General Issues Committee
MINUTES
9:30 a.m.
Wednesday, February 15, 2012
Council Chambers
Hamilton City Hall
71 Main Street West

Present: Deputy Mayor T. Whitehead (Chair)
Mayor R. Bratina
Councillors C. Collins, S. Duvall, J. Farr, L. Ferguson,
B. McHattie, S. Merulla, B. Morelli, T. Jackson, B. Johnson,
J. Partridge, R. Pasuta, M. Pearson, R. Powers

Absent with Regrets: Councillor B. Clark, Personal Business

Also Present: C. Murray, City Manager
R. Rossini, General Manager, Finance and Corporate Services
G. Davis, General Manager, Public Works
T. McCabe, General Manager, Planning and Economic Development
J. A. Priel, General Manager, Community Services
Dr. E. Richardson, Medical Officer of Health
H. Hale Tomasik, Executive Director, Human Resources
P. Barkwell, City Solicitor
C. Biggs, Co-ordinator, Committee Services/Council/Budgets
A. Grozelle, Legislative Coordinator
S. Paparella, Legislative Coordinator

THE FOLLOWING ITEMS WERE REPORTED TO COUNCIL FOR CONSIDERATION:

1. Hamilton Police Services Board Monthly Reports (PSB 11-123 and PSB 12-006) (Item 5.1)

(McHattie/Farr)
That Hamilton Police Services Board Monthly Reports PSB 11-123 and PSB 12-006 be received.

CARRIED
2. **Concession Street Business Improvement Area (B.I.A.) Revised Board of Management (PED 10250(a)) (Wards 6 and 7) (Item 5.2)**

   *(McHattie/Farr)*
   That the following individual be appointed to the Concession Street B.I.A. Board of Management:

   Deb Kitchen.  

   CARRIED

3. **Amended Environmental Remediation and Site Enhancement (ERASE) Redevelopment Grant Application (ERG-06-07) – 1649626 Ontario Inc., 801 and 803 King Street West, 80, 86 and 90 Carling Street, Hamilton (PED07078(a)) (Ward 1) (Item 5.3)**

   *(McHattie/Farr)*
   (a) That Environmental Remediation and Site Enhancement (ERASE) Redevelopment Grant Application (ERG-06-07), as amended, submitted by 1649626 Ontario Inc., owner of the property at 801 and 803 King Street West, 80, 86, and 90 Carling Street, for an ERASE Redevelopment Grant not to exceed $2,224,875.00 (which includes $525,000 previously approved by Council on February 28, 2007 in approving Item 4 of Economic Development & Planning Committee Report 07-004), payable to 1649626 Ontario Inc. over a maximum of ten (10) years, be authorized and approved in accordance with the terms and conditions of the ERASE Redevelopment Agreement;

   (b) That the Mayor and City Clerk be authorized and directed to execute, on behalf of the City, the associated amended ERASE Redevelopment Grant Agreement with 1649626 Ontario Inc., referred to in subsection (a) with respect to the redevelopment of 801 and 803 King Street West, 80, 86, and 90 Carling Street and all necessary associated documents, all in a form satisfactory to the City Solicitor.  

   CARRIED

4. **Neighbourhood Development Strategy (CM11007(b)) (City Wide) (Outstanding Business List) (Item 5.4)**

   *(McHattie/Farr)*
   (a) That Report CM11007(b) respecting Neighbourhood Development Strategy, be received;

   (b) That the subject matter be identified as completed and removed from the Outstanding Business List.  

   CARRIED
5. Development Charge Exemption Policies for the Expanded Downtown Hamilton Community Improvement Project Area and Protected Heritage Across the City and Demolition Credit Extension for 85 Robinson Street (FCS12015) (City Wide) (Item 6.1)

(Farr/Morelli)

(a) That developments in the new expanded Downtown Hamilton Community Improvement Project Area (CIPA) (refer to Appendix “A” of report FCS12015), as per the expanded boundary approved by Council November 16, 2011, be exempted 90% from Development Charges (DC’s), with the exemption being applied after any and all other credits and exemptions have been applied;

(b) That subject to the approval of recommendation (a) of report FCS12015, the remaining DC Liability be exempted Dollar for Dollar based on the development’s voluntary contribution to a Downtown Public Art Reserve;

