TO: Chair and Members
   Emergency & Community Services Committee

WARD(S) AFFECTED: CITY WIDE

COMMITTEE DATE: November 23, 2011

SUBJECT/REPORT NO:
2012 Volunteer Committee Budget Submission - Hamilton Historical Board (CS11092) (City Wide)

SUBMITTED BY: Joe-Anne Priel
   General Manager
   Community Services Department

PREPARED BY: Ian Kerr-Wilson 905.546.2424 Ext.1747

RECOMMENDATION

(a) That the Hamilton Historical Board’s 2012 Volunteer Committee Budget Submission in the amount of $14,340, attached as Appendix A to Report CS11092, be approved.

(b) That, in addition to the base funding, that a one time funding from the Volunteer Committee reserve, in the amount of $2,370, be approved.

EXECUTIVE SUMMARY

As directed by the Council approval of Report FCS05048 2005 Volunteer Committee Budget Review and 2006 Funding Strategy, the Hamilton Historical Board Volunteer Committee reporting to the Emergency and Community Services Committee has prepared their 2012 Budget Submission for referral to the budget process.

The 2012 budget request will enable the Hamilton Historical Board to fulfil its mandate, and is in keeping with previous years’ requests.

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Vision: To be the best place in Canada to raise a child, promote innovation, engage citizens and provide diverse economic opportunities.
Values: Honesty, Accountability, Innovation, Leadership, Respect, Excellence, Teamwork
Alternatives for Consideration – Not Applicable

FINANCIAL / STAFFING / LEGAL IMPLICATIONS

Financial: For 2012, the Hamilton Historical Board has requested their annual base budget of $14,340 and a transfer from reserves of $2,370 to meet the projected expenses of $16,710.

Without the proposed budget of $16,710, the objectives of the 2012 Work Plan will not be achieved. In particular, the role of the City and the Hamilton Historical Board in promoting heritage and culture in the city will be reduced.

Staffing: Culture Division staff will continue to act as staff liaisons to the Hamilton Historical Board.

Legal: There are no legal implications associated with the recommendations of Report CS11092.

HISTORICAL BACKGROUND

The Hamilton Historical Board advises Council (through the Emergency and Community Services Committee) on matters pertaining to the evaluation, acquisition, development, operation, maintenance and disposition of city museums, their grounds, structures and collections. Each year, it promotes public appreciation of the rich historical heritage of all of the communities that comprise Hamilton. It administers the City of Hamilton Plaquing program with the Manager’s office of the Museums and Heritage Presentation Section, Culture Division.

POLICY IMPLICATIONS

There are no policy implications associated with the recommendations in Report CS11092.

RELEVANT CONSULTATION

- Hamilton Historical Board: Their budget submission is attached as Appendix A to Report CS11092.
• Museums and Heritage Presentation Section, Culture Division, Community Services Department: Provided cost estimates for Hamilton Historical Board activities in 2012.
• Finance and Administration Section, Corporate Services Department: Provided reserve balance for Hamilton Historical Board.

ANALYSIS / RATIONALE FOR RECOMMENDATION

The Hamilton Historical Board 2012 Work Plan and Performance Targets are attached as Appendix B to Report CS11092. The budget request is based on the needs identified in that Work Plan. In 2012, the Work Plan will be reviewed when the Volunteer Committee Budget receives Council approval. In 2012, the Hamilton Historical Board will focus its efforts to achieve all key outputs and objectives within the approved budget. The Hamilton Historical Board 2011 Achievements is attached as Appendix C to Report CS11092.

ALTERNATIVES FOR CONSIDERATION

Not applicable.

CORPORATE STRATEGIC PLAN (Linkage to Desired End Results)


Growing Our Economy
  • A skilled and creative labour pool that supports new employers
  • A visitor and convention destination

Social Development
  • People participate in all aspects of community life without barriers or stigma

Healthy Community
  • An engaged Citizenry

Vision: To be the best place in Canada to raise a child, promote innovation, engage citizens and provide diverse economic opportunities.
Values: Honesty, Accountability, Innovation, Leadership, Respect, Excellence, Teamwork
APPENDICES / SCHEDULES

Appendix A to Report CS11092 - 2012 Hamilton Historical Board Budget Submission

Appendix B to Report CS11092 - 2012 Hamilton Historical Board Work Plan

Appendix C to Report CS11092 - Hamilton Historical Board Achievements
VOLUNTEER COMMITTEE MEMBERS:

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
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<tbody>
<tr>
<td>Dr. Mary Anderson</td>
<td>Robert D. Hamilton, Chair</td>
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<td>Reverend Kevin MacLeod</td>
<td>James Elliott</td>
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<tr>
<td>Christine Lei</td>
<td>Robin McKee, Vice Chair</td>
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<tr>
<td>Carolyn McCann</td>
<td>Robert Williamson</td>
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<tr>
<td>Susanne Noordyk</td>
<td>Kathryn Wakeman</td>
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<tr>
<td>Debbie Woodbridge</td>
<td>Pat Saunders</td>
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<tr>
<td>John Nixon</td>
<td>Mary-Frances Fox</td>
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<td>Paul Jones</td>
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MANDATE:

The mandate of the Hamilton Historical Board is to advise City Council on heritage matters and to promote the awareness and appreciation of Hamilton's heritage and history.

