THE GENERAL ISSUES COMMITTEE
PRESENTS REPORT 13-013 AND
RESPECTFULLY RECOMMENDS:

1. **Waterdown Business Improvement Area (B.I.A.) Revised Board of Management (PED11013(f)) (Ward 15) (Item 5.2)**

   That Sharine Mansour be appointed to the Waterdown Business Improvement Area (BIA) Board of Management.

2. **International Village Business Improvement Area (B.I.A.) Revised Board of Management (PED10254(d)) (Wards 2 and 3) (Item 5.3)**

   That the following individuals be appointed to the International Village Business Improvement Area (BIA) Board of Management:
   - Melanie Amato
   - Julie Gordon.

3. **2012 Performance Measures (PED13121) (City Wide) (Item 5.4)**

   That Report PED13121 respecting 2012 Performance Measures be received.

Council – June 26, 2013
4. **Declaration of Surplus and Conveyance of Easement to Hydro One Networks Inc. – Part of 159-165 Carlisle Road (Courtcliffe Park), Flamborough (PED13125) (Ward 15) (Item 5.5)**

(a) That the subject lands, described as Part of Lot 10, Concession 9, Township of East Flamborough, now City of Hamilton, forming part of 159 – 165 Carlisle Road (Courtcliffe Park), comprising an area of approximately 25 square metres (882 square feet) as shown on Appendix “A” attached to Report PED13125, be declared surplus to the requirements of the City of Hamilton in accordance with procedural By-law No. 04-299;

(b) That the Real Estate Section of the Planning and Economic Development Department be authorized and directed to convey an easement to Hydro One Networks Inc. over the land described in Recommendation (a) of Report PED13125 at the nominal consideration of $5 for the purpose of relocating hydro poles and guy wires;

(c) That the sale price of $5 does not include the Harmonized Sales Tax (HST); should HST be applicable and collected by the City, that the HST amount be credited to Account No. 22828-009000 (HST Payable);

(d) That the sale proceeds be credited to Account 47703-3560150200;

(e) That the Mayor, General Manager of Finance and Corporate Services, and City Clerk be authorized and directed to execute the Offer to Purchase (Easement) Agreement in a form satisfactory to the City Solicitor.

5. **Co-ordination of Road Works and Utilities (New Business – No Copy)**

(a) That City Staff continue their on-going consultation with the various utilities to ensure that there is optimal cooperation to meet necessary deadlines in pre-planned Public Works projects;

(b) That if following a six-month period, there is no improvement in the resolution of known installation challenges, the Chief Executive Officer and/or senior representatives of the relevant utility be invited to attend the next appropriate General Issues Committee meeting to explain their rationale for non-cooperation.
6. **Lease – Lister Block, 28 James Street North, Unit #114, Hamilton (PW13047) (Ward 2) (Item 5.6)**

(a) That the City of Hamilton enter into a new lease agreement with “Brendon Coulter” for the property known as 28 James Street North, Unit 114 (also known as Lister Block), subject to the following terms and conditions:

(i) Term: One year commencing upon July 1, 2013 and ending June 30, 2014 with 2 x two year renewal options, if the Tenant is in good standing at the end of each renewal term;

(ii) Property: Lister Block, 28 James Street North, Unit #114, comprising of 480 sq. ft. gross rentable area as shown in Appendix “A” to Report PW13047. The space will be leased on an “as-is” basis with finishing subject to heritage restraints and building permits as applicable;

(iii) Landlord’s Work: Install baseboards at Landlord’s cost;

(iv) Tenant’s Work: Finish floor with vinyl covering;

(v) Tenant Inducement: 30 days free rent for fit-up;

(vi) Rental Rates:

   Year 1: $15.00/sq.ft. net +HST  
   ($600.00/ monthly, $7,200.00/annually)

   If option 1 is exercised:
   Year 2: $15.00/sq.ft. net +HST (+0%)
   Year 3: $15.38/ sq.ft. net +HST (+2.53%)

   If option 2 is exercised:
   Year 4: $15.76/ sq.ft. net +HST (+2.47%)
   Year 5: $16.15/ sq.ft. +HST (+2.48%)

(vii) Parking: Initially no parking. Tenant has option to lease 1 parking spot at $150.00 per month +HST;

(viii) Operating Costs: The tenant will pay an additional $12.00 /sq.ft. +HST in operating costs ($480.00/month, $5,760.00/annually);

(b) That all rent be credit to account 46010 791550;

(c) That the Mayor, General Manager of Finance and Corporate Services and City Clerk be authorized and directed to execute the Lease in a form satisfactory to the City Solicitor.
7. Municipal Tax Competitiveness Study – 2012 (FCS13047) (City Wide) (Item 5.7)

That Report FCS13047 respecting Municipal Tax Competitiveness Study be received.

