calgary's population topped the one-million mark in mid-2006, and thousands more people are arriving each month from every province in the country, and every country in the world.

Calgarians are young, active, well-educated, entrepreneurial, ethnically diverse, and culturally sophisticated. This is a business-friendly city, home to Canada's oil and gas industry, and increasingly becoming the financial and distribution hub of western Canada. Agribusiness, tourism, and the high-tech industry are also strong contributors to Calgary's growing economic strength.

And Calgarians are experienced hosts—they've had the G-8 leaders here, the World Petroleum Congress, and even the Olympic Winter Games. Plus, of course, the city throws the Calgary Stampede for a million or so visitors every year.

When you first arrive

Calgary's International Airport, one of the busiest in the country, is new, efficient, and refreshingly easy to get around. It's just 20 minutes to downtown, with the hotel shuttle or taxi and limo service available literally at the door. Fares are based on meter rates; a taxi into downtown will cost between $27 and $30 one way under normal conditions. Airport limos are also available on the Arrivals level curb, adjacent to the taxi stands. Expect to pay about $40 from the airport to downtown.

Car rental service is available just across from the main terminal's front door, but to ensure availability you should reserve your vehicle before you arrive.

Calgary is divided into four quadrants—northwest, northeast, southwest, and southeast. Make sure you check the quadrant indicators for your destination.

Getting around once you're here

Many of Calgary's major cultural, recreational, retail, and entertainment attractions are within easy walking distance of the FCM host hotels.

But, if you want to explore beyond the city centre, you'll be happy to know that, as a registered FCM delegate or companion, you can travel free anywhere in the city on Calgary Transit trains and buses when you show your registration badge. The downtown CTrain corridor runs along 7th Avenue, and plenty of easy-to-read route maps are located on the station platforms. Or call 3-1-1 for directions to wherever you want to go.

The city centre

FCM host hotels are all in the downtown core in close proximity to each other. From your hotel, much of the best of Calgary is within easy reach. For example, you're just a few minutes' walk to Olympic Plaza, the TELUS Convention Centre, the Centre for the Performing Arts, the beautifully restored Historic City Hall, the Municipal Building, Chinatown, and the Glenbow Museum and Art Gallery.

Literally hundreds of restaurants are nearby, as are clubs, galleries, and enough shops to satisfy every retail therapy craving.

Much of downtown is linked by Calgary's award-winning Plus 15 network of covered pedestrian walkways, 15 feet above street level. All the major buildings connect to the network through second or third floor access points, so just follow the signs.

An island of downtown tranquility

The peace and beauty of Prince's Island and nearby riverside pathways is just a few minutes' walk from any of the downtown hotels. Look up, and you'll see how close you are to the downtown office buildings, but somehow they'll seem in another world.

Fort Calgary—at the junction of the Bow and Elbow rivers, where the city was founded—is near Prince's Island, accessible by heading east along the pathway. And the don't-miss-it Calgary Zoo is just a little further east along the Bow River.

Where to shop and what to buy

Before you even set out on a shopping expedition, here's a pleasant bit of information: Alberta is the only place in North America with no sales tax, which can make a welcome difference to the cost of any purchases you make.

Where to go? Some of the best shopping in the city is downtown, especially along the 8th Avenue mall, also known by its historic name, Stephen Avenue Walk.

Other unique shopping areas are a little further away, but still within walking distance. Best for wandering and little boutiques, art galleries, bars, and restaurants is the Kensington area across the Bow River from downtown. If you
are looking for antiques, 17th Avenue S.W. from 4th to 14th streets S.W. and Inglewood, on 9th Avenue S.E., just east of downtown, are particularly good.

Other places you may want to explore
▼ Heritage Park Historical Village is on the banks of the Glenmore Reservoir in the southwest;
▼ Canada Olympic Park is in the northwest, on Highway 1 (the chair lifts are open in the summer, and the view from the top of the ski jump will make you consider taking up the sport yourself); and
▼ the Calgary Tower is right downtown.

Calgary also has three large post-secondary institutions: the University of Calgary in the northwest, Southern Alberta Institute of Technology (SAIT) just north of downtown, and Mount Royal College in the southwest.

Near the University of Calgary is the recently opened Alberta Children's Hospital, certainly one of the finest such facilities in North America. Kids contributed to the design of the building, which looks like a giant Lego set.