(c) That subject to the approval of recommendation (b) of report FCS12015, staff of the Planning and Economic Development Department report back to the General Issues Committee on the terms and conditions for the use of a Downtown Public Art Reserve;

(d) That a Development Charges (DC) Exemption Policy of 100% be applied to the Adaptive Reuse of Protected Heritage Properties within the existing building envelope, across the City of Hamilton;

(e) That the expired Municipal Development Charges Demolition Credit in the amount of $291,342 for 85 Robinson Street (formerly Hamilton Thistle Club) be extended to December 31, 2012;

(f) That the amending Development Charges By-law, attached hereto as Appendix B of report FCS12015, being an amendment to Development Charges By-laws 09-143, 11-174 and 11-175, be passed and enacted;

(g) That staff of the Corporate Services Department and the Planning & Economic Development Department be directed to undertake and report back to the General Issues Committee on a comprehensive review of City Development Charges and their impact on intensification;

(h) That staff be directed to investigate the feasibility of including the area on the west side of Emerald Street North to Barton Street East, and the east side of Victoria Avenue North below Barton Street to the CNR tracks, in the Downtown Hamilton Community Improvement Project Area and bring a report back to the General Issues Committee.

(i) That Council determine that no further public meeting is required.

CARRIED as amended
6. **Correspondence from Don McLean respecting Report FCS12015 Development Charge Exemption Policies for the Expanded Downtown Hamilton Community Improvement Project Area and Protected Heritage Across the City and Demolition Credit Extension for 85 Robinson Street (Added Item 6.1.1)**

*(Johnson/Morelli)*

That the written submission provided by Don McLean, attached as Appendix “A” to Report 12-004, be received. CARRIED


*(Johnson/Duvall)*

(a) That Appendix “A”, attached to Report PED12020 respecting *Golden Horseshoe Agriculture & Agri-Food Strategy - Food & Farming: An Action Plan 2021*, be received;

(b) That the City of Hamilton endorse the formation of a Golden Horseshoe Food and Farming Alliance (GHFFA);

(c) That City of Hamilton staff be directed to commence working with its partners and community stakeholders to implement specific actions under the *Golden Horseshoe Agriculture & Agri-Food Strategy - Food & Farming: An Action Plan 2021*;

(d) That the Mayor, on behalf of City of Hamilton, submit a funding request to the Province’s Ministry of Agriculture of Food & Rural Affairs and the Ministry of Municipal Affairs and Housing for the *Golden Horseshoe Agriculture & Agri-Food Strategy - Food & Farming: An Action Plan 2021*;

and,

(e) That a copy of the subject report the *Golden Horseshoe Agriculture & Agri-Food Strategy - Food & Farming: An Action Plan 2021*, be sent to the following local and Provincial Farming Organizations: the Hamilton Wentworth Federation of Agriculture, Ontario Federation of Agriculture, Brant Wentworth Christian Farmers Federation and members of the City of Hamilton Agricultural & Rural Affairs Advisory Committee and Community Food Security Stakeholders Committee. CARRIED
8. Independent External Audit Review of HECFI Operations – Phase II (RFP) (CM11013(b)) (City Wide) (Item 7.2)

(Pearson/Ferguson)
That the City Manager (through KPMG) be authorized to meet with all proponents as outlined in report CM11013b to further explore the proposals and report back to the General Issues Committee on April 4th with recommendations to proceed to the negotiations stage with one or more of the proponents. CARRIED as amended

9. Hamilton Police Service Forensic Building (FCS12023) (City Wide) (Outstanding Business List) (Item 8.4)

(Merulla/Morelli)
(a) That for the 2012 Capital Budget, design work in the amount of $1.5 million for the proposed Police Investigative Services Division Headquarters, be approved;

(b) That subject to the approval of Recommendation (a) of FCS12023, that the $1.5 million be funded as follows, $750,000 from the City’s 2012 Capital Budget vision and $750,000 from the Police Capital Reserve (#110065);

(c) That staff be directed to report back to the General Issues Committee on a financing plan to incorporate the next phase of this project into the 10-year capital budget process. CARRIED as amended

9. Stimulus Funding Update (FCS09052(l)) (City Wide) (Item 8.1)

(McHattie/Jackson)
That Report FCS09052(l) respecting Stimulus Funding Update, be received. CARRIED