8. Redevelopment of the City of Hamilton’s Website (CM12008(a)/FCS12055(a)) (City Wide) (Outstanding Business List Item) (Item 5.8)

That Report CM12008(a)/FCS12055(a) respecting Redevelopment of the City of Hamilton’s Website be received.

9. Status of Community Correction Centre at 94 York Blvd. (CM13009) (Ward 2) (Outstanding Business List Item) (Item 5.9)

That Report CM13009 respecting Status of Community Correction Centre at 94 York Blvd. be received.

10. Joey Coleman respecting the City of Hamilton Accountability and Transparency Policy (Item 6.1)

That the issues expressed by Mr. Coleman with respect to the facilitation and availability of agendas to the members of the public be referred to the Governance Review Sub-Committee for review.

11. Water, Wastewater and Stormwater Rate Structure Review (FCS11025(e)) (Outstanding Business List Item) (City Wide) (Item 7.1)

(a) That the Water, Wastewater and Stormwater Rate Structure changes as outlined in Appendix “A” attached hereto be approved effective January 1, 2014;

(b) That staff develop the 2014-2023 Rate Supported Budget incorporating the revised Rate Structure;

(c) That staff in conjunction with Horizon Utilities Corporation develop and implement a communication strategy to advise customers of the revised Rate Structure and changed billing presentation;

(d) That the Waterworks By-law R84-026, be amended to include the City’s requirements to determine appropriate meter sizing;
(e) That the City Solicitor be authorized and directed to prepare all necessary by-laws, for Council approval, in order to implement recommendations (a) through (d) of Report FCS11025(e).

12. Immigrant Attraction Action Plan (CM13005) (City Wide) (Item 7.2)

(a) That Report CM13005 respecting Immigrant Attraction Action Plan be received;

(b) That Report CM13005 be referred to the Open for Business Sub-Committee for their consideration relative to the item on their Outstanding Business List.

13. Centre Mall Crime Prevention Centre Relocation (PSB13048) (Item 8.1)

(a) That the Community Policing Centre, currently located at the Centre Mall, be relocated to 460 Barton Street East, Hamilton.

(b) That a Lease Agreement be entered into between the City of Hamilton (Tenant) and 1694416 Ontario Limited (Landlord), for the purposes of providing a location for the Hamilton Police Service to operate a Crime Prevention Centre (CPC) located at 460 Barton Street East, Hamilton; subject to the following terms and conditions:

Area: Approximately 3,072 square feet of space for use as a Crime Prevention Training Centre

Term: A period commencing on July 15, 2013 and expiring July 15, 2018

Rental Rate: $23,040 per annum plus H.S.T. and utilities. The payments will be made from Account #55358-376614.

(c) That the Mayor and City Clerk be authorized and directed to execute the Lease Agreement and any and all ancillary documents in a form satisfactory to the City Solicitor.

14. Creation of a 2017 Sesquicentennial Committee (PED13110) (City Wide) (Item 8.2)

(a) That a City of Hamilton Sesquicentennial Initiative to celebrate Canada's 150th Anniversary in 2017 be approved;
(b) That a Sesquicentennial Advisory Committee be established to assist with the co-ordination of this initiative, together with the staff from the Tourism and Culture Division;

(c) That the Committee include Councillors B. McHattie and T. Whitehead, one (1) member from the Hamilton Historical Board and one (1) member from the Tourism Advisory Committee;

(d) That staff be authorized and directed to prepare the Terms of Reference for the Sesquicentennial Advisory Committee for presentation to the General Issues Committee;

(e) That the Sesquicentennial Advisory Committee and staff be authorized to develop a high level strategy for the City’s Sesquicentennial Initiative for presentation to the General Issues Committee.

15. 2014 Tax Budget Guideline and Process (FCS13048/CM13010) (City Wide) (Item 8.3)

(a) That 2014 user fees (excluding golf, transit, ice rental fees and web transaction or convenience fees) be increased by a rate of 2.0% and that any user fee adjustments, other than this rate, include an appropriate explanation when submitted;

(b) That Boards and Agencies be requested to submit a 2014 budget based on a guideline of 0% increase and that any increase be forwarded for consideration with appropriate explanation;

(c) That consistent with Council direction at the beginning of this term, in an effort to achieve the goal of an overall tax impact of zero per cent for City Services, all City departments target a 2014 budget guideline of 0% increase and in order to consider ways to achieve this target that the following be considered as part of the 2014 budget process:

(i) Increases required to maintain current service levels be forwarded for consideration with appropriate explanation;

(ii) Options to modify service levels or reduce services be brought forward based on the Service Delivery Review opportunities and emerging initiatives;

(iii) Service enhancements, either Council directed or staff initiated, be limited or not considered for 2014.
16. Alternative Voting Solutions for Municipal Elections (FCS12046(a)) (City Wide) (Item 8.4)

(a) That $150,000 be funded from the City’s Unallocated Capital Reserve #108020 for alternative voting solutions for the 2014 Municipal Elections;

(b) That a $100,000 Capital Project be submitted in the 2014 Tax-supported Capital Budget process.