Useful weather-related information
▼ Calgary's weather is unpredictable any time of year, so dress in layers and bring your umbrella.
▼ The sun will still be up well into the evening (on average, the sun sets at 9:45 pm in June). It's also intense during the day, so don't forget your sunscreen.
▼ Calgary is at an altitude of 1,128 metres (that's almost a mile) above sea level, which means it can be dry. If you're used to more humid climates, bring lots of moisturizer.

Conference information

Pre-Conference Event, May 31
FCM 2006/07 Executive Committee Meeting 4:30 – 6:30 pm

Air travel arrangements
Numerous airlines fly to Calgary. From the airport, it is a 20 to 30 minute cab ride into downtown Calgary. Please see FCM website at www.fcm.ca for additional information on WestJet convention rates.

Housing bureau
FCM has appointed eSourceevent.com as the official housing bureau of the 70th Annual Conference and Municipal Expo™ in Calgary. Please book your hotel accommodations as soon as possible. Hotel reservation forms are available on page 16, the FCM website or go directly to the eSourceevent.com website at www.esourceevent.com.

Registration
When and where to pick up your delegate’s kit:
Thursday, May 31 1:00 pm – 8:00 pm
Friday, June 1 7:00 am – 6:00 pm
Saturday, June 2 8:00 am – 4:00 pm
The conference registration desk will be located at the Calgary TELUS Convention Centre, North Building, 2nd Floor Foyer.

Who should attend
From informative seminars and workshops to thought-provoking plenary sessions and a dynamic trade show, Canada's national municipal event will benefit anyone with a stake in the municipal sector. FCM's Annual Conference and Municipal Expo™ are particularly designed to give municipal political leaders and senior staff an opportunity to engage in professional development. Consider sending a team from your community to learn about leading-edge innovations and solutions.

Municipal Expo™
Municipal Expo™ takes place June 1 and 2, 2007. Come and tap into a wealth of solutions, innovations, effective practices and partnerships offered by companies and organizations specializing in the municipal sector. Municipal suppliers will demonstrate ways to save on costs, streamline operations and enhance municipal service delivery. All conference registration packages include access to Municipal Expo™.

Policy development and resolutions
STANDING COMMITTEE FORUMS
FCM's standing committees will meet during the conference to discuss the work of the past year and set priorities for the coming year. Policy statements will be debated and approved, and a report will be presented at the opening of the resolutions plenary.

RESOLUTIONS
Resolutions to be reviewed at the March 2007 Board meeting and considered at the Annual General Meeting will be included in the 2007 policy development book to be sent out to registered elected officials before the conference. You will also be able to access a copy of the policy development book on the FCM website at www.fcm.ca as of May 8, 2007. Certain resolutions will be identified by the Board as consent agenda resolutions to be voted on in a block during the resolutions plenary.

Elections
For information on election rules and procedures for table officers, directors and regional chairs, visit www.fcm.ca and go to About us, and click on Board of Directors.

Study tours
The City of Calgary has organized a series of daily study tours from Friday through Monday. (See study tour program on pages 10-12.)

Companions’ program
The City of Calgary has organized a companions’ program for the duration of the conference. (See companions’ program on pages 13-15.)
Day 1 ▼ Friday June 1

7:00 am – 6:00 pm ▼ Registration

8:00 – 9:00 am
Regional Caucus Meetings
Delegates are invited to meet with FCM’s regional chairs (from British Columbia, the Prairies and Territories, Ontario, Quebec, and Atlantic) for a welcome and briefing on the conference and trade show.

9:00 – 9:30 am ▼ Opening Ceremony

9:30 – 10:15 am ▼ Opening Plenary

8:00 am – 4:00 pm ▼ Municipal Expo™

10:30 am – 12:00 pm ▼ Seminar
Why Foreign Investment Matters—An Introduction for Elected Municipal Leaders
FCM and Foreign Affairs and International Trade Canada worked together to design and organize this practical session that will provide municipal leaders with the information they need to take full advantage of foreign investment programs to strengthen their local economies and bring jobs to their communities. Developed specifically for the needs of elected municipal leaders, the session will highlight the different roles each order of government plays in investment development, with a specific focus on municipal needs and perspectives.