10. Budget Control Policy (FCS12010(a)) (City Wide) (Item 8.2)

(Jackson/McHattie)
(a) That the Budget Control Policy (revised), as contained in Appendix “A” to FCS12010(a) be approved;

(b) That the subject matter be identified as completed and removed from the Outstanding Business List. CARRIED
11. **Budgeted Complement Control Policy (FCS12011(a)) (City Wide) (Item 8.3)**

(Collins/Partridge)
(a) That the Budgeted Complement Control Policy (revised), as contained in Appendix “A” to FCS12011(a) be approved;

(b) That the subject matter be identified as completed and removed from the Outstanding Business List. **CARRIED**

12. **Area Rating Special Capital Re-Investment (FCS12024) (City Wide) (Item 8.5)**

(McHattie/Jackson)
(a) That the proposed Area Rating Special Capital Re-Investment Policy, as outlined in Appendix A to Report FCS12024, be approved;

(b) That the annual Special Capital Re-Investment be allocated equally across the 8 Ward Special Capital Re-Investment Reserves (Wards 1-8);

(c) That a capital project be created for, and funded by, each of the 8 Ward Special Capital Re-Investment Reserves, in the amount of $100,000, to be used in the respective Ward to fund in-year infrastructure priorities;

(d) That, subject to the approval of Recommendation (c) of Report FCS12024, that any unspent or uncommitted funding in the capital projects be closed at year-end and the unspent and uncommitted proceeds be transferred to the Ward Reserve;

(e) That, subject to the approval of Recommendation (c) of Report FCS12024, the 8 capital projects be set-up annually in conjunction with the approved City of Hamilton Capital Budget. **CARRIED**

13. **Ministry of the Environment Direction to Waste Diversion Ontario – February 9, 2012**

(Pearson/Partridge)
(a) That the directions of the Minister of the Environment to Waste Diversion Ontario, as outlined in his letter of February 9, 2012 to Waste Diversion Ontario, be supported;

(b) That staff be directed staff to work with the Association of Municipalities of Ontario (AMO), Regional Public Works Commissioners of Ontario (RPWCO), Municipal Waste Association (MWA) and Ontario Waste Management Association (OWMA) to respond to the proposals from Waste Diversion Ontario; and to provide updates to the General Issues Committee when necessary;
(c) That copies of this resolution be forwarded to the Minister of the Environment, all area M.P.P.'s, AMO, RPWCO, MWA and OWMA.

CARRIED

FOR THE INFORMATION OF COUNCIL:

(a) CHANGES TO THE AGENDA (Item 1)

The Committee Clerk advised of the following changes to the agenda:

ADDED DELEGATION REQUESTS

(i) Request to Appear from Irene Hubar respecting clarification of rental rate at 201-35 King Street West, Hamilton (Added as Item 4.1)

(ii) Request to Appear respecting the Hamilton Farmers’ Market from:

   (a) Tilly Johnson – on the behaviour and conditions as a vendor at the Hamilton Farmers’ Market. Stall member for 41 years (Added as Item 4.2)

   (b) Judy MacDonald-Musitano, respecting Farmers’ Market issues and resolve (Added as Item 4.3)

   (c) Shane Coleman, on behalf of Hamilton Farmers’ Market Stallholders Association, respecting Farmers’ Market issues and resolve (Added as Item 4.4)

ADDED CORRESPONDENCE

(iii) Submission from Don MacLean respecting Development Charges (Cross Reference to Item 6.1) (Added as Item 6.1.1)

ADDED DISCUSSION ITEMS

(iv) Auditor General Model (CM11006) (City Wide) (Added as Item 8.6(a))

(v) Implementation of the Hybrid Auditor General Model (AUD11028) (City Wide) (Added as Item 8.6(b))

NOTE: The above-noted items were referred back to staff by the General Issues Committee at their meeting on February 1, 2012.
(vi) Ward Boundary Review (CL11004(a)) (City Wide) (Added as Item 8.7)

NOTE: The above-noted issue was referred to the General Issues Committee by the Audit, Finance & Administration Committee on February 13, 2012.