17. Report 13-001 of the Airport Implementation Task Force – May 27, 2013 (Item 8.5)

(a) Delegations Respecting Potential Land Acquisition Requests

(i) That Public Works Staff be directed to investigate and report back to the Airport Implementation Task Force respecting:

(aa) Odours emanating from the sanitary system in the residential area abutting the airport lands;

(bb) The feasibility of installing sidewalks on Airport Road;

(ii) That Planning and Economic Development Staff be directed to investigate the possible acquisition of the properties owned by the delegations and those noted in the June 26, 2013 Council Correspondence Item 5.5, including a negotiated cost and possible funding source and report back to the Airport Implementation Task Force;

(iii) That Public Health staff be directed to conduct a well water test at the Masi property, 1691 Glancaster Road, and report back to the Airport Implementation Task Force respecting well water in the lands adjacent to the Airport.

(iv) That the Ward Councillor meet with TradePort International Corporation to show the revised cargo facility design plans.

(b) 2013-2014 John C. Munro Hamilton International Airport - City of Hamilton Joint Marketing Initiatives (PED13087 Attached hereto as Appendix A) (City Wide)

That the City of Hamilton allocate approximately $100,000 from the Airport Joint Marketing Reserve Fund as the City’s portion of the 2013-2014 John C. Munro Hamilton International Airport (HIA) – City of Hamilton Joint Marketing Initiatives outlined in Report PED13087
(c) **Delegation of Authority for Permitting Air Shows at John C. Munro Hamilton International Airport (PED13086 Attached hereto as Appendix B) (Wards 11 & 12)**

(i) That the General Manager of Planning and Economic Development be delegated the authority to refuse or grant, with or without conditions, consent to TradePort International Corporation or its subsidiary Hamilton International Airport Limited, to allow the use of John C. Munro Hamilton International Airport for the purposes of holding and staging an Air Show, as such consent may be sought from year to year;

(ii) That the General Manager of Planning and Economic Development be authorized to execute any necessary documents in connection with the above recommendation (i), in a form satisfactory to the City Solicitor.

(d) **Independent Auditor’s Reports on the Annual Schedule of Percentage Rent Computation and the Bi-Annual Lease Agreement Compliance Audit and Performance Review Regarding TradePort International Corporation for the Operation of the John C. Munro Hamilton International Airport (PED13085) (City Wide)(Item 8.3)**

(i) That the City of Hamilton accept from TradePort International Corporation (TIC) the KPMG, LLP (KPMG) Independent Auditor’s Report on the Annual Schedule of Percentage Rent Computation for 2012 and annually going forward;

(ii) That the City of Hamilton accept from TradePort International Corporation (TIC) the KPMG, LLP (KPMG) Lease Agreement Compliance Audit and Performance Review on a three year cycle commencing in 2015 consistent with the process developed by Transport Canada for all Canadian airports operating within the National Airport System policy.

18. **Clarification of Perfluorooctane Sulfonate (PFOS) – Verbal Update (Item 8.5 – Airport Implementation Task Force – May 27, 2013) (PED11223(a)) (Ward 11 and 12) (Added Item 5.10)**

That Report PED11223(a) respecting Clarification of Perfluorooctane Sulfonate (PFOS) – Verbal Update (Item 8.5 – Airport Implementation Task Force – May 27, 2013) be received.

That Report 13-002 of the Pan Am Stadium Precinct Sub-Committee be received.


(a) **Hamilton-Wentworth District School Board (HWDSB) Land – 1310 Upper Wellington Street, Part of Lot 13, Concession 7, former Township of Barton, now City of Hamilton (PED13114) (Item 6.1)**

(i) That the Real Estate Section of the Economic Development Division of the Planning and Economic Development Department be authorized and directed to advise the Hamilton-Wentworth District School Board (HWDSB) that the City of Hamilton has no interest in acquiring their land located at 1310 Upper Wellington Street, legally described as Part of Lot 13, Concession 7, former Township of Barton, now City of Hamilton, forming all of PIN 16943-0875, as shown on Appendix “A” attached to Report PED13114;

(ii) That the Real Estate Section of the Economic Development Division of the Planning and Economic Development Department be authorized and directed to advise the Hamilton-Wentworth District School Board (HWDSB) of the City of Hamilton’s requirements to the development of the site as identified in Appendix “B” attached to Report PED13114.