PART B: Strategic Planning

See attached 2012 Work Plan & Performance Targets – Hamilton Historical Board.

GOALS & OBJECTIVES

1. To advise and make recommendations, to City Council through the Emergency & Community Services Committee, on matters pertaining to the evaluation, acquisition, development, operation, maintenance and disposition of City museums, their grounds, structures and collections. The provincial Ministry of Culture requires a separate board to oversee the operation of Museums in order to meet qualifications to receive operating grants.

2. To advise and make recommendations, to City Council through the Emergency & Community Services Committee, on matters concerning all of the communities that comprise Hamilton's prehistoric and historic heritage. To promote public appreciation of the history and heritage of all of the communities that comprises Hamilton.

3. To commemorate and celebrate events, individuals, structures and properties of enduring historical significance and interest in the city.

4. To foster special projects designed to further public awareness of and enjoyment in the prehistoric and historic heritage of Hamilton and its people.

5. To promote broader understanding of the underlying principles and the necessity of heritage conservation by initiating and encouraging special projects.

6. To encourage the collection, protection and preservation of Hamilton's heritage in all forms.

7. To liaise with other public and private groups and agencies in order to formulate coordinated responses concerning heritage issues and to operate joint programs.

8. To facilitate the appreciation of Hamilton's history and heritage among the young people in the community.
How they will be achieved:
1. Advise on distribution of public funds to the heritage organizations through the City of Hamilton Community Partnership Program.
3. Advise Council on achievements by individuals and organization that conserve and/or promote Hamilton heritage.
4. Act as an informal liaison between heritage organizations and institutions.
5. Heritage Plaquing.
6. Special events and promotions.
7. Oversee development of Hamilton Civic Museums.
8. Monitor grounds use for Historic Parks.

Who will benefit:

Audience
1. Council
2. Local heritage community, heritage organizations and institutions
3. Primary & Secondary Schools of Hamilton
4. Citizens of Hamilton

Client Benefits/Impacts
1. Enriching the quality of life for the people of Hamilton through promotion of our collective heritage.
2. Recognition of excellence in local heritage conservation and promotion.
3. Advocacy body for heritage related issues.
4. Improved access to the local history.

All citizens of Hamilton will benefit from the role of the Hamilton Historical Board.

ALIGNMENT WITH CORPORATE GOALS:

Please check off which Council approved Strategic Commitments your Volunteer Committee supports

| 1) A City of Growth and Opportunity | 4) A City Where People Come First | X |
| 2) A Great City in Which to Live | X | 5) A City that Spends Wisely and Invests Strategically | X |
| 3) A Healthy, Safe and Green City | 6) A City of Choice for High Performance Public Servants | |

2012 VOLUNTEER COMMITTEE
BUDGET SUBMISSION
### PART C: Budget Request

#### Incidental Costs:
- Refreshments for Committee Meetings: $1440.00
- Parking for Committee Meetings: $700.00
- Supplies, mailings, printing, etc.: $1000.00

Sub Total: $3140.00

#### SPECIAL EVENT/PROJECT COSTS
- HHB Publication: HistoriCITY (3 issues @ ~2500ea): $7370.00
- Maintenance, Updating of HHB Website: $250.00
- Educational Outreach: $1000.00
- Annual Heritage Day / Event Program / Promotion: $1000.00
- 2012 Year-long Heritage Celebration Event: $500.00
- George Hamilton Day Event: $1500.00
- Canada Day Heritage Program: $150.00
- Heritage Awards Program (Bailey, Student, Historica): $800.00
- Support of Doors Open program: $1000.00

Sub Total: $13,570.00

Total Costs: $16,710.00

Funding from Volunteer Committee Reserve (only available to Volunteer Committees with reserve balances): $2370.00

**TOTAL 2012 BUDGET REQUEST (net of reserve funding):** $14,340.00

**PREVIOUS YEAR (2011) APPROVED BUDGET (base and reserve):** $16,710.00
CERTIFICATION:

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

Representative's Name: Robert Hamilton Chair, HHB

Signature: 

Date: November 7, 2011

Telephone #: 905) 525-9140 ext 22790
PROPOSED WORK PLAN & PERFORMANCE TARGETS 2012 – Hamilton Historical Board

STRATEGIC GOAL - A GREAT CITY IN WHICH TO LIVE – Arts & Culture

Hamilton City Council is committed to promoting the development of arts, culture and heritage throughout the city.