ADDED NOTICE OF MOTION

(vi) Ministry of the Environment Direction to Waste Diversion Ontario – February 9, 2012 (Added as Item 10.1)

(Pearson/Partridge)
That the agenda, amended as follows, be approved:

ADDED DELEGATION REQUEST

(i) Delegation Request from Irene Hubar respecting clarification of rental rate at 201-35 King Street West, Hamilton (Added Item 4.1)

(Ferguson/Farr)
That the delegation request from Irene Hubar be approved and that Ms. Hubar be invited to attend the February 27, 2012 meeting of the General Issues Committee. CARRIED

(ii) Requests to Appear respecting the Hamilton Farmers’ Market from:

(a) Tilly Johnson – on the behaviour and conditions as a vendor at the Hamilton Farmers’ Market. Stall member for 41 years (Added as Item 4.2)

(b) Judy MacDonald-Musitano, respecting Farmers’ Market issues and resolve (Added as Item 4.3)

(c) Shane Coleman, on behalf of Hamilton Farmers’ Market Stallholders Association, respecting Farmers’ Market issues and resolve (Added as Item 4.4)

(McHattie/Powers)
That the delegation requests from Tilly Johnson, Judy MacDonald-Musitano and Shane Coleman, be denied. CARRIED
ADDED DISCUSSION ITEMS

(iii) Auditor General Model (CM11006) (City Wide) (Added Item 8.6(a))

(iv) Implementation of the Hybrid Auditor General Model (AUD11028) (City Wide) (Added Item 8.6(b))

(Ferguson/Merulla)
That Reports CM11006 and AUD11028 respecting Auditor General Model and Implementation of the Hybrid Auditor General Model be referred to the March 21, 2012 meeting of the General Issues Committee. **CARRIED**

(v) Ward Boundary Review (CL11004(a)) (City Wide) (Added as Item 8.7)

(Ferguson/Powers)
That Report CL11004(a) respecting Ward Boundary Review be referred to the special General Issues Committee meeting scheduled on February 27, 2012. **CARRIED**

(b) DECLARATIONS OF INTEREST (Item 2)

None

(c) APPROVAL OF PREVIOUS MINUTES (Item 3)

(Collins/Merulla)
That the Minutes of the February 1, 2012 meeting of the General Issues Committee be approved as presented. **CARRIED**

(d) DELEGATION REQUESTS (Item 4)

See Recommendations under “Changes to the Agenda”.

(e) PUBLIC HEARINGS/DELEGATIONS (Item 6)

(i) Development Charge Exemption Policies for the Expanded Downtown Hamilton Community Improvement Project Area and Protected Heritage Across the City and Demolition Credit Extension for 85 Robinson Street (FCS12015) (City Wide) (Item 6.1)

Chair Whitehead advised that pursuant to the Development Charges Act, notice of the public meeting was advertised in the Spectator on January 26, 2012, indicating that all interested parties are invited to attend this meeting and any person who attends the meeting may make representations relating to the proposed Amendment to By-laws 09-143, 11-1784 and 11-175 to amend and expand the Downtown Hamilton Community Improvement Plan Area Exemption, as well as add an exemption for the Adaptive Reuse of Protected Heritage Properties.
The Chair advised that no requests were received in writing from anyone wishing to address the Committee on this matter.

The Chair asked if there was anyone present who wished to speak to this issue. No one came forward.

Committee members discussed the benefits and disadvantages of expanding the Development Charge Exemption area. Committee members debated the focus on Hamilton’s core downtown area in comparison to the other downtown areas within the municipality.

(Morelli/Merulla)
That Item 5 be amended by adding the following as sub-section (h) and the balance of the sections re-numbered accordingly:

(h) That staff be directed to investigate the feasibility of including the area on the west side of Emerald Street North to Barton Street East, and the east side of Victoria Avenue North below Barton Street to the CNR tracks, in the Downtown Hamilton Community Improvement Project Area and bring a report back to the General Issues Committee.

The Amendment CARRIED on the following vote:

Yeas: Bratina, Whitehead, McHattie, Farr, Morelli, Merulla, Collins, Jackson, Duvall, Partridge, Pasuta, Powers
Total Yeas: 12
Nays: Pearson, Johnson, Ferguson
Total Nays: 3
Absent: Clark
Total Absent: 1

The Main Motion, as amended, CARRIED on the following recorded vote:

Yeas: Bratina, Whitehead, McHattie, Farr, Morelli, Merulla, Collins, Jackson, Duvall, Partridge, Pasuta, Powers, Pearson
Total Yeas: 13
Nays: Johnson, Ferguson
Total Nays: 2
Absent: Clark
Total Absent: 1

See Item 5 for the disposition of this item.
(g) PRESENTATION

(i) Golden Horseshoe Agriculture & Agri-Food Strategy – Food and Farming: An Action Plan 2021 (PED12020) (Item 7.1)

Tim McCabe introduced Margaret Walton, PLANSCAPE, and Peter Lambrick, Chair of the Study Plan, to provide their presentation on the Food & Farming: An Action Plan 2021 and thanked them for the work that they put into the report.