(b) **Purchase of Hamilton Wentworth District School Board (HWDSB) Surplus Property – 357 Wilson Street East, Ancaster**

Whereas Hamilton Wentworth District School Board (HWDSB) Property Disposition Protocol is to advise and consult with other boards of education and with various levels of government including the City of Hamilton;

And Whereas the property known as 357 Wilson Street East, Memorial School, has been declared surplus;

And Whereas parkland, seniors housing and additional parking for the Ancaster Business Improvement Area is required for the Ancaster core.

Therefore Be It Resolved:
That the City of Hamilton purchase the 6.28 acre parcel of land housing the Memorial School Building.

Sub-section (c) amended by City Council on July 12, 2013 with the addition of sub-sections (b), (c) and (d) as follows:

(c) **Purchase of Hamilton Wentworth District School Board (HWDSB) Surplus Property – Broughton East – 16 Broughton Avenue (Ward 6)**

(a) That the City of Hamilton purchase the two parcels of land totalling 9.5 acres at 16 Broughton Avenue, Ward 6;

(b) That the Real Estate Section of the Planning and Economic Department be authorized and directed to submit a bona-fide offer based on the estimated market value prepared by Jacob Ellens & Associates Inc., Real Estate Appraisers & Consultants;

(c) That the Mayor and City Clerk be authorized and directed to execute the requisite documentation to the satisfaction of the City Solicitor;

(d) That the financial details contained in Report FCS13057 respecting the purchase of surplus Hamilton-Wentworth District School Board (HWDSB) lands located at 16 Broughton Avenue not be released as a public document until conclusion of the real property transaction.

(d) **Purchase of Hamilton Wentworth Catholic District School Board (HWCDSB) Surplus Property – Holy Family School, Kenilworth Avenue North**

Whereas the Hamilton Wentworth Catholic District School Board (HWCDSB) Property Disposition Protocol is to advise and consult with other Boards of Education and with various levels of government, including the City of Hamilton;

And Whereas the Kenilworth Avenue North area has been identified as one of the highest priorities as it pertains to park deficiencies in the City of Hamilton.

Therefore Be It Resolved:

That the City of Hamilton purchase Holy Family School to mitigate the park deficiencies on Kenilworth Avenue North in line with staff’s identified highest priority if and/or when the HWDSB deems the lands surplus in whole or in part.

Whereas, the 165 hectare Westfield Heritage Village is owned by the City of Hamilton and operated by the Hamilton Conservation Authority;

Whereas, Westfield Heritage Village is largely operated by volunteers, numbering over 400 individuals in 2011, contributing over 20,000 volunteer hours, valued at over $200K in-kind contributions;

Whereas to support and grow the current and future Westfield volunteers, a Volunteer Coordinator position is required.

Therefore Be It Resolved:

(a) That the City of Hamilton fund the Hamilton Conservation Authority’s Westfield Heritage Village Volunteer Coordinator position for a two-year pilot project period to an amount of $102,648 ($51,324 per year);

(b) That the cost to fund the Hamilton Conservation Authority’s Westfield Heritage Village Volunteer Coordinator Position be funded from the Tax Stabilization Reserve.

22. **Hamilton Beach Rescue Unit – Purchase of Two-Way Radio Equipment (Item 10.1)**

(a) That an amount of $30,469.42 be approved for the Hamilton Beach Rescue Unit (HBRU) to purchase two-way radio equipment that will allow for improved communications and operational efficiencies within their operations;

(b) That Hamilton Beach Reserve (Acct. 108037) be utilized as the funding source for the initiative.

23. **Wentworth Lodge Construction Litigation (PW12073(a)/LS12029(a)) (City Wide) (Item 12.1)**

That Report PW12073(a)/LS12029(a) respecting Wentworth Lodge Construction Litigation be received and the contents thereof remain confidential.

24. **Canadian Ballet Youth Ensemble (LS13014(a)) (Item 12.2)**

That Report LS13014 respecting Canadian Ballet Youth Ensemble be received and the contents thereof remain confidential.
25. **Gold Seal Certification of Superintendents from Outside Contractors (New Business – No Copy)**

That the General Manager of Public Works be directed to prepare a report to the Public Works Committee on the implications of specifying that superintendents from outside contractors on City projects must be gold-seal certified.