<table>
<thead>
<tr>
<th>Strategic Commitment Area</th>
<th>Objectives</th>
<th>Action Plan</th>
<th>Responsibility</th>
<th>Timeline</th>
<th>Budget</th>
<th>Status</th>
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| A. Advise City Council   | 1. To advise and recommend to City Council on matters pertaining to the evaluation, acquisition, development, operation, maintenance and disposition of city museums, their grounds, structures and collections. | a. Continue the development and implementation of processes for the ongoing updating of the Mayor, City Council, and the Emergency & Community Services Committee. 
   b. Continue to report to E&CS (annual Report). | Education and Communication Sub-committee & City Council Representative | Ongoing | | |
<p>|                           | 2. To advise and recommend action to City Council on matters of prehistoric and historic heritage concerning all of Hamilton's communities. | a. Continue to develop special presentations to City Council through the Emergency &amp; Community Services Committee. | Hamilton Historical Board: prepared by the Education and Communication Sub-committee | As required or requested | | |</p>
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<tr>
<th>Strategic Commitment Area</th>
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<th>Action Plan</th>
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<th>Timeline</th>
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<th>Status</th>
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<tr>
<td>B. Qualify for Operating Grants in Compliance w. Ministry of Culture Requirements</td>
<td>3. To oversee the Hamilton Civic Museum operations.</td>
<td>a. Continue to review Museum Reports received from curators, a minimum of 7 business days prior to each HHB meeting.</td>
<td>Hamilton Historical Board Manager of Museums &amp; Heritage Culture</td>
<td>Monthly</td>
<td>$3,140 for 12 meetings</td>
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<td>b. Continue to liaise with, and interview, assigned Museum Curators to clarify reports before each Hamilton Historical Board meeting.</td>
<td>Hamilton Historical Board</td>
<td>Monthly as required</td>
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<td>c. Review all Museum Grounds Use requests for approval.</td>
<td>Hamilton Historical Board member</td>
<td>TBD</td>
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<td>d. Continue to receive and review monthly reports from Manager, Museums &amp; Heritage Presentation on relevant Culture Division and museum matters, including strategic planning and directions, staffing, marketing and collections.</td>
<td>Hamilton Historical Board member &amp; Staff</td>
<td>Monthly</td>
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<td>e. Continue to participate on the Museums’ Programme Committee.</td>
<td>Museum Curators Hamilton Historical Board</td>
<td>Bi-Monthly</td>
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<td>f. Receive and review annual Conservator and Registrar presentation.</td>
<td>Conservator &amp; Registrar</td>
<td>Annually</td>
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<td>g. Invite, receive, and review Curator presentations.</td>
<td>Hamilton Historical Board</td>
<td>Upon request or invitation</td>
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<td>h. Visit/meet at all museums at least once over the four year term of the board (2011-2014).</td>
<td>Hamilton Historical Board</td>
<td>2011-2014</td>
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<td>Strategic Commitment Area</td>
<td>Objectives</td>
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<td>C. Promote Hamilton History and Heritage</td>
<td>4. To foster special projects and presentations to further public awareness and appreciation of, and enjoyment in, the prehistoric and historic heritage of Hamilton and its people.</td>
<td>a. Participate on the City of Hamilton Citizen's Advisory Committee for War of 1812 Bicentennial Commemoration.</td>
<td>Hamilton Historical Board</td>
<td>As requested</td>
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<td>b. Design and develop HHB programs/projects to commemorate the bicentennial of the War of 1812.</td>
<td>HHB: Prepared by HHB Sub-committees</td>
<td>2011-2015</td>
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<td>c. Continue to develop and implement the Heritage Day Program in February.</td>
<td>Heritage Events Sub-committee</td>
<td>Annually</td>
<td>$1,000</td>
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<td>d. Market City-Wide Heritage Event Program for 2012.</td>
<td>Heritage Events Sub-committee</td>
<td>Ongoing</td>
<td>$500</td>
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<td>e. Market Hamilton Historical Board for 2012</td>
<td>Education and Communication Sub-committee</td>
<td>Ongoing</td>
<td>$1,000</td>
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<td>f. Continue to implement the HHB Awards Programs</td>
<td>Heritage Events Sub-committee</td>
<td>Annually</td>
<td>$800</td>
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<td>g. Commemorate and celebrate events, individual, structures and properties of enduring historical significance and interest in the city through the HHB Plaquing Program.</td>
<td>Joint Plaquing Sub-Committee</td>
<td>Monthly</td>
<td>$11,230</td>