10:30 am – 12:00 pm
Standing Committee Forum on Increasing Women’s Participation in Municipal Government

10:30 am – 12:00 pm ▼ Rural Forum

11:00 am – 12:00 pm ▼ Networking Session

11:30 am – 1:00 pm ▼ Municipal Expo™
Complimentary Lunch

1:00 – 2:00 pm ▼ Keynote Address

1:30 – 4:30 pm ▼ Study Tours
3-1-1 and 9-1-1: More than Just Phone Numbers
Dogs and Cats, Owners and Neighbours: How to Keep them all “Playing Nice”
Inner-City Vitality: An Up Close and Personal Look at Life in Calgary’s Downtown
The Bridges: Strategies for Building Transit-Oriented Development Against All Odds

A Taste of Stampede
Transportation: How Technology and Innovation Helps Keep a Growing City on the Move
Partnerships for Sustainability: How Two Plus Two Can Equal Five

2:00 – 3:30 pm ▼ Seminars
Water: A Not-So-Renewable Resource
Canada has more fresh water than almost any other nation in the world. However, Canada’s water resources may be more vulnerable than we think. Municipal governments across the country face the growing possibility of a water supply shortage in the near future. Shifting precipitation patterns from climate change, growing industry and consumer demand, and contamination of existing supplies are exposing the limits of this valuable resource. But there is hope. Municipal governments are taking action to safeguard their water resources, and they are doing so in a way that protects the long-term viability of the municipal water supply and contributes to a more sustainable society. This session will examine the vulnerability of municipal water supplies and recommend a range of innovative approaches for avoiding future shortages.

Rural-Urban Interdependencies on the Ground
Municipal governments in rural and urban communities recognize that the issues facing their communities often exist beyond their municipal boundaries. Rural-urban interdependencies are issues that transcend municipal boundaries, such as commuting, watersheds, or commerce, present complex, diverse, and overlapping footprints. To develop effective policy solutions, it is necessary to have a better understanding of the interdependencies between urban and rural communities—which are all dealing with air quality, commuting, and sprawl—and how these issues relate to infrastructure and environmental policies.

This session will explore how municipal governments in rural and urban areas are working together to make a real difference in resolving the issues their communities face.

Calgary’s Environmental Footprint Project: Leading Change through Partnership
For elected officials, city government and community actions are key elements in meeting the challenge of creating a healthy environment and quality of life for citizens. The challenge is to find ways to bring the strengths of a variety of groups together, while maintaining accountability and a common focus on the community as a whole.

In this session learn how Calgary City Council has taken the lead in tackling this issue through its Environmental Footprint Project. Representatives from the City, FCM, IICLEI (the International Council for Local Environmental Initiatives), and local and international partners will share work they are doing collaboratively on using the Footprint to engage stakeholders to effectively measure, report, and act to reduce environmental impacts while improving quality of life. The session will also explore the Council’s active role in the process, as well as the need to address both local and global
Day 1 ▼ Friday June 1

issues through local actions.

Crime, Crime Prevention, and the Media
Despite falling crime rates, the public continues to be saturated with stories about crime, particularly violent crime. This seminar will assemble a panel of journalists and councillors who will discuss the gap between real and perceived community safety, as covered by the media. At issue will be the perceptions and reality of crime in Canada and the role the media may play in creating these perceptions. The discussion will also highlight the positive public strategies that communities across Canada are using to tackle crime.

3:45 – 4:45 pm ▼ Networking Session

3:45 – 5:15 pm ▼ Northern Forum

4:00 – 5:00 pm ▼ Keynote Address

8:00 – 10:00 pm ▼ Welcome Reception: Sweet Beginnings

The City of Calgary is delighted to welcome you to this opening night dessert reception at the Municipal Building Complex, just a short walk from the host hotels and downtown restaurants. This is an excellent opportunity to network with your fellow delegates and see Calgary’s exquisitely-restored City Hall, as well as the 10-storey Municipal Building atrium. Join us after dinner to indulge yourself with some delectable desserts and enjoy music provided by some of Calgary’s finest professional entertainers. Dress: Business casual

Day 2 ▼ Saturday June 2

8:00 am – 4:00 pm ▼ Registration

8:30 – 11:30 am ▼ Resolutions Plenary

9:00 am – 2:00 pm ▼ Municipal Expo™

11:30 am – 12:15 pm ▼ Keynote Address

11:30 am – 1:00 pm ▼ Municipal Expo™ Cash Lunch

12:30 – 1:00 pm ▼ Municipal Expo™ Prize Draw

Come and win the Municipal Expo™ Grand Prize or one of two runner-up prizes to be drawn from the ticket drums on the trade show floor. All registered delegates are eligible for this prize draw, but you must deposit your prize tickets (found in your delegate briefcase) in the appropriate ticket drum and be in attendance to win.