**FOR THE INFORMATION OF COUNCIL:**

(a) **CHANGES TO THE AGENDA (Item 1)**

The Clerk advised of the following changes:

**ADDED CONSENT ITEM**

(i) Clarification of Perfluorooctane Sulfonate (PFOS) – Verbal Update (Item 8.5 – Airport Implementation Task Force – May 27, 2013) (PED11223(a)) (Ward 11 and 12) (Added Item 5.10)

**ADDED CORRESPONDENCE**

(ii) Correspondence from Patrick J. Daly, Chairperson of the Board, Hamilton-Wentworth Catholic District School Board, respecting Holy Family Catholic Elementary School (Item 4 of School Board Properties Sub-Committee Report 13-001 – Item 8.7) (Added Item 8.7(a))

**ADDED NOTICE OF MOTION**

(iii) Resolution respecting “Hamilton Beach Rescue Unit – Purchase of Two-Way Radio Equipment” (Added Item 10.1)

**ADDED PRIVATE & CONFIDENTIAL**

(iv) Closed Session Minutes – June 5, 2013 (Added Item 12.3)

**TYPOGRAPHICAL ERROR**

(v) Item 5.4 – 2012 Annual Performance Measures (PED13121) (City Wide)

- Changed “2012” to read “12.8% (rather than 2.8%)” - so it now reads as per below:

*Urban Renewal Division*
• Decrease office vacancy rate by 25% in Downtown Core by 2011, using 2008 baseline

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<th>2007</th>
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<td>13.2%</td>
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<td>12.8%</td>
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Page 9: “2008” now reads “$25,086,600 (rather than $25,86,600), as per below:

• Increase in Downtown property taxes by $1.45 M (per year) based on a 2008 baseline

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<td>$25,86,600</td>
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The agenda was approved as amended.

(b) DECLARATIONS OF INTEREST (Item 2)

None.

(c) APPROVAL OF PREVIOUS MINUTES (Item 3.1)

The Minutes of the General Issues Committee Meeting held on June 5, 2013, were approved as presented.

(d) CONSENT AGENDA

Item 5.10 respecting Clarification of Perfluorooctane Sulfonate (PFOS) – Verbal Update (Item 8.5 – Airport Implementation Task Force – May 27, 2013) (PED11223(a)) (Ward 11 and 12) was moved to the Discussion agenda for discussion in conjunction with Item 8.5.

(e) PUBLIC HEARINGS/DELEGATIONS

(i) Joey Coleman respecting the City of Hamilton Accountability and Transparency Policy (Item 6.1)

Mr. Coleman appeared before the Committee to express his concerns respecting timely receipt of Sub-Committee agendas. He requested that the City create a sub-committee to focus on all accountability and transparency issues to review and improve the procedural by-law.

The presentation from Joey Coleman respecting the City of Hamilton Accountability and Transparency Policy was received.
(f) PRESENTATIONS

(i) Water, Wastewater and Stormwater Rate Structure Review (FCS11025(e)) (Outstanding Business List Item) (Item 7.1)

John Savoia, Senior Policy Advisor, provided a PowerPoint presentation to the Committee with respect to the rate structure review, and spoke to the following:

- Rate Structure Review Timeline
- Guiding Principles
- Hamilton Rate Budgeting
- Recommended Structure Changes for Rate Budget Methodology
- Rate Structure History
- Hamilton Current Structure
- Recommended Structure Changes for Water Pricing – Fixed Charge Component
- Lifeline Rate Pricing
- Fixed Charges Basis
- Meter Equivalency Factor
- Fixed Charge Revenue
- Recommended Structure Changes for Wastewater/Stormwater Pricing
- Bill Layout
- Customer Financial Impacts
- Total Rate-Supported Budget Impact
- Guiding Principles Assessment
- Alternative Rate Structure
- Recommendations

A copy of the PowerPoint presentation was submitted to the Clerk for the public record and can be viewed on the City of Hamilton website.

The presentation respecting Water, Wastewater and Stormwater Rate Structure Review was received.

The Committee recessed at 1:05 p.m. and reconvened at 1:30 p.m.

(ii) Immigrant Attraction Action Plan (CM13005) (City Wide) (Item 8.2)

Sarah Wayland, Senior Project; Manager, City Manager’s Office, provided a PowerPoint presentation respecting the Immigrant Attraction Action Plan, focusing on taking action that will affect Hamilton’s future.

A copy of the PowerPoint presentation was submitted to the Clerk for the public record and is available on the City of Hamilton website.