Margaret Walton provided a power point presentation which included the following:

- Benefits of the Plan are to work as a unit to attract new investment and growth in Hamilton; coordinate economic development, planning and public health, nutrition and educational programs; promote municipal priorities based on the Action Plan while cooperating with other municipal partners; and, leverage funding from all levels of government and private foundations for projects.
- Five Opportunities/Actions: Grow the cluster; link, food, farming and health; foster innovation; enable the cluster; and, cultivate new approaches.
- Assistance required from the City: Access to staff resources; support of a Golden Horseshoe Food and Farming Alliance; cooperation and coordination of programming; and, support for funding applications.

A full copy of the presentation is available online or through the Office of the City Clerk.

(Johnson/Partridge)

That the presentation, respecting the Golden Horseshoe Agriculture and Agri-Food Strategy – Food and Farming: An Action Plan 2021, be received. CARRIED

(ii) Independent External Audit Review of HECFI Operations – Phase II (RFP) (CM11013(b)) (City Wide) (Item 7.2)

Tony Tollis introduced the report and provided the following comments:

- Acknowledge that process is being driven by consultants
- Outlined four objectives
- Because this is still in RFP process, the objective is not to discuss financial details of proposal, but rather to update Committee on what proposals were received and background of the proponents
- Will be entering into clarification process of the RFP’s to understand what is being presented
In summary, no one has come forward to purchase or lease facilities outright; no one is prepared to make significant capital improvements on an ongoing basis without direct involvement; looking at management contracts and all proponents require a level of subsidy for the first few years.

In the end, the process may come down to which proponent is in the best position to maximize savings from the City’s standpoint.

To that point, staff will come back on March 21 with a shortlist of one or few; staff will be bringing forward two options, one being status quo; second option is the strategic plan that has been put together by HECFI and reasonably moved forward by the Board.

Mr. John Rockx of KPMG provided a power point presentation respecting HECFI Phase Two: Alternative Service Delivery Options for HECFI Facilities – Search Process, which outlined the following:

- Background, including financial analysis of historical summary of City subsidies; analysis by facility; capital expenditures; observations, overview and objectives of the RFP process.
- RFP Results, which include AEG Facilities/Katz Group; Carmen’s Group; Global Spectrum/Live Nation; SMG/Forum Equity; Sonic Unyon; Vrancor Group.
- NHL Interest.
- Operating realities.
- Overall observations from proposals received.
- Analysis of arena subsidies and performing arts centres/theatres.
- Project timetable/next steps.

(Pearson/Morelli)
That the presentation, respecting Report CM11013(b) – Independent External Audit Review of HECFI Operations – Phase II (RFP), be received.

Independent External Audit Review of HECFI Operations – Phase II (RFP) (CM11013(b)) (City Wide) (Item 7.2)

(Ferguson/Merulla)
That the recommendation be amended by deleting March 21st and replacing it with April 4th in lieu thereof.

Amendment CARRIED
Motion as amended CARRIED

(h) DISCUSSION AGENDA

(Pearson/Partridge)
That item 8.4 respecting the Hamilton Police Service Forensic Building (FCS12023) be moved up on the agenda.

CARRIED
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(i) Hamilton Police Service Forensic Building (FCS12023) (City Wide)
   (Outstanding Business List) (Item 8.4)

Superintendent Mike Shea from the Hamilton Police Service was in attendance to speak to the details of the report and respond to questions of the Committee.

(Collins/Morelli)
That the following be added as sub-section (c):

(c) That staff be directed to report back to the General Issues Committee on a financing plan to incorporate the next phase of this project into the 10-year capital budget process.