1:00 – 2:00 pm ▼ Keynote Address

1:30 – 2:30 pm ▼ Networking Session

2:00 – 5:00 pm ▼ Study Tours

3-1-1 and 9-1-1: More than Just Phone Numbers
Dogs and Cats, Owners and Neighbours: How to Keep them all “Playing Nice”
Two World-Class Water Facilities in One Study Tour

Inner-City Vitality: An Up Close and Personal Look at Life in Calgary’s Downtown
The Bridges: Strategies for Building Transit-Oriented Development Against All Odds
Transportation: How Technology and Innovation Helps Keep a Growing City on the Move

2:15 – 3:45 pm ▼ Standing Committee Forums

Municipal Finance and Intergovernmental Arrangements
Social Economic Development
Environmental Issues and Sustainable Development

4:00 – 5:30 pm ▼ Standing Committee Forums

International Policy
Community Safety and Crime Prevention
Municipal Infrastructure and Transportation Policy

5:30 – 7:00 pm ▼ FCM-CH2M HILL Sustainable Community Awards Reception

The Eighth Annual FCM-CH2M HILL Sustainable Community Awards offer national recognition for municipal projects that demonstrate excellence in sustainable community development. Award winners will be featured in a video that will be unveiled at the Awards Ceremony and reception. Awards will be presented in each of the following categories: buildings, energy, residential development, solid waste, sustainable community planning, sustainable transportation, wastewater and water. Funding partners for this year’s Awards include: CH2M HILL Canada, FCM’s Green Municipal Fund (GMF), Transport Canada and the Affordability and Choice Today (ACT) Program.
Day 3 ▼ Sunday June 3

9:00 – 9:45 am ▼ Keynote Address

10:00 – 11:30 am
Annual General Meeting and Election of Officers

AGENDA
1. Call to Order
2. Adoption of Minutes
3. Business arising from the Minutes
4. Report of the President
5. Report on Membership
6. Report of the Finance and HR Committee
   6.1 Financial Statements and Auditors' Report for Fiscal Year 2006-2007
   6.2 Appointment of Auditors
7. Proposed By-law Amendments
9. Election of FCM Table Officers
   • President
   • First Vice-President
   • Second Vice-President
   • Third Vice-President
10. Inaugural Address by President Elect
11. Other Business
12. Adjournment

11:30 am – 12:15 pm ▼ Keynote Address

12:30 – 2:00 pm
Election of Directors
(working lunch)
British Columbia  New Brunswick
Alberta  Nova Scotia
Saskatchewan  Prince Edward Island
Manitoba  Newfoundland and Labrador
Ontario  Territories
Quebec

2:30 – 3:00 pm
Election of Regional Chairs
British Columbia
Prairie Provinces and Territories
Ontario
Quebec
Atlantic Provinces

2:30 – 5:30 pm ▼ Study Tours
3-1-1 and 9-1-1: More than Just Phone Numbers
Dogs and Cats, Owners and Neighbours:
How to Keep them all “Playing Nice”
Two World-Class Water Facilities in One Study Tour
A Taste of Stampede

2:30 – 4:00 pm ▼ Plenary – Panel Discussion

4:00 – 5:30 pm ▼ Seminar
Riding the Wave to Sustainable Communities
The FCM Centre for Sustainable Community Development (CSCD) builds capacity and provides financing to help municipal governments operate more sustainably.
- Learn about CSCD resources such as capacity building, the Sustainable Communities National Conference, Sustainable Community Awards, Champions Network, Community Energy Planning Mission, Green Municipal Fund financing, and more.
- Hear municipal leaders discuss their successes and how you can initiate similar projects.
- Discuss opportunities with sustainable development champions and provide input into how CSCD can support your municipal government.