Council – June 26, 2013
Staff was directed to explore funding options, including monies from other levels of government and/or reallocating City funds, to support the Immigration Attraction Action Plan initiative and report back to the General Issues Committee in September, 2013.

The presentation respecting Immigration Attraction Action Plan was received.

(g) DISCUSSION ITEMS

(i) Centre Mall Crime Prevention Centre Relocation (Item 8.1)

Inspector Scott Rastin was in attendance to address concerns expressed by the Committee with respect to the relocation of the Community Policing Centre on Concession Street.

See Item 13 for the disposition of this item.

(ii) Alternative Voting Solutions for Municipal Election (FCS12046(a)) (City Wide) (Item 8.4)

Recommendation (a) of Report FCS12046(a), which reads as follows, was approved by Council on November 14, 2012 in adopting Item 12(b) of Audit, Finance and Administration Committee Report 12-009.

“That $100,000 from the 2012 Capital Project ID# (3521251201) be transferred to the Election Expense Reserve (112206) for 2012”.

See Item 16 for the disposition of this item.

The Motion CARRIED on the following Recorded Vote:

Yea: Johnson, Pearson, Pasuta, Clark, Powers, Jackson, Merulla, Farr, McHattie
Total Yea: 9

Nay: Ferguson
Total Nay: 1

Absent: Bratina, Morelli, Collins, Duvall, Whitehead, Partridge
Total Absent: 6

(iii) Perfluorooctane Sulfonate (PFOS) Verbal Update (Item 8.5)

The recommendations contained in Item 2 of Airport Implementation Task Force Report 13-001 respecting Perfluorooctane Sulfonate (PFOS) Verbal Update – Ministry of the Environment Response were forwarded to the June 12, 2013 meeting of City Council and subsequently approved as Motion 7.4.
(iv) Purchase of Hamilton Wentworth District School Board (HWDSB) Surplus Property – Broughton East – 16 Broughton Avenue (Ward 6)

Staff was directed to develop financing options and report back to the General Issues Committee.

(v) Purchase of Hamilton Wentworth Catholic District School Board (HWCDSB) Surplus Property – Holy Family School, Kenilworth Avenue North (Item 8.7)

Item 4 of Airport Implementation Task Force Report 13-001 respecting Purchase of Hamilton Wentworth Catholic District School Board (HWCDSB) Surplus Property – Holy Family School, Kenilworth Avenue North was amended by adding the words, “if and/or when the HWDSB deems the lands surplus in whole or in part.”

The Amendment CARRIED and the Motion, as amended, CARRIED.

(h) MOTIONS

(i) Implementation of Rapid Ready – Local Transit Service Improvements and Financial Strategy (Item 9.1)

No action was taken respecting Implementation of Rapid Ready – Local Transit Service Improvements and Financial Strategy introduced as a Notice of Motion at the May 15, 2013 General Issues Committee.

(ii) Implementation of Rapid Ready – Local Transit Service Improvements and Financial Strategy (Item 9.2)

Whereas, the Rapid Ready report addresses the need for a $45M investment in local public transit in order to serve the needs of Hamiltonians, and to serve the rapid transit routes;

Whereas the Rapid Ready report, building on earlier recommendations in Council’s Transportation Master Plan (TMP) (2007), calls for transit ridership in Hamilton to increase to 80-100 rides per capita from its current level of 45 rides per capita;

Whereas the TMP also calls for a doubling of public transit use over the next 15 years from a daily modal split of 6% today to 12% in the 2021 to 2031 long term time frame;

Whereas the 2010 Operational Review of transit identifies specific priority service level improvements, emphasizing the need for more buses on Hamilton Mountain, and in the former area municipalities;
Whereas, notwithstanding local transit service improvements made with Provincial Gas Tax funding, there has been no City investment in transit service improvements over the past decade;

Whereas notwithstanding Council’s position respecting LRT, it is important to consider all sources of funding to improve local transit service levels, excluding LRT, including but not limited to parking revenues, fare increases, resolution of the transit area rating plan, City operating budget, and funding from the Provincial and Federal governments;

Whereas the economic, environmental, health and social benefits of public transit are well-known.

Staff was directed to:

(a) Come forward with recommendations for consideration during the 2014 operating and capital budget process with the first priorities for local transit service improvements to begin implementing Rapid Ready;

(b) Report back in time for the 2015 budget process to the new City Council on a ten-year Hamilton local transit service level strategy, including specific route recommendations and a financial strategy, with reference to the role played by rapid transit, and with a goal of reaching 80-100 rides per capita by 2025.

The sixth “Whereas” in the preamble was amended as follows:

(aa) By adding the words, “notwithstanding Council’s position respecting LRT” following the word, “Whereas”;

(bb) By adding the words, “excluding LRT” following the words, “service levels”.