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<td>h. Continue to maintain the HHB web site, the HHB information brochure, the HHB Speaker's Bureau, and the HHB publication historiCITY.</td>
<td>Education and Communication Sub-committee, Editorial Team &amp; Staff</td>
<td>Ongoing</td>
<td>$7,620</td>
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<td>i. Continue the design, development and implementation of community educational outreach projects.</td>
<td>Education and Communication Sub-committee</td>
<td>Ongoing</td>
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<td>5. To facilitate the appreciation of Hamilton's history and heritage among the young people in the community.</td>
<td>j. Collaborate with Culture Division Staff to celebrate George Hamilton Day &amp; Canada Day (Heritage Marketplace)</td>
<td>Heritage Events Sub-committee &amp; Culture Division</td>
<td>Annually</td>
<td>$1,650</td>
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<td>a. Continue development and implementation of educational outreach programs.</td>
<td>Education and Communication Sub-committee</td>
<td>Ongoing</td>
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<td>Objectives</td>
<td>Action Plan</td>
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<td>D. Promote Heritage Partnerships</td>
<td>6. To liaise with other public and private groups and agencies in order to formulate co-ordinated responses concerning heritage issues.</td>
<td>a. Continue liaison with the HMHC.</td>
<td>HHB Chair</td>
<td>Ongoing</td>
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<td>b. Continue liaison with other public and private heritage groups and agencies.</td>
<td>HMHC Representative</td>
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<td>7. To liaise with other public and private groups, agencies and schools in order to collaborate in joint heritage programs.</td>
<td>a. Continue to explore opportunities for collaboration in joint heritage programmes.</td>
<td>HHB Chair</td>
<td>Ongoing</td>
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<td>b. Continue liaison with other public and private heritage groups and agencies.</td>
<td>Communication &amp; Education Sub-committee</td>
<td>Ongoing</td>
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<td>E. Operate in a Transparent &amp; Accountable Manner</td>
<td>8. To review and update the annual Work Plan and Budget.</td>
<td>a. Review and update the current annual work plan and budget at each Hamilton Historical Board meeting.</td>
<td>Hamilton Historical Board</td>
<td>Monthly</td>
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<td>b. Develop the upcoming year's annual Work Plan and Budget.</td>
<td>Hamilton Historical Board</td>
<td>Annually early in Q3</td>
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<td>9. To promote the professional development of HHB members.</td>
<td>a. Continue to develop and implement opportunities for members' professional development</td>
<td>Communication &amp; Education Sub-committee &amp; Staff</td>
<td>Ongoing</td>
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<td>b. Continue to encourage active participation of all members on Board activities, on sub-committees and teams, on heritage projects, in museum activities, and</td>
<td>Hamilton Historical Board</td>
<td>Ongoing</td>
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<td>in joint heritage and volunteer programs.</td>
<td>Education &amp; Communication Sub-committee &amp; Staff</td>
<td>Ongoing</td>
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<td>c. Continue to update the Hamilton Historical Board Operations Manual</td>
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1. Overseeing Hamilton’s Seven Civic Museums
   - HHB monitors museums, approves grounds-use requests, and addresses specific issues, around the public use of the buildings and properties
   - HHB member liaisons are assigned to each museum and report monthly

2. Volunteering
   - HHB members volunteer at museum events
   - HHB members volunteer at community events

3. Heritage Plaquesing
   - HHB members sit on, and Chair, the City’s Joint (Hamilton Historical Board/Municipal Heritage Committee) Plaques Committee
   - Since January 2006, the Sub-committee has researched, written, approved, and unveiled 19 commemorative, 24 designation, and 3 specialty plaques

4. Heritage Presenting
   - Development and implementation of the Melville T. Bailey Heritage Award, which recognizes lifelong contributions to presenting and preserving Hamilton’s history and heritage
   - Development of the HHB Student Award, which recognizes significant achievements of senior level secondary school students in the area of history

4. Educating
   - HHB Communications and Education Subcommittee produced
     - 15 Hamilton Ward history fact sheets
     - historiCITY: HHB publication – published three times annually
     - HHB website www.hamiltonhistoricalboard.ca
   - the HHB Speakers’ Bureau: a program that offers presentations to various audiences, all presented free of charge

5. Communicating & Collaborating
   - Advises the City on matters concerning all communities that comprise Hamilton’s prehistoric and historic heritage
   - Communicates and collaborates with public and private groups on heritage
   - Requests a liaison member of MHC to sit on HHB