6:30 – 11:00 pm ▼ Calgary's Showcase Gala:
From Cow-town to Wow-town
Calgary has built itself from its western heritage and culture to what we are today: a vibrant, high energy city. Dinner will be prime Alberta beef, of course, the best-tasting beef found anywhere on the planet—and Calgarians definitely know how to cook it right! After dinner, sit back and enjoy lively entertainment, followed by a dance. You definitely won't want to miss this event! Dress: Business or cocktail.
8:00 – 10:00 am ▼ Stampede Breakfast
YEEHAW! Calgary’s been serving up Stampede breakfasts — flapjacks and sausages with all the trimmings — far longer than anyone can remember. And nobody, we mean NOBODY, can leave town without experiencing one. There’s lots of food, western music and all round yahoo-ing. Western dress optional.

10:00 am – 1:00 pm ▼ Study Tours
Two World-Class Water Facilities In One Study Tour
The Bridges: Strategies for Building Transit-Oriented Development Against All Odds
Partnerships for Sustainability:
How Two Plus Two Can Equal Five

10:00 – 11:30 am ▼ Seminars
Re-envisioning Housing: Exceptional Approaches in Design and Affordability
This seminar will inspire and connect those interested in affordable housing development by examining exceptional and compelling examples of such developments from across the country. The developments highlighted will encompass impressive combinations of functionality, aesthetic appeal, architectural design, cost effectiveness, and integration into the neighbourhoods in which they are located. Discover how these developments were brought to life through unconventional approaches and positively contributed to the quality of life in the communities.

How Ready Are We? Public Security in Canada
Following the implementation of Bill C-12, The Emergency Management Act, and within the context of the threats Canadian cities and communities face, including severe weather, terrorist attacks, and pandemic influenza, panelists will assess the state of Canada’s readiness in the event of an emergency. Panelists will discuss the potential implications of the National Emergency Preparedness Plan, the Public Health Agency of Canada’s Pandemic Preparedness Plan, and the Security and Prosperity Partnership of North America.

Living with the Oil Sands
The development and expansion of the oil sands has vaulted Canada into the ranks of one of the most prominent oil-producing nations in the world. However, with this growth and development comes concern over the broader environmental, social, and economic implications. Some communities are struggling to keep pace with the growing demand for infrastructure and community services, while others are concerned about dwindling water resources and destruction of natural habitat. But not all news is bad news. Many of Canada’s largest oil and gas companies are taking it upon themselves to ensure local communities remain vibrant and competitive—even beyond the life of the project. Whether it’s investment in community recreation facilities or large-scale ecological restoration projects, the decisions corporations make today will have a significant impact on the long-term sustainability of affected communities. This session will provide participants with an opportunity to learn about some of the positive efforts made by big industry players as they strive to put their “good neighbour” policies into action.

Integrated Approaches to Rural and Northern Development
For many municipal governments in rural and remote areas, economic uncertainty impedes efforts to sustain financially viable communities. Economic development and diversification of rural communities will make them less dependent on single industries and natural resources and will mitigate the strains municipal governments face in coping with a boom-and-bust local economy. Providing adequate public infrastructure is even more critical for rural and remote economies that, to compete effectively, must overcome or compensate for limited accessibility and economies of scale.

With the fundamental challenges that rural and northern communities face, a one-size-fits-all approach to dealing with municipal fiscal difficulties won’t work. Putting rural and northern municipal governments on a fiscally sustainable footing requires strengthening these communities’ economic foundations through investments that will build on existing assets.

11:45 am – 12:30 pm
Closing Plenary

Invited speakers for 2007

Her Excellency the Right Honourable Michaëlle Jean, Governor General of Canada
Rt. Hon. Stephen Harper, Prime Minister of Canada
Hon. Lawrence Cannon, Minister of Transportation, Infrastructure and Communities
Hon. John Baird, Minister of the Environment
Hon. Stockwell Day, Minister of Public Safety
Hon. Stéphane Dion, Leader, Liberal Party of Canada
Hon. Jack Layton, Leader, New Democratic Party of Canada
Gilles Duceppe, Leader, Bloc Québécois
Arnold Schwarzenegger, Governor of California
Mayor Gavin Newsom, City of San Francisco