(i) NOTICES OF MOTION

Councillor Merulla introduced the following Notice of Motion:

(i) Hamilton Beach Rescue Unit – Purchase of Two-Way Radio Equipment

Whereas the Hamilton Beach Rescue Unit (HBRU) has requested access to the Corporate Trunked Radio System for improve communications amongst the unit (i.e. on-water to shore, amongst members, boat-to-boat) and to have the ability to communicate with Hamilton Police Service and the Hamilton Fire Department as required;
And Whereas the HBRU currently utilizes a VHF marine channel as their current method of communicating with other emergency responders;

And Whereas the required equipment is a combination of mobile/base radios to be installed in their boats and some portable radios for their members to use during operations;

And Whereas the new communication system is the same model of radio that is used by the Hamilton Police Service and the Hamilton Fire Department on the corporate radio system;

And Whereas the purchase of the new communication system will provide the HBRU with two channels on their radios. One that provides a private secure communication stream to facilitate the operation of their unit; and the second to be utilized as a common channel to facilitate the interoperability between Hamilton Police (Dispatch/Marine Unit) and Hamilton Fire should the need arise for these groups to communicate directly.

Therefore be it resolved:

(a) That an amount of $30,469.42 be approved for the Hamilton Beach Rescue Unit (HBRU) to purchase two-way radio equipment that will allow for improved communications and operational efficiencies within their operations;

(b) That Hamilton Beach Reserve (Acct. 108037) be utilized as the funding source for the initiative.

The Rules of Order were waived in order to allow for the introduction of a motion respecting Hamilton Beach Rescue Unit – Purchase of Two-Way Radio Equipment.

See Item 22 for the disposition of this item.

Councillor S. Merulla introduced the following Notice of Motion:

(ii) City of Hamilton Interim Appointment to the Hamilton Police Services Board

Whereas public comments have been made and published that Hamilton City Council was “unlawful” in appointing Councillor Lloyd Ferguson to the Hamilton Police Services Board in an interim capacity;

And Whereas the intent of Councillor Ferguson’s appointment is to replace Councillor Terry Whitehead during the investigation into alleged issues surrounding code of conduct.
Therefore Be It Resolved:

That the City Solicitor be directed to seek out clarity on the “unlawful” allegation of City Council in appointing Councillor Lloyd Ferguson to the Hamilton Police Services Board in the interim and determine the source of the allegation.

The Rules of Order were waived in order to allow for the introduction of a motion respecting the City of Hamilton Interim Appointment to the Hamilton Police Services Board.

The City Solicitor was directed to seek out clarity on the “unlawful” allegation of City Council in appointing Councillor Lloyd Ferguson to the Hamilton Police Services Board in the interim and determine the source of the allegation.

Councillor J. Farr introduced the following Notice of Motion:

(iii) **Gore District Future Development – Heritage Buildings**

Whereas, there has been considerable concern and some confusion as it relates to the pending possible demolition of two Gore District buildings related to a future development in the area;

And Whereas Culture and Heritage Staff are currently working on a report and have assured Council of a report back on the Downtown Heritage Buildings Inventory, but not until the fourth quarter as it relates to buildings that qualify for the Heritage Register in the downtown area (properties on the Register are protected for 60 days should a demolition permit be applied for), including the Gore District;

And Whereas despite the staff project, concern continues that the integrity of the Gore District may be lost in the interim, should additional demolition permits be applied for, noting that properties currently part of the staff project are not currently protected from demolition.

Therefore Be It Resolved:

That all properties in the Gore District listed on the City's inventory of heritage buildings, with the exception of 24 and 28 King Street East previously granted a demolition permit, be added to the Register.

(j) **GENERAL INFORMATION/OTHER BUSINESS (Item 11.1)**

(i) **Outstanding Business Items List**
(a) The due dates on the following items on the Outstanding were revised accordingly:

Item W: Proposed Use Concept Plan – Auchmar Estates  
Due Date: June 19, 2013  
Revised Due Date: September 5, 2013

Item AA: Waterfront and Shoreline Initiatives  
Due Date: June 19, 2013  
Revised Due Date: August 12, 2013

(b) The following items were deemed complete and removed from the Outstanding Business List:

Item H: Status of Community Correction Centre at 94 York Blvd. (Item 5.9)

Item L: City of Hamilton Events Strategy  
(February 20, 2013 GIC Meeting – PED 13038)

Item S: Redevelopment of the City’s Website (Item 5.8)

Item Z: Ad Hoc Committee for Canada’s Sesquicentennial Celebration (Item 8.2)