Amendment CARRIED

The Main Motion, as amended, CARRIED on the following recorded vote:

Yeas: Bratina, Pearson, Johnson Ferguson, Pasuta, Partridge, Duvall, Jackson, Collins, Merulla, Morelli, Farr, McHattie
Total Yeas: 13
Nays: Whitehead
Total Nays: 1
Absent: Clark, Powers
Total Absent: 2

(i) PROCEDURAL MOTIONS

(Pearson/Farr)
That the General Issues Committee recess for lunch until 1:00 p.m. CARRIED

(Pearson/Pasuta)
That the regular meeting of the General Issues Committee recess from 2:40 p.m. to 3:00 p.m., at which time the Committee will convene in a special General Issues Committee meeting to receive public delegations respecting the 2012 City of Hamilton budget. CARRIED

(Ferguson/Pearson)
That the regular meeting of the General Issues Committee reconvene at 4:40 p.m. CARRIED

(j) NOTICES OF MOTION (Item 10)

Councillor M. Pearson introduced the following Notice of Motion:
Ministry of the Environment Direction to Waste Diversion Ontario
– February 9, 2012

Whereas the Waste Diversion Act was enacted in 2002 to foster Extended Producer Responsibility and compensate municipalities for waste diversion programs;

And Whereas, regulations have been approved for producer responsibility programs for the blue box program, used tires, waste electronics and municipal hazardous and special waste;

And Whereas, the Minister of the Environment has given direction to Waste Diversion Ontario (WDO) to improve oversight of Ontario’s waste diversion programs in his letter to the WDO of February 9, 2012, through a review of WDO governance; full cost recovery from stewards; methods to ensure effective program delivery; policies and procedures on Industry Stewardship Plans; and review of incentive plans for service providers.

And Whereas, the funding approach for producers of municipal hazardous and special waste (MHSW) has not been successful:

And Whereas, the Minister of the Environment has issued a new regulation respecting MHSW to:

(i) ensure producers pay actual cost of waste disposal,
(ii) protect consumers,
(iii) control municipal costs, and
(iv) keep more waste out of landfills and waterways;

And Whereas the Minister has directed Waste Diversion Ontario to undertake program changes that implement the regulation; and

And Whereas, the Minister has issued extremely tight timeframes for Waste Diversion Ontario to respond to the directions, including consultation with municipalities:

Therefore Be It Resolved:

(a) That the directions of the Minister of the Environment to Waste Diversion Ontario, as outlined in his letter of February 9, 2012 to Waste Diversion Ontario, be supported;
(b) That staff be directed to work with the Association of Municipalities of Ontario (AMO), Regional Public Works Commissioners of Ontario (RPWCO), Municipal Waste Association (MWA) and Ontario Waste Management Association (OWMA) to respond to the proposals from Waste Diversion Ontario; and to provide updates to the General Issues Committee when necessary;

(c) That copies of this resolution be forwarded to the Minister of the Environment, all area M.P.P.s, AMO, RPWCO, MWA and OWMA.

(Pearson/Jackson)
That the rules of order be waived in order to allow the opportunity to introduce a motion respecting Ministry of the Environment Direction to Waste Diversion Ontario – February 9, 2012.

The Motion to waive the rules of order CARRIED on the following recorded vote:

Yeas: Pearson, Johnson Ferguson, Pasuta, Partridge, Duvall, Jackson, Collins, Merulla, Morelli, Farr, McHattie
Total Yeas: 12
Nays: Whitehead
Total Nays: 1
Absent: Bratina, Clark, Powers
Total Absent: 3

The Motion respecting the Ministry of the Environment Direction to Waste Diversion Ontario – February 9, 2012, CARRIED on the following recorded vote:

Yeas: Pearson, Johnson Ferguson, Pasuta, Partridge, Duvall, Jackson, Collins, Merulla, Morelli, Farr, McHattie
Total Yeas: 12
Nays: Whitehead
Total Nays: 1
Absent: Bratina, Clark, Powers
Total Absent: 3

(ii) OTHER BUSINESS/GENERAL INFORMATION

(i) Drummond’s Commission on the Reform of Ontario’s Public Service

(Collins/Merulla)
That staff be directed to report back on the implications of the recommendations contained in the Drummond Report released on February 15, 2012. CARRIED
There being no further business, the Committee adjourned at 6:10 p.m.

Respectfully submitted

Councillor T. Whitehead
Deputy Mayor

Carolyn Biggs, Co-ordinator
Committee Services/Council/Budgets
February 15, 2012