Item BB: Water, Wastewater and Stormwater Rate Structure Review (Item 7.1)

Item PP: Centre Mall Crime Prevention Centre Relocation (Item 8.1)

(k) PRIVATE & CONFIDENTIAL

The Committee moved into closed session at 3:54 p.m. pursuant to Sub-sections 8.1(e) and (f) of the City’s Procedural By-law and Section 239.2 of the Municipal Act as the subject matter pertains to: (e) litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board; and (f) advice that is subject to solicitor-client privilege, including communications necessary for that purpose, respecting:

(i) Wentworth Lodge Construction Litigation (PW12073(a)/LS12029(a)) (City Wide) (Item 12.1)

(ii) Canadian Ballet Youth Ensemble (LS13014(a)) (Item 12.2)

The Committee reconvened in Open Session at 4:25 p.m.
See Items 23 and 24 for the disposition of these items.

(I) PROCEDURAL MATTERS

Item 8.1 respecting Centre Mall Crime Prevention Centre Relocation was dealt with by the Committee prior to the presentations to allow Inspector Scott Rastin from the Hamilton Police Service to speak to this issue.

The General Issues Committee recess at 2:10 p.m. in order to hold the Annual General Meeting of Horizon Utilities Corporation and reconvene immediately following.

The Annual General Meeting of Horizon Utilities Corporation adjourned at 2:50 p.m. and the General Issues Committee reconvened at 2:55 p.m.

(m) ADJOURNMENT

There being no further business, the Committee adjourned at 4:32 p.m.

Respectfully submitted

Councillor B. Clark
Deputy Mayor

Carolyn Biggs
Legislative Co-ordinator
Office of the City Clerk
# Rate Structure Recommended Changes Commencing January 1, 2014

<table>
<thead>
<tr>
<th>Review Component</th>
<th>Current Practice</th>
<th>Recommended Structure</th>
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</thead>
</table>
| **1 Rate Budget Methodology** | - Budget expenses for the three Rate budget services (Water, Wastewater and Stormwater) separately with the revenue funding for these services not budgeted separately.  
- Industry practice is to budget each service as separate discrete programs each with separate expenses and their own unique rates often with differing rate increases. | - Budget both the expenses and revenues for wastewater and storm separate from water revenues resulting in Water service separate with Wastewater and Stormwater treated as one service |
| **2 Water Pricing** | | |
| (a) - Fixed Charges | - Hamilton remains the only municipality in Ontario that includes the first 5m³ of consumption each month (>20mm meters first 15m³) within its fixed charge  
- This unique inclusion has complicated efforts to provide detailed billings to customers that would be easy to understand  
- Currently fixed charges are progressive based on meter size. The difference in charges between meter sizes known as the meter equivalency (ME) ratio has not been reviewed for years and does not follow industry standards  
- Review of 2012 rate budget indicates over 85% of costs are fixed in nature  
- Fixed charge revenues contributed 22% of total 2012 Rate budget revenues with remainder from volumetric charges | - Elimination of minimum consumption allowance for all customers with impact to single residential customers mitigated through the introduction of a Lifeline Rate set at @ 50% of standard volumetric rate applicable to the first 10m³ of consumption each month  
- New detailed bill layout to provide a customer friendly bill  
- Adopt meter equivalency (ME) ratios as set out by AWWA/CWWA to update fixed charge allocations in a more fair and equitable manner |
| (b) - Variable Charges (Volumetric Rate) | - Similar to most other Ontario municipalities, Hamilton currently utilizes a Uniform rate water pricing structure whereby the cost per unit (m³) remains the same regardless of volume consumed.  
- The uniform rate is applied to all customer classes in Hamilton. | - The introduction of a Lifeline Rate would create an inclining block structure for most single residential customers  
- Uniform rate structure continues for all other customer classes |
<table>
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<th>Status Quo (Current Practice)</th>
<th>Recommended Structure</th>
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</table>
| 3 Wastewater & Stormwater Pricing | • Mirrors two-part structure of water with fixed charge and a volumetric rate  
• Billing based on a % of water bill in lieu of common practice to express rate as $/m^3$ of metered water (current rate of 100% unchanged for many years).  
• Follow common industry practice to base charge on 100% of water consumption  
• Unique stormwater funding sources of both rates and taxes (approximately 85%:15% funding share ratio) | • Wastewater and stormwater to be budgeted as one service with one rate funding both  
• The rate will be expressed as $/m^3$ of metered water consumed  
• Continue industry standard to base charge on 100% of water consumption  
• Continue to maintain funding sources of both rates and taxes with existing approximate funding share ratios |